

(b) (6)

From:
Sent:
To:
Cc:
Subject:

(b) (6)
Monday, January 26, 2015 16:44

(b) (6)

(b) (6)

Coin sales for last week

(b) (6)

A bit of a slip in coin sales last week.

398 as opposed to 466 the previous week.

Regardless, a good week.

Can only speculate.

Less than a thousand at the Marines 101/LINKS class.

Have been averaging 1100 to 1200.

Not sure if it related to the gate closure matter or not.

(b) (6)

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From: (b) (6)
Sent: Monday, January 26, 2015 4:32 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin sales for last week

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Attached are coin sales from last week.

Overall, the (b) (6) for Thursday were low.

(b) (6)

(b) (6)

From:

Sent:

To:

Cc:

Subject:

Tuesday, January 20, 2015 9:19

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(b) (6)

Coin Sales (Final)

(b) (6)

A great week (sans the Packers loss on Sunday).

426 grads and 460 coins sold.

(b) (6)

is doing terrific work.

Good stuff.

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RSS Feed:

Posted on:

Author:

Subject:

NBC News Top Stories
Wednesday, November 19, 2014 7:14
NBC News Top Stories
Judge Halts Florida 'Coin Toss' Election

Full article link:

<http://feeds.nbcnews.com/c/35002/f/663303/s/40a36008/sc/7/l/0L0Snbnews0N0Cpolitics0Cpolitics0Enews0Cjudge0Ehalts0Eflorida0Ecoin0Etoss0Eelection0En251616/story01.htm>

A Florida judge grants a temporary injunction that will stop any sort of coin toss or drawing of names to decide who will win a city council seat in Mount Dora. WESH's Dave McDaniel reports.

[View article...](#)

(b) (6)

From: (b) (6)
Sent: Friday, January 16, 2015 10:29
To: (b) (6)
Cc: (b) (6)
(b) (6)
(b) (6)
(b) (6)
Subject: Coin Sales-1/15

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BLUF: Sales up to 401 this week – increase from 340 last week.

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This is a good news story.

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We feel confident we will meet the 45K target (MISSION).

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More to follow next week.

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(b) (6) : 52

(b) (6) : 30

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From: (b) (6)
Sent: Friday, January 09, 2015 6:40
To: (b) (6)
Cc:

(b) (6)

Subject: FW: Coin Sales
Attachments: (b) (6)

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The results of yesterday's efforts.

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From: (b) (6)
Sent: Thursday, January 08, 2015 4:36 PM
To: (b) (6)
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Subject: Coin Sales

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Our current coin set-up is as follows:

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10X10 tent with banner (photo attached)

Sold 240 coins.

(b) (6) 1200-1600

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1200-1600

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Coin information has also been added to the website under the Graduation Souvenirs and Media page.

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Page 12 redacted for the following reason:

(b) (6)

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From: (b) (6)
Sent: Sunday, January 11, 2015 22:05
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6) terrific. Great increase- keep it going!

(b) (6)

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From: (b) (6)
Sent: Tuesday, January 20, 2015 10:18
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales (Final)
Signed By: (b) (6)

Wow. Terrific!

(b) (6)

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From: (b) (6)
Sent: Monday, January 19, 2015 21:07
To: (b) (6)
Cc:

(b) (6)

Subject: RE: Coin Sales-1/15
Signed By: (b) (6)

Terrific (b) (6) well done and keep pushing!

(b) (6)

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-----Original Message-----

From: (b) (6)
Sent: Friday, January 16, 2015 10:29 AM
To: (b) (6)
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Our team is putting together a projection.

We feel confident we will meet the 45K target (MISSION).

And put a few shekels into

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From: (b) (6)
Sent: Wednesday, January 14, 2015 8:21
To: (b) (6)
Cc:

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

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Also, if we invite all entities/ commands to the Ball, why would the non-highlighted groups distribution totals not go towards the B-Day Ball Fund like the highlighted units?

BREAK/ BREAK

Based on the spread sheet and that the Ball is in about 10 months, my thoughts are that we have essentially 8 months (conservative estimate, depending on when we have to pay for the venue-- could be more-- I need that RFI answered by (b) (6)) to make \$62.000 dollars in coin sales just to meet the past Ball contribution rate of 45K.

Assuming we've started at zero, then we would have to sell \$7,750 in coins each month. If we assume 3 grads per month (24 grads in the 8 months-- could be more) then that is \$ 2583.33 in coin sales per grad/ family day. Unless, we see a dramatic uptick in coin sales I don't think this doable if my numbers are correct... it appears we will fall short of the goal.

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Sent: Tuesday, January 13, 2015 5:33 PM

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Cc:

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Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

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\$28,928.57 of the \$45K

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(b) (6) -----

(b)(7)c

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From: (b) (6)
Sent: Wednesday, January 14, 2015 9:06
To: (b) (6)
Cc: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

Respectfully request you give me a little breathing room on this.
We may (or may not) have some flexibility.

(b) (6)

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Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

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What's the carry over amount and can any of that go to the Ball-- obviously not the full amount (b) (6) usually provide, but a portion?

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Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

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(b) (6)

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From: (b) (6)
Sent: Tuesday, January 13, 2015 5:33 PM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

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Yikes.

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From: (b) (6)
Sent: Tuesday, January 13, 2015 4:00 PM
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Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

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From: (b) (6)
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To: (b) (6)
Cc: (b) (6)
Subject: Proforma for Coin Sales Distribution (3).xlsx

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64% or

\$28,928.57 of the \$45K

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From: (b) (6)
Sent: Wednesday, January 14, 2015 17:20
To: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

(b) (6)

Great!
See you in the morning.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, January 14, 2015 5:16 PM
To: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

I plan to attend the first 15-20 min of tomorrow's (b) (6) we can discuss the way ahead re- the coins.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, January 14, 2015 5:03 PM
To: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

I will be more than happy (delighted??) to craft an email toalcon if you would like.

It would address the matters we discussed in our telecon.

On your behalf - or from me.

Or, I leave this to your good offices.

Request advice.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, January 14, 2015 9:51 AM
To: (b) (6)
Cc: (b) (6)

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

What's the carry over amount and can any of that go to the Ball-- obviously not the full amount (b) (6) usually provide, but a portion?

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-----Original Message-----

From: (b) (6)
Sent: Wednesday, January 14, 2015 8:21 AM
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Cc: (b) (6)

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

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(b) (6) for the ball is closer to 93%. I think the current great work (b) (6) is doing with selling the coins will get us to where we need to be for the \$45K contribution, and will leave some profit for themselves. Not including (b) (6) , and without the signage and advertising, we made over \$100K/year when we were selling the coins.

On the carry over, we did still have a balance in the account, but that balance did not transfer to (b) (6) and is being utilized of offset some of the costs for (b) (6) , (b) (6) , holiday parties, summer bashes, (b) (6) , Thanksgiving lunch, (b) (6) , discovery nights, etc. I'll be at zero by the time we get to the birthday ball.

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From: (b) (6)
Sent: Tuesday, January 13, 2015 6:13 PM
To: (b) (6)
Cc: (b) (6)

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

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From: (b) (6)
Sent: Tuesday, January 13, 2015 5:33 PM
To: (b) (6)
Cc: (b) (6);

(b) (6)
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Appears that may be an issue, as well.

Yikes.

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To: (b) (6)

Cc: (b) (6)

(b) (6)

Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

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To: (b) (6)
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(b) (6)

From: (b) (6)
Sent: Wednesday, January 14, 2015 8:04
To: (b) (6)
Cc: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

(b) (6)

Not sure who (b) (6) is who will be (b) (6) but (once we get this sorted out), (b) (6) should likely meet with him/her to discuss details of funds distribution, etc.

We had a productive meeting yesterday with staff actuals to discuss the way ahead.

And this week's coin sales.

Believe we are set.

Plan to approach the vendor about the increase in cost of coins from just south of \$3 to just north of \$4.

Will ask for some relief.

Also will address his sales in Old Town on Wednesday.

That said, not very hopeful on either issue.

(b) (6)

(b) (6)

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From: (b) (6)
Sent: Tuesday, January 13, 2015 6:13 PM
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(b) (6)

From: (b) (6)
Sent: Wednesday, January 14, 2015 7:31
To: (b) (6)
Cc: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

(b) (6)

Roger all.
Will have a response/recommendation(s) to you today.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 13, 2015 6:13 PM
To: (b) (6)
Cc: (b) (6)
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Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

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Sent: Tuesday, January 13, 2015 17:33
To: (b) (6)
Cc: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx
Attachments: (b) (6)

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(b) (6)

From: (b) (6)
Sent: Friday, January 09, 2015 7:26
To: (b) (6)
Subject: FW: Coin Sales

(b) (6)

A bit more insider baseball information.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, January 09, 2015 7:25 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

Thanks much.

Great improvement. Great work.

But, no laurel resting, for sure.

Let's continue to think through all possibilities.

Recall our Mission from (b) (6) – 45K to the Ball Fund.

All else goes to (b) (6)

All good.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, January 09, 2015 7:23 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

Our total coin sales for Thursday 1/8/15 were 323 coins for a total of \$3230 in sales. We sold 14 coins within (b) (6) on that day.

(b) (6)

From: (b) (6)
Sent: Thursday, January 08, 2015 4:36 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Our current coin set-up is as follows:

(b) (6) 0730-1000

10X10 tent with banner (photo attached)

Sold 240 coins.

(b) (6) 1200-1600

(b) (6) that sells Coins and Company shirts (photo attached). We will be added additional signage within the next week.

1200-1600

Sold 37 coins.

(b) (6) 1300-1500. Plan to revise the hours to 1230-1500

10X10 tent with banner (photo attached)

Sold 32 coins.

Total coins sold 309. The number will change based on what we sold within (b) (6) during the day. (b) (6) will send you our total Thursday sales tomorrow morning.

Next week we plan to do a test at (b) (6) and sell coins from 1230-1500.

Coin information has also been added to the website under the Graduation Souvenirs and Media page.

(b) (6)

Page 63 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, December 30, 2014 10:39
To: (b) (6)
Subject: RE: Coin Proforma
Signed By: (b) (6)

(b) (6)
The 5.8% assessment also goes to (b) (6), services and all overhead -
such as (b) (6)

We pay millions - as do (b) (6)
Yikes.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 30, 2014 7:20 AM
To: (b) (6)
Subject: RE: Coin Proforma

Wow, we really have to give funds to (b) (6) --
who says we won the Cold War!

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 30, 2014 6:51 AM
To: (b) (6)
Subject: Coin Proforma

(b) (6)

At the attachment please find our projections, based upon 1 coin sale per
graduating Marine (and this is what (b) (6) was able to do last year).

I have actually challenged our team to reach 1.5 coin sales per Marine.

As you will note, (b) (6) will take less than a 50/50 share in order to
reach the 45K benchmark.

One thing I failed to mention yesterday was the 5.8% assessment we are
mandated to provide to HQMC.

As you know, that cuts further into our bottom line (monies go to (b) (6) (b) (6), however, so they may benefit MCRD).

That said, I believe it is important thatalcon understand the assessment and labor piece - along with the increase in the cost of goods, increased work load by my business operations and finance teams, etc.

These are teams that have lost significant structure and are about to be further reduced in size in order to address our 2.2M deficit.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, January 14, 2015 8:21
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Cc:

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

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On the carry over, we did still have a balance in the account, but that balance did not transfer to (b) (6) and is being utilized of offset some of the costs for (b) (6) , (b) (6) , holiday parties, summer bashes, (b) (6) . Thanksgiving lunch, (b) (6) , discovery nights, etc. I'll be at zero by the time we get to the birthday ball.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 13, 2015 6:13 PM
To: (b) (6)
Cc:

(b) (6)

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

My first thought is do we have to include (b) (6) at (b) (6) in the percentage split since they are not (b) (6) ?

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Also, if we invite all entities/ commands to the Ball, why would the non-highlighted groups distribution totals not go towards the B-Day Ball Fund like the highlighted units?

BREAK/ BREAK

Based on the spread sheet and that the Ball is in about 10 months, my thoughts are that we have essentially 8 months (conservative estimate, depending on when we have to pay for the venue-- could be more-- I need that RFI answered by (b) (6)) to make \$62.000 dollars in coin sales just to meet the past Ball contribution rate of 45K.

Assuming we've started at zero, then we would have to sell \$7,750 in coins each month. If we assume 3 grads per month (24 grads in the 8 months-- could be more) then that is \$ 2583.33 in coin sales per grad/ family day. Unless, we see a dramatic uptick in coin sales I don't think this doable if my numbers are correct... it appears we will fall short of the goal.

Therefore, we need to make a projection based on sales each month to see where we are at the end of the day to determine if we have to raise ticket prices to cover the delta.

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Tuesday, January 13, 2015 5:33 PM

To: (b) (6)

Cc: (b) (6)

(b) (6)

Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

This is becoming much more challenging than a simple game of checkers - moving towards Advanced Calculus. Yikes.

Not trying to make my problem your problem.

But, this is becoming somewhat difficult.

We are willing to take less than an even split.but -

(b) (6) would like to make a couple of bucks from our efforts.

Appears that may be an issue, as well.

Yikes.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, January 13, 2015 4:00 PM
To: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

FYI, if we were to do the distribution of the \$45K, the attached is what it would look like based on the unit strength aboard the Depot at the end of October 2014.

From: (b) (6)
Sent: Tuesday, January 13, 2015 3:41 PM
To: (b) (6)
Cc: (b) (6)
Subject: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

(b) (6) sent me the \$45K distributed.

I highlighted the "Ball Contributing Units"

The percentage is much lower than I estimated.

64% or

\$28,928.57 of the \$45K

(b) (6)

From: (b) (6)
Sent: Tuesday, December 30, 2014 11:54
To: (b) (6)
Subject: RE: Coin Proforma
Signed By: (b) (6)

That name caught my attention too.

Thanks (b) (6) I think your target is on the mark. I suspect the more options you offer, the more you'll see sales jump. For instance, I'll bet we'd all be surprised at how many would, if given the option, buy a coin from (b) (6) and each (b) (6) in (b) (6) . all at once.

Let's pull all the stops out!!!!

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 30, 2014 7:20 AM
To: (b) (6)
Subject: RE: Coin Proforma

Wow, we really have to give funds to (b) (6) -- who says we won the Cold War!

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 30, 2014 6:51 AM
To: (b) (6)
Subject: Coin Proforma

(b) (6)

At the attachment please find our projections, based upon 1 coin sale per graduating Marine (and this is what (b) (6) was able to do last year).

I have actually challenged our team to reach 1.5 coin sales per Marine.

As you will note, (b) (6) will take less than a 50/50 share in order to reach the 45K benchmark.

One thing I failed to mention yesterday was the 5.8% assessment we are mandated to provide to HQMC.

As you know, that cuts further into our bottom line (monies go to (b) (6), however, so they may benefit MCRD).

That said, I believe it is important thatalcon understand the assessment and labor piece - along with the increase in the cost of goods, increased work load by my business operations and finance teams, etc.

These are teams that have lost significant structure and are about to be further reduced in size in order to address our 2.2M deficit.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, January 20, 2015 10:33
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales (Final)
Signed By: (b) (6)

That's what I like to hear from (b) (6) Has made my day!

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 20, 2015 10:18 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales (Final)

Wow. Terrific!

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 20, 2015 9:19 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales (Final)

(b) (6)

A great week (sans the Packers loss on Sunday).

426 grads and 460 coins sold.

(b) (6) is doing terrific work.

Good stuff.

(b) (6)

Page 72 redacted for the following reason:

----- (b) (6) [REDACTED]
(b)(7)c

(b) (6)

From: (b) (6)
Sent: Tuesday, January 20, 2015 10:18
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(b) (6)

Page 74 redacted for the following reason:

----- (b) (6)

(b)(7)c

(b) (6)

From: (b) (6)
Sent: Monday, January 19, 2015 21:07
To: (b) (6)
Cc:

(b) (6)

Subject: RE: Coin Sales-1/15
Signed By: (b) (6)

Terrific (b) (6). well done and keep pushing!

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, January 16, 2015 10:29 AM
To: (b) (6)
Cc:

(b) (6)

(b) (6)

Subject: Coin Sales-1/15

(b) (6)

BLUF: Sales up to 401 this week - increase from 340 last week.

Will have some dribs and drabs from (b) (6) where we offer coin sales throughout the week.

This is a good news story.

When the final numbers come in - should be 1-1 (grads to sales).

Will continue to push to increase, of course.

(b) (6) is putting together a projection.

We feel confident we will meet the 45K target (MISSION).

And put a few shekels into

(b) (6)

More to follow next week.

As (b) (6) said yesterday, "This is what we do. Support our Marines and families."

Good stuff.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, January 16, 2015 9:18 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales-1/15

Coin Sales for 1/15

(b) (6) : 303

(b) (6) : 52

(b) (6) : 30

(b) (6) : 16

(b) (6) : Sales have not been updated in the system (b) (6)

Total Thursday: 401 (will increase once sales from (b) (6) have been updated)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, January 14, 2015 17:16
To: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

(b) (6)

I plan to attend the first 15-20 min of tomorrow's (b) (6) we can discuss the way ahead re- the coins.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, January 14, 2015 5:03 PM
To: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

I will be more than happy (delighted??) to craft an email toalcon if you would like.

It would address the matters we discussed in our telecon.

On your behalf - or from me.

Or, I leave this to your good offices.

Request advice.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, January 14, 2015 9:51 AM
To: (b) (6)
Cc: (b) (6)

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

What's the carry over amount and can any of that go to the Ball-- obviously

not the full amount (b) (6) usually provide, but a portion?

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, January 14, 2015 8:21 AM
To: (b) (6)
Cc: (b) (6)

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6) I agree with (b) (6) on (b) (6)
(b) (6) should not factor into this piece of calculus. Also a good
point on (b) (6) ..they get invited to the ball
and should get lumped into the mix. My quick math says (b) (6)
(b) (6) for the ball is closer to 93%. I think the
current great work (b) (6) is doing with selling the coins will get us to where
we need to be for the \$45K contribution, and will leave some profit for
themselves. Not including (b) (6) and without the signage and
advertising, we made over \$100K/year when we were selling the coins.

On the carry over, we did still have a balance in the account, but that
balance did not transfer to (b) (6) and is being utilized of offset some of the
costs for (b) (6) holiday parties, summer
bashes, (b) (6) Thanksgiving lunch, (b) (6)
discovery nights, etc. I'll be at zero by the time we get to the birthday
ball.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 13, 2015 6:13 PM
To: (b) (6)
Cc: (b) (6)

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

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My first thought is do we have to include (b) (6) at (b) (6) (b) (6) in the percentage split since they are not (b) (6) (b) (6) ?

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Also, if we invite all entities/ commands to the Ball, why would the non-highlighted groups distribution totals not go towards the B-Day Ball Fund like the highlighted units?

BREAK/ BREAK

Based on the spread sheet and that the Ball is in about 10 months, my thoughts are that we have essentially 8 months (conservative estimate, depending on when we have to pay for the venue-- could be more-- I need that RFI answered by (b) (6)) to make \$62,000 dollars in coin sales just to meet the past Ball contribution rate of 45K.

Assuming we've started at zero, then we would have to sell \$7,750 in coins each month. If we assume 3 grads per month (24 grads in the 8 months-- could be more) then that is \$ 2583.33 in coin sales per grad/ family day. Unless, we see a dramatic uptick in coin sales I don't think this doable if my numbers are correct... it appears we will fall short of the goal.

Therefore, we need to make a projection based on sales each month to see where we are at the end of the day to determine if we have to raise ticket prices to cover the delta.

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Sent: Tuesday, January 13, 2015 5:33 PM
To: (b) (6)
Cc: (b) (6)
(b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

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Not trying to make my problem your problem.

But, this is becoming somewhat difficult.

We are willing to take less than an even split.but -

(b) (6) would like to make a couple of bucks from our efforts.

Appears that may be an issue, as well.

Yikes.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, January 13, 2015 4:00 PM
To: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

FYI, if we were to do the distribution of the \$45K, the attached is what it would look like based on the unit strength aboard the Depot at the end of October 2014.

From: (b) (6)
Sent: Tuesday, January 13, 2015 3:41 PM
To: (b) (6)
Cc: (b) (6)
Subject: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

(b) (6) sent me the \$45K distributed.

I highlighted the "Ball Contributing Units"

The percentage is much lower than I estimated.

64% or

\$28,928.57 of the \$45K

(b) (6)

From: (b) (6)
Sent: Tuesday, January 13, 2015 18:13
To: (b) (6)
Cc: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

(b) (6)

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Sent: Tuesday, January 13, 2015 5:33 PM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

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I highlighted the "Ball Contributing Units"

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(b) (6)

From: (b) (6)
Sent: Sunday, January 11, 2015 22:05
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6) terrific. Great increase- keep it going!

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, January 09, 2015 6:40 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

The results of yesterday's efforts.

We are making excellent progress (my opinion) thanks to the good work of (b) (6) and with terrific (b) (6).

We have moved from sales of less than 100 (a month or so ago) to over 300 yesterday.

Looking at expanding to a site at

(b) (6)

That will capture the considerable (b) (6) lunch crowd.

I was at 2 of the sites -

(b) (6)

Did not visit our setup on

(b) (6)

The venues are good and the displays professional and eye-catching.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, January 08, 2015 4:36 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Our current coin set-up is as follows:

(b) (6) 0730-1000

10X10 tent with banner (photo attached)

Sold 240 coins.

(b) (6) 1200-1600

(b) (6) that sells Coins and Company shirts (photo attached). We will be adding additional signage within the next week.

1200-1600

Sold 37 coins.

(b) (6) 1300-1500. Plan to revise the hours to 1230-1500

10X10 tent with banner (photo attached)

Sold 32 coins.

Total coins sold 309. The number will change based on what we sold within (b) (6) during the day. (b) (6) will send you our total Thursday sales tomorrow morning.

Next week we plan to do a test at (b) (6) and sell coins from 1230-1500.

Coin information has also been added to the website under the Graduation Souvenirs and Media page.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, January 09, 2015 7:39
To: (b) (6)
Subject: Re: Coin Sales

Great!

From: (b) (6)
Sent: Friday, January 09, 2015 10:25 AM
To: (b) (6)
Subject: FW: Coin Sales

(b) (6)

A bit more insider baseball information.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, January 09, 2015 7:25 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

Thanks much.

Great improvement. Great work.

But, no laurel resting, for sure.

Let's continue to think through all possibilities.

Recall our Mission from (b) (6) – 45K to the Ball Fund.

All else goes to (b) (6)

All good.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, January 09, 2015 7:23 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

Our total coin sales for Thursday 1/8/15 were 323 coins for a total of \$3230 in sales. We sold 14 coins within (b) (6) store on that day.

(b) (6)

From: (b) (6)
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(b) (6)

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(b) (6)

From: (b) (6)
Sent: Friday, January 09, 2015 14:33
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

Good to go on coins....but "Go Cowboys!"

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, January 09, 2015 11:06 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

Thanks for your comments.
We will continue to improve the process.
I am becoming increasingly confident.
Yesterday was a great new start.
We will get there.

(b) (6)

previously referred to it as a

"goal."

I said, "No, it is a Mission. That is different for Marines."
She gets it. And is totally on board. As is (b) (6)
She and our team are committed to the 45K bottom line.

GGF (Green and Gold Forever).

Having worked in Texas for a couple of years after retirement, I feel your pain.

"Challenging" fans, actually. And that is being kind. Starts with (b) (6)
(b) (6) of course.

First time in Packerland since the 1967 Ice Bowl.

Go Pack!!!!

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, January 09, 2015 7:45 AM
To: (b) (6)
Subject: RE: Coin Sales

(b) (6)

Great news - thanks for the update. If this success continues it will alleviate a lot of Ball related concerns.

Go Pack Go! I cannot stand the thought of a dallas victory.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, January 09, 2015 6:40 AM
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(b) (6)

(b) (6)

Page 97 redacted for the following reason:

(b) (6) [REDACTED]

(b)(7)c

(b) (6)

From: (b) (6)
Sent: Friday, January 09, 2015 11:06
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b)(7)c

Thanks for your comments.
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I am becoming increasingly confident.
Yesterday was a great new start.
We will get there.

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Sent: Friday, January 09, 2015 6:40 AM
To: (b) (6)
Cc: (b) (6)
(b) (6)

Subject: FW: Coin Sales

(b) (6)

The results of yesterday's efforts.

We are making excellent progress (my opinion) thanks to the good work of
(b) (6) and with terrific (b) (6)

We have moved from sales of less than 100 (a month or so ago) to over 300
yesterday.

Looking at expanding to a site at (b) (6)

That will capture the considerable (b) (6) lunch crowd.

I was at 2 of the sites - (b) (6) . Did not visit our setup
on (b) (6)

The venues are good and the displays professional and eye-catching.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, January 08, 2015 4:36 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Our current coin set-up is as follows:

(b) (6) 0730-1000

10X10 tent with banner (photo attached)

Sold 240 coins.

(b) (6) 1200-1600

(b) (6) that sells Coins and Company shirts (photo attached). We will be adding additional signage within the next week.

1200-1600

Sold 37 coins.

(b) (6) 1300-1500. Plan to revise the hours to 1230-1500

10X10 tent with banner (photo attached)

Sold 32 coins.

Total coins sold 309. The number will change based on what we sold within (b) (6) during the day. (b) (6) will send you our total Thursday sales tomorrow morning.

Next week we plan to do a test at (b) (6) and sell coins from 1230-1500.

Coin information has also been added to the website under the Graduation Souvenirs and Media page.

