

WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, **We Make Marines.**



SEQUENCE OF EVENTS

Band Serenade

Chaplain's Prayer *

“Attention”, “Adjutant’s Call” And March-On

The National Anthem *

Sound Off

Presentation Of The Command To The Commander Of Troops

Report

Publication Of The Order And Officers Center

Battalion Commander's Remarks

Presentation Of The Command To The Reviewing Officer

Pass In Review (Please Rise When The American Flag Passes)

Anchors Aweigh/The Marines' Hymn *

Graduates Return Front And Center

Recognition Of The Company Staff

Retirement Of The Platoon Guidons And Recognition Of Honor Graduates

Final Dismissal

** PLEASE RISE*

MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was “San Diego, an ideal location for a permanent Marine Corps Base.” The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps’ base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the West Coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some, 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training, overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and “the making of Marines.” On January 1, 1948, Marine Corps Base San Diego was officially renamed Marine Corps Recruit Depot San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970’s the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its Nation’s Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train male and female recruits who reside west of the Mississippi River to serve at the call of the Nation.

Known for its unique Spanish Colonial Revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings at San Diego’s Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such a Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall, and Day Hall. Today, the Depot has 388 acres and 25 buildings listed on the National Register of Historic Places.

THE COMMANDING OFFICER OF RECRUIT TRAINING REGIMENT



On behalf of Brigadier General James A. Ryans II, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning’s graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine’s significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation, to include, the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our Core Values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine’s experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Semper Fidelis,

P. M. Rummler
Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with “Flag Etiquette” and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, and passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call “Carry On” is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

MARINE CORPS VALUES

WHY WE SUCCEED

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and Country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



PARADE REVIEWING OFFICER



Brigadier General
Daniel B. Taylor
Assistant Wing Commander
3d Marine Aircraft Wing

Brigadier General Daniel B. Taylor is the Assistant Wing Commander for 3d Marine Aircraft Wing, located at Marine Corps Air Station Miramar, San Diego, CA.

BGen Taylor was commissioned through the 157th Officer Candidate Course and attended The Basic School Course 2-95

Assignments in the Operating Forces: 3d Marine Aircraft Wing: Marine Aircraft Group-13; Marine Aircraft Group-11 in support of WESTPAC, OPERATION SOUTHERN WATCH, OPERATION ENDURING FREEDOM, and OPERATION IRAQI FREEDOM. Marine Forces Reserve, 4th Marine Aircraft Wing as an instructor with VMFAT-101.

Assignments in the Supporting Establishment: VT-86, Marine Aviation Training Support Group-42. VMFAT-101, Squadron Augmentation Unit: Officer in Charge.

Headquarters and Staff Assignments: Director, 4th Marine Aircraft Wing, Aviation Command and Control Team. Fleet Marine Forces-Pacific, Marine Liaison Officer to Commander- PACIFIC AIR FORCES. I Marine Expeditionary Force, Liaison to Commander-THIRD Fleet.

Joint assignments: 609th Combined Air Operation Center: Deputy Director and AFCENT Target Engagement Authority supporting OPERATION INHERENT RESOLVE and FREEDOM’S SENTINEL, and the Resolute Support mission.

BGen Taylor’s professional education comprises the Amphibious Warfare

PARADE REVIEWING OFFICER

School, Marine Corps Command and Staff College, Air War College, Joint Forces Staff College, and a Master’s Degree in Business Administration from the University of Southern California.

He is a Weapons and Tactics Instructor and TOPGUN graduate with over 2500 hours in the F/A-18.



AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they are the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they are the most physically fit Marine in their company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.**
(EX.) PFC* C. M. COLBURN

MARINE

“Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine.”

