# Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



# SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER \*

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM \*

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn \*

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

\* PLEASE RISE

# Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego", an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

# The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General Ryan P. Heritage, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of young men who have succeeded in that challenge. We are here

to celebrate with you their twelve weeks, your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

M. J. Palma Colonel, U.S. Marine Corps

# FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

# Marine Corps Values

# WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

### HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

### COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

# COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



# Parade Reviewing Officer



COLONEL

# PHILIP ANTEKEIER

United States Marine Corps

Colonel Antekeier is from Ann Arbor, Michigan and enlisted in the Marine Corps in May 1987. Following graduation from recruit training at Marine Corps Recruit Depot (MCRD) San Diego, Private Antekeier attended language training at the Defense Language Institute, Monterey, California and at Goodfellow Air Force Base, San Angelo, Texas. From October 1988 through May 1990, he served with

Company "D", Marine Support Battalion, Naval Security Group Activity, Galeta Island in the Republic of Panama. During this time he participated in Operation JUST CAUSE.

In May 1990, Corporal Antekeier was accepted for the Marine Enlisted Commissioning Education Program and attended the University of Michigan. In December 1992, Sergeant Antekeier completed a Bachelor of Science degree in Computer Science and was commissioned a Second Lieutenant. Following graduation from The Basic School and Data Systems Officer Course, he was transferred to the III Marine Expeditionary Force (MEF) G-6 Information Systems Management Office on Okinawa for duty from October 1994 to November 1995.

After a successful tour with III MEF, 1stLt Antekeier was assigned as the Information Systems Management Officer at the 12th Marine Corps District Headquarters, MCRD San Diego from November 1995 to July 1998. From August 1998 to May 1999, Captain Antekeier attended the Amphibious Warfare School (AWS) in Quantico, Virginia. Following AWS he was assigned to the I MEF Command Element and served as the G-6 Data Officer from June 1999 to June 2000 and then as the Aide de Camp to the Commanding General from July 2000 to June 2001. During his tour with I MEF, Captain Antekeier was selected to participate in the Navy and Marine Corps Global Leadership program at the University of San Diego where he earned a Masters of Science degree.

In July 2001, Captain Antekeier was transferred to the 3rd Marine Aircraft Wing (MAW) for duty with Marine Wing Communications Squadron (MWCS) 38 aboard Marine Corps Air Station Miramar, California. He served as Commander, Detachment Bravo and then as Squadron Operations Officer. In early 2003, Major Antekeier deployed with MWCS-38 in support of Operation ENDURING FREEDOM and then Operation IRAQI FREEDOM to Kuwait and Iraq.

# Parade Reviewing Officer (cont.)

From June 2003 to May 2005, Major Antekeier served as the Marine Junior Aide de Camp to the Commandant of the Marine Corps at Headquarters Marine Corps, Washington, D.C. In June 2005, he was transferred to the Joint Task Force-Global Network Operations (JTF-GNO) in Arlington, Virginia for joint duty as a J-5 planner and then as a J-33 Command Duty Officer until June 2008. While assigned to JTF-GNO, he attended and graduated from the Joint Professional Military Education Phase II course at the Joint and Combined Warfighting School, Norfolk.

In July 2008, Major Antekeier was assigned to Marine Forces Korea at Yongsan Garrison, Seoul, Republic of Korea, where he served as the Assistant Chief of Staff, G-6. In May 2010, Lieutenant Colonel Antekeier was transferred and began his second tour on Okinawa, serving as the Assistant Chief of Staff, G-6, 1st MAW until February 2011. Lieutenant Colonel Antekeier then assumed command of MWCS-18 from February 2011 until September 2012 at Camp Foster, Okinawa.

During September 2012, Lieutenant Colonel Antekeier was transferred to Washington, D.C. for training at the Joint Military Attaché School. Upon completion of training in August 2013, he assumed duties as the Senior Defense Official / Defense Attaché at the U.S. Embassy in Riga, Latvia until August 2016. While in Latvia, Col Antekeier directly supported Operation ATLANTIC RESOLVE from 2014 through 2016. On 1 September 2015, Colonel Antekeier was promoted to his current rank.