(b) (6)

(b) (6)

(b) (6)

Subject:

(b) (6)

Location:

(b) (6)

Start:

Fri 10/24/2014 15:00

End:

Fri 10/24/2014 15:30

Recurrence:

(none)

Organizer:

(b) (6)

(b) (6)

Subject: Coin Sales
Location: (b) (6)
Start: Fri 11/7/2014 13:30
End: Fri 11/7/2014 14:00
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: (b) (6)
Required Attendees:

(b) (6)

(b) (6)

Subject: FW: Coin Sales Meeting
Location: (b) (6)
Start: Wed 12/17/2014 15:00
End: Wed 12/17/2014 16:00
Recurrence: (none)
Meeting Status: Accepted
Organizer: (b) (6)
Required Attendees: (b) (6)

-----Original Appointment-----

From: (b) (6)
Sent: Monday, December 15, 2014 2:39 PM
To: (b) (6)
Subject: Coin Sales Meeting
When: Wednesday, December 17, 2014 3:00 PM-4:00 PM (UTC-08:00) Pacific Time (US & Canada).
Where: (b) (6)

UPDATE: 17 Dec

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, December 15, 2014 2:35 PM
To: (b) (6)
Subject: RE: Coin Sales Background

(b)(7)c is available 1500-1600.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, December 15, 2014 10:42 AM
To: (b) (6)
Subject: FW: Coin Sales Background

(b) (6)

Is (b) (6) available on Wed, 17 Dec any time between 1400-1600 to discuss Coin Sales?

Attendees:

(b) (6)

Duration: 30-45min

(b) (6)

From: :

(b) (6)

Sent: Wednesday, December 10, 2014 12:54 PM

To

(b) (6)

Cc:

(b) (6)

(b) (6)

(b) (6)

Subject: Coin Sales Background

(b) (6)

I suspect some may be frustrated with (b) (6) about the seemingly slow pace of the way ahead.

We are working toward closure.

Recommend we continue the direct sales approach (b) (6), advertises, and does the heavy lifting in the near term, as outlined below) as we continue to explore the possibility of indirect venders.

My staff is split on the matter of direct (b) (6) v. indirect sales (concessionaire).

We will involve the commands more – soon.

A steady (albeit slower) approach seems prudent to me.

Will take several months to work through the RFP, etc.

And then the discussion phase – and decision piece.

Regardless of approach, it clearly seems MCRD will not enjoy an amount approximating past revenues.

But, I believe we are doing this the right way.

And, it remains a revenue source that we would otherwise not enjoy.

We need to do a better job of keeping (b) (6) informed.

And we will.

This continues to be in everyones' best interest.

Coin sales background:

- (b)(7)C has been selling coins the past four Family Days.
- Prime location: (b)(6) near Family Day barbecue.
- \$1,200 in average Family Day sales (120 coins) projects to about \$40,000 annually (conservatively).
- (b)(6) is actively promoting. May expand to other locations.
- (b)(6) was also provided coins to sell;
- (b)(7)C coin exclusivity would be a plus (my opinion).
- Not aware of the back story on the agreement between (b)(6)
- (b)(6) to be shared with all units equally, based on unit size (b)(6)
- Funds already being set aside for units.
- Per (b)(6) "Any additional (b)(6) must be equally divided across ALL Unit accounts, consistent with the purpose of (b)(6)
- It would be inappropriate for (b)(6) to enter into an agreement with a unit to contribute a certain amount or certain percentage of coin/memorabilia profits to a specific (b)(6) to the exclusion of others."
- Suggest a 50/50 split of net profit between (b)(6) and unit funds.
- Net profit = Sales less cost of coins, direct labor (currently one dedicated sales associate for Family Day), and (b)(6) on (b)(6)
- 50/50 split, at current sales levels and pricing, would result in about \$24,000 net profit annually, or about \$12,000 each for (b)(6) and unit funds.
- Conservative estimate, we believe.
- Unit funds portion to be distributed with regular quarterly distribution of unit funds from (b)(6)
- (b)(6) ultimately gets recycled back into support for Marines and families.

Suggest a meeting with you to flesh out this matter. Perhaps (b)(6) as well.
We can then figure out a "socialization plan." HQMC term (BLUGH).
Perhaps next week?
My folks can coordinate with your office.

(b)(6)

(b) (6)

From: (b) (6)
Sent: Wednesday, January 14, 2015 9:51
To: (b) (6)
Cc: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

(b) (6)

What's the carry over amount and can any of that go to the Ball-- obviously not the full amount (b) (6) usually provide, but a portion?

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, January 14, 2015 8:21 AM
To: (b) (6)
Cc: (b) (6)
(b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6) I agree with (b) (6) on (b) (6) ..should not factor into this piece of calculus. Also a good point on (b) (6) they get invited to the ball and should get lumped into the mix. My quick math says (b) (6) for the ball is closer to 93%. I think the current great work (b) (6) is doing with selling the coins will get us to where we need to be for the \$45K contribution, and will leave some profit for themselves. Not including (b) (6) and without the signage and advertising, we made over \$100K/year when we were selling the coins.

On the carry over, we did still have a balance in the account, but that balance did not transfer to (b) (6) and is being utilized of offset some of the costs for (b) (6) , (b) (6) holiday parties, summer bashes, (b) (6) Thanksgiving lunch, (b) (6) , discovery nights, etc. I'll be at zero by the time we get to the birthday ball.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 13, 2015 6:13 PM
To: (b) (6)
Cc: (b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

My first thought is do we have to include (b) (6) at (b) (6) in the percentage split since they are not (b) (6) ?

Second, was there any carry over funds from when (b) (6) was managing the account or was that zero'd out before (b) (6) took control of coin funds? What is the coin fund total right now?

Also, if we invite all entities/ commands to the Ball, why would the non-highlighted groups distribution totals not go towards the B-Day Ball Fund like the highlighted units?

BREAK/ BREAK

Based on the spread sheet and that the Ball is in about 10 months, my thoughts are that we have essentially 8 months (conservative estimate, depending on when we have to pay for the venue-- could be more-- I need that RFI answered by (b) (6)) to make \$62.000 dollars in coin sales just to meet the past Ball contribution rate of 45K.

Assuming we've started at zero, then we would have to sell \$7,750 in coins each month. If we assume 3 grads per month (24 grads in the 8 months-- could be more) then that is \$ 2583.33 in coin sales per grad/ family day. Unless, we see a dramatic uptick in coin sales I don't think this doable if my numbers are correct... it appears we will fall short of the goal.

Therefore, we need to make a projection based on sales each month to see where we are at the end of the day to determine if we have to raise ticket prices to cover the delta.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 13, 2015 5:33 PM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

This is becoming much more challenging than a simple game of checkers - moving towards Advanced Calculus. Yikes.

Not trying to make my problem your problem.

But, this is becoming somewhat difficult.

We are willing to take less than an even split.but -

(b)(7)c would like to make a couple of bucks from our efforts.

Appears that may be an issue, as well.

Yikes.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, January 13, 2015 4:00 PM
To: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

FYI, if we were to do the distribution of the \$45K, the attached is what it would look like based on the unit strength aboard the Depot at the end of October 2014.

From: (b) (6)
Sent: Tuesday, January 13, 2015 3:41 PM
To: (b) (6)
Cc: (b) (6)
Subject: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

(b) (6) sent me the \$45K distributed.

I highlighted the "Ball Contributing Units"

The percentage is much lower than I estimated.

64% or

\$28,928.57 of the \$45K

(b) (6)

From: (b) (6)
Sent: Wednesday, August 06, 2014 10:19
To:
Cc: (b) (6)
Subject: Coin Sales/ Fund Raising

(b) (6)

I talked to (b) (6) re: Coin Sales/ Fund Raising and (b) (6) in concurrence regarding our way forward (transferring from (b) (6)) (b) (6) does not require a formal briefing on the matter. However, (b) (6) needs to BPT walk (b) (6) around on a Family Day, so (b) (6) can review how we are executing the plan.

(b) (6) has agreed to continue assuming risk by having (b) (6) continue to sell coins on Grad Day until 4 Sept Family Day at which point (b) (6) would take over.

Impact to the Birthday Ball was not discussed, so we'll need to address how this new approach may impact the funding of the Ball at a later point.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, January 14, 2015 8:21
To: (b) (6)
Cc:

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

(b) (6) I agree with (b) (6) on (b) (6) ...should not factor into this piece of calculus. Also a good point on (b) (6) ..they get invited to the ball and should get lumped into the mix. My quick math says (b) (6) for the ball is closer to 93%. I think the current great work (b) (6) is doing with selling the coins will get us to where we need to be for the \$45K contribution, and will leave some profit for themselves. Not including (b) (6) and without the signage and advertising, we made over \$100K/year when we were selling the coins.

On the carry over, we did still have a balance in the account, but that balance did not transfer to (b) (6) and is being utilized of offset some of the costs for (b) (6), (b) (6), holiday parties, summer bashes, (b) (6), Thanksgiving lunch, (b) (6), discovery nights, etc. I'll be at zero by the time we get to the birthday ball.

(b) (6)

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From: (b) (6)
Sent: Tuesday, January 13, 2015 6:13 PM
To: (b) (6)
Cc:

(b) (6)

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

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BREAK/ BREAK

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(b) (6)

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To:

(b) (6)

Cc:

(b) (6)

(b) (6)

Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

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But, this is becoming somewhat difficult.

We are willing to take less than an even split.but -

(b) (6) would like to make a couple of bucks from our efforts.

Appears that may be an issue, as well.

Yikes.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, January 13, 2015 4:00 PM
To: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

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From: (b) (6)
Sent: Tuesday, January 13, 2015 3:41 PM
To: (b) (6)
Cc: (b) (6)
Subject: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

(b) (6) sent me the \$45K distributed.

I highlighted the "Ball Contributing Units"

The percentage is much lower than I estimated.

64% or

\$28,928.57 of the \$45K

(b) (6)

From: (b) (6)
Sent: Friday, December 05, 2014 14:51
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales
Signed By: (b) (6)

(b) (6) bear in mind that we're selling these back at cost, so we're not really fundraising. I'd call it liquidating assets.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, December 05, 2014 2:42 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales

(b) (6)

Apologies for the delayed response, been under the weather this week and out. I'm trying to run this down and develop a workable COA for you. I have some concerns about selling the items since that is essentially fundraising. I'm working on an idea that I need to coordinate with (b) (6) on.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, December 03, 2014 8:00 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales

Sir,

The pins were made by a different vendor than the coins. The coin vendor would like to purchase the pins from us since he is not capable of making the pins himself.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, December 03, 2014 7:53 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales

(b) (6)
Just so I'm clear that I'm tracking, you want to sell the stock back to the company who sold it to you to begin with? Essentially void the transaction as it pertains to the remaining stock?

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 02, 2014 5:54 PM
To: (b) (6)
Cc: (b) (6)
Subject: coin/pin sales

(b) (6) quick (or perhaps not so quick) question. Can we sell our remaining pin inventory to the individual who supplied our coins and who is working with (b) (6) to assume the coin sale contract/opportunity. We have sold all of our coin inventory to either (b) (6) but have a remaining stock of pins that we want to get rid of.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, December 02, 2014 17:54
To: (b) (6)
Cc: (b) (6)
Subject: coin/pin sales
Signed By: (b) (6)

(b) (6) quick (or perhaps not so quick) question. Can we sell our remaining pin inventory to the individual who supplied our coins and who is working with (b) (6) to assume the coin sale contract/opportunity. We have sold all of our coin inventory to either (b) (6), but have a remaining stock of pins that we want to get rid of.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, October 01, 2014 11:51
To: (b) (6)
Subject: RE: Fundraising - coin sales

(b) (6)

In accordance with MCO 5760.4C (on Marine Corps Installation), paragraph 4(a), (b) (6) are prohibited from competing with (b) (6). Competitive retail activity is permissible, contingent upon written consent from (b) (6). I have not been able to find a signed MOU. (b) (6) said there was one signed by (b) (6) he will get back to me by tomorrow. MCO 5760.4C also permits (b) (6) to eliminate activities that are in competition with installation revenue generating activities.

To permit the sale of command coins by (b) (6)

- 1) (b) (6) must first determine that the sale of command coins by (b) (6) is not competing with (b) (6) MCO 5760.4C and MCO P1700.27B (MCCS Policy Manual) does not state specifically that the determination is made by (b) (6). However, based on (b) (6) knowledge of their business operations, (b) (6) would be in the best position to determine if an on-going sale activity would have any impact on (b) (6).
- 2) (b) (6) must also give written permission for (b) (6) to engage in retail activity on the installation. If the current MOU applies, there is a provision that gives (b) (6) the right of first refusal in regards to the sale of command coins.

To permit cash donation from (b) (6) :

- 1) When money is offered as a gift, the Legal Admin Manual permits officers who have special court-martial jurisdiction to accept gifts not exceeding \$1,500. (b) (6) may accept a cash gift of up to \$1,500 from (b) (6).
- 2) The check must be made payable to the "Department of the Navy."
- 3) The funds cannot be accepted directly by (b) (6) but must forwarded to CMC (RFO)
- 4) Once the gift has been accepted and deposited, then the gift will be returned to (b) (6) for their ball fund. It's possible that the gift may not be returned to (b) (6).

Gifts from Prohibited Sources:

- 1) Prohibited source includes any person who is seeking official action by the Marine Corps, thus (b) (6) is a prohibited source due to its long-standing presence on the base, which is regulated by (b) (6).
- 2) Any gift offered from (b) (6) may be viewed as an attempt to influence official action. Such a gift may still be accepted, however, gifts of more than \$5,000 require consultation with CMC SJA.

Ultimately, (b) (6) can determine who (b) (6) will sell command coins on behalf of (b) (6) (b) (6) provides a wide range of services to the Marines, whereas (b) (6) supports the Marines in a narrow capacity. (b) (6) has a mechanism in place for returning the funds to (b) (6) and various other commands, whereas there is no guarantee that the money gift will be returned to (b) (6) from the general fund. Furthermore, based on the non-competitive policy in regards to (b) (6), (b) (6) should not permit (b) (6) to engage in the sale of command coins.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, September 30, 2014 9:27 AM
To: (b) (6)
Subject: Fw: Fundraising - coin sales

(b) (6)
This is one of the ethics issue we discussed.

(b) (6)

----- Original Message -----

From: (b) (6)
Sent: Monday, September 29, 2014 05:10 PM
To: (b) (6)
Cc: (b) (6)
Subject: Fundraising - coin sales

(b) (6) I've discussed a potential COA with (b) (6) in which they would take over our coin sales and then provide a periodic donation to (b) (6) to support events that promote the furthering of Marine Corps history and traditions - Marine Corps Ball, Mess Nights, pertinent PME's, etc. What do we need to do in order to get a legal position from you on this?

I think this can benefit (b) (6) who have utilized the family day/grad day forum to raise funds. (b) (6) position is that they would sell merchandise (b) (6) and would give the units donations that are commensurate with the amount of individual command merchandise that they sell. I tell you this only because it is part of the discussion we had. I realize that I can in no way solicit a donation from them, and certainly not a particular dollar amount. When we turn over the coin sales process we move into a position in which we can accept, but not solicit, monetary gifts to the unit. I believe (b) (6) meets the criteria of being a non-federal entity that is approved to operate on the base. They already have an agreement with (b) (6) to sell merchandise (b) (6), and the coins meet the criteria within their agreement. I gave (b) (6) a heads up on this already, and (b) (6) is in the know as well. I doubt that (b) (6) is thrilled about this way ahead, but if it meets legal parameters it is my preferred COA at this point.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Monday, September 29, 2014 17:10
To: (b) (6)
Cc: (b) (6)
Subject: Fundraising - coin sales
Signed By: (b) (6)

(b) (6) I've discussed a potential COA with (b) (6) in which they would take over our coin sales and then provide a periodic donation to (b) (6) to support events that promote the furthering of Marine Corps history and traditions - Marine Corps Ball, Mess Nights, pertinent PME's, etc. What do we need to do in order to get a legal position from you on this?

I think this can benefit (b) (6) who have utilized the family day/grad day forum to raise funds. The foundation's position is that they would sell merchandise (b) (6) and would give the units donations that are commensurate with the amount of individual command merchandise that they sell. I tell you this only because it is part of the discussion we had. I realize that I can in no way solicit a donation from them, and certainly not a particular dollar amount. When we turn over the coin sales process we move into a position in which we can accept, but not solicit, monetary gifts to the unit. I believe (b) (6) meets the criteria of being a non-federal entity that is approved to operate on the base. They already have an agreement with (b) (6) to sell merchandise (b) (6) and the coins meet the criteria within their agreement. I gave (b) (6) a heads up on this already, and (b) (6) is in the know as well. I doubt that (b)(7)c is thrilled about this way ahead, but if it meets legal parameters it is my preferred COA at this point.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, August 28, 2014 11:18
To: (b) (6)
Subject: Re: Coin Sales

Just the person I was going to speak with as he is (b) (6) until (b) (6) .

(b) (6)

----- Original Message -----

From: (b) (6)
Sent: Thursday, August 28, 2014 10:49 AM
To: (b) (6)
Cc: (b) (6)
Subject: Re: Coin Sales

(b) (6)

I spoke with (b) (6) about this a little already. May be worth looping him in.

(b) (6)

----- Original Message -----

From: (b) (6)
Sent: Thursday, August 28, 2014 10:12 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

Silence is NOT consent . . .let me look into this for you . . .I may hand it off to our fiscal folks . . . will be in touch,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 9:45 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

As I have not (yet) received a response, I am reaching out to you.

Folks here (at MCRD) are getting a bit antsy.

I am assuming silence is consent, but I do not want to get ahead of myself.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, August 22, 2014 9:21 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame (b) (6) .

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their son's graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved

(b) (6)

(b) (6)

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing"
(to a degree) with Depot units in support of command functions, to the
extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the
backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with

(b) (6)

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, December 03, 2014 8:00
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales
Signed By: (b) (6)

Follow Up Flag: Follow up
Flag Status: Completed

(b) (6)

The pins were made by a different vendor than the coins. The coin vendor would like to purchase the pins from us since he is not capable of making the pins himself.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, December 03, 2014 7:53 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales

(b) (6)
Just so I'm clear that I'm tracking, you want to sell the stock back to the company who sold it to you to begin with? Essentially void the transaction as it pertains to the remaining stock?

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 02, 2014 5:54 PM
To: (b) (6)
Cc: (b) (6)
Subject: coin/pin sales

(b) (6) quick (or perhaps not so quick) question. Can we sell our remaining pin inventory to the individual who supplied our coins and who is working with (b) (6) to assume the coin sale contract/opportunity. We have sold all of our coin inventory to either (b) (6) but have a remaining stock of pins that we want to get rid of.

(b) (6)

Page 126 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, January 13, 2015 18:13
To: (b) (6)
Cc: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

Tom,

My first thought is do we have to include (b) (6) at (b) (6) in the percentage split since they are not (b) (6) ?

Second, was there any carry over funds from when (b) (6) was managing the account or was that zero'd out before (b)(7)c took control of coin funds? What is the coin fund total right now?

Also, if we invite all entities/ commands to the Ball, why would the non-highlighted groups distribution totals not go towards the B-Day Ball Fund like the highlighted units?

BREAK/ BREAK

Based on the spread sheet and that the Ball is in about 10 months, my thoughts are that we have essentially 8 months (conservative estimate, depending on when we have to pay for the venue-- could be more-- I need that RFI answered by (b) (6)) to make \$62,000 dollars in coin sales just to meet the past Ball contribution rate of 45K.

Assuming we've started at zero, then we would have to sell \$7,750 in coins each month. If we assume 3 grads per month (24 grads in the 8 months-- could be more) then that is \$ 2583.33 in coin sales per grad/ family day. Unless, we see a dramatic uptick in coin sales I don't think this doable if my numbers are correct... it appears we will fall short of the goal.

Therefore, we need to make a projection based on sales each month to see where we are at the end of the day to determine if we have to raise ticket prices to cover the delta.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 13, 2015 5:33 PM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

This is becoming much more challenging than a simple game of checkers - moving towards Advanced Calculus. Yikes.

Not trying to make my problem your problem.

But, this is becoming somewhat difficult.

We are willing to take less than an even split.but -

(b) (6) would like to make a couple of bucks from our efforts.

Appears that may be an issue, as well.

Yikes.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, January 13, 2015 4:00 PM
To: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

FYI, if we were to do the distribution of the \$45K, the attached is what it would look like based on the unit strength aboard the Depot at the end of October 2014.

From: (b) (6)
Sent: Tuesday, January 13, 2015 3:41 PM
To: (b) (6)
Cc: (b) (6)
Subject: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

(b) (6) sent me the \$45K distributed.

I highlighted the "Ball Contributing Units"

The percentage is much lower than I estimated.

64% or

\$28,928.57 of the \$45K

(b) (6)

From: (b) (6)
Sent: Sunday, January 11, 2015 22:05
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6) terrific. Great increase- keep it going!

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, January 09, 2015 6:40 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

The results of yesterday's efforts.

We are making excellent progress (my opinion) thanks to the good work of (b) (6) and with terrific (b) (6).

We have moved from sales of less than 100 (a month or so ago) to over 300 yesterday.

Looking at expanding to a site at (b) (6)

That will capture the considerable (b) (6) lunch crowd.

I was at 2 of the sites - (b) (6). Did not visit our setup on (b) (6).

The venues are good and the displays professional and eye-catching.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, January 08, 2015 4:36 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Our current coin set-up is as follows:

(b) (6) 0730-1000

10X10 tent with banner (photo attached)

Sold 240 coins.

(b) (6) 1200-1600

(b) (6) that sells Coins and Company shirts (photo attached). We will be adding additional signage within the next week.

1200-1600

Sold 37 coins.

(b) (6) 1300-1500. Plan to revise the hours to 1230-1500

10X10 tent with banner (photo attached)

Sold 32 coins.

Total coins sold 309. The number will change based on what we sold within (b) (6) during the day. (b) (6) will send you our total Thursday sales tomorrow morning.

Next week we plan to do a test at (b) (6) and sell coins from 1230-1500.

Coin information has also been added to the website under the Graduation Souvenirs and Media page.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, December 09, 2014 16:52
To: (b) (6)
Cc: (b) (6); (b) (6); (b) (6)
Subject: RE: Ball Support/ Coin Fund Issue

(b) (6)

This indicates that we have figured out the sticking points and are now selling unit coins on Visitor Thursday and Grad Friday, am I reading that correctly?

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 09, 2014 9:29 AM
To: (b) (6)
Cc: (b) (6); (b) (6)
Subject: RE: Ball Support/ Coin Fund Issue

(b) (6)

Roger all.

I can provide a spread sheet with the sales we have generated thus far.

Not an especially pretty picture at this point.

We still need to meet with (b) (6) and determine the "split" of the limited dollars we are generating.

We will get hopping!

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 09, 2014 9:05 AM
To: (b) (6)
Cc: (b) (6)
Subject: Ball Support/ Coin Fund Issue

(b) (6)

(b) (6) wants to know where we stand on the Coin Sales issue and also what kind

of financial support we think this can generate for the Ball.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, December 09, 2014 9:05
To: (b) (6)
Cc: (b) (6)
Subject: Ball Support/ Coin Fund Issue

(b) (6)

(b) (6) wants to know where we stand on the Coin Sales issue and also what kind of financial support we think this can generate for the Ball.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, October 09, 2014 17:35
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Attachments: (b) (6)
Signed By: (b) (6)

(b) (6)

I was able to exchange some emails with both (b) (6). In addition, I was able to have a follow-up telephone conversation with (b) (6).

Bottom line: the \$25 per year per (b) (6) to the (b) (6) is intended to be a minimum, not a maximum. So if (b) (6) had extra (b) (6) (oxymoron?) laying around they could be allocated to (b) (6) at the business discretion of (b) (6). However, any additional (b) (6) must be equally divided across (b) (6) (b) (6), consistent with (b) (6). It would be inappropriate for (b) (6) to enter into an agreement with a unit to contribute a certain amount or certain percentage of coin/memorabilia profits to a specific (b) (6) to the exclusion of others.

In addition, (b) (6) confirmed that (b) (6) does have special authority to sell memorabilia to non-authorized patrons surrounding recruit graduations--consistent with otherwise standard retail policies (i.e. coins and memorabilia are authorized for (b) (6) purchase and resale).

I've attached some of my email exchanges for additional SA.

Hope this helps. Let me know if you have any questions.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, October 02, 2014 6:33 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

All of the below makes sense to me - and I appreciate your good work in this matter.

I would be grateful if you would contact (b) (6)

That should give us an up or down and, thus, the way ahead.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, October 01, 2014 5:38 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

I have dug into the history related to this question (history goes back to 2001-2002), talked to folks here, and had another phone conversation with (b) (6) today.

As I understand the matter, there are two principal questions at this point.
1) can (b) (6) sell unit coins/memorabilia to non-authorized patrons related to recruit graduations on Thurs and Fri and, 2) if yes to 1), can (b) (6) agree to provide a percentage of the profits of the coin sales to units through the (b) (6) above and beyond (b) (6) established amount of \$25 per Marine?

If I have framed the questions correctly, then the answer to #1 is yes. As I think you know, MCRD has received special authorization to sell coins/memorabilia to non-authorized patrons specifically surrounding recruit graduations.

The answer to #2 is not as clear to me. Chapter 6 of MCO 1754.9A specifically allocates \$25 per Marine per year as the amount (b) (6) (b) (6) are allowed to provide from (b) (6). This amount was established by (b) (6) and memorialized in the MCO. As you know, (b) (6) is quite protective of (b) (6) and endeavors to distribute the funds equally across the Marine Corps. The MCO does not appear to provide (b) (6) discretion to go above and beyond this amount of \$25 per Marine when depositing money into (b) (6) (b) (6).