-Major General John A. Lejeune,
13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

| | |
|--------------------------|----------------------------------|
| Commanding General | Brigadier General J. A. Ryans II |
| Chief of Staff | Colonel C. R. Von Bergen |
| Sergeant Major | Sergeant Major O. A. Leavy |
| Parade Reviewing Officer | Brigadier General D. B. Taylor |

RECRUIT TRAINING REGIMENT

| | |
|-------------------------|-------------------------------|
| Commanding Officer | Colonel P. M. Rummler |
| Executive Officer | Colonel C. E. Kesler |
| Sergeant Major | Sergeant Major J. J. Miller |
| Regimental Drill Master | Gunnery Sergeant K. M. Wilton |
| Narrator | Staff Sergeant C. D. Moyers |

THIRD RECRUIT TRAINING BATTALION

| | |
|------------------------|---------------------------------|
| Commanding Officer | Lieutenant Colonel M. M. Phelps |
| Executive Officer | Major S. P. Kierman |
| Sergeant Major | Sergeant Major V. I. Kholodov |
| Chaplain | Lieutenant R. K. Chur |
| Battalion Drill Master | Staff Sergeant D. Ochoa |

COMPANY M

| | |
|------------------------|----------------------------|
| Commanding Officer | Captain R. Bracket |
| Company First Sergeant | First Sergeant C. N. Bates |

SERIES 3261

| | |
|------------------------|--------------------------------------|
| Series Commander | 1st Lieutenant P. A. Sigloch |
| Chief Drill Instructor | Gunnery Sergeant E. I. TelonCalderon |

SERIES 3265

| | |
|------------------------|--------------------------------|
| Series Commander | Captain J. R. Woodson |
| Chief Drill Instructor | Staff Sergeant W. G. McKoy III |

MARINE BAND SAN DIEGO

| | |
|--------------------|----------------------------------|
| Enlisted Conductor | Staff Sergeant R. Ponsor-DeChant |
| Drum Major | Staff Sergeant M. Palacios |

COLOR GUARD

| | |
|-----------------------------|-----------------------------|
| National Color Bearer | Sergeant J. Rubio |
| Organizational Color Bearer | Sergeant G. A. Gutierrez |
| Rifle Bearer | Sergeant B. Lopez-Hernandez |
| Rifle Bearer | Sergeant C. Williams Jr. |

PLATOON
3261

SENIOR DRILL INSTRUCTOR
STAFF SERGEANT D. M. DEMPSEY

DRILL INSTRUCTORS

SERGEANT A. P. DOMINGUEZ
STAFF SERGEANT M. GONZALEZ
SERGEANT A. V. PARK
SERGEANT E. CALDERON

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS Z. BARRERAFLORES (282)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS M. J. COVARRUBIASALCALA (330)
INSTRUCTOR: SERGEANT M. S. ALBERS

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS L. B. BAHENAROMERO
RECRUITED BY: STAFF SERGEANT MORENO

PVT I. ACOSTACORONEL
PFC* H. AMBRIZ
PVT R. A. BAIRESE
PFC* L. B. BAHENAROMERO
PFC A.Y. BARRANAGUILAR
PFC Z. BARRERAFLORES
PFC B. E. BERNALJIMENEZ
PFC S. P. BOLOS
PVT D. L. BRITO
PFC* M. J. COVARRUBIASALCALA
PFC* S. G. DAVISSON
PVT C. J. ESCARENO
PFC A. N. ESPERIAS
PFC N. N. FLORES
PVT E. M. FRANCKA
PVT B. S. GARCIA
PVT M. N. GARDEA
PVT F. Z. GARZA
PFC A. N. GILLIAM
PFC K. A. GONZALEZVILLAR
PFC A. N. HANSON

PFC T. C. HERNANDEZCABRERA
PFC A. S. HOERNIG
PVT D. L. LANDERS
PFC G. A. LARSEN
PFC B. F. LIU
PFC* C. H. LOR
PVT E. P. MARTINEZ
PFC K. E. MERINOVIVAR
PVT E. R. NANDHO
PVT P. T. POLA
PVT N. I. PREMUS
PVT A. R. RUTHERFORD
PFC D. M. SOTO
PVT K. K. STEFFEN
PVT J. TRUJILLOOLIVERA
PFC M. VARGAS
PVT A. M. VILLANUEVA
PVT A. R. VONWOLFSECK
PFC R. O. WATSON
PVT A. E. WHITEHEAD
PVT V. K. WOODS