In September 2016 Colonel Antekeier was assigned to the Command, Control, Communications and Computers (C4) department at Headquarters Marine Corps as the Chief of the Network Plans and Policy Division.

Colonel Antekeier's decorations include the Defense Superior Service Medal, the Defense Meritorious Service Medal, the Meritorious Service Medal with gold star in lieu of fourth award, the Navy and Marine Corps Commendation Medal with gold star in lieu of third award, and the Joint Service Achievement Medal.



# AWARDS

#### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

#### SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

#### PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

#### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

#### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

#### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade. (EX.)** PFC\* C. M. COLBURN

#### MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

# GRADUATION STAFF

#### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General Ryan P. Heritage
Chief of Staff Colonel Daniel R. Kazmier
Sergeant Major Sergeant Major Devon A. Lee
Parade Reviewing Officer Colonel Philip G. Antekeier

#### RECRUIT TRAINING REGIMENT

Commanding Officer Colonel M. J. Palma
Executive Officer Lieutenant Colonel C. B. Kroll
Sergeant Major Sergeant Major M. R. Chabot
Regimental Drill Master Gunnery Sergeant J. Cruz
Narrator Staff Sergeant M. T. Brock

### THIRD RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel A. P. Bariletti
Executive Officer Major L. M. Stow
Sergeant Major Sergeant Major G. L. Vega
Chaplain Lieutenant B. M. MCcreanor
Battalion Drill Master Gunnery Sergeant A. D. Ansley

### **COMPANY L**

Commanding Officer Captain D. O. Jones Company First Sergeant First Sergeant S. Jones

### **LEAD SERIES**

Series Commander First Lieutenant A. T. Flegge Chief Drill Instructor Staff Sergeant I. N. Ross

#### **FOLLOW SERIES**

Series Commander Captain K. K. Larson Chief Drill Instructor Staff Sergeant J. J. Wirick

### MARINE BAND SAN DIEGO

Enlisted Conductor Staff Sergeant C. Gonzalez Drum Major Staff Sergeant R. E. Charles

#### **COLOR GUARD**

National Color Bearer Sergeant B. M. Hall
Organizational Color Bearer Sergeant C. L. Bates
Rifle Bearer Sergeant T. W. Baskerville
Rifle Bearer Sergeant A. R. Godeke



#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. E. BOLTON

#### **DRILL INSTRUCTORS**

STAFF SERGEANT S. D. STRINE

STAFF SERGEANT A. J. ROSS

SERGEANT J. L. HALL

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS R. J. PADILLA (300)

PLATOON HIGH SHOOTER

PVT

PFC

PVT

L. M. MCKEON

N. P. MISTCHENKO

M. MEDINA

### PLATOON HONORMAN

PRIVATE FIRST CLASS A. H. HANSEN PRIVATE FIRST CLASS M. S. LAMAS (335) INSTRUCTOR: CORPORAL K D ADDISON RECRUITED BY STAFE SERCEANT F PORI ES

PFC

PVT

PFC

C. VELOZ

B. C. YOUNG

C. YANG

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT Z. C. RICHARDSON

#### **DRILL INSTRUCTORS**

STAFF SERGEANT J. L. COFFEY

SERGEANT R. C. CALVAR

SERGEANT J. J. CARRILLO

### PHYSICAL FITNESS TEST

PLATOON HONORMAN

PRIVATE FIRST CLASS J. A. SORIANO JR.

B. ZAMORA

PRIVATE K. D. RAYMOND (294)

PLATOON HIGH SHOOTER

PRIVATE A. A. RIVERO (339)