That said, this is not necessarily a legal call but a policy call. If (b) (6) position is that the MCO does not establish \$25 as a maximum, but rather a minimum, and (b) (6) may provide funds above and beyond directly to (b) (6), then doing so by way of agreement with installation units seems a reasonable possibility--though still based on sound business judgment by (b) (6). That is, there are practical considerations and only so much (b) (6) to go around.

My recommendation is we contact (b) (6) at (b) (6) and ask the specific question whether \$25 is a maximum or whether (b) (6) (b) (6) can provide funding above and beyond from (b) (6)

If you would like me to try and contact (b) (6) and ask these questions, I am happy to do so.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, September 30, 2014 4:51 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

My sincere apologies in just getting back to you. (b) (6) has worked diligently with our office in trying to get closure on this but we (principally me) have not been able to quite tie this one up.

(b) (6) sent me an email with his recommendations on the way forward, of which I generally concur. That said, I have intended to coordinate with a few folks here but have either been out of office or unable to connect. We have been super short-handed of late.

Enough excuses, I will make it a point to provide our position tomorrow so that (b) (6) and (b) (6) may move forward.

I appreciate your EXTREME patience on this one.

(b) (6)

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, September 26, 2014 8:46 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Curious as to where we stand on the issue.

We appear to have reached an impasse.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, October 02, 2014 13:09
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6)

I will get back to you just as soon as I can discuss with (b) (6)

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, October 02, 2014 6:33 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

All of the below makes sense to me - and I appreciate your good work in this matter.

I would be grateful if you would contact (b) (6)

That should give us an up or down and, thus, the way ahead.

(b) (6)

(b) (6)

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From: (b) (6)
Sent: Wednesday, October 01, 2014 5:38 PM
To: (b) (6)

Cc: (b) (6)

(b) (6)
Subject: RE: Coin Sales

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As I understand the matter, there are two principal questions at this point. 1) can (b) (6) sell unit coins/memorabilia to non-authorized patrons related to recruit graduations on Thurs and Fri and, 2) if yes to 1), can (b) (6) agree to provide a percentage of the profits of the coin sales to units through (b) (6) above and beyond (b) (6) established amount of \$25 per Marine?

If I have framed the questions correctly, then the answer to #1 is yes. As I think you know, MCRD has received special authorization to sell coins/memorabilia to non-authorized patrons specifically surrounding recruit graduations.

The answer to #2 is not as clear to me. Chapter 6 of MCO 1754.9A specifically allocates \$25 per Marine per year as (b) (6). (b) (6) are allowed to provide from (b) (6). This amount was established by (b) (6) and memorialized in the MCO. As you know, (b) (6) is quite protective of (b) (6) and endeavors to distribute the funds equally across the Marine Corps. The MCO does not appear to provide (b) (6) discretion to go above and beyond this amount of \$25 per Marine when depositing money into (b) (6) (b) (6).

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(b) (6)

(b) (6)

-----Original Message-----

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To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

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(b) (6)

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Cc: (b) (6)
Subject: Coin Sales

(b) (6)

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We appear to have reached an impasse.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, October 01, 2014 17:38
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)
Follow Up Flag: Follow up
Flag Status: Completed

(b) (6)

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The answer to #2 is not as clear to me. Chapter 6 of MCO 1754.9A specifically allocates \$25 per Marine per year as the amount (b) (6) are allowed to provide from (b) (6). This amount was established by (b) (6) and memorialized in the MCO. As you know, (b) (6) is quite protective of (b) (6) and endeavors to distribute the funds equally across the Marine Corps. The MCO does not appear to provide (b) (6) discretion to go above and beyond this amount of \$25 per Marine when depositing money into (b) (6).

That said, this is not necessarily a legal call but a policy call. If (b) (6) position is that the MCO does not establish \$25 as a maximum, but rather a minimum, and (b) (6) may provide funds above and beyond directly to (b) (6) then doing so by way of agreement with (b) (6) seems a reasonable possibility--though still based on sound business judgment by (b) (6). That is, there are practical considerations and only so much (b) (6) to go around.

My recommendation is we contact (b) (6) at (b) (6) and ask the specific question whether \$25 is a maximum or whether (b) (6) can provide funding above and beyond from (b) (6).

If you would like me to try and contact (b) (6) and ask these questions, I am happy to do so.

(b) (6)

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
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To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

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Enough excuses, I will make it a point to provide our position tomorrow so that (b) (6) and (b) (6) may move forward.

I appreciate your EXTREME patience on this one.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, September 26, 2014 8:46 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Curious as to where we stand on the issue.

We appear to have reached an impasse.

Page 146 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, September 30, 2014 16:59
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

k;

(b) (6)

I apologize for the delay but I thought (b) (6) did get a response. Let me follow up with (b) (6) and (b) (6) tomorrow morning. I will get back with you then,

(b) (6)

From: (b) (6)
Sent: Monday, September 29, 2014 6:54 PM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

We seem to be at a stalemate.

(b) (6) is ready to move forward, but need a legal opinion.

I have heard nothing in weeks from (b) (6).

Folks here (commanders) are getting anxious.

I am becoming increasingly frustrated.

Can I ask for you to intercede, please?

We need to give either a thumbs up or down.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, September 26, 2014 8:45 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Curious as to where we stand on the issue.

We appear to have reached an impasse.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Monday, September 29, 2014 17:24
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

Thanks (b) (6) are you getting any replies from (b) (6) ?

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, September 29, 2014 4:54 PM
To: (b) (6)
Subject: FW: Coin Sales

(b) (6)

Welcome back.
This is becoming a bit of a mess.
Am somewhat confident we can work through it.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, September 29, 2014 4:05 PM
To: (b) (6)
Subject: RE: Coin Sales

Thanks for the CC, (b) (6) I've forwarded to (b) (6) for his SA. (b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, September 29, 2014 3:54 PM
To: (b) (6)
Cc: (b) (6)
(b) (6)
Subject: FW: Coin Sales

(b) (6)

We seem to be at a stalemate.

(b) (6) is ready to move forward, but need a legal opinion.

I have heard nothing in weeks from (b) (6) .

Folks here (commanders) are getting anxious.

I am becoming increasingly frustrated.

Can I ask for you to intercede, please?

We need to give either a thumbs up or down.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, September 26, 2014 8:45 AM
To: (b) (6)
Cc: (b) (6)
(b) (6)
Subject: Coin Sales

(b) (6)

Curious as to where we stand on the issue.

We appear to have reached an impasse.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, September 10, 2014 10:35
To: (b) (6)
Cc: (b) (6)

Subject: RE: Coin Sales

(b) (6)

I apologize for this delay, however after speaking with (b) (6), it is best to have him address this matter. Specifically, (b) (6) is proving legal advice on all (b) (6) matters until (b) (6) hits the ground later this month.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, September 09, 2014 4:53 PM
To: (b) (6)
Cc: (b) (6)

Subject: Coin Sales

(b) (6)

Might I ask you to provide an update?

Folks here are getting restless.

On the operational and business sides of the aisle.

Recognize you have LOTS to do.

But....

(b) (6)

(b) (6)

Page 152 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, August 28, 2014 10:12
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

Silence is NOT consent . . .let me look into this for you . . .I may hand it off to our fiscal folks . . . will be in touch,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 9:45 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

As I have not (yet) received a response, I am reaching out to you.

Folks here (at MCRD) are getting a bit antsy.

I am assuming silence is consent, but I do not want to get ahead of myself.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, August 22, 2014 9:21 AM
To: (b) (6)
Cc: (b) (6)

(b) (6)

(b) (6)

Subject: Coin Sales

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame (b) (6).

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their son's graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved (b) (6)
(b) (6)

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing"
(to a degree) with Depot units in support of command functions, to the
extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the
backstory.

Conceptually, I would think the step afterwards would be for us to give you
the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) .

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

Page 156 redacted for the following reason:

----- (b) (6) [REDACTED]

(b)(7)c

(b) (6)

Subject: Coin Sales
Location: (b) (6)

Start: Fri 11/7/2014 13:30
End: Fri 11/7/2014 14:00
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, September 30, 2014 16:51
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6)

My sincere apologies in just getting back to you. (b) (6) has worked diligently with our office in trying to get closure on this but we (principally me) have not been able to quite tie this one up.

(b) (6) sent me an email with his recommendations on the way forward, of which I generally concur. That said, I have intended to coordinate with a few folks here but have either been out of office or unable to connect. We have been super short-handed of late.

Enough excuses, I will make it a point to provide our position tomorrow so that (b) (6) and the command may move forward.

I appreciate your EXTREME patience on this one.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, September 26, 2014 8:46 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Curious as to where we stand on the issue.

We appear to have reached an impasse.

(b) (6)

Page 159 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, August 28, 2014 9:45
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

As I have not (yet) received a response, I am reaching out to you.

Folks here (at MCRD) are getting a bit antsy.

I am assuming silence is consent, but I do not want to get ahead of myself.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, August 22, 2014 9:21 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense
for matters pertaining to (b) (6) (so, please feel free to blame

(b) (6) .

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their son's graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved (b) (6)

(b) (6)

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions, to the extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) .

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

(b) (6)

Page 163 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, August 22, 2014 9:21
To: (b) (6)
Cc: (b) (6); (b) (6); (b) (6)
Subject: Coin Sales

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame

(b) (6)

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their son's graduation.

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Parts we are only beginning to discuss with the involved

(b) (6)

(b) (6)

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But, this has a bit of a different spin in that we would be "profit sharing"
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extent that is at all permitted.

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Perhaps it would be prudent if you and he chat first iot give you the
backstory.

Conceptually, I would think the step afterwards would be for us to give you
the proposed "way ahead" for consideration.

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Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

Page 166 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, January 09, 2015 6:40
To: (b) (6)
Cc:

(b) (6)

Subject: FW: Coin Sales
Attachments: (b) (6)

(b) (6)

The results of yesterday's efforts.

We are making excellent progress (my opinion) thanks to the good work of (b) (6) and with terrific (b) (6).

We have moved from sales of less than 100 (a month or so ago) to over 300 yesterday.

Looking at expanding to a site at (b) (6).

That will capture the considerable (b) (6) lunch crowd.

I was at 2 of the sites – (b) (6). Did not visit our setup on (b) (6).

The venues are good and the displays professional and eye-catching.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, January 08, 2015 4:36 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Our current coin set-up is as follows:

(b) (6) 0730-1000

10X10 tent with banner (photo attached)

Sold 240 coins.

(b) (6) 1200-1600

(b) (6) that sells Coins and Company shirts (photo attached). We will be adding additional signage within the next week.

1200-1600

Sold 37 coins.

(b) (6) 1300-1500. Plan to revise the hours to 1230-1500

10X10 tent with banner (photo attached)

Sold 32 coins.

Total coins sold 309. The number will change based on what we sold within (b) (6) during the day. (b) (6) will send you our total Thursday sales tomorrow morning.

Next week we plan to do a test at (b) (6) and sell coins from 1230-1500.

Coin information has also been added to the website under the Graduation Souvenirs and Media page.

(b) (6)

Page 169 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, October 09, 2014 17:52
To:

(b) (6)

Cc:
Subject: FW: Coin Sales
Attachments: (b) (6)
Signed By: (b) (6)

(b) (6)

Please find the attachment with more of the back story.
Apologize for not forwarding previously.
I am going to need to huddle with my team - likely on Tuesday.
At first blush, this does not appear to read in our favor.
But, we will digest and work the issue.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, October 09, 2014 5:35 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

I was able to exchange some emails with both (b) (6)
(b) (6). In addition, I was able to have a follow-up telephone conversation
with (b) (6)

Bottom line: the \$25 per year per Marine allocation to (b) (6) is
intended to be a minimum, not a maximum. So if (b) (6) had
extra (b) (6) (oxymoron?) laying around they could be allocated to (b) (6)
(b) (6) -at the business discretion of (b) (6). However, any additional
(b) (6) must be equally divided across (b) (6), consistent
with the purpose of (b) (6). It would be inappropriate for (b) (6)
(b) (6) to enter into an agreement with a unit to contribute a
certain amount or certain percentage of coin/memorabilia profits to a
specific (b) (6) to the exclusion of others.

In addition, (b) (6) confirmed that (b) (6) does have special
authority to sell memorabilia to non-authorized patrons surrounding recruit

graduations--consistent with otherwise standard retail policies (i.e. coins and memorabilia are authorized for (b) (6) purchase and resale).

I've attached some of my email exchanges for additional SA.

Hope this helps. Let me know if you have any questions.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, October 02, 2014 6:33 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

All of the below makes sense to me - and I appreciate your good work in this matter.

I would be grateful if you would contact (b) (6)

That should give us an up or down and, thus, the way ahead.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, October 01, 2014 5:38 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

I have dug into the history related to this question (history goes back to 2001-2002), talked to folks here, and had another phone conversation with (b) (6) today.

As I understand the matter, there are two principal questions at this point.

1) can (b) (6) sell unit coins/memorabilia to non-authorized patrons related to

recruit graduations on Thurs and Fri and, 2) if yes to 1), can (b) (6) agree to provide a percentage of the profits of the coin sales to units through the (b) (6) above and beyond (b) (6) established amount of \$25 per Marine?

If I have framed the questions correctly, then the answer to #1 is yes. As I think you know, MCRD has received special authorization to sell coins/memorabilia to non-authorized patrons specifically surrounding recruit graduations.

The answer to #2 is not as clear to me. Chapter 6 of MCO 1754.9A specifically allocates \$25 per Marine per year as the amount (b) (6) (b) (6) are allowed to provide from (b) (6). This amount was established (b) (6) and memorialized in the MCO. As you know, (b) (6) is quite protective of (b) (6) and endeavors to distribute the funds equally across the Marine Corps. The MCO does not appear to provide (b) (6) discretion to go above and beyond this amount of \$25 per Marine when depositing money into (b) (6) (b) (6)

That said, this is not necessarily a legal call but a policy call. If (b) (6) position is that the MCO does not establish \$25 as a maximum, but rather a minimum, and (b) (6) may provide funds above and beyond directly to (b) (6), then doing so by way of agreement with (b) (6) seems a reasonable possibility--though still based on sound business judgment by (b) (6). That is, there are practical considerations and only so much (b) (6) to go around.

My recommendation is we contact (b) (6) at (b) (6) and ask the specific question whether \$25 is a maximum or whether (b) (6) organizations can provide funding above and beyond from (b) (6)

If you would like me to try and contact (b) (6) and ask these questions, I am happy to do so.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Tuesday, September 30, 2014 4:51 PM

To: (b) (6)

Cc: (b) (6)

Subject: RE: Coin Sales

(b) (6)

My sincere apologies in just getting back to you. (b) (6) has worked diligently with our office in trying to get closure on this but we (principally me) have not been able to quite tie this one up.

(b) (6) sent me an email with his recommendations on the way forward, of which I generally concur. That said, I have intended to coordinate with a few folks here but have either been out of office or unable to connect. We have been super short-handed of late.

Enough excuses, I will make it a point to provide our position tomorrow so that (b) (6) and the command may move forward.

I appreciate your EXTREME patience on this one.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Friday, September 26, 2014 8:46 AM

To: (b) (6)

Cc: (b) (6)

Subject: Coin Sales

(b) (6)

Curious as to where we stand on the issue.

We appear to have reached an impasse.

(b) (6)

(b) (6)

Page 174 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Monday, September 29, 2014 15:54
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

We seem to be at a stalemate.

(b) (6) is ready to move forward, but need a legal opinion.

I have heard nothing in weeks from (b) (6).

Folks here (commanders) are getting anxious.

I am becoming increasingly frustrated.

Can I ask for you to intercede, please?

We need to give either a thumbs up or down.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, September 26, 2014 8:45 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Curious as to where we stand on the issue.

We appear to have reached an impasse.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, September 09, 2014 16:53
To: (b) (6)
Cc: (b) (6)

Subject: Coin Sales

(b) (6)

Might I ask you to provide an update?

Folks here are getting restless.

On the operational and business sides of the aisle.

Recognize you have LOTS to do.

But....

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, August 28, 2014 10:26
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

Thanks much.
Standing by.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 10:12 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

Silence is NOT consent . . .let me look into this for you . . .I may hand it off to our fiscal folks . . . will be in touch,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 9:45 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

As I have not (yet) received a response, I am reaching out to you.

Folks here (at MCRD) are getting a bit antsy.

I am assuming silence is consent, but I do not want to get ahead of myself.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, August 22, 2014 9:21 AM
To: (b) (6)
Cc: (b) (6); (b) (6)
Subject: Coin Sales

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame

(b) (6)

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their son's graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved

(b) (6)

(b) (6) .

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing"
(to a degree) with Depot units in support of command functions, to the
extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the
backstory.

Conceptually, I would think the step afterwards would be for us to give you
the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) .

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, January 14, 2015 9:06
To: (b) (6)
Cc: (b) (6)
(b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

(b) (6)

Respectfully request you give me a little breathing room on this.
We may (or may not) have some flexibility.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, January 14, 2015 8:21 AM
To: (b) (6)
Cc: (b) (6)
(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6) I agree with (b) (6) on (b) (6)
(b) (6) ..should not factor into this piece of calculus. Also a good
point on (b) (6) .they get invited to the ball
and should get lumped into the mix. My quick math says (b) (6)
(b) (6) for the ball is closer to 93%. I think the
current great work (b) (6) is doing with selling the coins will get us to where
we need to be for the \$45K contribution, and will leave some profit for
themselves. Not including (b) (6) , and without the signage and
advertising, we made over \$100K/year when we were selling the coins.

On the carry over, we did still have a balance in the account, but that
balance did not transfer to (b) (6) and is being utilized of offset some of the
costs for (b) (6) , (b) (6) , holiday parties, summer
bashes, (b) (6) , Thanksgiving lunch, (b) (6)
discovery nights, etc. I'll be at zero by the time we get to the birthday
ball.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 13, 2015 6:13 PM
To: (b) (6)
Cc: (b) (6)

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

My first thought is do we have to include (b) (6) at (b) (6)
(b) (6) in the percentage split since they are not (b) (6)
(b) (6)

Second, was there any carry over funds from when (b) (6) was managing the account or was that zero'd out before (b) (6) took control of coin funds? What is the coin fund total right now?

Also, if we invite all entities/ commands to the Ball, why would the non-highlighted groups distribution totals not go towards the B-Day Ball Fund like the highlighted units?

BREAK/ BREAK

Based on the spread sheet and that the Ball is in about 10 months, my thoughts are that we have essentially 8 months (conservative estimate, depending on when we have to pay for the venue-- could be more-- I need that RFI answered by (b) (6)) to make \$62,000 dollars in coin sales just to meet the past Ball contribution rate of 45K.

Assuming we've started at zero, then we would have to sell \$7,750 in coins each month. If we assume 3 grads per month (24 grads in the 8 months-- could be more) then that is \$ 2583.33 in coin sales per grad/ family day. Unless, we see a dramatic uptick in coin sales I don't think this doable if my numbers are correct... it appears we will fall short of the goal.

Therefore, we need to make a projection based on sales each month to see where we are at the end of the day to determine if we have to raise ticket prices to cover the delta.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 13, 2015 5:33 PM
To: (b) (6)
Cc: (b) (6)

Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

This is becoming much more challenging than a simple game of checkers - moving towards Advanced Calculus. Yikes.

Not trying to make my problem your problem.

But, this is becoming somewhat difficult.

We are willing to take less than an even split.but -

(b)(7)c would like to make a couple of bucks from our efforts.

Appears that may be an issue, as well.

Yikes.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, January 13, 2015 4:00 PM
To: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

FYI, if we were to do the distribution of the \$45K, the attached is what it would look like based on the unit strength aboard the Depot at the end of October 2014.

From: (b) (6)
Sent: Tuesday, January 13, 2015 3:41 PM
To: (b) (6)
Cc: (b) (6)
Subject: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

(b) (6) sent me the \$45K distributed.

I highlighted the "Ball Contributing Units"

The percentage is much lower than I estimated.

64% or

\$28,928.57 of the \$45K

(b) (6)

From: (b) (6)
Sent: Tuesday, January 13, 2015 17:33
To: (b) (6)
Cc: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx
Attachments: (b) (6)

(b) (6)

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We are willing to take less than an even split...but -

(b) (6) would like to make a couple of bucks from our efforts.

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Yikes.

(b) (6)

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To: (b) (6)
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To: (b) (6)
Cc: (b) (6)
Subject: Proforma for Coin Sales Distribution (3).xlsx

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I highlighted the "Ball Contributing Units"

The percentage is much lower than I estimated...

64% or

\$28,928.57 of the \$45K

(b) (6)

From: (b) (6)
Sent: Wednesday, December 10, 2014 12:54
To: (b) (6)
Cc: (b) (6) (b) (6) (b) (6)
Subject: Coin Sales Background

(b) (6)

I suspect some may be frustrated with (b) (6) about the seemingly slow pace of the way ahead.

We are working toward closure.

Recommend we continue the direct sales approach ((b) (6) , advertises, and does the heavy lifting in the near term, as outlined below) as we continue to explore the possibility of indirect venders.

My staff is split on the matter of direct (b) (6) v. indirect sales (concessionaire).

We will involve the commands more – soon.

A steady (albeit slower) approach seems prudent to me.

Will take several months to work through the RFP, etc.

And then the discussion phase – and decision piece.

Regardless of approach, it clearly seems MCRD will not enjoy an amount approximating past revenues.

But, I believe we are doing this the right way.

And, it remains a revenue source that we would otherwise not enjoy.

We need to do a better job of keeping (b) (6) informed.

And we will.

This continues to be in everyones' best interest.

Coin sales background:

- (b) (6) has been selling coins the past four Family Days.

-Prime location: (b) (6) near Family Day barbecue.

-\$1,200 in average Family Day sales (120 coins) projects to about \$40,000 annually (conservatively).

-(b) (6) is actively promoting. May expand to other locations.

- (b) (6) was also provided coins to sell;

(b) (6) coin exclusivity would be a plus (my opinion).

Not aware of the back story on the agreement between (b) (6)

- (b) (6) to be shared with all units equally, based on unit size (b) (6)

-Funds already being set aside for units.

-Per (b) (6) : "Any additional (b) (6) must be equally divided across (b) (6), consistent with the purpose of (b) (6)

It would be inappropriate for (b) (6) to enter into an agreement with a unit to contribute a certain amount

or certain percentage of coin/memorabilia profits to a specific (b) (6) to the exclusion of others."

-Suggest a 50/50 split of net profit between (b) (6)

(b) (6) = Sales less cost of coins, direct labor (currently one dedicated sales associate for Family Day), and (b) (6) on (b) (6)

-50/50 split, at current sales levels and pricing, would result in about \$24,000 net profit annually, or about \$12,000 each for (b) (6)

-Conservative estimate, we believe.

-Unit funds portion to be distributed with regular quarterly distribution of unit funds from (b) (6)

- (b) (6) ultimately gets recycled back into support for Marines and families.

Suggest a meeting with you to flesh out this matter. Perhaps (b) (6), as well.

We can then figure out a "socialization plan." HQMC term (BLUGH).

Perhaps next week?

My folks can coordinate with your office.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, December 09, 2014 17:00
To: (b) (6)
Cc: (b) (6) (b) (6)
Subject: RE: Ball Support/ Coin Fund Issue
Signed By: (b) (6)

(b) (6)

We are, in fact, selling coins on Thursday and Friday of graduation weeks.

Have 4 weeks under our belts.

Putting funds in a "lock box," to quote former (b) (6)

Just finished an afternoon meeting with the appropriate members of the (b) (6) a bit ago.

Not all sticking points have been adequately addressed (yet) - but we are making headway.

Email to follow to you tomorrow with more details.

As a preemptive strike, we are NOT generating nearly the dollar value in sales that (b) (6) did previously - and we are paying wages and benefits to EEs and the 5.8% assessment to HQMC.

Of course, we would be more than happy to host you to discuss in greater specificity.

More to follow manana.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 09, 2014 4:52 PM
To: (b) (6)
Cc: (b) (6) (b) (6) (b) (6)
Subject: RE: Ball Support/ Coin Fund Issue

(b) (6)

This indicates that we have figured out the sticking points and are now selling unit coins on Visitor Thursday and Grad Friday, am I reading that correctly?

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 09, 2014 9:29 AM
To: Lee Col Michael J
Cc: (b) (6) (b) (6) (b) (6)

Subject: RE: Ball Support/ Coin Fund Issue

(b) (6)

Roger all.

I can provide a spread sheet with the sales we have generated thus far.

Not an especially pretty picture at this point.

We still need to meet with the XO's and determine the "split" of the limited dollars we are generating.

We will get hopping!

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 09, 2014 9:05 AM
To: (b) (6)
Cc: (b) (6)
Subject: Ball Support/ Coin Fund Issue

(b) (6)

(b) (6) wants to know where we stand on the Coin Sales issue and also what kind of financial support we think this can generate for the Ball.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, December 09, 2014 9:29
To: (b) (6)
Cc: (b) (6) (b) (6)
Subject: RE: Ball Support/ Coin Fund Issue
Signed By: (b) (6)

(b) (6)

Roger all.

I can provide a spread sheet with the sales we have generated thus far.

Not an especially pretty picture at this point.

We still need to meet with the XOs and determine the "split" of the limited dollars we are generating.

We will get hopping!

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 09, 2014 9:05 AM
To: (b) (6)
Cc: (b) (6)
Subject: Ball Support/ Coin Fund Issue

(b) (6)

(b) (6) wants to know where we stand on the Coin Sales issue and also what kind of financial support we think this can generate for the Ball.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, November 06, 2014 15:47
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales/Communications

(b) (6)

As you may know, (b) (6) is taking face shots over the subject.

We have been blamed for everything from the advent of the Ebola virus to responsibility for Iran's nuclear ambitions.

The concerns voiced to me (from some senior officers in (b) (6)) is that this was an (b) (6) "money grab" and that the \$\$\$ will go into a black hole, never to be seen again.