PLATOON
3262

SENIOR DRILL INSTRUCTOR
STAFF SERGEANT A. ULLOA

DRILL INSTRUCTORS

STAFF SERGEANT C. R. SAN PEDRO
STAFF SERGEANT D. A. THOMAS
SERGEANT J. LEE
SERGEANT D. CRUZ

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS C. FREDDY (290)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS S. CASTANEDAGOMEZ (330)
INSTRUCTOR: LANCE CORPORAL T. LONG

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS N. E. HERNANDEZ
RECRUITED BY: STAFF SERGEANT TORREZ

PVT J. I. AGUAZUL
PFC A. BARRONGARCIA
PVT T. D. BE
PFC E. C. BONILLA
PVT S. D.BUELVASLOSADA
PFC* F. CABRERAPACHECO
PVT M. D. CAMBELL
PFC S. CASTANEDAGOMEZ
PFC R. CEJA
PVT L. M. CLEMENS
PFC C. S. CUNNIEN
PFC G. J. DIAZ
PFC* J. J. DIAZARIAS
PVT A. I. ELLINGSWORTH
PFC D. A. FARRAND
PVT I. A. FIERRO
PFC* C. FREDDY
PVT C. M. FOUST
PFC C. A. GARCIA
PVT G. K. GARCIA
PVT M. A. GARCIA
PFC* A. D. GONZALES
PVT S. E. GUAJARDO
PVT A. J. HABBY
PVT C. J. HENSON
PVT J. J. HERNANDEZ
PFC N. E. HERNANDEZ
PVT Y. A. HERNANDEZ
PVT K. A. HILL
PFC A. E. HURTADO
PVT M. A. IDANGODA
PVT H. L. JONES
PFC K. N. KINAPOE
PVT D. R. LIDGE
PVT J. L. LOERA
PVT N. LOPEZ

PFC L. N. LUCAS
PVT C. J. MALOY
PVT A. MARIN
PVT J. MATTEO
PVT I. S. MEDINA
PVT A. J MEDRANO
PVT L. J. MILLERFOSTER
PFC E. MIRANDA
PVT G. A. MOJICA
PFC J. J. MONROE
PFC* M. J. MULLET
PVT B. L. NOE
PVT C. S. ONYEAGBA
PFC S. M. ORTIZCOLINDRES
PVT F. PALACIOS
PVT A. RAMIREZ
PFC E. A. RAMIREZLOEZA
PVT N. B. RAMOS
PFC C. REYESMARTINEZ
PVT I. REZAEENIA
PVT A. J. RILEY
PFC J. E. RODRIGUEZ
PVT I. A. RUIZ
PFC M.W. SANCHEZ
PVT I. A. SEGOVIADIAZ
PFC C. M. SKINNER
PVT E. L. SMITH
PFC K. A. SOLIS
PVT K. M. STRICKLAND
PVT K. A. TERAN
PFC Z. N. THANG
PVT T. N. TUFFREE
PVT T. A. WEED
PVT C. L. XAYASITH
PVT D. L. ZENI

PLATOON
3263

SENIOR DRILL INSTRUCTOR
GUNNERY SERGEANT O. MARSHALL

DRILL INSTRUCTORS

STAFF SERGEANT F. A. MEJIA
STAFF SERGEANT T. A. POE
SERGEANT J. M. SALAZAR

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS B. W. VEREL JR. (287)

PLATOON HIGH SHOOTER

PRIVATE N. C. DEAL (333)
INSTRUCTOR: CORPORAL D. M. SINGLETERY

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS S. R. BLAIR
RECRUITED BY: SERGEANT SECREST