J. MARQUEZDELGADO

L. F.MARTINEZGALVEZ

PRIVATE FIRST CLASS M. S. LAMAS (335)		PRIVATE FIRST CLASS A. H. HANSEN		PRIVATE A. A. RIVERO (339)		PRIVATE FIRST GLASS J. A. SORIANO JR.	
INSTRUCTOR: CORPORAL K. D. ADDISON		RECRUITED BY: STAFF SERGEANT E. ROBLES		INSTRUCTOR: CORPORAL E. G. JUNG		RECRUITED BY: STAFF SERGEANT C. R. SAUCEDO	
PVT	R. BALDERAS	PFC	J. A. MORANUNEZ	PVT	F. J. ARMENTA III	PVT	P. C. MORENO
PVT	J. R. BARBA	PVT	I. M. MUASAU	PFC	N. B. BERNADAS	PFC	J. A. MUASAU
PFC	M. J. BARLOW	PVT	R. A. NEWALL	PFC	S. G. BERRY	PFC	L. A. MULLINS
PVT	J. F. BARRAZA	PVT	J. M. NUNEZ	PVT	A. M. BRUNT	PVT	S. C. NESTMAN
PFC*	B. J. BAYMILLER	PFC	R. J. PADILLA	PVT	T. M. BUNCH	PFC	M. PATLAN
PFC	J. G. BECERRAJIMENEZ	PVT	A. J. PIKE	PFC	C. D. BUTLER	PVT	E. J. PAUSCH
PFC	C. D. BOND JR.	PVT	D. M. PORTUGAL	PVT	F. CACHU	PVT	J. T. PENA
PFC*	J. D. DAY	PVT	Y. QUAN	PVT	R. CASTROG	PVT	F. PINON
PVT	I. T. DURAN	PVT	B. S. QUIGLEY	PVT	J. P. CLARK	PVT	M. S. POORE
PVT	T. E. EMRICK	PFC*	R. D. RAMIREZ	PVT	D. L. COCHRAN	PVT	K. D. RAYMOND
PFC	D. O. FUENTES	PVT	B. S. RITCHIE	PVT	J. T. CRAVEN	PFC*	B. M. RICHARDSON
PVT	N. R. GENTLE	PVT	A. O. ROLDAN	PFC*	J. H. CUEVAS	PVT	A. A. RIVERO
PVT	R. A. GLENN	PFC	E. E. ROLDAN	PVT	G. L. DEAN	PFC	E. B. SANCHEZ
PFC	D. R. GONZALEZ	PVT	M. ROSALES JR.	PFC*	E. M. DELAPENA IV	PVT	F. A. SANCHEZ
PFC	A. M. HADLOCK	PVT	M. A. RUIZDELGADO	PVT	T. A. EASTHAM	PFC	B. B. SATCHER
PFC	A. H. HANSEN	PFC	A. I. SADA	PVT	N. T. GARCIA	PFC*	J. A. SORIANO JR.
PVT	L Q. HERNANDEZ	PVT	J. D. SALAZAR	PFC	B. E. JACOBSON	PFC	G. J. SOTO
PVT	T. G. HOUSLEY	PVT	C. A. SALMERON	PVT	T. E. JOHNS	PFC	S. J. STEINHARDT
PFC	J. D. IUZZINI	PVT	D. M. SCHMIDT	PVT	M. L. KOMPIER	PVT	J. R. STUPKA
PFC	S. E. KANE	PFC	K. C. SENNEFF	PVT	A. LEAL	PVT	B. TIEMAN
PVT	J. T. KELLY	PVT	W. A. SHEPHERD	PFC	R. P. LOERZEL	PVT	D. J. TIESI
PFC	M. S. LAMAS	PVT	K. C. SPICER	PFC	E. E. MACIAS	PVT	C. J. WAYCHOFF
PVT	R. S. LARA	PVT	L. C. TUTTLE	PFC	W. R. MACLEAN	PVT	J. T. WILLIAMS
PFC	K. A. MARTINEZ	PVT	J. M. VALDEZ	PVT	A. L. MARQUEZ	PVT	X. I. YOUNG

Meritorious Promotion \* Meritorious Promotion \*

PVT

PVT



#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. L. FISHER

#### DRILL INSTRUCTORS

STAFF SERGEANT F. A. RAMOS

STAFF SERGEANT D. J. MARTINEZ

SERGEANT S. H. HARRISON

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. V. FACIO (296)