It has even been suggested that (b) (6) should take the proceeds and pay for the Youth Sports delta.

The message has been transmitted to (b) (6), of course, and a number of (b) (6) have been questioned about "why we did it to them" (normally on Thursday mornings).

And, it goes from there.

I never asked for (and certainly did not seek) this undertaking and, frankly, wish it had never come my way.

That said, we are doing our dead level best to do it the "right" way.

We (myself and a few key (b) (6)) have a meeting with (b) (6) tomorrow to discuss options.

Will send a synopsis next week.

In order to beat the alligators back from the boat and to enhance communications:

Will pen a proposed letter to XO's for your release and

(b) (6) will continue to do our best to keep them in the loop.

I believe this will, at a minimum, provide some degree of understanding – though some will undoubtedly continue to question me/us.

Page 195 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, October 16, 2014 14:42
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

What I thought was going to be easy has turned out to be anything but.

We thought we could sole source (12 month test) the vendor, as we did with (b) (6).

The (b) (6) was entirely different, however.

They completed the entire project at their cost (250K) and took considerable risk.

They were truly a legitimate sole source vendor.

That contract will soon be up and we shall see where it goes.

Thought we could sole source this in that the current vendor was willing to provide service as a concessionaire and has been providing coins to (b) (6) for an extended period of time (as well as some to (b) (6)).

He was willing to purchase remaining inventory from the units.

Assumed this would be seamless.

Not so fast.

There are many, many coin vendors, as you know.

It is likely a number will be able to fulfill the requirements we outline in the RFP.

There is virtually no risk in what amounts to a 200K a year business.

For a 5 year contract, even my beer math indicates a 1M gross.

We cannot justify sole sourcing and will need to compete (solicit) the bid.

This will extend the process by several (2-3) months.

In the interim, (b) (6) is willing to “buy back” existing inventory from (b) (6) .

That should allay some of (b) (6) concerns.

Once we verify inventories with the units, anticipate money for the inventories will be paid to (b) (6) .

(b) (6) will then begin sales soonest.

This was not the outcome I had hoped for – but we are compelled to do this the right way.

We still have some remaining internal wrinkles to iron out.

We will set up a meeting with (b) (6) to explain the way ahead early next week.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, October 02, 2014 13:42
To: (b) (6)
Cc: (b) (6)

Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6)

Thanks again.

(b) (6) has been given the "go ahead" to proceed (in a deliberate and reasoned manner) with coin sales by (b) (6)

That said - we have much to do.

(b) (6) is on annual leave - so that will retard the process a bit.

In addition, we need to determine the vendor, etc - you know that process (if we need to competitively bid, or sole source, etc).

And, we need to huddle (once we get the HQMC green light - assuming we do), with the affected parties - (b) (6) etc.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, October 02, 2014 1:09 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

I will get back to you just as soon as I can discuss with (b) (6)

(b) (6)

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, October 02, 2014 6:33 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

All of the below makes sense to me - and I appreciate your good work in this matter.

I would be grateful if you would contact (b) (6)
That should give us an up or down and, thus, the way ahead.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, October 01, 2014 5:38 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

I have dug into the history related to this question (history goes back to 2001-2002), talked to folks here, and had another phone conversation with (b) (6) today.

As I understand the matter, there are two principal questions at this point.
1) can (b) (6) sell unit coins/memorabilia to non-authorized patrons related to recruit graduations on Thurs and Fri and, 2) if yes to 1), can (b) (6) agree to provide a percentage of the profits of the coin sales to units through the (b) (6) above and beyond (b) (6) established amount of \$25 per Marine?

If I have framed the questions correctly, then the answer to #1 is yes. As I think you know, MCRD has received special authorization to sell coins/memorabilia to non-authorized patrons specifically surrounding recruit graduations.

The answer to #2 is not as clear to me. Chapter 6 of MCO 1754.9A specifically allocates \$25 per Marine per year as (b) (6). (b) (6) are allowed to provide from locally generated (b) (6). This amount was established by (b) (6) and memorialized in the MCO. As you know, (b) (6) is quite protective of (b) (6) to distribute the funds equally across the Marine Corps. The MCO does not appear to provide (b) (6) discretion to go above and beyond this amount of \$25 per Marine when depositing money into (b) (6). (b) (6)

That said, this is not necessarily a legal call but a policy call. If (b) (6) position is that the MCO does not establish \$25 as a maximum, but rather a minimum, and (b) (6) may provide funds above and beyond directly to (b) (6), then doing so by way of agreement with installation units seems a reasonable possibility--though still based on sound business judgment by (b) (6). That is, there are practical considerations and only so much (b) (6) to go around.

My recommendation is we contact (b) (6) at (b) (6) and ask the specific question whether \$25 is a maximum or whether (b) (6) can provide funding above and beyond from (b) (6).

If you would like me to try and contact (b) (6) and ask these questions, I am happy to do so.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, September 30, 2014 4:51 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

My sincere apologies in just getting back to you. (b) (6) has worked diligently with our office in trying to get closure on this but we (principally me) have not been able to quite tie this one up.

(b) (6) sent me an email with his recommendations on the way forward, of which I generally concur. That said, I have intended to coordinate with a few folks here but have either been out of office or unable to connect. We have been super short-handed of late.

Enough excuses, I will make it a point to provide our position tomorrow so that (b) (6) and the command may move forward.

I appreciate your EXTREME patience on this one.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, September 26, 2014 8:46 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Curious as to where we stand on the issue.

We appear to have reached an impasse.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, October 02, 2014 6:33
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales
Signed By: (b) (6)

(b) (6)

All of the below makes sense to me - and I appreciate your good work in this matter.

I would be grateful if you would contact (b) (6)

That should give us an up or down and, thus, the way ahead.

(b) (6)

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That said, this is not necessarily a legal call but a policy call. If (b) (6) position is that the MCO does not establish \$25 as a maximum, but rather a minimum, and (b) (6) may provide funds above and beyond directly to (b) (6), then doing so by way of agreement with installation units seems a reasonable possibility--though still based on sound business judgment by (b) (6). That is, there are practical considerations and only so much (b) (6) to go around.

My recommendation is we contact (b) (6) at (b) (6) and ask the specific question whether \$25 is a maximum or whether (b) (6) (b) (6) can provide funding above and beyond from (b) (6).

If you would like me to try and contact (b) (6) and ask these questions, I am happy to do so.

(b) (6)

(b) (6)

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Subject: RE: Coin Sales

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(b) (6) sent me an email with his recommendations on the way forward, of

which I generally concur. That said, I have intended to coordinate with a few folks here but have either been out of office or unable to connect. We have been super short-handed of late.

Enough excuses, I will make it a point to provide our position tomorrow so that (b) (6) and the command may move forward.

I appreciate your EXTREME patience on this one.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, September 26, 2014 8:46 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Curious as to where we stand on the issue.

We appear to have reached an impasse.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, September 12, 2014 7:11
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

Provided as a bit of background on the subject (per your request).

(b) (6) is a great source of information on the topic.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 10:26 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

Thanks much.
Standing by.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 10:12 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

Silence is NOT consent . . .let me look into this for you . . .I may hand it off to our fiscal folks . . . will be in touch,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 9:45 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

As I have not (yet) received a response, I am reaching out to you.

Folks here (at MCRD) are getting a bit antsy.

I am assuming silence is consent, but I do not want to get ahead of myself.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, August 22, 2014 9:21 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense
for matters pertaining to (b) (6) (so, please feel free to blame

(b) (6)

BLUF: (b) (6) recommended that some questionable fundraising

practices (coin sales) (b) (6) cease in their current
operation and recommended (b) (6) on the revenue generation as an
alternative. Essentially, it involves the high Depot civilian traffic days
on Thursday and Fridays when families are attending their son's graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved (b) (6)
(b) (6)

Want to make sure we do this properly, of course.

(b)(7)c has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing"
(to a degree) with Depot units in support of command functions, to the
extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) .

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

(b) (6)

Page 209 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, December 11, 2014 17:17
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales At The Museum

(b) (6)

This resembles a gnat that just keeps irritating the heck out of you (those of us East Coasters understand this analogy).

But, they are virtually impossible to kill.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, December 11, 2014 1:23 PM
To: (b) (6)
Subject: museum

(b) (6)

I was just at (b) (6) . They have (b) (6) coins for sale (same as ours) as well as a different "Crucible" coin and an MCRD coin.

(b) (6)

Page 211 redacted for the following reason:

----- (b) (6) [REDACTED]
(b)(7)c

(b) (6)

From: (b) (6)
Sent: Friday, November 07, 2014 7:57
To: (b) (6)
Subject: FW: Coin Sales/Communications
Signed By: (b) (6)

(b) (6)

Please accept my apologies for venting.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 5:56 PM
To: (b) (6)
Subject: RE: Coin Sales/Communications

Disregarded.

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 5:44 PM
To: (b) (6)
Subject: RE: Coin Sales/Communications

(b) (6)

I know.

A couple of (b) (6) - and (b) (6) has been the brunt of much of it.

That said, I violated my own rule - never send an email when angry.

So, if you want to disregard, please feel free!

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 4:40 PM
To: (b) (6)

Subject: RE: Coin Sales/Communications

(b) (6) who are the senior officers in (b) (6) - They (b) (6) asked for this, not (b) (6) ! You're trying to do them a favor.

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 3:47 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales/Communications

(b) (6)

As you may know, (b) (6) is taking face shots over the subject.

We have been blamed for everything from the advent of the Ebola virus to responsibility for Iran's nuclear ambitions.

The concerns voiced to me (from some senior officers in (b)(7)(c) is that this was an (b) (6) "money grab" and that the \$\$\$ will go into a black hole, never to be seen again.

It has even been suggested that (b) (6) should take the proceeds and pay for the Youth Sports delta.

The message has been transmitted to (b) (6) of course, and a number of (b) (6) have been questioned about "why we did it to them" (normally on Thursday mornings).

And, it goes from there.

I never asked for (and certainly did not seek) this undertaking and, frankly, wish it had never come my way.

That said, we are doing our dead level best to do it the "right" way.

We (myself and a few key (b) (6)) have a meeting with (b) (6) tomorrow to discuss options.

Will send a synopsis next week.

In order to beat the alligators back from the boat and to enhance communications:

Will pen a proposed letter to (b) (6) or your release and

(b) (6) will continue to do our best to keep them in the loop.

I believe this will, at a minimum, provide some degree of understanding - though some will undoubtedly continue to question me/us.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, November 06, 2014 12:45
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)
Follow Up Flag: Follow up
Flag Status: Completed

(b) (6)

Terrific.

See you then!

(b) (6)

Say 1330 - my place?

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 12:35 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

I can meet tomorrow afternoon. I'm cc'ing (b) (6) for his SA. Once we get an idea of what's possible we can re-engage him, but he can also join via teleconf if his schedule permits.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 12:34 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

I can meet tomorrow afternoon. I'm cc'ing (b) (6) for his SA. Once we get an idea of what's possible we can re-engage him, but he can also join via teleconf if his schedule permits.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 12:00 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

I have thought this through - a bit.

If you are prepared to discuss the mechanics, would like to sit down and discuss with you.

Would like to have (b) (6) present, at a minimum.

Maybe tomorrow afternoon?

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 10:27 AM
To: (b) (6)
Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

I just got cleared where I could make a call, may be a little too late. What I want to run by you is something (b) (6) brought up regarding volunteers selling coins. In speaking with (b) (6), if done via a volunteer services agreement, this may be a possibility. They could possibly do it for (b) (6) which would gift the money to (b) (6). I'm still trying to work options to decrease overhead costs...

(b) (6)

-----Original Message-----

From: (b) (6)
(b) (6)

Sent: Wednesday, November 05, 2014 4:11 PM

To: (b) (6)

Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

Roger.

Believe any time between 0730 and 1000 tomorrow morning looks good.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
(b) (6)

Sent: Wednesday, November 05, 2014 2:59 PM

To: (b) (6)

Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

When able, I'd like to run something by you re coin sales.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, November 06, 2014 12:00
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

I have thought this through - a bit.

If you are prepared to discuss the mechanics, would like to sit down and discuss with you.

Would like to have (b) (6) present, at a minimum.

Maybe tomorrow afternoon?

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 10:27 AM
To: (b) (6)
Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

I just got cleared where I could make a call, may be a little too late. What I want to run by you is something (b) (6) brought up regarding volunteers selling coins. In speaking with (b) (6), if done via a volunteer services agreement, this may be a possibility. They could possibly do it for (b) (6) which would gift the money to (b) (6). I'm still trying to work options to decrease overhead costs...

(b) (6)

-----Original Message-----

From:

(b) (6)

(b) (6)

Sent: Wednesday, November 05, 2014 4:11 PM

To:

(b) (6)

Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

Roger.

Believe any time between 0730 and 1000 tomorrow morning looks good.

(b) (6)

(b) (6)

-----Original Message-----

From:

(b) (6)

Sent: Wednesday, November 05, 2014 2:59 PM

To:

(b) (6)

Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

When able, I'd like to run something by you re coin sales.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, September 19, 2014 6:21
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Anything back from (b) (6) ?

We have an open week this next week – but it would be great if we could start generating revenue in two weeks.

Of course, we have quite a few details to work through with (b) (6)

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, September 11, 2014 16:18
To: (b) (6)
Subject: FW: Coin Sales
Signed By: (b) (6)

(b) (6)

Obviously, (b) (6) is integral to this process.

Any more advice on this matter?

And the way ahead?

Appears to me to be a matter requiring Legal input, for sure.

I don't want to much this up.

But, happy to give it a stab.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, September 11, 2014 4:14 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

I'm happy to help out with all things (b) (6), or else bring in someone in the office that can, but I need more than below. I suspect there are some emails or history that lay out the issue(s). If so, can you forward? If not can you send me an email on what is requested here?

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, September 10, 2014 10:35 AM
To: (b) (6)
Cc: (b) (6)

Subject: RE: Coin Sales

(b) (6)

I apologize for this delay, however after speaking with (b) (6), it is best to have him address this matter. Specifically, (b) (6) is providing legal advice on all (b) (6) matters until the (b) (6) hits the ground later this month.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, September 09, 2014 4:53 PM
To: (b) (6)
Cc: (b) (6)

Subject: Coin Sales

(b) (6)

Might I ask you to provide an update?

Folks here are getting restless.

On the operational and business sides of the aisle.

Recognize you have LOTS to do.

But..

(b) (6)

(b) (6)

Page 225 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, September 10, 2014 12:07
To: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6)

You nailed it.

Do you recommend I go back to (b) (6) - or is it more appropriate for you to do so?

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, September 10, 2014 10:42 AM
To: (b) (6)
Subject: RE: Coin Sales

(b) (6)

We may need to put a finer edge on what the RFIs are now.

Just to make sure I'm tracking the questions are:

1) Can (b) (6) sell coins to civilians (in keeping with the authorization that permits (b) (6) to sell USMC memorabilia to civilians on Thurs/Fri during grad weeks) at kiosks on Thurs/Fri during grad week.

> I believe this is possible since the authority already exists, but (b) (6) may see something different.

2) To what extent if any can (b) (6) arrange with commands to funnel a percentage of those additional profits back into the units' unit fund accounts, above the \$25 per Marine already allocated.

> I believe that no formal arrangement can be made, however since (b) (6) stands to increase profits from this, consideration can be given to (b) (6) contributing to unit funds in excess of the \$25 per Marine.

I just thought it was worth clarifying, b/c I just spoke to (b) (6) and there seems to be some confusion about what the current RFIs are. Since I'm not (b) (6) I need to stay in my lane here, but if I understand correctly, (b) (6) replacement is due in end of Sept/beginning of Oct.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, September 09, 2014 4:53 PM
To: (b) (6)
Cc: (b) (6)
(b) (6)

Subject: Coin Sales

(b) (6)

Might I ask you to provide an update?

Folks here are getting restless.

On the operational and business sides of the aisle.

Recognize you have LOTS to do.

But..

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, August 28, 2014 12:49
To: Ming LtCol John E
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

Thanks. I shall.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 10:49 AM
To: (b) (6)
Cc: (b) (6)
Subject: Re: Coin Sales

(b) (6)

I spoke with (b) (6) about this a little already. May be worth looping him in.

(b) (6)

----- Original Message -----

From: (b) (6)
Sent: Thursday, August 28, 2014 10:12 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

Silence is NOT consent . . .let me look into this for you . . .I may hand it off to our fiscal folks . . . will be in touch,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 9:45 AM
To: (b) (6)

Cc: (b) (6)

(b) (6)

Subject: FW: Coin Sales

(b) (6)

As I have not (yet) received a response, I am reaching out to you.

Folks here (at MCRD) are getting a bit antsy.

I am assuming silence is consent, but I do not want to get ahead of myself.

Thanks!

(b) (6)

(b) (6)

From: (b) (6)

Sent: Friday, August 22, 2014 9:21 AM

To: (b) (6)

Cc: (b) (6)

(b) (6)

(b) (6)

(b) (6)

Subject: Coin Sales

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame

(b) (6)

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an

alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their son's graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved

(b) (6)

(b) (6)

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions, to the extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the

backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) .

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, August 21, 2014 14:02
To: (b) (6)
Subject: RE: Coin Sales email
Signed By: (b) (6)

(b) (6)

I am ready to fire the edited email to HQMC tomorrow morning - assuming we have not heard from (b) (6) by then.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 1:58 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)

I reached out to him again to get a date. I'll let you know as soon as I get word. If I don't get a response by Thursday, we'll press on our own.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 1:03 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)

Any update on when (b) (6) plans on coming to (b) (6) ?

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, August 11, 2014 3:57 PM

To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)
Sorry for the delay. I edited it a little. Also, I spoke to (b) (6) today and briefed him on some of (b) (6) issues. He intends to come down next week (time/date TBD) to discuss all. He's not (b) (6) per se, but can capture the issues and help shape the way forward. In the mean-time, he's going to go through whatever notes (b) (6) left on the issue. Not sure who your email below was going to, but if you had time to wait, next week's meeting may help shape this matter locally.

(b) (6)

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame (b) (6)).

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their sons' graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved (b) (6) (b) (6).

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions, to the extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the

backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) .

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, August 19, 2014 13:03
To: (b) (6)
Subject: RE: Coin Sales email
Signed By: (b) (6)

(b) (6)

Any update on when the counsel plans on coming to (b) (6) ?

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, August 11, 2014 3:57 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)

Sorry for the delay. I edited it a little. Also, I spoke to (b) (6) today and briefed him on some of (b) (6) issues. He intends to come down next week (time/date TBD) to discuss all. He's not (b) (6) per se, but can capture the issues and help shape the way forward. In the mean-time, he's going to go through whatever notes (b) (6) left on the issue. Not sure who your email below was going to, but if you had time to wait, next week's meeting may help shape this matter locally.

(b) (6)

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame (b) (6) .

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their sons' graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved

(b) (6)

(b) (6).

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions, to the extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with

(b) (6).

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

(b) (6)

Page 237 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Monday, August 11, 2014 16:23
To: (b) (6)
Subject: RE: Coin Sales email
Signed By: (b) (6)

(b) (6)
It was intended for (b) (6) left
him as (b) (6) matters at HQMC upon his retirement at (b) (6).
I will punt.

We can wait...as we wade through some shark infested (potentially)
waters.

As noted in our telecon, I only found out today that (b) (6)
is also selling Challenge Coins.

Sullies the matter a bit more (perhaps).

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, August 11, 2014 3:57 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)
Sorry for the delay. I edited it a little. Also, I spoke to (b) (6)
(b) (6) today and briefed him on some of (b) (6) issues. He
intends to come down next week (time/date TBD) to discuss all. He's not (b) (6)
(b) (6) per se, but can capture the issues and help shape
the way forward. In the mean-time, he's going to go through whatever notes
(b) (6) left on the issue. Not sure who your email below was going to,
but if you had time to wait, next week's meeting may help shape this matter
locally.

(b) (6)

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense
for matters pertaining to (b) (6) (so, please feel free to blame
(b) (6)

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their sons' graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved (b) (6)

(b) (6)

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions, to the extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) .

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

Page 240 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Monday, August 11, 2014 9:28
To: (b) (6)
Subject: RE: Coin Sales email
Signed By: (b) (6)

(b) (6)

Thanks much.
COB today is fine.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, August 08, 2014 6:20 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)

Sorry for not getting this back to you sooner. I had a host of big issues pop up and needed to get (b) (6) squared before he left. I didn't provide the quick chop, b/c I realize that the email may get forwarded around and we are definitely putting (b) (6) on report with some of this - I believe it's prudent to carefully tailor what is sent. If alright, I'll get you something by COB Monday.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 07, 2014 9:38 AM
To: (b) (6)
Subject: Coin Sales email

(b) (6)

Please feel free to comment/mark up.

(b) (6)

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame (b) (6)).

BLUF: (b) (6) has determined the long standing practice of coin sales fundraising (on Family & Graduation) as currently executed by active duty Marines (b) (6) to be inconsistent with federal law.

Hence, the practice will be terminated.

Next option: (b) (6)

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved (b) (6) (b) (6)

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) .

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

Page 243 redacted for the following reason:

----- (b) (6)

(b)(7)c

(b) (6)

From: (b) (6)
Sent: Thursday, August 07, 2014 17:40
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

There are a lot of dominos to fall iot make this piece work for ALCON.

All starts with legal review, as you well know.

Then we kick into high gear with the details.

If I could impose upon you to provide your tweaks to my email (NLT tomorrow), I would be grateful.

Recall, target date is 4 Sep.

MUCH to do prior to then.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, August 07, 2014 9:38
To: (b) (6)
Subject: Coin Sales email

(b) (6)

Please feel free to comment/mark up.

(b) (6)

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame (b) (6)

BLUF: (b) (6) has determined the long standing practice of coin sales (on Family Days...or any days) by active duty Marines (b) (6) to be inconsistent with the Code of Ethics.

Hence, the practice will be terminated.

Next option: (b) (6)

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved (b) (6)

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6)

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, September 26, 2014 8:46
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Curious as to where we stand on the issue.

We appear to have reached an impasse.

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, August 28, 2014 10:49
To: (b) (6)
Cc: (b) (6)
Subject: Re: Coin Sales

(b) (6)

I spoke with (b) (6) about this a little already. May be worth looping him in.

(b) (6)

----- Original Message -----

From: (b) (6)
Sent: Thursday, August 28, 2014 10:12 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

Silence is NOT consent . . .let me look into this for you . . .I may hand it off to our fiscal folks . . . will be in touch,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 9:45 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

As I have not (yet) received a response, I am reaching out to you.

Folks here (at MCRD) are getting a bit antsy.

I am assuming silence is consent, but I do not want to get ahead of myself.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, August 22, 2014 9:21 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame

(b) (6)

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their son's graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved

(b) (6)

(b) (6)

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions, to the extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) .

Obviously, you and I will be in contact (verbally and otherwise).

Page 251 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, December 05, 2014 15:16
To: (b) (6)
Subject: RE: coin/pin sales
Signed By: (b) (6)

I'm tracking sir. If I can find a way to spin this and get us to the goal line, I certainly work those angles.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, December 05, 2014 2:51 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales

(b) (6) bear in mind that we're selling these back at cost, so we're not really fundraising. I'd call it liquidating assets.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, December 05, 2014 2:42 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales

(b) (6)

Apologies for the delayed response, been under the weather this week and out. I'm trying to run this down and develop a workable COA for you. I have some concerns about selling the items since that is essentially fundraising. I'm working on an idea that I need to coordinate with (b) (6) on.

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Wednesday, December 03, 2014 8:00 AM

To: (b) (6)

Cc: (b) (6)

Subject: RE: coin/pin sales

The pins were made by a different vendor than the coins. The coin vendor would like to purchase the pins from us since he is not capable of making the pins himself.

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Wednesday, December 03, 2014 7:53 AM

To: (b) (6)

Cc: (b) (6)

Subject: RE: coin/pin sales

(b) (6)

Just so I'm clear that I'm tracking, you want to sell the stock back to the company who sold it to you to begin with? Essentially void the transaction as it pertains to the remaining stock?

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Tuesday, December 02, 2014 5:54 PM

To: (b) (6)

Cc: (b) (6)

Subject: coin/pin sales

(b) (6) quick (or perhaps not so quick) question. Can we sell our remaining pin inventory to the individual who supplied our coins and who is working with (b) (6) to assume the coin sale contract/opportunity. We have sold all of our coin inventory to either (b) (6) but have a remaining stock of pins that we want to get rid of.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, December 05, 2014 14:42
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales
Signed By: (b) (6)

(b) (6)
Apologies for the delayed response, been under the weather this week and out. I'm trying to run this down and develop a workable COA for you. I have some concerns about selling the items since that is essentially fundraising. I'm working on an idea that I need to coordinate with (b) (6) on.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, December 03, 2014 8:00 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales

(b) (6)
The pins were made by a different vendor than the coins. The coin vendor would like to purchase the pins from us since he is not capable of making the pins himself.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, December 03, 2014 7:53 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales

(b) (6)
Just so I'm clear that I'm tracking, you want to sell the stock back to the company who sold it to you to begin with? Essentially void the transaction as it pertains to the remaining stock?

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Tuesday, December 02, 2014 5:54 PM

To: (b) (6)

Cc: (b) (6)

Subject: coin/pin sales

(b) (6) quick (or perhaps not so quick) question. Can we sell our remaining pin inventory to the individual who supplied our coins and who is working with (b) (6) to assume the coin sale contract/opportunity. We have sold all of our coin inventory to either (b) (6) but have a remaining stock of pins that we want to get rid of.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, December 03, 2014 7:53
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales
Signed By: (b) (6)

(b) (6)

Just so I'm clear that I'm tracking, you want to sell the stock back to the company who sold it to you to begin with? Essentially void the transaction as it pertains to the remaining stock?