PVT A. A. AGRO
PFC T. AHN
PVT A. J. BAUTISTABAUTISTA
PVT L. T. BAZIL
PFC J. BELTRAN
PFC* S. R. BLAIR
PFC A. G. BOCANEGRA
PVT H. P. BOESL
PVT A. B. BRODIGAN
PVT E. I. BUENOFRANCO
PVT E. D. BURR
PVT J. W. BURTON
PVT J. R. CASEY
PVT N. J. CENTIFANTO
PVT O. CHAVEZ JR.
PVT C. E. COMBS
PVT A. W. CROOK
PVT N. C. DEAL
PVT M. A. DEAN
PFC W. A. DIAZ
PVT B. R. EIDSON
PVT J. M. FLECK
PFC N. B. FULLER
PVT D. J. GARZA
PVT P. W. GILBREATH
PVT N. A. GOMEZ
PFC J. E. GUTIERREZ
PVT L. J. HERNANDEZ
PVT M. J. HARRALD
PFC K. M. JENSEN
PFC R. J. JOHNSON
PVT B. A. KATTNER
PVT N. D. KING

PVT M. J. KIRKLAND
PVT J. B. LAPOINTE
PVT J. G. LOVATO III
PVT M. J. MCDYRE
PFC* C. D. MINOR
PFC S. B. NOSIE
PVT K. ORTEGA
PVT A. I ORTIZREYES
PFC E. PASCUALCORTEZ
PFC A. A. PASTRANA
PVT A. C. PHAN
PVT E. W. PIPPIN
PVT R. J. PITTS
PVT V. M. POMPA
PVT A. M. RILEY
PVT E. M. RIVERA
PVT A. R. RODRIGUEZ
PFC* F. RODRIGUEZCASTRO
PVT T. M. ROLLAND
PVT G. U. SALCIDOCARRILLO
PFC A. M. SALDIVAR
PFC E. E. SANCHEZ
PVT I. J. SAUCEDO
PVT K. A. SCHMIDT
PVT B. R. SEARS
PFC J. M. SORTOMEJIA
PVT J. M. STIDMAN
PFC L. M. SULLIVAN
PVT J. M. TAYLOR
PVT G. M. VALDEZ
PFC S. VARGASGARZA
PFC* B. W. VEREL JR.
PVT C. A. WODINOWICH

PLATOON
3265

SENIOR DRILL INSTRUCTOR
SERGEANT K. G. GUMIRAN

DRILL INSTRUCTORS

SERGEANT M. HERNANDEZ
SERGEANT L. J. JAMES JR.
SERGEANT S. PEREZ JR.
SERGEANT J. A. DEL HARO

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS D. ROJAS (287)

PLATOON HIGH SHOOTER

PRIVATE R. D. BRUNER (332)
INSTRUCTOR: LANCE CORPORAL C. R. GREENE

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS W. W. TURGEON
RECRUITED BY: SERGEANT GARCIA

PFC K. ABEL
PVT P. E. AGUIRRE
PVT R. AQUINO
PVT H. G. ATWELL
PVT R. D. BRUNER
PFC L. B. BURR
PVT L. A. CAMPOS
PFC R. CASTRO
PVT I. B. CLARK
PVT M. A. CORTES
PVT J. CUAUTLE
PVT T. L. DAVIS
PFC J. D. DECK
PFC C. R. DICKENSON
PFC M. Q. DOAN
PFC R. L. DONALDSON
PVT J. C. ESPARZAGARCIA
PFC B. A. FABELA
PFC J. FIGUEROA
PVT S. M. FLORES
PVT E. A. FRANCO
PFC D. GARCIA
PVT J. L. GONSALEZ
PVT D. GONZALEZSOLIS
PVT S. C. GROUT
PVT B. A. HABBen
PVT B. R. HARRIS
PVT* C. K. HATMAKER
PVT A. HERNANDEZCAMPOS
PFC J. G. HERRERA
PVT A. E. JIMENEZ
PVT J. N. KATZKE
PVT M. E. LIZARDI
PFC A. LOPEZ

