WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

Band Serenade

Chaplain's Prayer *

"Attention", "Adjutant's Call" And March-On

The National Anthem *

Sound Off

Presentation Of The Command To The Commander Of Troops

Report

Publication Of The Order And Officers Center

Battalion Commander's Remarks

Presentation Of The Command To The Reviewing Officer

Pass In Review (Please Rise When The American Flag Passes)

Anchors Aweigh/The Marines' Hymn *

Graduates Return Front And Center

Recognition Of The Company Staff

Retirement Of The Platoon Guidons And Recognition Of Honor Graduates

Final Dismissal

* PLEASE RISE

MARINE CORPS RECRUIT DEPOT

THE COMMANDING OFFICER OF RECRUIT TRAINING REGIMENT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the West Coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some, 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training, overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base San Diego was officially renamed Marine Corps Recruit Depot San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its Nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train male and female recruits who reside west of the Mississippi River to serve at the call of the Nation.

Known for its unique Spanish Colonial Revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings at San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such a Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall, and Day Hall. Today, the Depot has 388 acres and 25 buildings listed on the National Register of Historic Places.



On behalf of Brigadier General James A. Ryans II, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge

to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation, to include, the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our Core Values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Semper Fidelis,

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, and passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

FLAG ETIQUETTE

MARINE CORPS VALUES

WHY WE SUCCEED

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and Country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



PARADE REVIEWING OFFICER



Colonel Erik R. Herrmann Commanding Officer Marine Corps Air Station Miramar

Colonel Herrmann graduated from the United States Naval Academy in May 2000, earning a Bachelor of Science degree in Economics and receiving his commission as a Second Lieutenant. Following graduation from The Basic School in January 2001, he underwent Naval Flight Officer

training at NAS Pensacola, earning designation as a Naval Flight Officer in June 2002. His career progressed with assignment to Electronic Attack Squadron 129 (VAQ-129) at Naval Air Station Whidbey Island, WA, where he completed EA-6B Prowler training in November 2003. He subsequently served with Marine Tactical Electronic Warfare Squadron 3 (VMAQ-3) at Marine Corps Air Station Cherry Point, NC, fulfilling roles including Legal Officer, Awards Officer, S-1 Officer, Aircraft Division Officer, and Quality Assurance Division Officer. During this tenure, Captain Herrmann deployed twice between 2005 and 2007 in support of Operation Enduring Freedom and Operation Iraqi Freedom and completed the Marine Aviation Weapons and Tactics Squadron One (MAWTS-1) Weapons and Tactics Instructor (WTI) Course in spring 2006.

In June 2007, Captain Herrmann attended the Naval Postgraduate School in Monterey, CA, where he earned a Master of Business Administration (Financial Management) degree and Certification as a Defense Financial Manager (CDFM). His subsequent assignment in January 2009 was to the United States Naval Academy, serving as Financial Manager of the Humanities and Social Sciences Division and as a military faculty member in the Economics Department.

Transitioning to MAWTS-1 in February 2012 as an EA-6B instructor, Major Herrmann assumed duties as EA-6B Division Head from June 2012 to November 2014. Returning to VMAQ-3 at MCAS Cherry Point, NC, he served as Operations Officer, deploying on a Unit Deployment Program to MCAS Iwakuni, Japan. In June 2016, Major Herrmann became VMAQ-3 Executive Officer, deploying to Incirlik Air Base, Turkey, in support of Operation Inherent Resolve.

PARADE REVIEWING OFFICER

From January 2018 to May 2019, Lieutenant Colonel Herrmann returned to MAWTS-1 to serve as Executive Officer before assuming command at Marine Wing Headquarters Squadron Three (MWHS-3), 3d Marine Aircraft Wing, MCAS Miramar, CA. During his command, he qualified as a co-pilot/qualified observer in the UC-12W King Air 350 with Headquarters and Headquarters Squadron Camp Pendleton. Relinquishing command in June 2021, Lieutenant Colonel Herrmann was reassigned as the 3d Marine Aircraft Wing Inspector General.