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 02, 2014 5:54 PM
To: (b) (6)
Cc: (b) (6)
Subject: coin/pin sales

(b) (6) quick (or perhaps not so quick) question. Can we sell our remaining pin inventory to the individual who supplied our coins and who is working with (b) (6) to assume the coin sale contract/opportunity. We have sold all of our coin inventory to either (b) (6) but have a remaining stock of pins that we want to get rid of.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, September 19, 2014 14:17
To: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6)

This was my attempt to isolate the issues (b) (6) is concerned with and my two cents following each. I think if somebody from (b) (6) can address these with him, he'll drive on.

Just to make sure I'm tracking the questions are:

1) Can (b) (6) sell coins to civilians (in keeping with the Parris Island/San Diego Depot specific authorization permitting (b) (6) to sell USMC memorabilia to civilians on Thurs/Fri during grad weeks) at (b) (6) on Thurs/Fri during grad week.
> I believe this is possible since the authority already exists, but (b) (6) may see something different.

2) To what extent if any can (b) (6) arrange with commands to funnel a percentage of those additional profits back into the units' (b) (6) above the \$25 per Marine already allocated.
> I believe that no formal arrangement can be made, however since (b) (6) stands to increase profits from this, consideration can be given to (b) (6) contributing to (b) (6) in excess of the \$25 per Marine.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, September 10, 2014 10:35 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

I apologize for this delay, however after speaking with (b) (6) it is best to have him address this matter. Specifically, (b) (6) is proving legal advice on (b) (6) until (b) (6) hits the ground later this month.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, September 09, 2014 4:53 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Might I ask you to provide an update?

Folks here are getting restless.

On the operational and business sides of the aisle.

Recognize you have LOTS to do.

But..

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, November 06, 2014 12:35
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6)

I can meet tomorrow afternoon. I'm cc'ing (b) (6) for his SA. Once we get an idea of what's possible we can re-engage him, but he can also join via teleconf if his schedule permits.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 12:34 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

I can meet tomorrow afternoon. I'm cc'ing (b) (6) for his SA. Once we get an idea of what's possible we can re-engage him, but he can also join via teleconf if his schedule permits.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 12:00 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

I have thought this through - a bit.

If you are prepared to discuss the mechanics, would like to sit down and discuss with you.

Would like to have (b) (6) present, at a minimum.

Maybe tomorrow afternoon?

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 10:27 AM
To: (b) (6)
Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

I just got cleared where I could make a call, may be a little too late. What I want to run by you is something (b) (6) brought up regarding volunteers selling coins. In speaking with (b) (6), if done via a volunteer services agreement, this may be a possibility. They could possibly do it for (b) (6) which would gift the money to (b) (6). I'm still trying to work options to decrease overhead costs...

(b) (6)

-----Original Message-----

From: (b) (6)
(b) (6)
Sent: Wednesday, November 05, 2014 4:11 PM
To: (b) (6)
Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

Roger.

Believe any time between 0730 and 1000 tomorrow morning looks good.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Wednesday, November 05, 2014 2:59 PM

To: (b) (6)

Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

When able, I'd like to run something by you re coin sales.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, November 06, 2014 12:34
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6)

I can meet tomorrow afternoon. I'm cc'ing (b) (6) for his SA. Once we get an idea of what's possible we can re-engage him, but he can also join via teleconf if his schedule permits.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 12:00 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

I have thought this through - a bit.

If you are prepared to discuss the mechanics, would like to sit down and discuss with you.

Would like to have (b) (6) present, at a minimum.

Maybe tomorrow afternoon?

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 10:27 AM
To: (b) (6)
Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

I just got cleared where I could make a call, may be a little too late. What I want to run by you is something (b) (6) brought up regarding volunteers selling coins. In speaking with (b) (6) if done via a volunteer services agreement, this may be a possibility. They could possibly do it for (b) (6) which would gift the money to (b)(7)c I'm still trying to work options to decrease overhead costs...

(b) (6)

-----Original Message-----

From: (b) (6)
(b) (6)
Sent: Wednesday, November 05, 2014 4:11 PM
To: (b) (6)
Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

Roger.

Believe any time between 0730 and 1000 tomorrow morning looks good.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Wednesday, November 05, 2014 2:59 PM

To: (b) (6)

Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

When able, I'd like to run something by you re coin sales.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, September 10, 2014 12:32
To: (b) (6)
Subject: Re: Coin Sales

I mentioned it to (b) (6) today, but I'll follow up again (b) (6)

(b) (6)

----- Original Message -----

From: (b) (6)
Sent: Wednesday, September 10, 2014 12:06 PM
To: (b) (6)
Subject: RE: Coin Sales

(b) (6)

You nailed it.

Do you recommend I go back to (b) (6) or is it more appropriate for you to do so?

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, September 10, 2014 10:42 AM
To: (b) (6)
Subject: RE: Coin Sales

(b) (6)

We may need to put a finer edge on what the RFIs are now.

Just to make sure I'm tracking the questions are:

1) Can (b) (6) sell coins to civilians (in keeping with the authorization that permits (b) (6) to sell USMC memorabilia to civilians on Thurs/Fri during grad weeks) at (b) (6) on Thurs/Fri during grad week.

> I believe this is possible since the authority already exists, but (b) (6) may see something different.

2) To what extent if any can (b) (6) arrange with commands to funnel a percentage of those additional profits back into the units' (b) (6) above the \$25 per Marine already allocated.

> I believe that no formal arrangement can be made, however since (b) (6) stands to increase profits from this, consideration can be given to (b) (6) contributing to unit funds in excess of the \$25 per Marine.

I just thought it was worth clarifying, b/c I just spoke to (b) (6) and there seems to be some confusion about what the current RFIs are. Since I'm not (b) (6) I need to stay in my lane here, but if I understand correctly, (b) (6) replacement is due in end of Sept/beginning of Oct.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, September 09, 2014 4:53 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Might I ask you to provide an update?

Folks here are getting restless.

On the operational and business sides of the aisle.

Recognize you have LOTS to do.

But..

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, September 10, 2014 10:42
To: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6)

We may need to put a finer edge on what the RFIs are now.

Just to make sure I'm tracking the questions are:

1) Can (b) (6) sell coins to civilians (in keeping with the authorization that permits (b) (6) to sell USMC memorabilia to civilians on Thurs/Fri during grad weeks) at kiosks on Thurs/Fri during grad week.

> I believe this is possible since the authority already exists, but (b) (6) may see something different.

2) To what extent if any can (b) (6) arrange with commands to funnel a percentage of those additional profits back into the units' unit fund accounts, above the \$25 per Marine already allocated.

> I believe that no formal arrangement can be made, however since (b) (6) stands to increase profits from this, consideration can be given to (b) (6) contributing to (b) (6) in excess of the \$25 per Marine.

I just thought it was worth clarifying, b/c I just spoke to (b) (6) and there seems to be some confusion about what the current RFIs are. Since I'm not (b) (6) I need to stay in my lane here, but if I understand correctly, (b) (6) replacement is due in end of Sept/beginning of Oct.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, September 09, 2014 4:53 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Might I ask you to provide an update?

Folks here are getting restless.

On the operational and business sides of the aisle.

Recognize you have LOTS to do.

But..

(b) (6)

Page 268 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, August 21, 2014 15:41
To: (b) (6)
Subject: RE: Coin Sales email
Signed By: john.ming@usmc.mil

(b) (6)
I just spoke with him and he's shooting for Wed/Thurs of next week. They are in the midst of a change of (b) (6) at (b) (6) right now and that gives him time to get (b) (6) in and going. He said he'll try to dig through (b) (6) files on all this beforehand. I don't want to hold you up if you need to speak with (b) (6) before then.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 21, 2014 2:02 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)
I am ready to fire the edited email to HQMC tomorrow morning - assuming we have not heard from (b) (6) by then.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 1:58 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)
I reached out to him again to get a date. I'll let you know as soon as I get word. If I don't get a response by Thursday, we'll press on our own.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 1:03 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)

Any update on when (b) (6) plans on coming to (b) (6) ?

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, August 11, 2014 3:57 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)

Sorry for the delay. I edited it a little. Also, I spoke to (b) (6) today and briefed him on some of (b) (6) issues. He intends to come down next week (time/date TBD) to discuss all. He's not (b) (6) per se, but can capture the issues and help shape the way forward. In the mean-time, he's going to go through whatever notes (b) (6) left on the issue. Not sure who your email below was going to, but if you had time to wait, next week's meeting may help shape this matter locally.

(b) (6)

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame (b) (6)).

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their sons' graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved (b) (6) (b) (6)

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions, to the extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) .

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

(b) (6)

(b) (6)

Page 272 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, August 19, 2014 13:58
To: (b) (6)
Subject: RE: Coin Sales email
Signed By: (b) (6)

(b) (6)

I reached out to him again to get a date. I'll let you know as soon as I get word. If I don't get a response by Thursday, we'll press on our own.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 1:03 PM
To: (b) (6)
Subject: RE: Coin Sales email

Good afternoon (b) (6), (b) (7)(C)

Any update on when (b) (6) plans on coming to (b) (6) ?

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, August 11, 2014 3:57 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)

Sorry for the delay. I edited it a little. Also, I spoke to (b) (6) today and briefed him on some of (b) (6) issues. He intends to come down next week (time/date TBD) to discuss all. He's not (b) (6) per se, but can capture the issues and help shape the way forward. In the mean-time, he's going to go through whatever notes (b) (6) left on the issue. Not sure who your email below was going to, but if you had time to wait, next week's meeting may help shape this matter locally.

(b) (6)

(b) (6)

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BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their sons' graduation.

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(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions, to the extent that is at all permitted.

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He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6).

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

Page 275 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Monday, August 11, 2014 15:57
To: (b) (6)
Subject: RE: Coin Sales email
Signed By: (b) (6)

(b) (6)
Sorry for the delay. I edited it a little. Also, I spoke to (b) (6) today and briefed him on some of (b) (6) issues. He intends to come down next week (time/date TBD) to discuss all. He's not (b) (6) per se, but can capture the issues and help shape the way forward. In the mean-time, he's going to go through whatever notes (b) (6) left on the issue. Not sure who your email below was going to, but if you had time to wait, next week's meeting may help shape this matter locally.

(b) (6)

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame (b) (6)).

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their sons' graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved (b) (6) (b) (6)

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions, to the extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) .

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

(b) (6)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, August 08, 2014 18:20
To: (b) (6)
Subject: RE: Coin Sales email
Signed By: (b) (6)

(b) (6)

Sorry for not getting this back to you sooner. I had a host of big issues pop up and needed to get (b) (6) squared before he left. I didn't provide the quick chop, b/c I realize that the email may get forwarded around and we are definitely putting (b) (6) on report with some of this - I believe it's prudent to carefully tailor what is sent. If alright, I'll get you something by COB Monday.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 07, 2014 9:38 AM
To: (b) (6)
Subject: Coin Sales email

(b) (6)

Please feel free to comment/mark up.

(b) (6)

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame (b) (6).

BLUF: (b) (6) has determined the long standing practice of coin sales fundraising (on Family & Graduation) as currently executed by active duty Marines (b) (6) to be inconsistent with federal law.

Hence, the practice will be terminated.

Next option: (b) (6)

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved

(b) (6)

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with

(b) (6)

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

(b) (6)

(b) (6)

(b) (6)

Page 280 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, August 28, 2014 10:12
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6)

I think all we are talking about at this point is (b) (6) selling USMC memorabilia (coins) on Thurs and Fridays in much the same fashion as is currently done, just inside (b) (6). To that extent, I see no issue.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 9:45 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

(b) (6)

As I have not (yet) received a response, I am reaching out to you.

Folks here (at MCRD) are getting a bit antsy.

I am assuming silence is consent, but I do not want to get ahead of myself.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, August 22, 2014 9:21 AM
To: (b) (6)

Cc:

(b) (6)

(b) (6)

(b) (6)

(b) (6)

Subject: Coin Sales

(b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to (b) (6) (so, please feel free to blame

(b) (6)

BLUF: (b) (6) recommended that some questionable fundraising practices (coin sales) (b) (6) cease in their current operation and recommended (b) (6) on the revenue generation as an alternative. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their son's graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved

(b) (6)

(b) (6)

Want to make sure we do this properly, of course.

(b) (6) has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing"
(to a degree) with Depot units in support of command functions, to the
extent that is at all permitted.

I have placed (b) (6) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the
backstory.

Conceptually, I would think the step afterwards would be for us to give you
the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6).

Obviously, you and I will be in contact (verbally and otherwise).

(b) (6)

Page 284 redacted for the following reason:

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, December 17, 2014 8:26
To: (b) (6)
Subject: Accepted: FW: Coin Sales Meeting

(b) (6)

From: (b) (6)
Sent: Tuesday, September 30, 2014 9:27
To: (b) (6)
Subject: Fw: Fundraising - coin sales

(b) (6)

This is one of the ethics issue we discussed.

(b) (6)

----- Original Message -----

From: (b) (6)
Sent: Monday, September 29, 2014 05:10 PM
To: (b) (6)
Cc: (b) (6)
Subject: Fundraising - coin sales

(b) (6) I've discussed a potential COA with (b) (6) in which they would take over our coin sales and then provide a periodic donation to (b) (6) to support events that promote the furthering of Marine Corps history and traditions - Marine Corps Ball, Mess Nights, pertinent PME's, etc. What do we need to do in order to get a legal position from you on this?

I think this can benefit all three Depot commands who have utilized the family day/grad day forum to raise funds. (b) (6) position is that they would sell merchandise in (b) (6) and would give the units donations that are commensurate with the amount of individual command merchandise that they sell. I tell you this only because it is part of the discussion we had. I realize that I can in no way solicit a donation from them, and certainly not a particular dollar amount. When we turn over the coin sales process we move into a position in which we can accept, but not solicit, monetary gifts to the unit. I believe (b) (6) meets the criteria of being a non-federal entity that is approved to operate on the base. They already have an agreement with (b) (6) to sell merchandise in (b) (6) and the coins meet the criteria within their agreement. I gave (b) (6) a heads up on this already, and (b) (6) is in the know as well. I doubt that (b) (6) is thrilled about this way ahead, but if it meets legal parameters it is my preferred COA at this point.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, January 16, 2015 10:07
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales-1/15

(b) (6)

From: (b) (6)
Sent: Friday, January 16, 2015 9:18 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales-1/15

Coin Sales for 1/15

(b) (6) : 303

(b) (6) : 52

(b) (6) : 30

(b) (6) : 16

(b) (6) : Sales have not been updated in the system (b) (6)

Total Thursday: 401 (will increase once sales from (b) (6) have been updated)

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, January 14, 2015 9:06
To: (b) (6)
Cc: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

(b) (6)

Respectfully request you give me a little breathing room on this.
We may (or may not) have some flexibility.

(b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, January 14, 2015 8:21 AM
To: (b) (6)
Cc: (b) (6)
(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6) I agree with (b) (6) on (b) (6)
(b) (6) ..should not factor into this piece of calculus. Also a good
point on (b) (6) .they get invited to the ball
and should get lumped into the mix. My quick math says (b) (6)
(b) (6) for the ball is closer to 93%. I think the
current great work (b) (6) is doing with selling the coins will get us to where
we need to be for the \$45K contribution, and will leave some profit for
themselves. Not including (b) (6) and without the signage and
advertising, we made over \$100K/year when we were selling the coins.

On the carry over, we did still have a balance in the account, but that
balance did not transfer to (b) (6) and is being utilized of offset some of the
costs for (b) (6) , (b) (6) , holiday parties, summer
bashes, (b) (6) , Thanksgiving lunch, (b) (6)
discovery nights, etc. I'll be at zero by the time we get to the birthday
ball.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 13, 2015 6:13 PM
To: (b) (6)
Cc: (b) (6)
(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

My first thought is do we have to include (b) (6) at (b) (6)
(b) (6) in the percentage split since they are not (b) (6)
(b) (6) ?

Second, was there any carry over funds from when (b) (6) was managing the account or was that zero'd out before (b) (6) took control of coin funds? What is the coin fund total right now?

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From: (b) (6)

Sent: Tuesday, January 13, 2015 5:33 PM

To: (b) (6)

Cc: (b) (6)

(b) (6)

Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

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Appears that may be an issue, as well.

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Cc: (b) (6)
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64% or

\$28,928.57 of the \$45K

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From: (b) (6)
Sent: Wednesday, January 14, 2015 9:51
To: (b) (6)
Cc: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

(b) (6)

What's the carry over amount and can any of that go to the Ball-- obviously not the full amount (b) (6) usually provide, but a portion?

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, January 14, 2015 8:21 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6) I agree with (b) (6) on (b) (6) ...should not factor into this piece of calculus. Also a good point on (b) (6) .they get invited to the ball and should get lumped into the mix. My quick math says (b) (6) for the ball is closer to 93%. I think the current great work (b) (6) is doing with selling the coins will get us to where we need to be for the \$45K contribution, and will leave some profit for themselves. Not including (b) (6) , and without the signage and advertising, we made over \$100K/year when we were selling the coins.

On the carry over, we did still have a balance in the account, but that balance did not transfer to (b) (6) and is being utilized of offset some of the costs for (b) (6) , (b) (6) holiday parties, summer bashes, (b) (6) Thanksgiving lunch, (b) (6) discovery nights, etc. I'll be at zero by the time we get to the birthday ball.

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Cc: (b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

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Sent: Friday, January 09, 2015 7:41
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales
Attachments: (b) (6)
Signed By: (b) (6)

(b) (6)

See the email below and the attached photos on (b) (6) sale of unit coins. We may be on track to replace the \$45,000 that (b) (6) had contributed to subsidize previous Balls...even accounting for overhead, (b) (6) felt confident of generating that money if they were able to sell one coin per graduating Marine (something that appears possible now).

This is good news for our Marines; Birthday Ball ticket prices should remain nearly the same price if this works out.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, January 09, 2015 6:40 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

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The results of yesterday's efforts.

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From: (b) (6)
Sent: Thursday, January 08, 2015 4:36 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

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10X10 tent with banner (photo attached)

Sold 240 coins.

(b) (6) 1200-1600

(b) (6) that sells Coins and Company shirts (photo attached). We will be adding additional signage within the next week.

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Sold 37 coins.

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Next week we plan to do a test at (b) (6) and sell coins from 1230-1500.

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(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, January 13, 2015 17:33
To: (b) (6)
Cc: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx
Attachments: (b) (6)

(b) (6)

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Sent: Tuesday, January 13, 2015 18:13
To: (b) (6)
Cc: (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx
Signed By: (b) (6)

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(b) (6)

From: (b) (6)
Sent: Sunday, January 11, 2015 22:05
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6) terrific. Great increase- keep it going!

(b) (6)

(b) (6)

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From: (b) (6)
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Cc: (b) (6)
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10X10 tent with banner (photo attached)

Sold 240 coins.

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(b) (6)

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From: (b) (6)
Sent: Friday, January 09, 2015 7:45
To: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6)

Great news - thanks for the update. If this success continues it will alleviate a lot of Ball related concerns.

Go Pack Go! I cannot stand the thought of a dallas victory.

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Pages 314 through 317 redacted for the following reasons:

----- (b) (6) [REDACTED]
(b)(7)c

(b) (6)

From: (b) (6)
Sent: Friday, January 09, 2015 11:06
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Signed By: (b) (6)

(b) (6)

Thanks for your comments.
We will continue to improve the process.
I am becoming increasingly confident.
Yesterday was a great new start.
We will get there.

(b) (6)

previously referred to it as a

"goal."

I said, "No, it is a Mission. That is different for Marines."
She gets it. And is totally on board. As is (b) (6)
She and our team are committed to the 45K bottom line.

GGF (Green and Gold Forever).

Having worked in Texas for a couple of years after retirement, I feel
your pain.

"Challenging" fans, actually. And that is being kind. Starts with (b) (6)

(b) (6) of course.

First time in Packerland since the 1967 Ice Bowl.
Go Pack!!!!

(b) (6)

(b) (6)

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(b) (6)

From: (b) (6)
Sent: Friday, November 7, 2014 3:53 PM
To: Bierman BGen James W
Cc: Lee Col Michael J; (b) (6)
Subject: 07 Nov 14 SJA's Legal Report
Attachments: 07 Nov 14 Legal Report.xps

General,

Just want to start off by apologizing for the mix-up earlier. I've addressed it on this end.

Your report is attached. Additional and highlighted matters are:

Military justice:

1) US vs. (b) (6): SNM's Summary Court Martial is scheduled for 13 Nov at Miramar LSST. I will brief you again once we have the results.

2) (b) (6) SA investigation: This investigation has been on-going for a long while. Initially local law enforcement had it for action as the civilians maintained jurisdiction. The victim also refused to cooperate. A couple months ago she changed her mind and the civilians relinquished jurisdiction to us. Once NCIS resumed their investigation they approached another female (b) (6) had contact with after the initial incident at the hotel (site of the birthday ball). The other female claims she too was sexually assaulted by SNM. This was reported to the civilians who resumed jurisdiction over both cases....and recently turned them both back over to us, due to the fact the second victim does not want to participate with the civilians, but currently will participate with NCIS. NCIS is shoring up some additional investigative leads and we will likely recommend flying a TC and the HQE (b) (6) out to interview both victims in the coming weeks.

3) US vs. Holmes: This is a GCM which was continued until the first week in December. I'm compiling your members rosters so you can choose your panel. Though you already chose the members most of the officers are not available for the new dates. I will have that ready for you next week. Currently, there is an expert witness request requiring your decision, (b) (6) has it.

Miscellaneous:

1) Coin sales: I spent Wednesday morning at WACO on airport and MCCS/coin issues. Regarding the coin sales and in response to your questions from the meeting:

a) the MCCS Manual requires an "equitable distribution" of the \$25/Marine funds. That is determined quarterly by MCCS based on unit rosters and money is allocated for each unit accordingly (\$25 per Marine). The funds are distributed to tenant commands, thus WFTBn would draw from Camp Pendleton MCCS and not our MCCS. Furthermore, 8th and 9th Districts draw from a different source, not Depot MCCS. 12th MCD's HQ element draws from Depot MCCS, but that's all.

b) I met with (b) (6) and his staff today to discuss additional options (b) (5)
(b) (5) (b) (6) with advice from his staff, (b) (5)

(b) (5)

(b) (5)

On that note, I'm

speaking with the IG and WACO about how best to address this matter before it reaches fever pitch with a plan that all find acceptable. More to follow.

2) I attended the Federal Courthouse Birthday Cake Cutting this morning. It was hosted by US District Judge Michael Anello and US Magistrate Judge William Gallo, both former Marines. Coincidentally, Judge (b) (6) is also the lead on the Federal Court's COOP planning and who I've been working with on possibly using the Depot's court facility in the event they need to execute their COOP plan. Judge Gallo recently sent me their proposal which I'm looking at now.

3) I met with the LSSS-W OIC today at my building. We discussed courtroom renovations, LSST support to the Depot/WRR, and trends in how cases are prosecuted. Regarding the LSST support, I encouraged staffing of the current LSST detachment about the Depot and believe he supports members of the complex trial team spending part of the week here as well. This is a benefit to the General and other convening authorities, because it adds a significant level of expert trial oversight resulting in better tried cases. Of course what the members do with cases before them, as we discussed, is often a mystery.

4) Renovations are in full swing in building 12. The interior pipe renovations are almost complete. The courtroom renovations commence in about 4 weeks and the exterior resurfacing just started. I recommended earplugs to all and advised them to take full advantage of the holiday leave period if they want to avoid the noise.

V/R,
Judge

(b) (6)
Lieutenant Colonel
SJA, MCRD/WRR
Office: (b) (6)
BB: (b) (6)

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(b) (6)

From: (b) (6)
Sent: Friday, November 7, 2014 12:26 PM
To: (b) (6)
Subject: RE: Facebook Group

I will be wielding my sword from 13-1430ish but will return thereafter. Maybe we can talk then.....

-----Original Message-----

From: (b) (6)
Sent: Friday, November 07, 2014 12:19 PM
To: (b) (6)
Subject: RE: Facebook Group

Sir,
I called, but no joy. I have a 1330 with with (b) (6) re coin sales. After that I will likely file some things, draft some other things, and speak latin randomly to passers-by, normal attorney stuff.

V/R,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, November 07, 2014 6:24 AM
To: (b) (6)
Subject: RE: Facebook Group

Judge-

Would like to discuss with you sometime today. Additoinally, will be sending you a draft response on CONGRINT (b) (6) that I would like you and or (b) (6) to sanity check for HIPPA concerns. It is (b) (5) (b) (5). Want to get this response out of here today.

IG

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 6:12 PM
To: (b) (6) Finley Col Todd R
Subject: RE: Facebook Group

Gents,

They may say that on their web page, but (b) (5)

(b) (5)

(b) (5)

Call me a scenic, but it's entirely within the realm of possible that there may be some profiteering going on as well. I did see in their facebook listing that a chaplain asked if they could provide this support every week. I don't know which Depot this exchange happened, but if it did hopefully the chaplain understands he can't solicit.

Just some thoughts...

V/R,
Judge

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 3:47 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Facebook Group

Good afternoon, Gentlemen,
Attached, please find a link for the Marines and Mickey homepage. On the page, they clearly state that they do not have any affiliation with the Marine Corps.

<http://www.marinesandmickey.org/>

VR,

(b) (6)

(b) (6)

Director, Public Affairs
MCRD San Diego/Western Recruiting Region
Office: (b) (6)

(b) (6)

<http://www.mcrdsd.marines.mil/>

Follow us on social media:
<https://www.facebook.com/mcrdsd>

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 12:27 PM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Facebook Group

(b) (6)

Open this site as I cant get there via NMCI.