#### PLATOON HONORMAN PLATOON HIGH SHOOTER

11031	ROGTOR, CORTORAL J. J. ENTRIKEN	REGRETTED DT. STATT SERGEMENT D. C. DIELEM					
PFC*	Z. L. ACKERMAN	PVT	N. J. LONG				
PVT	S. M. ADAN	PFC*	H. W. LUSTY				
PVT	S. D. BRANDT	PVT	C. S. MEYER				
PVT	B. C. BRIDEGAN	PFC	I. D. MOLANO				
PVT	J. A. CAMPBELL	PVT	X. M. MOORE				
PVT	K. C. CRANTZ	PVT	A. NUNEZ				
PVT		PFC	K. A. PENNY				
PFC	E. C. CROW	PVT	O. R. PEREZ				
PFC	A. D. CUEVAS	PFC	N. R. PETRY				
PVT	A. M. CUEVAS	PVT	K. Y. PINEDA				
PFC	M. D. DASALLA	PFC	N. T. PUPO				
PVT	N. A. DUFFEY	PVT	C. I. RAMOS				
PVT	J. S. DUKEK	PVT	E. J. RENSTROM				
PFC*	A. V. FACIO	PVT	H. A. RODRIGUEZULLOA				
PFC	C. B. FAWCETTE	PVT	V. D. ROMAN				
PVT	T. L. FRENCH	PVT	D. A. SIEVERT				
PFC	S. J. GRISBYBARBER	PVT	K. J. SMART				
PFC	D. S. GUILLERMO	PFC	M. STITT				
PVT	L. B. HACKWORTH	PVT	J. K. TEXEIRA				
PVT	J. A. HAYES	PVT	C. W. TOMPKINS				
PVT	C. J. HOFFER	PVT	K. L. TOPPING				
PVT	J. C. HOFFMAN	PFC	D. M. TUPA				
PFC*	K. A. HOLLOWAY	PVT	M. A. VASQUEZ				
PVT	C. H. HOUSTON	PVT	D. P. WEBB				
PVT	C. M. LAHR	PFC	N. C. WEISSE				
PVT	C. M. LAUDERDALE	PVT	Y. XIONG				

# SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. B. GUERRERO

#### DRILL INSTRUCTORS

STAFF SERGEANT S. A. SCHOEN

STAFF SERGEANT J. CALDERON

SERGEANT E. J. MANIBUSAN

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS T. R. MCFARLAND (291)