From May 2022 to June 2024, Colonel Herrmann served as Aviation Colonels Monitor, Manpower Management, Manpower and Reserve Affairs at Marine Corps Base Quantico, VA. In this capacity, he oversaw the assignments of over 7,000 officers across various aviation-related military occupational specialties and directly managed assignments for over 700 Colonels. Colonel Herrmann was assigned back to California to be the commanding officer of Marine Corps Air Station Miramar in July 2024.

Colonel Herrmann has accumulated over 2,400 flight hours in the EA-6B Prowler. His decorations include the Meritorious Service Medal with three Gold Stars, Air Medal-Strike/Flight with Numeral 15, Navy/Marine Corps Commendation Medal with Gold Star, and Navy/Marine Corps Achievement Medal.



The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they are the company high shooter.

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they are the most physically fit Marine in their company.

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade. (EX.) PFC* C. M. COLBURN

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

AWARDS

COMPANY HONOR GRADUATE AWARD

SERIES HONOR GRADUATE AWARD

PLATOON HONOR GRADUATE AWARD

MARKSMANSHIP AWARD

PHYSICAL EXCELLENCE AWARD

MERITORIOUS PROMOTION

MARINE

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Chief of Staff Sergeant Major Parade Reviewing Officer Brigadier General J. A. Ryans II Colonel C. R. Von Bergen Sergeant Major O. A. Leavy Colonel E. R. Herrmann

RECRUIT TRAINING REGIMENT

Commanding Officer Executive Officer Sergeant Major Regimental Drill Master Narrator

Colonel P. M. Rummler Lieutenant Colonel C. E. Kesler Sergeant Major J. J. Miller Gunnery Sergeant K. R. Wilton Staff Sergeant D. F. Gomez

THIRD RECRUIT TRAINING BATTALION

Commanding Officer Executive Officer Sergeant Major Battalion Drill Master

Commanding Officer Company First Sergeant

Chaplain

Series Commander Chief Drill Instructor

Series Commander Chief Drill Instructor

Enlisted Conductor Drum Major

National Color Bearer Organizational Color Bearer Rifle Bearer Rifle Bearer

Lieutenant Colonel M. M. Phelps Major S. P. Kierman Sergeant Major V. I. Kholodov Lieutenant K. Chur Staff Sergeant J. E. Landis

COMPANY L

Captain J. R. Schuler First Sergeant J. A. Mabe

SERIES 3249

1st Lieutenant C. M. Brakev Staff Sergeant S. Gomez III

SERIES 3253

Captain M. P. Spencer Staff Sergeant O. J. Torreszapata

MARINE BAND SAN DIEGO

Staff Sergeant R. Ponsor-DeChant Gunnery Sergeant C. Palmer

COLOR GUARD

Sergeant E. J. Juste Sergeant E. Banlaoi Sergeant J. Rodriguez Sergeant P. Bringas



DRILL INSTRUCTORS

SERGEANT A. IVORY STAFF SERGEANT E. A. IBANEZ SERGEANT M. E. POLSINELLI

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS S. S. HARPER (293)

PLATOON HONOR GRADUATE

PLATOON HIGH SHOOTER PRIVATE FIRST CLASS T. I. LUO (329) INSTRUCTOR: CORPORAL P. K. SANSBURY

PRIVATE FIRST CLASS K. E. DEWEEVER RECRUITED BY: STAFF SERGEANT A. VANDERLIPUE

PRIVATE R. M. ONEILL(340) INSTRUCTOR: SERGEANT R. J. MENDOZA

I I ADDIN

PFC PVT

PVT PFC PFC PVT

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PFC PVT

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PFC PVT

PFC PVT

PVT PVT PFC* PFC PVT

PLATOON HIGH SHOOTER

PLATOON

3250

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT C. D. OCHOA

DRILL INSTRUCTORS

SERGEANT T. E. GRESHAM

SERGEANT M. A. JACUINDE

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS C. E. LARIOSVILLALOBOS (295)

PRIVATE FIRST CLASS J. B. NETZEL RECRUITED BY: STAFF SERGEANT J. GARCIA

PLATOON HONOR GRADUATE

PLATOON HIGH SHOOTER PRIVATE K. I. OROZCOSANDOVAL (334)