IG

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 12:06 PM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Facebook Group

Sir,

Please see below per our conversation this afternoon. (b) (6) says that an unknown woman was explaining to (b) (6) what this group does today after the moto run but he wasn't sure who she was or if she was part of this group.

V/R,

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Thursday, November 06, 2014 7:59 AM

To: (b) (6)

Subject: Facebook Group

Good morning Gentlemen,

I was informed by a spouse yesterday that there's a Facebook Group called "San Diego Volunteers for Sam's Lunch on Family Day" trying to gather support (including financial) to provide graduating Marines lunch on Thursdays. I've never heard of this group and they are soliciting support and financial contributions from Marines and families. According to their site, they are starting next week.

Have you heard of this group? I haven't heard you mention this before and I am concerned that our Marines and families may be getting involved in something that is not legitimate. Below is the link to their internet site:

http://www.gofundme.com/gh20c4?fb_action_ids=10152596981023439&fb_action_types=og.shares&fb_source=other_multiline&action_object_map=%5B817108618340816%5D&action_type_map=%5B%22og.shares%22%5D&action_ref_map=%5B%5D

(b) (6) <<https://www.facebook.com/LadyMarineNY>> invited you to an event for SD Volunteers for SAM's Lunch on Family Day <<https://www.facebook.com/groups/795279287199933/>>

Please advise, thank you.

Regards,

(b) (6)

Family Readiness Officer
Recruit Training Regiment

(b) (6)

"Be impeccable with your word. Don't take anything personally. Don't make assumptions. Always do your best."
— Miguel Ruiz <http://www.goodreads.com/author/show/4402.Miguel_Ruiz>

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(b) (6)

From: (b) (6)
Sent: Thursday, November 6, 2014 12:35 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

Sir,
I can meet tomorrow afternoon. I'm cc'ing (b) (6) for his SA. Once we get an idea of what's possible we can re-engage him, but he can also join via teleconf if his schedule permits.

s/f,
Judge

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 12:34 PM
To: Spencer CIV Thomas W
Cc: (b) (6)
Subject: RE: Coin Sales

Sir,
I can meet tomorrow afternoon. I'm cc'ing (b) (6) for his SA. Once we get an idea of what's possible we can re-engage him, but he can also join via teleconf if his schedule permits.

s/f,
Judge

-----Original Message-----

From: (b) (6)
Sent: Thursday, November 06, 2014 12:00 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

I have thought this through - a bit.

If you are prepared to discuss the mechanics, would like to sit down and discuss with you.

Would like to have (b) (6) present, at a minimum.

Maybe tomorrow afternoon?

(b) (6)

(b) (6)

Director, MCCC MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Thursday, November 06, 2014 10:27 AM

To: (b) (6)

Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

I just got cleared where I could make a call, may be a little too late. What I want to run by you is something the CG brought up regarding volunteers selling coins. In speaking with (b) (6) (b) (5)

(b) (5)

I'm still

trying to work options to decrease overhead costs...

s/f,

Judge

-----Original Message-----

From: (b) (6)

(b) (6)

Sent: Wednesday, November 05, 2014 4:11 PM

To: (b) (6)

Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

Roger.

Believe any time between 0730 and 1000 tomorrow morning looks good.

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Wednesday, November 05, 2014 2:59 PM

To: (b) (6)

Subject: RE: 6-16 Nov Movie Schedule

(b) (6)

When able, I'd like to run something by you re coin sales.

s/f,

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, October 31, 2014 4:52 PM
To: Bierman BGen James W
Cc: (b) (6) (b) (6)
Subject: SJA Legal Report
Attachments: 31 Oct 14 Legal Report.xps

General,
Your legal report is attached. Additional and highlighted matters are:

Military Justice:

US vs. Hale: I spoke with (b) (6) at length about the recent motions session. The judge denied the two site visits and is pending a decision on whether the government must fund additional defense support. I actually spoke to (b) (6) about this and (b) (5) so it is being handled properly through the courts. The judge granted the defense continuance due to the senior detailed defense counsel withdrawing from the case. It will likely go in mid to late January now (b) (5) I'll get (u) (u) on your schedule either next week or the week after to discuss where we are in detail.

Legal Community Training:

I spent the majority of the week attending this training put on by the SJA to CMC. The newly appointed SJA is MajGen John Ewers. I thought the training was productive and focused on what JAD could do to better support the judge advocate community. Much time and attention was spent on various aspects of sexual assault investigations and prosecutions and the changing law in that area. My counterpart at MCRC attended so I spent some time explaining my concerns over problematic issues I've noticed coming out of his shop by his backfill while he's been deployed. He was receptive and recognized the basis for my concerns.

MCCS:

I'm still working the answer for one of the questions regarding coin sales and MCCS. I should have that nailed down early next week.

Airport:

I spoke with (b) (6) about the airport personnel request to meet with you regarding gate 5. This is a land use matter falling under the SME at WACO. I reached out to their deputy who is looking into the matter IOT provide support. WACO recently experienced tremendous personnel turn-over, so some issues are taking a little more staffing to get them into the right hands, but I'm in touch with them and they know this is a time sensitive matter.

(b) (6)

Lieutenant Colonel
SJA, MCRD/WRR
Office: (b) (6)
BB: (b) (6)

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OFFICIAL USE ONLY.

(b) (6)

From: (b) (6)
Sent: Monday, October 27, 2014 1:15 PM
To: (b) (6)
Subject: RE: Stuff

I'm in, just looking through the MCCS Manual.

v/r,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, October 27, 2014 12:59 PM
To: (b) (6)
Subject: RE: Stuff

(b) (6)

Will call in a few if you are available.

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, October 27, 2014 12:57 PM
To: (b) (6)
Subject: RE: Stuff

Sir,
That's my recollection.

v/r,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, October 27, 2014 12:21 PM
To: (b) (6)
Subject: FW: Stuff

(b) (6)

This was our take-away from Friday's meeting. Concur?

R/

(b) (6)

(b) (6)

Director, MCCC MCRD San Diego

(b) (6)

From: (b) (6)
Sent: Monday, October 27, 2014 9:06 AM
To: (b) (6)
Subject: RE: Stuff

(b) (6)

o What the CG asked of us is to come up with a mock up concessionaire contract - what it would look like, commission rate, what we would expect to push back to the units. He asked me to ask a few potential contractors what they would offer.

o The SJA would look at the proportion of the profits to the units

o The SJA would look at the potential of the Museum selling the coins, (b) (5)

(b) (5)

o We told the CG we would move forward with selling the coins in the Main Exchange until a concessionaire contract was completed

o What I am unclear about is if the Unit Commanders aren't happy with the profits coming back to them from a concessionaire contract, I guess if the Chief and CG bless it, we are good.

o I offered to deliver a Crucible Coin to the CG so he could see what it looks like - it is the #1 selling coin

o There were discussion about volunteers selling the coins (b) (5)

(b) (5)

I believe that was it.

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, October 31, 2014 4:06 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Challenge Coins

(b) (6)

I can research this with our Chief Financial Officer (b) (6) We will get back to you.

(b) (6)

Director Of Business Operations
Marine Corps Recruit Depot San Diego
Email: (b) (6)
Office phone: (b) (6)
Cell phone: (b) (6)
3602 Hochmuth Avenue Building 5 East
San Diego, California 92140-5196

-----Original Message-----

From: (b) (6)
Sent: Friday, October 31, 2014 4:01 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Challenge Coins

Thanks (b) (6) One pending RFI from the CG is how the allocation per Marine is calculated. I have the rest of the CG's answers, but that one is still a mystery. Is there anyone at MCCS who knows how this is done beyond the generic "equitably distributed" language in the MCCS manual?]

v/r,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, October 31, 2014 3:58 PM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Challenge Coins

(b) (6)

FYI

From: (b) (6)
Sent: Friday, October 31, 2014 3:55 PM
To: (b) (6)
Cc: (b) (6); (b) (6)
Subject: Challenge Coins

Here is an update on the challenge coins.

Ø Phase 1 temporary - MCCS has acquired some of the coins and began selling them in the Main Exchange, Bldg. 11, they will continue to be sold at the Exchange until Phase 2 kicks in

Ø Phase 2 permanent - MCCS is exploring a concessionaire contract, would be a vendor selling the coins around base in multiple locations, will take a few months for this RFP process to occur, will include in the RFP for the contractor to take over any remaining inventory from the units

Ø Allocation of Profits – amount of profits going back to the units are still being determined

Any questions, please feel free to contact me.

Regards,

(b) (6)

Director Of Business Operations

Marine Corps Recruit Depot San Diego

Email: (b) (6)

Office phone: (b) (6)

Cell phone: (b) (6)

3602 Hochmuth Avenue Building 5 East

San Diego, California 92140-5196

From: (b) (6)
Sent: Friday, October 24, 2014 10:45 AM
To: (b) (6)
Cc: (b) (6)
Subject: Challenge Coins

Gentlemen,

We are looking at two phases for coin sales:

- o Phase 1, MCCS will take some of the inventory from you immediately and we will be selling the coins to the families in our MCX Main Store Bldg#11
- o Our store manager, (b) (6) will be contacting (b) (6) and SSgt (b) (6) to acquire the coins
- o Phase 2, MCCS will be awarding a concessionaire contract to a vendor who will be selling the coins around base in multiple locations, it will take a few months for this RFP process to occur

I will contact you early next week and go over the particulars with you in person or on the phone whichever is more convenient.

Best Regards,

(b) (6)

Director Of Business Operations

Marine Corps Recruit Depot San Diego

Email: (b) (6)

Office phone (b) (6)

Cell phone: (b) (6)

3602 Hochmuth Avenue Building 5 East

San Diego, California 92140-5196

From: (b) (6)

Sent: Thursday, October 16, 2014 2:39 PM

To: (b) (6)

Cc: (b) (6)

Subject: Coins

Gentlemen,

I was wondering if I could request an inventory of the coins you currently have in stock. This information would be helpful to MCCS. Please let me know if you can accommodate.

(b) (6)

Director Of Business Operations

Marine Corps Recruit Depot San Diego

Email: (b) (6)

Office phone (b) (6)

Cell phone: (b) (6)

3602 Hochmuth Avenue Building 5 East

San Diego, California 92140-5196

(b) (6)

From: (b) (6)
Sent: Friday, October 24, 2014 1:11 PM
To: (b) (6)
Subject: RE: Challenge Coins

(b) (6)

If you're in, I'm in. I have a little time while I prep for my meeting with the CG.

s/f,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, October 24, 2014 11:22 AM
To: (b) (6)
Subject: FW: Challenge Coins

(b) (6)

Do you have time for a phone call?

(b) (6)

(b) (6)

Lieutenant Colonel, U. S. Marine Corps
Executive Officer
Weapons and Field Training Battalion
Camp Pendleton
Marine Corps Recruit Depot
San Diego, CA
NIPR: (b) (6)
DSN: (b) (6)
Comm: (b) (6)
Bb: (b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, October 24, 2014 10:45 AM
To: (b) (6)
Cc: (b) (6)
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o Phase 1, MCCC will take some of the inventory from you immediately and we will be selling the coins to the families in our MCX Main Store Bldg#11

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I will contact you early next week and go over the particulars with you in person or on the phone whichever is more convenient.

Best Regards,

(b) (6)

Director Of Business Operations

Marine Corps Recruit Depot San Diego

Email: (b) (6)

Office phone: (b) (6)

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3602 Hochmuth Avenue Building 5 East

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Sent: Thursday, October 16, 2014 2:39 PM

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Subject: Coins

Gentlemen,

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(b) (6)

Director Of Business Operations

Marine Corps Recruit Depot San Diego

Email: (b) (6)

Office phone (b) (6)

Cell phone: (b) (6)

3602 Hochmuth Avenue Building 5 East

San Diego, California 92140-5196

(b) (6)

From: (b) (6)
Sent: Wednesday, January 14, 2015 9:51 AM
To: (b) (6)
Cc: (b) (6); Tull Col Mark M (b) (6); (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

What's the carry over amount and can any of that go to the Ball-- obviously not the full amount RTR usually provide, but a portion?

R/

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, January 14, 2015 8:21 AM
To: (b) (6)
Cc: (b) (6); (b) (6); (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

Gentlemen, I agree with the Chief on the transient school populations...should not factor into this piece of calculus. Also a good point on the Navy and Coast Guard personnel...they get invited to the ball and should get lumped into the mix. My quick math says the base permanent party population percentage for the ball is closer to 93%. I think the current great work MCCS is doing with selling the coins will get us to where we need to be for the \$45K contribution, and will leave some profit for themselves. Not including the H&S BN sales, and without the signage and advertising, we made over \$100K/year when we were selling the coins.

On the carry over, we did still have a balance in the account, but that balance did not transfer to MCCS and is being utilized of offset some of the costs for BN welcome aboard dinners, BN mess nights, holiday parties, summer bashes, RTR dining in, Thanksgiving lunch, DI School formal dinners, discovery nights, etc. I'll be at zero by the time we get to the birthday ball.

v/r,

Co (b) (6)
Commanding Officer
RTR, MCRD San Diego
Office - (b) (6)
Cell - (b) (6)
NIPR - (b) (6)@usmc.mil
SIPR - (b) (6)@usmc.smil.mil

-----Original Message-----

From: (b) (6)

Sent: Tuesday, January 13, 2015 6:13 PM

To: (b) (6)

Cc: (b) (6)

(b) (6)

(b) (6)

Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

My first thought is do we have to include student populations at DI School and Recruiter's School in the percentage split since they are not permanent personnel?

Second, was there any carry over funds from when RTR was managing the account or was that zero'd out before MCCS took control of coin funds? What is the coin fund total right now?

Also, if we invite all entities/ commands to the Ball, why would the non-highlighted groups distribution totals not go towards the B-Day Ball Fund like the highlighted units?

BREAK/ BREAK

Based on the spread sheet and that the Ball is in about 10 months, my thoughts are that we have essentially 8 months (conservative estimate, depending on when we have to pay for the venue-- could be more-- I need that RFI answered by the Ball Action Officer) to make \$62,000 dollars in coin sales just to meet the past Ball contribution rate of 45K.

Assuming we've started at zero, then we would have to sell \$7,750 in coins each month. If we assume 3 grads per month (24 grads in the 8 months-- could be more) then that is \$ 2583.33 in coin sales per grad/ family day. Unless, we see a dramatic uptick in coin sales I don't think this doable if my numbers are correct... it appears we will fall short of the goal.

Therefore, we need to make a projection based on sales each month to see where we are at the end of the day to determine if we have to raise ticket prices to cover the delta.

R/

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Tuesday, January 13, 2015 5:33 PM

To: (b) (6)

Cc: (b) (6)

(b) (6)

(b) (6)

Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

Chief,

This is becoming much more challenging than a simple game of checkers - moving towards Advanced Calculus. Yikes.

Not trying to make my problem your problem.

But, this is becoming somewhat difficult.

We are willing to take less than an even split.but -

MCCS would like to make a couple of bucks from our efforts.

Appears that may be an issue, as well.

Yikes.

R/

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

From: (b) (6)

Sent: Tuesday, January 13, 2015 4:00 PM

To: (b) (6)

Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

FYI, if we were to do the distribution of the \$45K, the attached is what it would look like based on the unit strength aboard the Depot at the end of October 2014.

From: (b) (6)

Sent: Tuesday, January 13, 2015 3:41 PM

To: (b) (6)

Cc: (b) (6)

Subject: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

(b) (6) sent me the \$45K distributed.

I highlighted the "Ball Contributing Units"

The percentage is much lower than I estimated.

64% or

\$28,928.57 of the \$45K

(b) (6)

From: (b) (6)
Sent: Wednesday, January 14, 2015 8:21 AM
To: (b) (6)
Cc: (b) (6); Tull Col Mark M; (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

Gentlemen, I agree with the Chief on the transient school populations...should not factor into this piece of calculus. Also a good point on the Navy and Coast Guard personnel...they get invited to the ball and should get lumped into the mix. My quick math says the base permanent party population percentage for the ball is closer to 93%. I think the current great work MCCA is doing with selling the coins will get us to where we need to be for the \$45K contribution, and will leave some profit for themselves. Not including the H&S BN sales, and without the signage and advertising, we made over \$100K/year when we were selling the coins.

On the carry over, we did still have a balance in the account, but that balance did not transfer to MCCA and is being utilized of offset some of the costs for BN welcome aboard dinners, BN mess nights, holiday parties, summer bashes, RTR dining in, Thanksgiving lunch, DI School formal dinners, discovery nights, etc. I'll be at zero by the time we get to the birthday ball.

v/r,

Col (b) (6)
Commanding Officer
RTR, MCRD San Diego
Office (b) (6)
Cell (b) (6)
NIPR (b) (6) @usmc.mil
SIPR (b) (6) @usmc.smil.mil

-----Original Message-----

From: (b) (6)
Sent: Tuesday, January 13, 2015 6:13 PM
To: (b) (6)
Cc: (b) (6); (b) (6)
Subject: RE: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

My first thought is do we have to include student populations at DI School and Recruiter's School in the percentage split since they are not permanent personnel?

Second, was there any carry over funds from when RTR was managing the account or was that zero'd out before MCCA took control of coin funds? What is the coin fund total right now?

Also, if we invite all entities/ commands to the Ball, why would the non-highlighted groups distribution totals not go towards the B-Day Ball Fund like the highlighted units?

BREAK/ BREAK

Based on the spread sheet and that the Ball is in about 10 months, my thoughts are that we have essentially 8 months (conservative estimate, depending on when we have to pay for the venue-- could be more-- I need that RFI answered by the Ball Action Officer) to make \$62,000 dollars in coin sales just to meet the past Ball contribution rate of 45K.

Assuming we've started at zero, then we would have to sell \$7,750 in coins each month. If we assume 3 grads per month (24 grads in the 8 months-- could be more) then that is \$ 2583.33 in coin sales per grad/ family day. Unless, we see a dramatic uptick in coin sales I don't think this doable if my numbers are correct... it appears we will fall short of the goal.

Therefore, we need to make a projection based on sales each month to see where we are at the end of the day to determine if we have to raise ticket prices to cover the delta.

R/

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Tuesday, January 13, 2015 5:33 PM

To: (b) (6)

Cc: (b) (6)

(b) (6)

(b) (6)

Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

Chief,

This is becoming much more challenging than a simple game of checkers - moving towards Advanced Calculus. Yikes.

Not trying to make my problem your problem.

But, this is becoming somewhat difficult.

We are willing to take less than an even split.but -

MCCS would like to make a couple of bucks from our efforts.

Appears that may be an issue, as well.

Yikes.

R/

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

From: (b) (6)
Sent: Tuesday, January 13, 2015 4:00 PM
To: (b) (6)
Subject: FW: Proforma for Coin Sales Distribution (3).xlsx

FYI, if we were to do the distribution of the \$45K, the attached is what it would look like based on the unit strength aboard the Depot at the end of October 2014.

From: (b) (6)
Sent: Tuesday, January 13, 2015 3:41 PM
To: (b) (6)
Cc: (b) (6)
Subject: Proforma for Coin Sales Distribution (3).xlsx

(b) (6)

(b) (6) sent me the \$45K distributed.

I highlighted the "Ball Contributing Units"

The percentage is much lower than I estimated.

64% or

\$28,928.57 of the \$45K

(b) (6)

From: Bierman BGen James W
Sent: Sunday, January 11, 2015 10:05 PM
To: (b) (6)
Cc: (b) (6) (b) (6) (b) (6) (b) (6)
Subject: RE: Coin Sales

Tom... terrific. Great increase- keep it going!

SF JWB

James W. Bierman
Brigadier General
CG, MCRD/WRR
Office (b) (6)
Cell: (b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, January 09, 2015 6:40 AM
To: Bierman BGen James W
Cc: (b) (6) (b) (6) Grunz Col Jim G; Tull Col Mark M; (b) (6)
Subject: FW: Coin Sales

Sir,

The results of yesterday's efforts.

We are making excellent progress (my opinion) thanks to the good work of our Business Operations team and with terrific Depot support.

We have moved from sales of less than 100 (a month or so ago) to over 300 yesterday.

Looking at expanding to a site at the Recreation Center.

That will capture the considerable Dominos' lunch crowd.

I was at 2 of the sites - Theatre and Bay View. Did not visit our setup on the Mall.

The venues are good and the displays professional and eye-catching.

V/R,

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

From: (b) (6)
Sent: Thursday, January 08, 2015 4:36 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

Our current coin set-up is as follows:

Base Theatre 0730-1000

10X10 tent with banner (photo attached)

Sold 240 coins.

MCX Mall 1200-1600

Metal Kiosk that sells Coins and Company shirts (photo attached). We will be adding additional signage within the next week.

1200-1600

Sold 37 coins.

Bay View 1300-1500. Plan to revise the hours to 1230-1500

10X10 tent with banner (photo attached)

Sold 32 coins.

Total coins sold 309. The number will change based on what we sold within the MCX during the day (b) (6) will send you our total Thursday sales tomorrow morning.

Next week we plan to do a test at the Rec Center and sell coins from 1230-1500.

Coin information has also been added to the website under the Graduation Souvenirs and Media page.

Thank you,

(b) (6)

(b) (6)

Retail Director

Marine Corps Recruit Depot San Diego

Office (b) (6)

3602 Hochmuth Avenue Building 5 West

San Diego, California 92140-5196

(b) (6)

From: (b) (6)
Sent: Monday, January 5, 2015 4:35 PM
To: (b) (6)
Subject: RE: Question

(b) (6)

I am unaware of any prohibition regarding clothing. That is not to say it doesn't exist, I just haven't had reason to look into it.

R,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, January 05, 2015 4:32 PM
To: (b) (6)
Subject: RE: Question

Roger, Sir. That was my thought as well. Was just curious from the SJA side.

Secondly,

I am trying gather some intel, regarding the wear or use of Motorcycle Jackets aboard the Depot, and for the life of me I cannot find it. I have HQMC (PSL//Security division) looking into it as well.

I bring this up, as today I stopped a Retiree (E8), who was sporting his "Hells Angels-Riverside" jacket while riding aboard the Depot. After some Q & A, he was here for some type of 1stSgt Promotion, but it made me dive a bit further into what guidance has been given from HQMC regarding the use and wearing of MC club or OMG equipment aboard installations. Not sure that there is anything out there, but still researching. Either way, the MSgt rider, was recording via GO-PRO our conversations, etc. We ran all his info, and he came up with no hits, except for an NCIS investigation in 2011. I couldn't hold him that long, but informed him that he was not allowed to wear those MC cuts aboard the Depot. However, I am still looking at what backstop I have to support my guidance to him.

Not sure if you know or have anything regarding this, but I know various folks are looking into it as well.

RS

(b) (6)

(b) (6)

Major, USMC
Provost Marshal
Marine Corps Recruit Depot
4200 Belleau Ave, Bldg 614
San Diego, CA 92140

(O) (b) (6)

(C): (b) (6)

Email: (b) (6)

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-----Original Message-----

From: (b) (6)
Sent: Monday, January 05, 2015 4:23 PM
To: (b) (6)
Subject: RE: Question

(b) (6)

(b) (5)

R,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, January 05, 2015 11:43 AM
To: (b) (6)
Subject: Question

Sir,

Is there any laws that prohibit a retiree from conducting actions on the depot with a metal detector and digging around the depot. We have had this take place a couple of times in the past few weeks, wherein, the retiree walks aboard the depot in various areas, and using his metal detector, attempts to locate various items (coins, artifacts, etc). Once he digs, he fills in the hole, and continues on.

We have had such an instance, and according to the individual (Retired LTJG), he was given permission by the CoS. I will engage the CoS after I get your take on it.

I don't see it as an issue, as I don't believe there is any laws prohibiting it. The only thing I can see is that some type of letter is drafted ensuring that he comes to PMO first to outline where is going to be and somewhat does a check-in/Check-out type of action.

Any thoughts?

(b) (6)

Major, USMC
Provost Marshal

Marine Corps Recruit Depot
4200 Belleau Ave, Bldg 614
San Diego, CA 92140

(O) (b) (6)

(C): (b) (6)

Email: (b) (6)

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(b) (6)

From: (b) (6)
Sent: Tuesday, December 16, 2014 11:50 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: G-3 RFIs

(b) (6)

Good question regarding the buses and spouses... I don't know-- SJA or (b) (6) any idea?

Copy all on the ball-- agreed with getting a decision to the CG ASAP as you described. I recommend not waiting to assign (b) (6) successor-- tee one up and let's do it.

R/

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 16, 2014 11:10 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: G-3 RFIs

(b) (6)

My company commanders are soliciting interest in the Semper Fi Bowl from the Marines right now. There appears to be very little interest. One question did come up: Can we let dependents go on the bus too? I suspect not, but someone is asking.

On the Ball, I think we need to develop a brief in the very near future that lays out options for the CG. The base course of action (as directed by the CG) would be an all-hands Depot Ball at a major venue. There may be a heavy reliance on assumptions at this point, but I think we can provide enough information for us to assess the feasibility of this COA, and for the CG to make an informed decision on the way forward. I see the branch COA as a E8 and up Depot Ball at a smaller venue, with individual Battalion Balls for the Marines. We really need to decide where we are headed soon - we are already way behind (we need to identify (b) (6) successor ASAP too...).

S/F

(b) (6)

(b) (6)

Commanding Officer
Headquarters and Service Battalion
Marine Corps Recruit Depot San Diego
Commercial: (b) (6)
DSN: (b) (6)

Cell: (b) (6)
BB: (b) (6)
NIPR: (b) (6)@usmc.mil

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 16, 2014 10:53 AM
To: (b) (6)
Cc: (b) (6); (b) (6); (b) (6)
Subject: G-3 RFI

(b) (6)

I talked to the CG and the following applies:

1) (b) (6) - Regarding (b) (6) Farewell/ Retirement, the CG has opted for the "Drive-by with coin COA", so I told him to arrive around 1230 to allow you to do the official awarding and recognition (the location is the G-3 office, correct?).