THE WITH THE POPULATION OF THE								
PLATOON HIGH SHOOTER		PLATOON HONORMAN			PLATOON HIGH SHOOTER	PLATOON HONORMAN		
PRIVATE FIRST CLASS M. STITT (333)				PRIVA	PRIVATE FIRST CLASS T. R. MCFARLAND (336)		PRIVATE FIRST CLASS S. L. MORALES	
INSTRUCTOR: CORPORAL J. J. ENTRIKIN		RECRUITED BY: STAFF SERGEANT D. C. BILLEN		INS	INSTRUCTOR: SERGEANT J. D. WOODS		RECRUITED BY: STAFF SERGEANT B. G. PRICE	
PFC*	Z. L. ACKERMAN	PVT	N. J. LONG	PFC	C. C. ALVARADO	PVT	A. J. MCFADDEN	
PVT	S. M. ADAN	PFC*	H. W. LUSTY	PVT	M. K. ALVAREZ	PFC	T. R. MCFARLAND	
PVT	S. D. BRANDT	PVT	C. S. MEYER	PVT	K. I. ANGEL	PFC*	D. B. MCINTYRE	
PVT	B. C. BRIDEGAN	PFC	I. D. MOLANO	PVT	N. T. BOWERS	PVT	I. T. MCWILLIAMS	
PVT	J. A. CAMPBELL	PVT	X. M. MOORE	PFC	C. R. CARY	PVT	M. A. MEDINA	
PVT	K. C. CRANTZ	PVT	A. NUNEZ	PVT	D. J. CLARK	PFC	C. J. MINKANDIFAM	
PVT	A. L. CRAVEN	PFC	K. A. PENNY	PFC*	J. CORRELLA	PFC	S. L. MORALES	
PFC	E. C. CROW	PVT	O. R. PEREZ	PVT	W. G. COUZENS	PVT	V. MORALES	
PFC	A. D. CUEVAS	PFC	N. R. PETRY	PVT	A. CRUZ	PFC	J. Y. PADBURY	
PVT	A. M. CUEVAS	PVT	K. Y. PINEDA	PVT	J. E. CRUZ	PFC	V. U. PRISCILIANO	
PFC	M. D. DASALLA	PFC	N. T. PUPO	PFC*	K. D. DARBYSON	PFC	J. B. RANDALL	
PVT	N. A. DUFFEY	PVT	C. I. RAMOS	PVT	C. R. DAVIS	PVT	M. A. RANGEL	
PVT	J. S. DUKEK	PVT	E. J. RENSTROM	PVT	K. A. DELOSANGELES	PVT	L. RODRIGUEZ	
PFC*	A. V. FACIO	PVT	H. A. RODRIGUEZULLOA	PFC	K. A. DEMPSEY	PVT	W. W. RUECKERT	
PFC	C. B. FAWCETTE	PVT	V. D. ROMAN	PVT	J. B. ENCINAS	PFC	S. P. RUNHAAR	
PVT	T. L. FRENCH	PVT	D. A. SIEVERT	PVT	N. J. FONTANA	PFC	I. SALVADOR	
PFC	S. J. GRISBYBARBER	PVT	K. J. SMART	PFC	G. F. GREEN	PVT	J. J. SENDEJO	
PFC	D. S. GUILLERMO	PFC	M. STITT	PVT	J. C. HARPER	PVT	A. T. STRICKLAND	
PVT	L. B. HACKWORTH	PVT	J. K. TEXEIRA	PFC	J. W. HENLEY	PVT	R. M. TADLOCK	
PVT	J. A. HAYES	PVT	C. W. TOMPKINS	PVT	S. N HOOD	PFC*	M. J. TEUMER	
PVT	C. J. HOFFER	PVT	K. L. TOPPING	PVT	I. A. HOPPER	PVT	K. J. WASHINGTON	
PVT	J. C. HOFFMAN	PFC	D. M. TUPA	PVT	O. JARAMILLO	PFC	D. C. WELDEN	
PFC*	K. A. HOLLOWAY	PVT	M. A. VASQUEZ	PVT	D. R. KIRK	PVT	P. A. WELSH	
PVT	C. H. HOUSTON	PVT	D. P. WEBB	PVT	Y. A. KWOA	PFC	K. M. WILLIAMS	
PVT	C. M. LAHR	PFC	N. C. WEISSE	PFC	A. T. LAPINID	PVT	A. K. YODER	
PVT	C. M. LAUDERDALE	PVT	Y. XIONG	PVT	P. J. LARSEN	PVT	N. S. ZAMORA	
				PVT	K. LEON	PVT	H. L. ZIMMERMAN	
				PFC	D. L. MAPP			

Meritorious Promotion \*

# Phase II

# PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



# Phase III & IV

### PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

### Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.



# SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. TORRES

#### **DRILL INSTRUCTORS**

STAFF SERGEANT T. L. BROOME

STAFF SERGEANT H. J. CRUZ

STAFF SERGEANT E. ZAMBRANO

STAFF SERGEANT E. M. MORENO

#### PHYSICAL FITNESS TEST

PRIVATE M. TERRY (300)

#### PLATOON HONORMAN PLATOON HIGH SHOOTER

PRIVATE L. T. OUTCALT (332) PRIVATE FIRST CLASS T. E. CLOTHIER

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT K. G. HURD

#### **DRILL INSTRUCTORS**

STAFF SERGEANT J. T. VUKI

STAFF SERGEANT M. A. PROPECK

SERGEANT S. P. SAWYER

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. J. MILLER (300)

PLATOON HONORMAN

PRIVATE FIRST CLASS T. M. SALAS

PLATOON HIGH SHOOTER

PRIVATE N. S. ANDERSON (341)