PVT F. S. MARTINEZ
PFC M. R. MARTINEZ
PFC A. G. MONTALBO
PVT J. MORALES
PVT L. I. MORENTORRES
PVT A. S. NICKLE
PFC D. NUNEZ
PVT J. A. ORTEGA
PFC A. E. OSENBAUGH
PVT A. J. PABLITO
PVT D. M. PENCE
PVT D. REYES
PVT J. RIVAS
PVT E. M. RODRIGUEZ
PFC L. M. RODRIGUEZ
PVT C. A. RODRIGUEZLAUREANO
PFC* D. ROJAS
PFC I. SANCHEZ
PVT L. A. SANDERS
PFC M. C. SANDERS
PFC C. W. SANFORD
PVT V. SOSA
PVT L. G. STANSBERRY
PVT G. A. STOPSATPRETTYPLACES
PFC D. TUNIC
PVT* N. G. TURNER
PFC* W. W. TURGEON
PVT* A. J. VALENTIN
PFC J. A. VELASQUEZRAMIREZ
PVT J. M. VELAZQUEZ
PVT J. S. WATSON
PVT K. J. WELLS
PVT A. ZUNIGA

PHASE II

PHASE II - RECRUIT TRAINING

We have enhanced Recruit Training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core Values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in Recruit Training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



PHASE III & IV

PHASE III - MOS SCHOOLS

After graduating from Recruit Training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the Nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our Nation. We have received countless letters from influential public leaders who are former Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

PLATOON 3266

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT D. M. GABB

DRILL INSTRUCTORS

STAFF SERGEANT B. I. LETTER

SERGEANT N. ESTRADA

SERGEANT C. J. FARMER

PHYSICAL FITNESS TEST

PRIVATE M. BRAYDEN (286)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS J. CONTRERAS (327)

INSTRUCTOR: SERGEANT J. M. BROWN

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS K. M. SWEET

RECRUITED BY: STAFF SERGEANT PINEDA

PVT B. AGUIAR
PFC J. G. ALDANA
PFC C. ANCHONDO JR.
PFC A. I. AVALOS
PVT R. S. BAYES
PVT C. X. BLANKENSHIP
PVT M. BRAYDEN
PFC* S. A. CHAMBLISS
PVT Z. T. CHANEY
PFC R. CHAVEZVENTURA
PFC S. R. CHRISTENSEN
PVT A. COLORADO
PFC J. CONTRERAS
PVT R. CUIREL
PVT A. DELALUZ
PFC C. A. ESPINOZA
PFC A. G. ESTRADAZEPEDA
PFC* C. I. GALVAN
PVT B. A. GARCIA
PVT J. GARCIA
PVT A. GARCIAAGUILERA
PVT D. A. GARCIALUGARDO
PVT F. M. GOMEZ
PVT A. X. GONZALEZ
PFC S. A. GONZALEZ
PVT C. GUTIERREZ
PVT J. F. HADEN
PVT E. V. HERLISKA
PFC J. A. HERNANDEZ
PVT K. J. HERNANDEZLAZARO
PVT C. M. HILLE
PVT T. J. HOFFMANN
PVT J. A. JAQUEZ
PVT J. A. JOHNSON III
PVT P. S. KHALSA
PFC J. D. KNAPP
PVT D. L. LANE
PFC J. C. LOPEZPEREZ JR.

PVT B. E. MABE
PVT A. S. MALM
PVT C. W. MARLETTE
PVT B. S. MARRUFO
PVT V. T. MARTINEZRODRIGUEZ
PVT T. L. MCKINNEY
PVT R. A. MENNEMEIER
PVT S. A. MOLYNEUX
PFC J. L. MONICO
PVT M. J. NAVARRETTE
PVT E. E. NOWLIN
PFC J. OBREGON
PVT S. A. O'DONNELL
PVT A. PINEDA
PVT J. C. POWELL
PVT J. A. PUENTES
PFC L. V. PUGH
PVT D. W. PUPICH JR.
PVT J. J. QUIROZ JR.
PVT D. B. REEDGUARDADO
PVT J. V. RITA
PVT C. H. ROBEY
PFC J. L. ROJERO
PFC A. E. ROMAKA
PVT C. F. ROMAN
PFC* J. M. SILVA
PFC A. T. SMITH
PVT S. W. SMITH
PFC C. A. SOUZADELUCA
PFC K. M. SWEET
PFC A. M. THOMAS
PVT A. T. TOYE
PFC J. W. TYSON
PFC* C. L. VALLERY
PVT I. A. VILLALOBOS
PVT A. F. VINET
PVT R. A. WARBUS
PFC A. A. ZAVALAGONZALEZ