PFC	A. T. ALINSUG	PFC
PFC	J. A. ASHBY	PFC
PFC	H. K. AVELLANEDA	PFC*
PFC	L. E. BEDONIE	PFC
PFC	S. BLANCOBERRELLEZA	PVT
PFC	D. A CADENA	PFC
PVT	G. A. CAIZANYUPANGUI	PVT
PFC	A. K. CAMARGO	PFC
PFC	B. B. CANEZOLIVAS	PVT
PFC	S. J. CANO	PVT
PVT	B. H. CANTU	PVT
PVT	M. L. CARBAJAL	PFC
PFC	I. A. CHAVEZ	PVT
PVT	S. L. COPELAND	PFC
PVT	Y. M. COTO	PFC
PVT	E. F. COVARRUBIAS	PFC
PFC	R. M. DEAN	PFC
PVT	A. L. DECKER	PFC
PFC*	K. E. DEWEEVER	PFC
PFC	E. G. DURON	PVT
PVT	K. S. ESPINOZA	PFC
PFC	A. J. FOMAI	PVT
PFC	A. S. FOUST	PFC*
PVT	J. L. FRANCO	PFC
PVT	M. Y. GALVAN	PVT
PFC	Y. GARCIA	PVT
PVT	Y. L. GARCIABECERRA	PFC*
PFC	K. O. GARRISON	PFC
PFC	S. GARZA	PFC*
PFC	D. A. GONZALEZORDONEZ	PVT
PVT	E. GUZMAN	PVT
PFC*	N. R. HARDER	PVT

PFC

PFC

S. S. HARPER

S. E. HERNANDEZ

J. N. HOEFLING S. L. KEYES A. A. LAGUNES C. J. LOPEZ A. LUNA T. I. LUO K. J. MARTINEZRUBIO M. L. MCQUISTON T. MEFFERD H. A. MENDOZAAYALA N. J. MERINO L. MORALESCHAVIRA K. E. NGUYEN M. OCAMPO E. PEREZ C. PEREZURQUIZA A. L. PRADO K. M. PULLEY K. N. SALWANS L. E. SERVIN S. SILVA S. G. SIMIONATOPOTTS C. J. SMITH S. A. TOLENTINO A. G. VARGAS K. A. VAZQUEZVAZQUEZ A. C. VAZQUEZ K. N. VENTURA M. M. VERKUILEN M. N. WAGNER G. S. WINKLER J. B. UGARTESALINAS PVT PVT G. ZEPEDAHERNANDEZ

J. J. AEBLY
E. A. ARMENDARIZ
L. D. ARNOLD
E. S. BAILEY
A. A. BAUTISTACRUZ
J. T. BEDOLLA
J. R. BERMUDEZVALENCIA
N. J. BERNAL
C. M. BIANCHI
K. D. BROWN
A. C. BUSCH
N. M. BUTKIEWICZ
M. JR BUTTS
S. G. CARDENAS V. M. CASTILLO
J. CASTROREYES
J. A. CASTRONE TES
J. D. CIPPARRONE
D. J. DAMERONGUYTON
B. K. DAVIS
A. DOLEIJUNJIE
J. P. ELICEAALVAREZ
C. ESPINOZA
T. D. FINGER
S. C. FLEMMER
R. C. GARCIAMENDOZA
I. S. GARLAND
O. III GARZA
J. R. GIESE
N. F. GONZALEZ
G. R. GRANDE
N. A. GRUBE
H. HALCHENKO
J. JR HAMILTON
A. E. HERNANDEZ
A. T. HERRMANN N. J. HILL
A. J. HUNCOSKY
E. D. IRELAND
G. J. JANQUART
A. L. JUAREZ
E. KABAYIZA
D. KESEROVIC
C. J. KJELLAND
M. N. KLINE
K. G. KURTH
C. E. LARIOSVILLALOBOS
P. S. LEYVAAGUILAR
M. J. LINDSEY