PRIVATE L. T. OUTCALT (332)		PRIVATE FIRST CLASS T. E. CLOTHIER		PRIVATE N. S. ANDERSON (341)		PRIVATE FIRST CLASS T. M. SALAS	
INSTRUCTOR: CORPORAL P. P. BENAVIDEZ		RECRUITED BY: GUNNERY SERGEANT B. E RODRIGUESPIRES		INSTRUCTOR: CORPORAL V. A. FRANCO		RECRUITED BY: GUNNERY SERGEANT A. C. ACFALLE	
				PEG		DI III	
PVT	A. J. AGUILARTORRES	PVT	K. LABRAMARTINEZ	PFC	M. A. ABDIKADIR	PVT	M. J. KRYSCIAK
PVT	I. ALARCONLEON	PVT	J. M. LOPEZ	PVT	I. W. ALLEN	PFC	D. I. LARA
PVT	A. D. ANCHETA	PFC*	E. A. LUA	PVT	A. ALVARADOMOLINA	PVT	A. O. LITVINOV
PVT	E. N. ARMSTRONG	PVT	A. MEDRANO	PVT	N. S. ANDERSON	PVT	K. M. LIU
PFC	K. T. BARFIELD	PFC	E. J. MEZACHOPIN	PFC	A. O. ARDIS	PFC	M. J. LONGORIA
PFC*	M. C. BARRY	PVT	D. R. NELSON	PVT	S. A. BILODEAU	PFC	A. MAGANAHERNANDEZ
PVT	C. S. BILLINGS	PFC	K. C. NETTLES	PVT	J. D. BOONNAM	PVT	B. S. MARSHALL
PVT	J. M. BREWER	PFC	O. T. OLADAPO	PVT	B. K. BRANCO	PVT	D. R. MCCARRON
PFC	Z. A. BUCKLEYHINOJOSA	PFC	J. D. ORTEGA	PVT	M. A. CALDERON	PVT	R. J. MEDEROS
PFC*	G. CARDOZA	PVT	L. OUTCALT	PVT	J. CAMPOSMENDEZ	PFC	A. J. MILLER
PFC	F. T. CASTILLO	PVT	A. PENAGOSDUARTE	PVT	T. L. CARLSON	PFC*	D. K. MONTIRAFERNANDEZ
PVT	J. B. CHAVEZ	PVT	A. PEREZ	PVT	D. CERVANTES	PFC	A. R. MORENO
PVT	R. S. CLEMENTS	PFC	J. PHAM	PVT	J. M. COOPER	PVT	M. J. MORRIS
PFC*	T. E. CLOTHIER	PVT	J. B. RAMIREZ	PFC	G. L. DANIELL	PVT	T. L. NOEL
PVT	M. R. DAVIS	PFC	O. RAMIREZ	PVT	B. T. DEAN	PVT	I. N. PEREZ
PVT	S. S. DHANANI	PVT	A. REYES	PVT	J. E. DELACRUZ	PVT	E. D. PIERCE
PVT	C. C. FLYNN	PVT	K. ROBLEDO	PVT	J. D. DIXON	PVT	M. E. POPE JR.
PVT	M. A. FREEMAN II	PVT	N. J. SCHAAF	PFC	L. A. DOBBIE	PFC	W. K. POTTS
PVT	N. H. GODSELL	PVT	E. SHERMAN	PFC	M. A. DOMINGUEZ	PVT	E. RODRIGUEZARIAS
PVT	E. GOMEZ	PVT	M. TERRY	PVT	E. E. DURANMARTINEZ	PFC	R. ROJAS III
PVT	I. R. GRAHAM	PFC	J. THOMPSON	PVT	M. J. ENGLAND	PFC*	T. M. SALAS
PVT	R. A. GUEVARA	PVT	A. W. TORRES	PFC*	M. L. FAUALO JR.	PFC	J. A. SANCHEZHERNANDEZ
PVT	A. J. HANKS	PVT	J. T. TRINLER	PVT	J. T. FISHBURN	PVT	R. M. SELLERS
PFC	J. L. HERNANDEZSANCHEZ	PFC	G. M. VALENCIA	PVT	R. L. FLORES	PVT	K. M. SENNEWEIDELL
PVT	M. A. HINOJOSA	PVT	M. VELAZQUEZ	PVT	J. R. GOSSER	PFC	P. WANG
PVT	B. P. HOLOWATI	PVT	S. WHYTE	PVT	W. D. HOWARD	PFC	J. J. WILLIAMSLOPEZ
PVT	S. T. JEFFERSON	PFC	J. A. ZAVALA	PFC	H. JUNG	PVT	J. G. WRIGHT
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Meritorious Promotion \* Meritorious Promotion \*

# WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force

that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational



and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

# Phase I

### How We Are Doing It.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



# PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.