PLATOON 3267

SENIOR DRILL INSTRUCTOR

SERGEANT T. S. CHAGNON

DRILL INSTRUCTORS

SERGEANT R. R. GARCIA

SERGEANT J. A. PACHECO

SERGEANT Z. B. STRADER

SERGEANT N. M. COOPER

PHYSICAL FITNESS TEST

LANCE CORPORAL D. C. AMMONS (276)

PLATOON HIGH SHOOTER

PRIVATE M. F. CARVALHO (330)

INSTRUCTOR: SERGEANT L. M. MUELLER

PLATOON HONOR GRADUATE

LANCE CORPORAL D. C. AMMONS

RECRUITED BY: GUNNERY SERGEANT J. GASTELUM

PVT A. ABARCA
PVT N. M. ALLEN
PFC G. ALONSO
LCPL* D. C. AMMONS
PVT B. ARREOLA
PVT V. BIRCH
PFC* K. M. BRADLEY
PVT J. R. BRAMBILA
PVT A. CABALLEROSALAS
PVT J. C. CARDENAS
PVT M. F. CARVALHO
PVT R. I. CASTRO
PVT B. CASTROGUZMAN
PFC A. N. CHAVEZ
PVT R. J. CLEMENTS
PFT J. D. CLENDENNINGBRILL
PVT L. J. COMIER
PVT L. M. DAWKINS
PVT M. R. DIGREGORIO
PVT D. F. ESTEBAN
PFC A. N. FELIX
PVT J. C. FIGUEROA
PVT C. E. FROHARDT
PFC P. A. GARCIACARDONA
PVT D. GARCIAHOSHONE
PFC S. M. GLOVER
PVT L. D. GOEDEKE
PFC Y. M. GOMEZPALLAN
PFC D. A. GONZALES
PFC G. E. GRIMIT
PFC H. M. HACHEM
PFC T. N. HER
PFC W. J. JOHNSON
PFC A. F. JUAREZ
PVT E. J. KEMPER
PVT D. D. LANG

PVT S. R. LAYMON
PVT R. W. LEDESMA
PFC J. D. LICEA
PVT H. L. LINCOLN
PFC K. J. LINDSEY
PVT A. K. LLOYD
PVT M. F. LOPEZ
PVT R. V. LOPEZ
PVT C. MARTINEZALCARAZ
PVT L. A. MARTINEZGONZALEZ
PVT J. A. MCCOLLUM
PVT J. T. MCCOY
PFC J. M. MERAZ
PFC K. D. MILETTE
PFC J. D. MORGENTHALER
PVT J. O. NGUYEN
PFC E. N. NGUYEN
PVT J. M. OROZCO
PVT J. PATINO
PFC B. A. PEREZ
PVT Z. A. PRIBBLE
PVT C. J. RAMIREZ
PFC K. M. RECTOR
PVT M. J. ROBISONGALVEZ
PVT A. I. RODRIGUEZ
PFC* A. W. ROSENBAUER
PFC* R. A. SETTERGREN
PVT T. E. SHERROD
PFC K. S. SMITH
PVT R. F. STEVENSON
PFC A. J. URBINA
PFC E. VALENCIACASTANEDA
PVT X. V. VILLEGAS
PFC* A. K. WEBB
PVT I. E. WILLBORN
PVT A. A. YEPISVALENZUELA

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our Nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation has committed Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: the determination to overcome any obstacle that stands in the way, fueled by unshakeable honor, courage, and commitment.



PHASE I

HOW WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.

PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.



Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.