PVT	A. LOPEZLAGUNAS
PVT	I. MARTINEZ
PVT	L. J. MARTINEZ
PFC	D. MARTINEZSERVIN
PVT	G. O. MORALESMONTALVO
PFC	J. R. MORRIS
PFC	M. A. MORRIS
PVT	H. J. NEDDO
PFC	J. B. NETZEL
PFC	I. NIETO
PFC	C. OCHOA
PFC	J. C. OLIVARES
PVT	A. J. OLVERA
PVT	R. M. ONEILL
PFC	I. A. ORNELAS
PFC	J. C. OSUJI
PFC	D. A. PEREZ
	G. PEREZMARTINEZ
PFC	
PVT	C. N. PIERCE
PVT	C. N. POASA
PVT	D. M. POWERS
PVT	F. JR PUGH
PVT	C. Y. RAKOSMIRAMONTES
PVT	J. RAMIREZ
PVT	J. P. RARICK
PVT	A. A. REYES
PVT	J. A. ROSALES
PFC	J. JR ROSALESVIDAL
PVT	
	L. A. ROSAS
PFC	J. A. SANCHEZCENTENO
PFC	E. M. SHEPPARD
PFC	T. JR SHOPTAUGH
PVT	A. L. SMITH
PFC	K. SMITH
PFC*	R. C. SOBRECARY
PVT	C. B. STANFORD
PVT	C. C. STANLEY
PVT	W. D. STJOHN
PFC	M. TCHATIKPI
PVT	T. S. TEBUTEB
PVT	D. TORRESVEGA
PFC*	T. J. TURBES
	I. J. IUNDES
PFC	S. A. WALKER
PFC	J. T. WALLIN
PVT	J. M. WALSH
PVT	C.L. WATERS
PFC	D. R. WELLS F. JR WRIGHT
PVT	
PVT	K. L. ZIEMER

DEC*	A E ACLUDDE
PFC*	A. F. AGUIRRE
PVT	A. J. AIKEN
	A. J. AIKEN
PFC	N. J. ALBO
	D N ALVADEZCACT
PVT	B. N. ALVAREZCAST
PVT	C. M. ANTON
1 V 1	
PVT	B. A. BENGE
DUT	
PVT	W. L. BILLINGSLEY
PVT	J. J. BODE
	J. J. DODE
PFC	L. C. BOYERLYNCH
	T I DDEWED
PVT	T. J. BREWER
PVT	H. S. BROWN
PFC*	J. A. BROWN
PVT	H. E. BURGARD
	II. E. BUKUAKD
PVT	F. L. CABELLO
	LOANTU
PVT	J. CANTU
PFC	C. S. CARRILLO
	C. D. CARRELO
PVT	J. CASTELLANOSSEC
PVT	
PVI	R. CHAN
PVT	T. D. CHAISSON
PVT	N. M. DIMMITT
PVT	M. M. DUFFY
F V I	
PVT	J. S. FERGUSON
	I A ELODEC
PVT	J. A. FLORES
PVT	O. R. FLORESCASTR
PVT	T. S. FREUND
PVT	Z. A. FROST
PVI	L.A. FRUSI
PVT	K. J. FUGNER
PVT	J. M. GARCIA JR
PFC*	M. C. GARCIA
	M. C. OARCIA
PVT	C. A. GLENN
PVT	M. W. GONZALEZ
PVI	M. W. GUNZALEZ
PVT	M. E. GORDON
DUT	
PVT	C. L. GRIFFITHS
PFC*	J. W. HERB
	J. W. HERD
PVT	J. D. HERNANDEZAM
PVT	H. D. HTOO
PFC	D. JACOBSON
	V INCODUCT
PVT	V. JIMENEZ
PVT	D. O. JIMENEZORTIZ
PVT	I. J. JIMENEZ
PVT	M. M. JOHNSON
PVT	I. R. JONES
PFC	R. D. KASMA
PFC PFC	K. W. KENNY
	K. W. KLININ I
PVT	J. R. KRANZ
PVT	
	R. A. LEMUS
PVT	A. R. LOPEZLANE
PFC*	J. H. LUNA
PVT	E. M. MARTINEZ
1 V 1	E. WI. WIAKTINEZ