2) Off-post Housing Security-- The CG wants a mid-January (after the Holidays and before he leaves for Capstone) Town Hall meeting regarding Off-post Housing Security Issues. He agreed to allow time to make this a well-planned and attended event. He wants to advertise it heavily to ensure attendance and even recommended sending fliers to the Gateway Housing Families.

3) (b) (5)

4) Buses Support for the Semper Fi All American Bowl-- The CG would like to know the "demand signal" from the Commands. And, he would like the Commanders to encourage attendance without mandating. Two primary candidates for use of the buses are the BMP Marines (I don't know how many are in BMP at the moment) and the Single Marine Program.

Let me know if you have additional questions and the CG can give you clarifying guidance at the staff meeting this afternoon as well.

R/
(b) (6)
(b) (6)
Colonel, USMC
Chief of Staff
Marine Corps Recruit Depot/ Western Recruiting Region
1600 Henderson Avenue Suite 238
San Diego, CA 92140-5001
(b) (6)@usmc.mil
Office Phone: (b) (6)
Black Berry Cell: (b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, December 5, 2014 3:16 PM
To: (b) (6)
Subject: RE: coin/pin sales

I'm tracking sir. If I can find a way to spin this and get us to the goal line, I certainly work those angles.

V/R,
Judge

-----Original Message-----

From: (b) (6)
Sent: Friday, December 05, 2014 2:51 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales

(b) (6) bear in mind that we're selling these back at cost, so we're not really fundraising. I'd call it liquidating assets.

v/r,

(b) (6)

Commanding Officer
RTR, MCRD San Diego
Office - (b) (6)
Cell - (b) (6)
NIPR (b) (6) @usmc.mil
SIPR (b) (6) @usmc.smil.mil

-----Original Message-----

From: (b) (6)
Sent: Friday, December 05, 2014 2:42 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales

Sir,
Apologies for the delayed response, been under the weather this week and out. I'm trying to run this down and develop a workable COA for you. (b) (5) I'm working on an idea that I need to coordinate with the MCLS counsel on.

V/R,
Judge

-----Original Message-----

From: (b) (6)
Sent: Wednesday, December 03, 2014 8:00 AM

To: (b) (6) (b) (6)
Cc: (b) (6)
Subject: RE: coin/pin sales

Sir,

The pins were made by a different vendor than the coins. The coin vendor would like to purchase the pins from us since he is not capable of making the pins himself.

Very Respectfully,

(b) (6)

Logistics Officer
Recruit Training Regiment

(w) (b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Wednesday, December 03, 2014 7:53 AM

To: (b) (6)

Cc: (b) (6)

Subject: RE: coin/pin sales

Sir,

Just so I'm clear that I'm tracking, you want to sell the stock back to the company who sold it to you to begin with? Essentially void the transaction as it pertains to the remaining stock?

V/R,

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Tuesday, December 02, 2014 5:54 PM

To: (b) (6)

Cc: (b) (6)

Subject: coin/pin sales

(b) (6) quick (or perhaps not so quick) question. Can we sell our remaining pin inventory to the individual who supplied our coins and who is working with MCCS to assume the coin sale contract/opportunity. We have sold all of our coin inventory to either MCCS or the Museum Foundation, but have a remaining stock of pins that we want to get rid of.

Thanks,

(b) (6)

Commanding Officer
RTR, MCRD San Diego

Office: (b) (6)

Cell: (b) (6)

NIPR: (b) (6) @usmc.mil

SIPR: (b) (6) @usmc.smil.mil

(b) (6)

From: (b) (6)
Sent: Tuesday, December 9, 2014 4:52 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Ball Support/ Coin Fund Issue

Thanks (b) (6)

This indicates that we have figured out the sticking points and are now selling unit coins on Visitor Thursday and Grad Friday, am I reading that correctly?

R/

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 09, 2014 9:29 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Ball Support/ Coin Fund Issue

Chief,
Roger all.
I can provide a spread sheet with the sales we have generated thus far.
Not an especially pretty picture at this point.

(b) (5)

We will get hopping!

R/

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, December 09, 2014 9:05 AM
To: (b) (6)
Cc: (b) (6)
Subject: Ball Support/ Coin Fund Issue

(b) (6)

CG wants to know where we stand on the Coin Sales issue and also what kind

of financial support we think this can generate for the Ball.

Thanks,

(b) (6)

(b) (6)

From: (b) (6)
Sent: Monday, November 10, 2014 7:53 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: 3rd Battalion New Family Brief

(b) (6)

Is this the "If I were the Devil" version?

I am hoping that they are able find alternate sources to raise funds for these events, that are valuable to the families. We look to support in any way that we can.

V/R,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, November 10, 2014 6:58 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: 3rd Battalion New Family Brief

(b) (6)

Well, this is distressing, but not entirely surprising.
I can give you the "Paul Harvey" when you have the time.

R/

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Sunday, November 09, 2014 10:16 AM
To: (b) (6)
Subject: Fw: 3rd Battalion New Family Brief

Sir;

The repercussions of the discontinuation of coin sales is affecting the Bay View. The 3rd has cancelled their events and the 1st are looking for an alternate location.

It seems that this is circling around to hurt MCCS...primarily the Bay View. I am not sure if the sales that retail anticipates making off of coins will offset our losses.

V/R,

(b) (6)

----- Original Message -----

From: (b) (6)

Sent: Saturday, November 08, 2014 06:48 PM

To: (b) (6)

Subject: RE: 3rd Battalion New Family Brief

(b) (6)

He stated below that the 3rd Battalion has lost a lot of money due to having to give up coin sales to MCCS, which means they can no longer afford to pay us for this event.

At this point 1st Battalion has cancelled their December new Family Orientation, but because of the Holidays. However, when I asked the contact for 1st Battalion if they had to cancel because of the decreased funds, he did inform me that they will be trying a new facility to "lower" their costs after the holidays. We already only charge \$9.50 with a 10% service charge, not sure where they could go to get a lower price than that.

Long story short both 1st and 3rd Battalion will not be hosting their event with us. 2nd Battalion, is planning their Holiday Party with us, and do not see stopping their events with us on the horizon.

R,

(b) (6)

Catering Manager
Bayview Restaurant and Event Center
Marine Corps Recruit Depot
3800 Chosin Ave Bldg#132
San Diego, CA 92140

(P) (b) (6)

(F) (b) (6)

(b) (6)

<http://www.mccsmcrd.com>

-----Original Message-----

From: (b) (6)

Sent: Friday, November 07, 2014 11:20 PM

To: (b) (6)

(b) (6)

Subject: Re: 3rd Battalion New Family Brief

(b) (6)

What is the reason that we are no longer hosting these events?

(b) (6)

----- Original Message -----

From: (b) (6)

Sent: Wednesday, November 05, 2014 03:25 PM

To: (b) (6)

Subject: FW: 3rd Battalion New Family Brief

All,

Until further notice, we will not be hosting 3rd Battalion New Family Briefs at the Bay View. Chef, this means that the event on 18 November (BEO#00075) is cancelled as well. (b) (6) just handed those BEOs to you yesterday.

I have not heard anything from 1st Battalion or 2nd Battalion about this change. But will update you all if they do go in the same direction as 3rd Battalion.

Let me know if you have any questions.

R,

(b) (6)

Catering Manager
Bayview Restaurant and Event Center
Marine Corps Recruit Depot
3800 Chosin Ave Bldg#132
San Diego, CA 92140

(P) (b) (6)

(F) (b) (6)

(b) (6)

<http://www.mccsmcrd.com>

-----Original Message-----

From: (b) (6)

Sent: Wednesday, November 05, 2014 8:27 AM

To: (b) (6)

Subject: RE: 3rd Battalion New Family Brief

Good Morning (b) (6)

We are no longer doing our dinners at the Bay View. We lost a lot of money due to the Battalion having to give up coin sales to MCCS. We can no longer afford this event. Thank you for your time.

(b) (6)

Staff Sergeant

3rd Recruit Training Battalion Family Readiness Officer
3802 Hocmuth Bldg 3W.

Tel: (b) (6)

Cell: (b) (6)

"Blue Blood"

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-----Original Message-----

From: (b) (6)
Sent: Tuesday, November 04, 2014 4:10 PM
To: (b) (6)
Cc: (b) (6)
Subject: 3rd Battalion New Family Brief

Good Afternoon Sir!

Please see attached for your current event order. Are your numbers still at 50 people? Also, please see attached for a Letter of Agreement (LOA) that we need signed and returned to us NLT Tuesday 11 November 2014.

Also, we have been notified that we are no longer allowed to waive bartender fees for Command Support Events. Please see attached for what your pricing will look like for New Family Briefs in the future. You will see that your price is now inclusive of the bartender fee for 3 HRS, which I was able to cut to 50%.

Please let me know if you have any questions.

V/r,

(b) (6)

Catering Manager

Bayview Restaurant and Event Center

Marine Corps Recruit Depot

3800 Chosin Ave Bldg#132

San Diego, CA 92140

(P) (b) (6)

(F) (b) (6)

(b) (6)

<http://www.mccsmcrd.com>

<<http://www.mccsmcrd.com/DiningAndCatering/BayViewRestaurant/index.html#num=content-678849&id=album-28667>>

(b) (6)

From: (b) (6)
Sent: Thursday, October 23, 2014 5:59 PM
To: (b) (6)
Subject: RE: Mtg w/CG on Apr/May Depot Dining In or Mess Night

I think so.

-----Original Message-----

From: (b) (6)
Sent: Thursday, October 23, 2014 5:55 PM
To: (b) (6); (b) (6); (b) (6); (b) (6)
Subject: RE: Mtg w/CG on Apr/May Depot Dining In or Mess Night

Sir,
I can make it and bring along a few things for the CG's signature too, if he's willing.

V/R,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, October 23, 2014 5:52 PM
To: (b) (6); (b) (6); (b) (6); (b) (6)
Cc: (b) (6); Bierman BGen James W
Subject: RE: Mtg w/CG on Apr/May Depot Dining In or Mess Night

(b) (6)

Can we tack on immediately following this, a discussion with the CG regarding Coins Sales-- say 1500?

(b) (6), (b) (6) and (b) (6) can you make this time?

Thanks,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, October 23, 2014 5:19 PM
To: (b) (6); (b) (6); Lee Col Michael J
Cc: (b) (6)
Subject: Re: Mtg w/CG on Apr/May Depot Dining In or Mess Night

Rgr, sir.

Very Respectfully,

(b) (6)

Aide-de-Camp to the Commanding General
Marine Corps Recruit Depot San Diego, CA/ Western Recruiting Region

(O): (b) (6)

(C): (b) (6)

----- Original Message -----

From: (b) (6)

Sent: Thursday, October 23, 2014 05:18 PM

To: (b) (6)

Cc: (b) (6)

Subject: RE: Mtg w/CG on Apr/May Depot Dining In or Mess Night

(b) (6) I could go a little earlier, but I have a company pick up at 1300 I would like to attend. How about we go for 1415?

v/r,

(b) (6)

Commanding Officer
RTR, MCRD San Diego

Office (b) (6)

Cell (b) (6)

NIPR (b) (6) @usmc.mil

SIPR (b) (6) @usmc.smil.mil

-----Original Message-----

From: (b) (6)

Sent: Thursday, October 23, 2014 5:02 PM

To: (b) (6) Lee Col Michael J

Cc: (b) (6)

Subject: Re: Mtg w/CG on Apr/May Depot Dining In or Mess Night

The CG has the entire afternoon if you want to go earlier, sir.

Very Respectfully,

(b) (6)

Aide-de-Camp to the Commanding General
Marine Corps Recruit Depot San Diego, CA/ Western Recruiting Region

(O): (b) (6)

(C): (b) (6)

----- Original Message -----

From: (b) (6)

Sent: Thursday, October 23, 2014 04:59 PM

To: (b) (6)

Cc: (b) (6)

Subject: Mtg w/CG on Apr/May Depot Dining In or Mess Night

(b) (6) Gentlemen, can I get a half hour on the CG's schedule tomorrow at 1500 to discuss options for a Depot dining in or mess night to be held in April/May of next year. We're already running into issues with scheduling venues, and the decision on what event we want to go with will significantly impact our planning.

v/r,

(b) (6)

Commanding Officer

RTR, MCRD San Diego

Office - (b) (6)

Cell - (b) (6)

NIPR (b) (6) @usmc.mil

SIPR (b) (6) @usmc.smil.mil

(b) (6)

From: (b) (6)
Sent: Tuesday, October 21, 2014 3:29 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Challenge Coins

Gents, the CG asked me to ensure he gets briefed on this before we finalize anything. Sooner the better.

v/r, (b) (6)

(b) (6)

Commanding Officer
RTR, MCRD San Diego
Office (b) (6)
Cell (b) (6)
NIPR (b) (6) @usmc.mil
SIPR (b) (6) @usmc.smil.mil

-----Original Message-----

From: (b) (6)
Sent: Tuesday, October 21, 2014 2:21 PM
To: (b) (6)
Cc: (b) (6) (b) (6) (b) (6)
Subject: RE: Challenge Coins

(b) (6)

Thanks for the info... can we ask Mark Burhart to set up the meeting at the soonest. RTR is anxious to resolve this with a way ahead.

Thanks,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, October 21, 2014 11:35 AM
To: (b) (6)
Subject: FW: Challenge Coins

Chief,

For information.

R/

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

From: (b) (6)

Sent: Tuesday, October 21, 2014 10:32 AM

To: (b) (6)

Subject: FW: Challenge Coins

Gentlemen,

An update on coin sales

Ø MCCA has been working in conjunction with SJA and WACO

Ø Legal opinion is done

Ø We have a plan of execution and a way ahead

Ø The plan involves our contracting department

Ø We will be setting up a meeting with you soon to discuss specifics

Best Regards,

(b) (6)

Director Of Business Operations

Marine Corps Recruit Depot San Diego

Email: (b) (6)

Office phone: (b) (6)

Cell phone (b) (6)

3602 Hochmuth Avenue Building 5 East

San Diego, California 92140-5196

(b) (6)

From: (b) (6)
Sent: Friday, October 17, 2014 4:05 PM
To: (b) (6)
Subject: RE: DI Wife Fundraising

I just talked to her about it and she's already read in. Don't worry, we will get them the guidance they need. I did hear that one of the units is looking to fundraise for an outside charity organization, that is the only one I have concern over. Have a good weekend.

s/f,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, October 17, 2014 3:46 PM
To: (b) (6)
Subject: RE: DI Wife Fundraising

(b) (6)

Wondering if (b) (6) was read in on helping out the wives to figure out how to fund raise. Just got some feedback that (b) (6) did not expect the call.

This is tough for the wives as they are trying to get it started from the ground up and I have told them that the command can't be involved. So there may need to be a little handholding on the first one.

Lmk

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, October 17, 2014 10:28 AM
To: (b) (6)
Subject: RE: DI Wife Fundraising

(b) (6)

(b) (5) I'm going to put together fundraising smarkpacks for the tenant commands so they can attempt the private org route if they want. That will be in the coming weeks, (b) (5)

s/f,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, October 17, 2014 10:09 AM
To: (b) (6)

Subject: RE: DI Wife Fundraising

I have a couple of ladies who will be connecting up with (b) (6) next week.

thanks

-----Original Message-----

From: (b) (6)
Sent: Wednesday, October 15, 2014 4:29 PM
To: (b) (6)
Subject: RE: DI Wife Fundraising

(b) (6)

You are tracking correct. Is there a POC with them that I could put Lisa in touch with? That way she could walk them through what they need to set up. Otherwise, let me get her to send you the generic dos and don'ts.

s/f,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, October 15, 2014 4:20 PM
To: (b) (6)
Subject: DI Wife Fundraising

(b) (6)

There is interest amongst some of my DI wives to do their own fundraising or trying to obtain donations for Battalion events.

I told them that as the unit we can't fundraise.

Specifically they asked if they could sell hotdogs/hamburgers/pizza at the Trunk or Treat coming up in two weeks. I told them that I did not know the rules, but figured they would need to be some sort of charitable organization to even get on the base to do so.

I know you have done a lot of research into this area lately - what can you pass to me to pass to them?

thanks

v/r

(b) (6)

1st Recruit Training Battalion

(b) (6)

(b) (6)

(b) (6)

(ofc)

(b) (6)

From: Bierman BGen James W
Sent: Wednesday, October 15, 2014 11:27 AM
To: (b) (6)
Subject: RE: SJA's Legal Report 10 Oct 2014

A belated thanks... congrats on getting off of the "shit list."

SF JWB

James W. Bierman
Brigadier General
CG, MCRD/WRR
Office: (b) (6)
Cell: (b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, October 10, 2014 4:45 PM
To: Bierman BGen James W
Cc: (b) (6); (b) (6)
Subject: SJA's Legal Report 10 Oct 2014

General,
Your legal report is attached. Additional and highlighted matters are:

Ethics:

1) Coin sales/Fundraising: We received an opinion from WACO/MCCS counsel (b) (5)

(b) (5)

Military Justice:

1) US vs. (b) (6) (12th MCD / accused was grabbing spouses at parties in Camp Pen housing) The defense requested mental competency hearing was conducted and we are pending results. (b) (5)

(b) (5) The trial was continued until 1-5 December.

2) US vs. (b) (6) & US vs. (b) (6): I will work on sorting out the early retirement piece as a priority on Tuesday morning with the intent to have both completed PTAs for your signature before you leave town next week.

I'm tracking the recent sexual assault allegations out of 12th MCD and domestic violence issue out of 1st Bn.

Miscellaneous:

(b) (6) vs. NCIS: The day you stopped by my shop, I was being prepped by an Assistant US Attorney for my deposition later that day on a matter that predated me. I was listed as a defendant in my professional capacity, due to my position on the staff relative to the complaint. The government won the case and I'm no longer a marked man.

V/R,

Judge

(b) (6)

Lieutenant Colonel

SJA, MCRD/WRR

Office: (b) (6)

BB: (b) (6)

The information contained in or attached to this communication is legally privileged, confidential, and intended only for use by the individual or entity to which it is addressed. As applicable, any attorney-client, work product, and other privileges are hereby asserted. Any other use of this communication is strictly prohibited. If you have received this communication in error, please notify the sender immediately and delete/destroy such transmission. To the extent the information contained in or attached to this communication contains Privacy Act information, that information is for OFFICIAL USE ONLY.

(b) (6)

From: (b) (6)
Sent: Thursday, October 9, 2014 5:35 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales
Attachments: RE: U&FRF limits? (9.87 KB)

(b) (6)

I was able to exchange some emails with both Counsel for MCCS(HQ) and (b) (6). In addition, I was able to have a follow-up telephone conversation with (b) (6).

(b) (5)

In addition, (b) (6) confirmed that MCRD MCCS does have special authority to sell memorabilia to non-authorized patrons surrounding recruit graduations--consistent with otherwise standard retail policies (i.e. coins and memorabilia are authorized for MCCS purchase and resale).

I've attached some of my email exchanges for additional SA.

Hope this helps. Let me know if you have any questions.

s/f (b) (6)

(b) (6)

Deputy Counsel, Western Area Bases
MCB Camp Pendleton
Phone: (b) (6)
Fax: (b) (6)
(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, October 02, 2014 6:33 AM
To: (b) (6)
Cc: (b) (6) (b) (6)
Subject: FW: Coin Sales

(b) (6)

All of the below makes sense to me - and I appreciate your good work in this matter.

I would be grateful if you would contact (b) (6)

That should give us an up or down and, thus, the way ahead.

Best,

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Wednesday, October 01, 2014 5:38 PM

To: Spencer CIV Thomas W

Cc: (b) (6)

(b) (6)

(b) (6)

Subject: RE: Coin Sales

(b) (6)

I have dug into the history related to this question (history goes back to 2001-2002), talked to folks here, and had another phone conversation with LtCol Ming today.

(b) (5), (b) (6)

(b) (5)

If you would like me to try and contact (b) (6) and ask these questions, I am happy to do so.

s/f (b) (6)

(b) (6)

Deputy Counsel, Western Area Bases

MCB Camp Pendleton

Phone (b) (6)

Fax (b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Tuesday, September 30, 2014 4:51 PM

To: (b) (6)

(b) (6)

Cc: (b) (6)

(b) (6)

Subject: RE: Coin Sales

(b) (6)

My sincere apologies in just getting back to you. (b) (6) has worked diligently with our office in trying to get closure on this but we (principally me) have not been able to quite tie this one up.

(b) (6)

(b) (6) sent me an email with his recommendations on the way forward, of which I generally concur. That said, I have intended to coordinate with a few folks here but have either been out of office or unable to connect. We have been super short-handed of late.

Enough excuses, I will make it a point to provide our position tomorrow so that MCCS and the command may move forward.

I appreciate your EXTREME patience on this one.

s/f (b) (6)

(b) (6)

Deputy Counsel, Western Area Bases

MCB Camp Pendleton

Phone: (b) (6)

Fax: (b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Friday, September 26, 2014 8:46 AM

To: (b) (6)

Cc: (b) (6)

(b) (6)

Subject: Coin Sales

Gents,

Curious as to where we stand on the issue.

We appear to have reached an impasse.

Thanks!

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, October 2, 2014 1:09 PM
To: (b) (6)
Cc: (b) (6); (b) (6)
Subject: RE: Coin Sales

(b) (6)

I will get back to you just as soon as I can discuss with (b) (6)

s/fi (b) (6)

(b) (6)

Deputy Counsel, Western Area Bases
MCB Camp Pendleton
Phone: (b) (6)
Fax: (b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, October 02, 2014 6:33 AM
To: (b) (6)
Cc: (b) (6); (b) (6)
Subject: FW: Coin Sales

(b) (6)

All of the below makes sense to me - and I appreciate your good work in this matter.

I would be grateful if you would contact (b) (6)

That should give us an up or down and, thus, the way ahead.

Best,

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, October 01, 2014 5:38 PM
To: (b) (6)
Cc: (b) (6); (b) (6)

(b) (6)

Subject: RE: Coin Sales

(b) (6)

I have dug into the history related to this question (history goes back to 2001-2002), talked to folks here, and had another phone conversation with

(b) (6)

today.

(b) (5), (b) (6)

If you would like me to try and contact (b) (6) and ask these questions, I am happy to do so.

s/f (b) (6)

(b) (6)

Deputy Counsel, Western Area Bases

MCB Camp Pendleton

Phone: (b) (6)

Fax: (b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Tuesday, September 30, 2014 4:51 PM

To: (b) (6)

Cc: (b) (6) (b) (6)

Subject: RE: Coin Sales

(b) (6)

My sincere apologies in just getting back to you. (b) (6) has worked diligently with our office in trying to get closure on this but we (principally me) have not been able to quite tie this one up.

(b) (6) sent me an email with his recommendations on the way forward, of which I generally concur. That said, I have intended to coordinate with a few folks here but have either been out of office or unable to connect. We have been super short-handed of late.

Enough excuses, I will make it a point to provide our position tomorrow so that MCCS and the command may move forward.

I appreciate your EXTREME patience on this one.

s/fi (b) (6)

(b) (6)

Deputy Counsel, Western Area Bases

MCB Camp Pendleton

Phone (b) (6)

Fax: (b) (6)

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Friday, September 26, 2014 8:46 AM

To: (b) (6)

Cc: (b) (6) (b) (6)

Subject: Coin Sales

Gents,

Curious as to where we stand on the issue.

We appear to have reached an impasse.

Thanks!

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, October 1, 2014 11:51 AM
To: (b) (6)
Subject: RE: Fundraising - coin sales

Sir,

(b) (5)



Respectfully, (b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, September 30, 2014 9:27 AM
To: (b) (6)
Subject: Fw: Fundraising - coin sales

(b) (6)

This is one of the ethics issue we discussed.

V/R,

(b) (6)

----- Original Message -----

From: (b) (6)
Sent: Monday, September 29, 2014 05:10 PM
To: (b) (6)
Cc: (b) (6) (b) (6) (b) (6)
Subject: Fundraising - coin sales

(b) (6)

I've discussed a potential COA with the MCRD Museum Foundation in which they would take over our coin sales and then provide a periodic donation to the Regiment to support events that promote the furthering of Marine Corps history and traditions - Marine Corps Ball, Mess Nights, pertinent PME's, etc. What do we need to do in order to get a legal position from you on this?

I think this can benefit all three Depot commands who have utilized the family day/grad day forum to raise funds. The foundation's position is that they would sell merchandise in their gift shop and would give the units donations that are commensurate with the amount of individual command merchandise that they sell. I tell you this only because it is part of the discussion we had. I realize that I can in no way solicit a donation from them, and certainly not a particular dollar amount. When we turn over the coin sales process we move into a position in which we can accept, but not solicit, monetary gifts to the unit. I believe the foundation meets the criteria of being a non-federal entity that is approved to operate on the base. They already have an agreement with MCCS to sell merchandise in their gift shop, and the coins meet the criteria within their agreement. I gave the CG a heads up on this already, and MCCS is in the know as well. I doubt that MCCS is thrilled about this way ahead, but if it meets legal parameters it is my preferred COA at this point.

v/r,

(b) (6)

Commanding Officer
RTR, MCRD San Diego
Office: (b) (6)
Cell: (b) (6)
NIPR: (b) (6)@usmc.mil
SIPR: (b) (6)@usmc.smil.mil

(b) (6)

From: (b) (6)
Sent: Tuesday, September 30, 2014 4:59 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

I apologize for the delay but I thought MCCS did get a response. Let me follow up with (b) (6) and MCRD SJA LtCol (b) (6) tomorrow morning. I will get back with you then,

(b) (6)

From: (b) (6)
Sent: Monday, September 29, 2014 6:54 PM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

H (b) (6)

We seem to be at a stalemate.