PLATOON 275 SENIOR DRILL INSTRUCTOR

STAFF SERGEANT N. A. VALENZUELA

DRILL INSTRUCTORS

SERGEANT N. Z. PADILLA SERGEANT J. A. MILLER STAFF SERGEANT Z. NOVAK

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS D. A. WALKER (293)

PLATOON HONOR GRADUATE

INSTRUCTOR: SERGEANT T. J. KELLY

PRIVATE FIRST CLASS D. JACOBSON RECRUITED BY: STAFF SERGEANT J. WOODS

PLATOON HIGH SHOOTER PRIVATE Z. C. JORDAN (337) INSTRUCTOR: SERGEANT G. GONZALEZ

S A ADCOCK

PVT

PLATOON HONOR GRADUATE PRIVATE FIRST CLASS S. I. BARRIS RECRUITED BY: STAFF SERGEANT D. BURETT

	DVT	J. R. MARTINEZCARVAJAL
	PVT	
	PVT	J. MATOS
TANEDA	PVT	L. M. MELQUIST
IANLDA	PFC	W. J. MENDOZA
	PVT	D. P. MERCADO
	PVT	A. MILLER
	PVT	P. A. MILLER
	PVT	J. H. MILLERPAYNE
[PVT	G. MORALES
	PVT	A. A. MOSSOLOPEZ
	PVT	C. N. NAVA
	PVT	L. N. OSBURN
	PVT	H. OBRIEN
	PVT	K. I. OROZCOSANDOVAL
	PVT	L. M. PASQUIN
	PFC	E. F. PEREŽ
EGURA	PVT	B. S. PICKETT
	PVT	C. R. POWER
	PVT	M. A. QUADRI
	PVT	D. E. QUALLS
	PVT	K. J. QUINTANASILVA
	PVT	O. O. RASONMANJARREZ
	PVT	A. REID
RO	PVT	C. D. REILY
	PVT	F. R. REYESOLMEDO
	PVT	D. A. RICHARDSON
	PVT	J. T. RIVERAGARCIA
	PFV	J. K. ROSALES
	PVT	C. F. ROSSI
	PVT	R. S. SABANOVICH
	PVT	J. M. SHERWOOD
	PVT	J. R. SIMPSON
	PFC	M. TABER
	PVT	D TEIEDA
MAYA	PVT	B. L. THAMEZ
	PFC	T. J. THOMAS
	PFC*	T. A. THOMAS
	PVT	T I THOPTON
Z		T. J. THORTON
	PVT	E. L. TORIBIO
	PVT	T. J. TOWNSEND
	PVT	A. TURNERNORBERG
	PVT	N. G. URIBE
	PVT	L. L. VALDEZHERENANDEZ
	PVT	J. L. VANDYNE
	PVT	J. E. VIDAL
	PFC	D. A. WALKER

J. R. MARTINEZCARVAJAL
J. MATOS
L. M. MELQUIST
W. J. MENDOZA
D. P. MERCADO
A. MILLER
P. A. MILLER
J. H. MILLERPAYNE
G. MORALES
A. A. MOSSOLOPEZ
C. N. NAVA
L. N. OSBURN
H. OBRIEN
K. I. OROZCOSANDOVAL
L. M. PASQUIN
E. F. PEREŽ
B. S. PICKETT
C. R. POWER
M. A. QUADRI
D. E. QUALLS
K. J. QUINTANASILVA
O. O. RASONMANJARREZ
A. REID
C. D. REILY
C. D. KEILI
F. R. REYESOLMEDO
D. A. RICHARDSON
J. T. RIVERAGARCIA
J. K. ROSALES
C. F. ROSSI
R. S. SABANOVICH
J. M. SHERWOOD
J. R. SIMPSON
M. TABER
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B. L. THAMEZ
T. J. THOMAS
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J. ZAMORARAMIREZ

PVTS. J. ALARCONPVTA. D. ARAGON JRPFCG. R. ARRANAGAPFCS. I. BARRISPVTK. BARRERAPFCI. E. BECERRAPVTC. I. BEUTLERPFCD. B. BOETHELBROWNPVTK. L. BURDINEPVTR. I. CAMPBELLPFCA. L. CHACONPFCPFCPFCZ. T. COPEPVTD. COSTAPFCW. J. CRUIKSHANKPVTZ. K. CRULLPFCF. M. DALTONPVTD. A. DEISLERPFCI. E. DIEGOPVTC. J. DOBSONPVTS. M. FARIASLARAPVTS. M. FARIASLARAPVTB. A. GALVANPVTD. GARCIAPVTD. GONZALEZPVTP. G. OL REENAMYREPVTY. D. GONZALEZPVTY. A. GRIFFITHPVTY. A. GRIFFITHPVTY. A. GRIFFITHPVTT. A. HEATH	
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PFC M. R. FRANKLIN PVT B. A. GALVAN PVT D. D. GARCIA PVT N. D. GONZALEZ PVT E. I. GONZALEZNOGUERA PFC C. D. GREENAMYRE PVT V. A. GRIFFITH PVT T. A. HEATH	
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PVT T. A. HEATH	
PFC * J. F. HERNANDEZ	
PFC D. T. HIGMAN	
PVT N. A. HINSON	
PVT W. HING	
PVT D. G. HURTADOAGUILERA	
PVT J. N. JENNINGS	
PVT C. D. JONES	
PFC* Z. D. JORDAN	
PFC E. R. KEFFER	
PFC T. R. KLIMOWICZ	

VT	A. J. KU
VT	J. C. LEE
VT	J. C. LEWIS
FC*	J. LOPEZ
VT	M. C. MALDONADOMARTINEZ
FC	G. C. MARRIOT
VT	M. L. MARTINEZ
VT	J. E. MARTINEZGONZALEZ
FC	A. K. MARTINEZSALADO
VT	I. J. MARQUEZALVEREZ
VT	B. J. MAYNARD
VT	D. T. MCKINNONCASTELLANOS
VT	V. M. MCDANIEL
FC*	B. MORRIS
FC	J. M. MUNDY
FC	D. D. NUNEZ
VT	E. E. ORTIZ
VT	A. C. ORTIZTERRONES
VT	T. A. PATTISON
VT	A. J. PARKER
VT	A. J. PETTY
FC*	A. R. PINA JR
VT	E. R. PROKOP
VT	M. X. RIVERA
FC	J. M. RIVERA
VT	R. L. RIX
FC	C. R. ROBB
	C. K. KODD
FC	A. F. ROMERO
FC	C. L. ROMEROHERNANDEZ
VT	R. R. RUIZ
VT	D. C. RUSSELL
FC	C. K. SANCHEZ
VT	J. G. SCHWARTING
VT	
	J. N. SERRANO
VT	L. J. SMITH
VT	E. S. TARNOWSKI
FC	
	D. N. VICERA
FC	L. E. VO
VT	D. L. VOGT
VT	M P WATKINS
	M. P. WATKINS G. C. WELLE
VT	G. C. WELLE
VT	B. J. WILCOX R. C. WILLIAMSON III
FC	R C WILLIAMSON III
VT	D. J. YI
VT	B. ZAMBRANOALVAREZ
FC	J. C. ZETINO

Meritorious Promotion *

PVT

PVT

Meritorious Promotion *



DRILL INSTRUCTORS

SERGEANT A. B. MADRUGA

SERGEANT F. DARJUE

SERGEANTC. S. BUENO

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS I. E. DIEGO (285)

Phase II

PHASE II - RECRUIT TRAINING

We have enhanced Recruit Training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core Values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in Recruit Training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from Recruit Training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the Nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our Nation. We have received countless letters from influential public leaders who are former Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