MCCS is ready to move forward, but need a legal opinion.

I have heard nothing in weeks from WACO.

Folks here (commanders) are getting anxious.

I am becoming increasingly frustrated.

Can I ask for you to intercede, please?

We need to give either a thumbs up or down.

Thanks.

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

From: (b) (6)

Sent: Friday, September 26, 2014 8:45 AM

To: (b) (6)

Cc: (b) (6)

(b) (6)

Subject: Coin Sales

Gents,

Curious as to where we stand on the issue.

We appear to have reached an impasse.

Thanks!

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

(b) (6)

From: (b) (6)
Sent: Monday, September 29, 2014 5:10 PM
To: (b) (6)
Cc: (b) (6) (b) (6) (b) (6)
Subject: Fundraising - coin sales

(b) (6) I've discussed a potential COA with the MCRD Museum Foundation in which they would take over our coin sales and then provide a periodic donation to the Regiment to support events that promote the furthering of Marine Corps history and traditions - Marine Corps Ball, Mess Nights, pertinent PME's, etc. What do we need to do in order to get a legal position from you on this?

I think this can benefit all three Depot commands who have utilized the family day/grad day forum to raise funds. The foundation's position is that they would sell merchandise in their gift shop and would give the units donations that are commensurate with the amount of individual command merchandise that they sell. I tell you this only because it is part of the discussion we had. I realize that I can in no way solicit a donation from them, and certainly not a particular dollar amount. When we turn over the coin sales process we move into a position in which we can accept, but not solicit, monetary gifts to the unit. I believe the foundation meets the criteria of being a non-federal entity that is approved to operate on the base. They already have an agreement with MCCS to sell merchandise in their gift shop, and the coins meet the criteria within their agreement. I gave the CG a heads up on this already, and MCCS is in the know as well. I doubt that MCCS is thrilled about this way ahead, but if it meets legal parameters it is my preferred COA at this point.

v/r,

(b) (6)
Commanding Officer
RTR, MCRD San Diego
Office - (b) (6)
Cell (b) (6)
NIPR (b) (6)@usmc.mil
SIPR (b) (6)@usmc.smil.mil

(b) (6)

From: (b) (6)
Sent: Monday, September 29, 2014 5:24 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

Thanks (b) (6) are you getting any replies from WACO?

R/

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, September 29, 2014 4:54 PM
To: (b) (6)
Subject: FW: Coin Sales

Chief,
Welcome back.
This is becoming a bit of a mess.
Am somewhat confident we can work through it.

R/

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, September 29, 2014 4:05 PM
To: (b) (6)
Subject: RE: Coin Sales

Thanks for the CC, (b) (6) I've forwarded to Col (b) (6) for his SA. V/R, (b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, September 29, 2014 3:54 PM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coin Sales

Hi (b) (6)

We seem to be at a stalemate.

MCCS is ready to move forward, but need a legal opinion.

I have heard nothing in weeks from WACO.

Folks here (commanders) are getting anxious.

I am becoming increasingly frustrated.

Can I ask for you to intercede, please?

We need to give either a thumbs up or down.

Thanks.

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

From: (b) (6)

Sent: Friday, September 26, 2014 8:45 AM

To: (b) (6)

Cc: (b) (6)

(b) (6)

(b) (6)

Subject: Coin Sales

Gents,

Curious as to where we stand on the issue.

We appear to have reached an impasse.

Thanks!

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, September 19, 2014 2:17 PM
To: (b) (6)
Subject: RE: Coin Sales

(b) (6)

This was my attempt to isolate the issues (b) (6) is concerned with and my two cents following each. I think if somebody from WACO can address these with him, he'll drive on.

(b) (5)

s/f,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, September 10, 2014 10:35 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Coin Sales

(b) (6)

(b) (6)

(b) (6)

I apologize for this delay, however after speaking with (b) (6) (WACO's Deputy and MCCS's Acting Counsel), it is best to have him address this matter. Specifically, (b) (6) is proving legal advice on all MCCS matters until the new MCCS counsel hits the ground later this month.

V/R

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, September 09, 2014 4:53 PM
To: (b) (6)
Cc: (b) (6)
Subject: Coin Sales

(b) (6)

(b) (6)

H (b) (6)

Might I ask you to provide an update?

Folks here are getting restless.

On the operational and business sides of the aisle.

Recognize you have LOTS to do.

But..

R/

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, September 10, 2014 12:32 PM
To: (b) (6)
Subject: Re: Coin Sales

I mentioned it to (b) (6) today, but I'll follow up again, sir.

V/r,

(b) (6)

V/R,

(b) (6)

----- Original Message -----

From: (b) (6)
Sent: Wednesday, September 10, 2014 12:06 PM
To: (b) (6)
Subject: RE: Coin Sales

(b) (6)

You nailed it.

Do you recommend I go back to (b) (6) - or is it more appropriate for you to do so?

R/

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Wednesday, September 10, 2014 10:42 AM
To: (b) (6)
Subject: RE: Coin Sales

(b) (6)

We may need to put a finer edge on what the RFIs are now.

(b) (5)

I just thought it was worth clarifying, b/c I just spoke to (b) (6) and there seems to be some confusion about what the current RFIs are. Since I'm not MCCS counsel I need to stay in my lane here, but if I understand correctly, (b) (6) replacement is due in end of Sept/beginning of Oct.

V/R,
Judge

-----Original Message-----

From: (b) (6)

Sent: Tuesday, September 09, 2014 4:53 PM

To: (b) (6)

Cc: (b) (6)

(b) (6)

(b) (6)

(b) (6)

Subject: Coin Sales

Hi (b) (6)

Might I ask you to provide an update?

Folks here are getting restless.

On the operational and business sides of the aisle.

Recognize you have LOTS to do.

But..

R/

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, September 10, 2014 10:35 AM
To: (b) (6)
Cc: (b) (6); (b) (6); (b) (6)
Subject: RE: Coin Sales

(b) (6)

I apologize for this delay, however after speaking with (b) (6) (WACO's Deputy and MCCC's Acting Counsel), it is best to have him address this matter. Specifically, (b) (6) is providing legal advice on all MCCC matters until the new MCCC counsel hits the ground later this month.

V/R

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, September 09, 2014 4:53 PM
To: (b) (6)
Cc: (b) (6); (b) (6); (b) (6)
Subject: Coin Sales

Hi (b) (6)

Might I ask you to provide an update?

Folks here are getting restless.

On the operational and business sides of the aisle.

Recognize you have LOTS to do.

But....

R/

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, August 28, 2014 11:18 AM
To: (b) (6)
Subject: Re: Coin Sales

Just the person I was going to speak with as he is acting MCCS counsel until (b) (6) replacement arrives.

V/R

(b) (6)

----- Original Message -----

From: (b) (6)
Sent: Thursday, August 28, 2014 10:49 AM
To: (b) (6); (b) (6)
Cc: (b) (6); (b) (6)
Subject: Re: Coin Sales

(b) (6)

I spoke with (b) (6) about this a little already. May be worth looping him in.

S/E

(b) (6)

V/R,

(b) (6)

----- Original Message -----

From: (b) (6)
Sent: Thursday, August 28, 2014 10:12 AM
To: (b) (6)
Cc: (b) (6); (b) (6); (b) (6)
Subject: RE: Coin Sales

Silence is NOT consent . . .let me look into this for you . . .I may hand it off to our fiscal folks . . . will be in touch,

V/R

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 9:45 AM
To: (b) (6)
Cc: (b) (6); (b) (6)
Subject: FW: Coin Sales

Hi (b) (6)

As I have not (yet) received a response, I am reaching out to you.

Folks here (at MCRD) are getting a bit antsy.

I am assuming silence is consent, but I do not want to get ahead of myself.

Thanks!

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

From: (b) (6)

Sent: Friday, August 22, 2014 9:21 AM

To: (b) (6)

Cc: (b) (6)

(b) (6)

(b) (6)

(b) (6)

Subject: Coin Sales

Good morning (b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to Exchange Operations (so, please feel free to blame

(b) (6)

BLUF: (b) (5)

(b) (5)

(b) (5)

Essentially, it involves the high Depot civilian traffic days

on Thursday and Fridays when families are attending their son's graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved units/MCCS/Front Office.

Want to make sure we do this properly, of course.

MCCS has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions, to the extent that is at all permitted.

I have placed (b) (6) (SJA here) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) (the dirty rat).

Obviously, you and I will be in contact (verbally and otherwise).

Thanks for your assistance!

V/R,

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

(b) (6)

From: (b) (6)
Sent: Thursday, August 28, 2014 10:12 AM
To: (b) (6) (b) (6)
Cc: (b) (6) (b) (6) (b) (6)
Subject: RE: Coin Sales

Sir,

(b) (5)

V/R,
Judge

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 28, 2014 9:45 AM
To: (b) (6)
Cc: (b) (6) (b) (6)
Subject: FW: Coin Sales

Hi (b) (6)

As I have not (yet) received a response, I am reaching out to you.

Folks here (at MCRD) are getting a bit antsy.

I am assuming silence is consent, but I do not want to get ahead of myself.

Thanks!

(b) (6)

(b) (6)

Director, MCCR San Diego

(b) (6)

From: (b) (6)
Sent: Friday, August 22, 2014 9:21 AM
To: (b) (6)

Cc: (b) (6) (b) (6)
(b) (6), (b) (6) (b) (6)
Subject: Coin Sales

Good morning (b) (6)

When (b) (6) retired he mentioned you as the first line of defense
for matters pertaining to Exchange Operations (so, please feel free to blame
(b) (6).

BLUF: (b) (5)
(b) (5)

(b) (5) Essentially, it involves the high Depot civilian traffic days
on Thursday and Fridays when families are attending their son's graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved units/MCCS/Front
Office.

Want to make sure we do this properly, of course.

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But, this has a bit of a different spin in that we would be "profit sharing"
(to a degree) with Depot units in support of command functions, to the
extent that is at all permitted.

I have placed (b) (6) (SJA here) on the cc line.

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backstory.

Conceptually, I would think the step afterwards would be for us to give you
the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) (the dirty rat).

Obviously, you and I will be in contact (verbally and otherwise).

Thanks for your assistance!

V/R,

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, August 22, 2014 9:11 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: FUNDRAISING PME/EDUCATION
Attachments: Fundraising Brief.ppt; MEMORANDUM Depot Fundraising JEM (30Jul14).docx

(b) (6)

To front load this a little, please look at the attachments. The first is a powerpoint that breaks down the second. I recommend looking at them in that order, since doing this right is a complex business and you will ultimately be on the hook if it violates the JER. Not trying to scare you, just want you fully read in.

s/f,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, August 22, 2014 8:41 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: FUNDRAISING PME/EDUCATION

Good morning Sir,

Please let me know a time that works best for you and your staff.

My schedule next week is flexible. I can come over and address fundraising efforts in regards to the Ball. In addition, I can discuss how other informal unit funds should be run, to include fundraising efforts.

Respectfully, (b) (6)

(b) (6) USMC
Deputy SJA
Office of the SJA
Marine Corps Recruit Depot San Diego

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Friday, August 22, 2014 8:17 AM
To: (b) (6)
Subject: FUNDRAISING PME/EDUCATION

(b) (6)

With the recent stop of coin funds sales, I was hoping we could have a meeting with SJA and my staff to see what is in the realm of possible for 3d Battalion specific fundraising. For example, can we do carwashes, bake sales, etc. to raise funds for our battalion? Thanks for the help in advance.

Respectfully,

(b) (6)

(b) (6)

Commanding Officer
3rd Rct Training Bn, RTR
MCRD San Diego
Work: (b) (6)
DSN: (b) (6)
NIPR: (b) (6)
3802 Hochmuth Ave.
San Diego, CA 92140

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(b) (6)

From: (b) (6)
Sent: Thursday, August 21, 2014 3:41 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)

I just spoke with him and he's shooting for Wed/Thurs of next week. They are in the midst of a change of lead counsel at WACO right now and that gives him time to get the new Western Area Counsel in and going. He said he'll try to dig through (b) (6) files on all this beforehand.

I don't want to hold you up if you need to speak with MCCA counsel before then.

s/f,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 21, 2014 2:02 PM
To: (b) (6)
Subject: RE: Coin Sales email

Hi (b) (6)

I am ready to fire the edited email to HQMC tomorrow morning - assuming we have not heard from WACO by then.

R/

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 1:58 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)

I reached out to him again to get a date. I'll let you know as soon as I get word. If I don't get a response by Thursday, we'll press on our own.

s/f,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 1:03 PM
To: (b) (6)
Subject: RE: Coin Sales email

Good afternoon (b) (6)

Any update on when the counsel plans on coming to MCRDSD?

R/

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Monday, August 11, 2014 3:57 PM

To: (b) (6)

Subject: RE: Coin Sales email

(b) (6)

Sorry for the delay. I edited it a little. Also, I spoke to the new WACO deputy counsel today and briefed him on some of the museum issues. He intends to come down next week (time/date TBD) to discuss all. He's not the identified MCCS counsel per se, but can capture the issues and help shape the way forward. In the mean-time, he's going to go through whatever notes (b) (6) left on the issue. Not sure who your email below was going to, but if you had time to wait, next week's meeting may help shape this matter locally.

s/f,

(b) (6)

Good morning (b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to Exchange Operations (so, please feel free to blame

(b) (6).

BLUF: (b) (5)

(b) (5)

. Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their sons' graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved units/MCCS/Front Office.

Want to make sure we do this properly, of course.

MCCS has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions, to the extent that is at all permitted.

I have placed (b) (6) (SJA here) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) (the dirty rat).

Obviously, you and I will be in contact (verbally and otherwise).

Thanks for your assistance!

V/R,

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, August 19, 2014 3:22 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Meeting Request

(b) (6) I was planning to attend as well, but if you think I would wait until Friday's just let me know. I think most people were thinking on attending both. Your thoughts?

R/ (b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 2:25 PM
To: (b) (6)
Cc: (b) (6)
Subject: RE: Meeting Request

(b) (6)

Yikes.

Confluence of issues.

Lots of "stuff" going on.

I was hopeful (b) (6) would attend the Friday rehearsal at 1400 - as we are not ready for prime time yet.

The Thursday meeting was intended to be for MCCS staff only...at least in my addled brain.

Might I suggest we meet to discuss coin sales next week?

One step at a time might be the best way ahead.

R/

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 1:59 PM
To: (b) (6)
Subject: Meeting Request

(b) (6)

(b) (6) would like to meet with you this week in order to discuss proposed fiscal support to RTR based off future coin sales.

I'm currently gathering data from the battalions IOT develop a RTR priority of support for events that we've traditionally funded from coin sales. This is the basis of what (b) (6) would like to discuss.

Are you available this Thursday afternoon at either 1330 or 1530? (b) (6) is going to view the LINKS for Families rehearsal at 1430 but can meet before or after.

Friday morning is open as well. Thanks (b) (6)

V/R,

(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, August 19, 2014 3:09 PM
To: (b) (6); (b) (6)
Cc: (b) (6)
Subject: RE: Meeting Request

Copy all, (b) (6) Thanks. (b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 2:41 PM
To: (b) (6); (b) (6)
Cc: (b) (6)
Subject: RE: Meeting Request

(b) (6)

(b) (6) looped me in because we are trying to sort out to what degree, if any, MCCS is permitted to formally redirect funds generated from coins sales back to the unit fund. MCCS has their own legal counsel who is the right one to advise (b) (6) but unfortunately the counsel with Depot corporate knowledge retired a couple months ago and I'm trying to get a successor counsel down here to engage without flaring it as an HQMC issue, given some of the past fundraising practices. The counsel I spoke with is planning on coming this way within a week, I'm just trying to nail down a date/time. I just briefed (b) (6) on this and he understands that because of all this, (b) (6) will likely not have the answers the command is seeking, at this point. I recommend holding off on a command meeting until we can shape this a bit and find out what the left and right laterals are.

s/f,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 2:25 PM
To: (b) (6)
Cc: (b) (6); (b) (6)
(b) (6)
Subject: RE: Meeting Request

(b) (6)

Yikes.

Confluence of issues.

Lots of "stuff" going on.

I was hopeful Col Gruny would attend the Friday rehearsal at 1400 - as we are not ready for prime time yet.

The Thursday meeting was intended to be for MCCS staff only...at least in my addled brain.

Might I suggest we meet to discuss coin sales next week?

One step at a time might be the best way ahead.

R/

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)

Sent: Tuesday, August 19, 2014 1:59 PM

To: (b) (6)

Subject: Meeting Request

(b) (6)

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Are you available this Thursday afternoon at either 1330 or 1530? (b) (6) is going to view the LINKS for Families rehearsal at 1430 but can meet before or after.

Friday morning is open as well. Thanks, (b) (6)

V/R,

(b) (6)

(b) (6)

From:
Sent:
To:
Cc:
Subject:

(b) (6)

Tuesday, August 19, 2014 2:08 PM

(b) (6)

(b) (6)

E

RE: Meeting Request

(b) (6)

I plan on attending the LINKS rehearsal and I can meet before or after as well. Would suggest I bring (b) (6) as well.

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 2:04 PM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Meeting Request

(b) (6)

This is a fast moving train.

BLUGH.

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 1:59 PM
To: (b) (6)
Subject: Meeting Request

(b) (6)

(b) (6) would like to meet with you this week in order to discuss proposed fiscal support to RTR based off future coin sales.

I'm currently gathering data from the battalions IOT develop a RTR priority of support for events that we've traditionally funded from coin sales. This is the basis of what (b) (6) would like to discuss.

Are you available this Thursday afternoon at either 1330 or 1530? (b) (6) is going to view the LINKS for Families rehearsal at 1430 but can meet before or after.

Friday morning is open as well. Thanks (b) (6)

V/R,
(b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, August 19, 2014 1:58 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)

I reached out to him again to get a date. I'll let you know as soon as I get word. If I don't get a response by Thursday, we'll press on our own.

s/f,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 19, 2014 1:03 PM
To: (b) (6)
Subject: RE: Coin Sales email

Good afternoon (b) (6)

Any update on when the counsel plans on coming to MCRDSD?

R/

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, August 11, 2014 3:57 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)

Sorry for the delay. I edited it a little. Also, I spoke to the new WACO deputy counsel today and briefed him on some of the museum issues. He intends to come down next week (time/date TBD) to discuss all. He's not the identified MCCS counsel per se, but can capture the issues and help shape the way forward. In the mean-time, he's going to go through whatever notes Tim Leachman left on the issue. Not sure who your email below was going to, but if you had time to wait, next week's meeting may help shape this matter locally.

s/f,

(b) (6)

Good morning (b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to Exchange Operations (so, please feel free to blame

(b) (6)

BLUF: (b) (5)

(b) (5)

(b) (5) Essentially, it involves the high Depot civilian traffic days on Thursday and Fridays when families are attending their sons' graduation.

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved units/MCCS/Front Office.

Want to make sure we do this properly, of course.

MCCS has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions, to the extent that is at all permitted.

I have placed (b) (6) (SJA here) on the cc line.

He and I have spoken at length about this matter.

Perhaps it would be prudent if you and he chat first iot give you the backstory.

Conceptually, I would think the step afterwards would be for us to give you the proposed "way ahead" for consideration.

That was our typical M.O. with (b) (6) (the dirty rat).

Obviously, you and I will be in contact (verbally and otherwise).

Thanks for your assistance!

V/R,

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

(b) (6)

From: (b) (6)
Sent: Friday, August 8, 2014 6:20 PM
To: (b) (6)
Subject: RE: Coin Sales email

(b) (6)

Sorry for not getting this back to you sooner. I had a host of big issues pop up and needed to get the CG squared before he left. I didn't provide the quick chop, b/c I realize that the email may get forwarded around and we are definitely putting the command on report with some of this - (b) (5) I'll get you something by COB Monday.

S/F,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Thursday, August 07, 2014 9:38 AM
To: (b) (6)
Subject: Coin Sales email

(b) (6)

Please feel free to comment/mark up.

R/

(b) (6)

Good morning (b) (6)

When (b) (6) retired he mentioned you as the first line of defense for matters pertaining to Exchange Operations (so, please feel free to blame (b) (6))

BLUF: (b) (5)

(b) (5)

Hence, the practice will be terminated.

Next option: MCCS

There are many moving parts with this matter.

Parts we are only beginning to discuss with the involved units/MCCS/Front Office.

Want to make sure we do this properly, of course.

MCCS has managed coin sales in the past.

But, this has a bit of a different spin in that we would be "profit sharing" (to a degree) with Depot units in support of command functions.

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That was our typical M.O. with (b) (6) the dirty rat).

Obviously, you and I will be in contact (verbally and otherwise).

Thanks for your assistance!

V/R,

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

(b) (6)

From: (b) (6)
Sent: Wednesday, August 6, 2014 10:19 AM
To: (b) (6) (b) (6)
Cc: (b) (6) Bierman BGen James W; (b) (6)
Subject: (b) (6) Coin Sales/ Fund Raising

Gents,

I talked to the CG re: Coin Sales/ Fund Raising and he is in concurrence regarding our way forward (transferring from RTR/ HQSVCBn to MCCS). He does not require a formal briefing on the matter. However, MCCS needs to BPT walk the CG around on a Family Day, so he can review how we are executing the plan.

He has agreed to continue assuming risk by having RTR continue to sell coins on Grad Day until 4 Sept Family Day at which point MCCS would take over.

Impact to the Birthday Ball was not discussed, so we'll need to address how this new approach may impact the funding of the Ball at a later point.

R/

(b) (6)

(b) (6)

Colonel, USMC
Chief of Staff
Marine Corps Recruit Depot/ Western Recruiting Region
1600 Henderson Avenue Suite 238
San Diego, CA 92140-5001
(b) (6) @usmc.mil
Office Phone: (b) (6)
Black Berry Cell: (b) (6)

(b) (6)

From: (b) (6)
Sent: Tuesday, August 5, 2014 10:08 AM
To: (b) (6)
Subject: RE: MCCS and Commercial Sponsorship

(b) (6)

Re the last point, that's correct. Would rather talk about the way ahead re the MCCS/MF official relationship. No hurry.

V/R,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Tuesday, August 05, 2014 9:13 AM
To: (b) (6)
Cc: (b) (6)
Subject: RE: MCCS and Commercial Sponsorship

(b) (6)

I briefly met (b) (6) last week at the C/S meeting.

This is something - (b) (6)

Spencer seems anathema to this conversation :)

If you can send the Captain's specific queries to (b) (6) (on the cc line), we will provide responses.

Our rep is (b) (6) She, like all of marketing, report to (b) (6) (Operations Director).

I spoke with (b) (6) last week as a precursor to today's meeting to discuss coins et al.

But, I believe you are referring to my meeting with (b) (6) and the aftermath of that, yes?

R/

(b) (6)

(b) (6)

Director, MCCS MCRD San Diego

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, August 04, 2014 1:37 PM
To: (b) (6)
Cc: (b) (6)
Subject: MCCS and Commercial Sponsorship

Sir,

First, I wanted to introduce you to my new deputy, (b) (6). She had some questions re MCCS support to the Districts and I wanted to touch base and see who your POC is for that, specifically commercial sponsorship matters.

Second, I wanted to circle back around on the Foundation issues we've been discussing. I had a meeting with the G3 and IG late last week on some of this.

S/F,

(b) (6)

(b) (6)

Lieutenant Colonel

SJA, MCRD/WRR

Office (b) (6)

BB (b) (6)

The information contained in or attached to this communication is legally privileged, confidential, and intended only for use by the individual or entity to which it is addressed. As applicable, any attorney-client, work product, and other privileges are hereby asserted. Any other use of this communication is strictly prohibited. If you have received this communication in error, please notify the sender immediately and delete/destroy such transmission. To the extent the information contained in or attached to this communication contains Privacy Act information, that information is for OFFICIAL USE ONLY.

(b) (6)

From: (b) (6)
Sent: Monday, January 26, 2015 11:15 AM
To: (b) (6)
Subject: RE: Coins at Museum

(b) (6)

I believe, but I may be wrong, that RTR started this during the interim break in sales with the promise from the Foundation that the monies would go back to RTR.

Thanks,

(b) (6)

-----Original Message-----

From: (b) (6)
Sent: Monday, January 26, 2015 9:15 AM
To: (b) (6)
Cc: (b) (6)
Subject: FW: Coins at Museum

(b) (6)

The beat goes on.

I believe this is old news - but interesting, nonetheless.

R/

(b) (6)

(b) (6)

Director, MCCA MCRD San Diego

(b) (6)

From: (b) (6)
Sent: Monday, January 26, 2015 8:59 AM
To: (b) (6)
Cc: (b) (6)
Subject: Coins at Museum

(b) (6)

I wanted to pass along this information to you about coins sales at the Museum.

While selling coins at the theatre on Thursday, a customer showed our employee the coins she had just purchased at the museum. The museum told her they were Challenge coins. (b) (6) went over to the museum on Friday to get a look at them. They have them on the counter signed as "Graduation" coins. They have the battalion colors, but a slightly different design. They are 1st Battalion, 2nd Battalion and 3rd Battalion coins. (b) (6) asked (b) (6) the museum shop manager, if any of the money goes to the Marine's fund. He said no, all the money goes to the museum foundation. He said he used to sell them for the Marines but that stopped back around March.

By having these similar coins and marketing them as "graduation" coins we feel that this could be a conflict and result in lower revenue.

Thank you,

(b) (6)

(b) (6)

Retail Director

Marine Corps Recruit Depot San Diego

Office (b) (6)

3602 Hochmuth Avenue Building 5 West

San Diego, California 92140-5196