PLATOON HIGH SHOOTER INSTRUCTOR: SERGEANT H. HATTON

LANADOD

DECH

PFC*	J. AMADOR
PVT	A. J. ANDERSON
PVT	E. A. ANGELESESCOBAI
PVT	L. ARANA
PVT	E. ARANDA
PVT	A. E. ARIZMENDI
PVT	J. O. BALCAZAR
PVT	L. E. BARRASA
PFC*	B. BARRETT
PVT	A. A. BELTRAN JR.
PVT	S. E. BOLGEN
PVT	C. BURTON III
PVT	J. X. CADALSOREVILLA
PVT	R. CANTU JR.
PVT	I. M. CASTILLO
PVT	A. I. CERVANTES
PVT	P. CHAFIN
PVT	M. CHAPARRO
PVT	L. D. CHI
PVT	D. W. CHOI
PVT	J. R. CLOYD IV
PVT	M. R. CONNELL
PVT	E. D. CONTRERAS
PVT	R. CORTES
PVT	J. CORTEZ
PVT	N. J. CRAIN
PVT	S. B. CUFFEL
PVT	R. DELACRUZ
PVT	A. M. DELCASTILLO
PVT	J. D. DEY
PVT	A. P. DIEDERICH
PVT	T. J. DUNIVAN
PVT	R. M. DUNKMANN
PFC*	A. F. EATON
PVT	L. R. ESCOBARGONZAL
PVT	J. S. FLORES
PFC*	M. V. FOSTERALLEN
PVT	V. GAFFURI
PVT	O. D. GARCIARUIZ
PVT	T. F. GARCIAVELASQUE
PVT	L. A. GAYTANHARO
PVT	H. GIL
PVT	A. W. GUTIERREZMALD
PVT	S. HABERZETTLE
PVT	A. F. HEGWER
PVT	C. D. HERNANDEZ
PVT	J. B. HERNANDEZ
PVT	J. D. HERNANDEZCRUZ



DRILL INSTRUCTORS

STAFF SERGEANT J. RIVERA STAFF SERGEANTA. D. JIMENEZ SERGEANT R. M. OSEGUERA

PHYSICAL FITNESS TEST

PRIVATE T. W. YOUNG (295)

PLATOON HONOR GRADUATE

M. KANGTURNER

PRIVATE FIRST CLASS C. D. MCPHERSON (328) PRIVATE FIRST CLASS M. V. FOSTERALLEN RECRUITED BY: STAFF SERGEANT J. HERNANDEZ

PLATOON HIGH SHOOTER PRIVATE FIRST CLASS S. ULTERAS (327)

PVT

E.A. LOPEZTAPIA

INSTRUCTOR: CORPORAL C. RODGRIGUEZ

PLATOON HONOR GRADUATE PRIVATE FIRST CLASS R. D. POOLE III RECRUITED BY: STAFF SERGEANT PEREZ

PVT D. J. KNIGHT SESCOBAR PVT PVT M. KONG S. N. KRAWCZYK PVT PVT H. J. LANGDON **PVT** R. I. LARARAMIREZ PVT C. D. LONG PVT A. J. LOPEZ PFC' C. D. MARTINEZ PVT M. MASELLI PFC C. I. MCPHERSON OREVILLA A. C. MEDINA PVT PVT V. D. MONTALVO PVT A. L. MORREY J. MUNOZ PVT PVT C. E. NICHOLS PVT PVT PVT N.A. OLLISON PVT A. PINA C. PRIDDY PVT S. RAMIREZ PVT PVT PVT J. D. RIVAS PVŤ C. A. RODGERS PVT A. RODRIGUEZ PVT A. RUBIO STILLO PVT I. RUIZ ΡV PVT A. D. SANCHEZ PVT PVT G. A. SMITH D. A. SOTO PVT RGONZALEZ PVT T. H. STEHLEY PVT L. N. STEINKUELER RALLEN PVT D. I. STOWE PVT L. W. SUTTON F.A. TORRES PVT /ELASQUEZ IHARO P. P. TRINH PVT PVT E. D. TURPEN PVT E. J. VERONFLORES REZMALDONADO PVT T. VILLANUEVA C. R. WARE PVT PVT T. A. WHITE PVT

A. U. LAGUNAMICHUA S. K. OCAMPOMARTINEZ G. R. OCHOARAMIREZ A. A. RANGELVELASCO E. SAGASTUMELANDAVERDE J. O. SCHMITTRUJILLO J. A. WILLIAMS T. W. YOUNG F. ZARATE

DIT	MARKED CONTRACTOR	
PVT	M. A. ALATRAQCHI	PFC
PVT	M. L. ALLEN JR	
	NI. L. ALLEIN JK	PVT
PVT	D. ALVARADO	PFC
PVT	A. G. ANDREANI	
PVT		PFC
	P. J. ANGUIANO	PVT
PVT	A. ARIZA	
PFC	E. AVILA	PVT
		PVT
PVT	O. G. AVILA	PFC
PVT	J. J. BANNISTER	
PVT	D. BARRAZA	PVT
		PVT
PFC*	B. J. BREEN	PFC
PVT	D. BUENROSTRO	
		PFC
PFC	L. J. BUIST	PFC
PVT	A. J. CAMPOS	PFC*
PFC	S. CANO	
		PFC
PFC	J. F. CASTANEDA JR	PVT
PFC	M. N. CASTILLO	
PVT	J. M. CLEVER	PFC
		PFC
PVT	K. A. CORDONSALGUERO	PFC
PVT	H. CORTES JR	PFC
PFC	J. CORTESRAMIREZ	
PVT	M. E. DAVIDSON JR	PVT
		PFC
PFC	R. DELRIO	PVT
PFC	A. DINH	
PVT	J. D. DROHMAN	PFC
		PVT
PFC	A. S. DUARTEHEDRICK	PFC
PFC	T. C. DUNCAN	PVT
PFC*	M. B. ESPEDIDO	
PVT	A. J. FETTING	PFC
		PVT
PVT	H. A. FISHER	PFC
PFC	A. G. FLORESPLATERO	
PFC	C. M. FRANCO	PVT
		PFC
PFC	G. M. GALLARDO	PVT
PFC	E. GARCIA	
PVT	J. A. GIL	PVT
	W. C. GILMORE	PFC
PFC	W. C. GILMOKE	PVT
PVT	R. G. GONZALEZJIMENEZ	PFC*
PVT	K. R. HART	
PVT	L. HEIZLER	PVT
		PFC
PFC	D. HERNANDEZ	PVT
PVT	E. A. HERNANDEZ	
PFC	M. A. HERNANDEZ	PFC
PFC		PFC*
	A. M. HOUTBY	PFC*
PVT	N. A. HUTCHINS	PVT
PVT	E. J. KRAVETS	
PFC	M. A. LAGUNARIVAS	PFC*
		PVT
PFC	A. LOERA	PVT
PVT	W. O. LOPEZ	PVT
PFC	L. LOPEZGONZALEZ	PVI
DVT	E A LODEZTADIA	n

A. A. MARTINEZ L. J. MARTINEZ N. MATA I. I. MORALES E. N. MULCOCK M. NAJERACONCEPCION K. S. NAKAMURA J. G. NUNEZ N. L. NUNLEY C. D. OLAN M R OSORIO G. PAREDESPACHECO E. C. PEREZ R. D. POOLE III PFC* E. PRAKASH L L PRENDERGAST L. A. PROVENCIOMENDEZ J. QUEZADA T. RAMOS D. R. REYES B. T. RIGGS D. RIVERAPALACIOS Z. A. RODGERS R. N. RODRIGUEZ J. J. ROGERS I. ROMERO D. A. SANCHEZ . SANCHEZCHAVEZ N. A. SANDOVALGALLEGOS R. L. SANTOS D. SAY M. R. SIERRA A. B. SMITH J. SON A. TALAVERA K. TELLEZMOCTEZUMA PFC* S. ULTERAS . A. VALDEZ J. E. VALLES A.Y. VARGAS J. A. VAZQUEZBURGOS PFC* R. U. VEGA PFC* T. S. WADE D. L. WATT PFC* S. D.WATTS . J. WHARTON A. N. WHEATON T. N. WOODWARD

Meritorious Promotion *

PFC*

PVT

Meritorious Promotion *

PLATOON

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. J. MEJIAS

DRILL INSTRUCTORS

STAFF SERGEANT E. ZULUETA

STAFF SERGEANT E. J. SOLIMAN

SERGEANT L. S. WHITT

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS B. J. BREEN (296)

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our Nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses

of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation has committed Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The



battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: the determination to overcome any obstacle that stands in the way, fueled by unshakeable honor, courage, and commitment.

Phase I

How WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



Phase I - Recruiting

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine Recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.