

## WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, **We Make Marines.**



## SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER \*

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM \*

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

PUBLICATION OF THE ORDER AND OFFICERS CENTER

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

ANCHORS AWEIGH/THE MARINES' HYMN \*

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

*\* PLEASE RISE*

## MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was “San Diego”, an ideal location for a Permanent Marine Corps Base.” The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps’ base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and “the making of Marines.” On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970’s the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation’s Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego’s Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

## *The Commanding Officer of Recruit Training Regiment*



On behalf of Brigadier General William M. Jurney, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of young men who have succeeded in that challenge. We are here to celebrate with you their twelve weeks. Your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation to include the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character, and values, necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards, and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps; for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD, the San Diego area, and take time to tour the Recruit Depot to relive some of your Marine’s experiences. Please accept my thanks for your love and support for your Marine. I wish a happy stay and safe return home.

Gratefully,

A handwritten signature in black ink, appearing to read 'D. R. Kazmier'.

D. R. Kazmier  
Colonel, U.S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the “Flag Etiquette” and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call “Carry On” is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## MARINE CORPS VALUES

### **WHY WE SUCCEED.**

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

### **HONOR**

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

### **COURAGE**

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

### **COMMITMENT**

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



## Parade Reviewing Officer

Colonel

**KYLE M. STODDARD**

UNITED STATES MARINE CORPS



Colonel Kyle M. Stoddard was born in Manhattan, New York. He graduated from Florida Institute of Technology in Melbourne, Florida with a Bachelor of Science in Business and was commissioned in March 1995 through the Officers Candidate Class program. After attending The Basic School and Infantry Officers Course he was assigned to 1st Battalion, 7th Marines where he served as a Rifle Platoon Commander in Alpha Company, CAAT Platoon Commander in Weapons Company, and Executive Officer and Commanding Officer of Headquarters and Service Company. In 1998, he reported to Security Force Battalion in Norfolk, Virginia, where he served as the Operations Officer and Executive Officer for Security Force Training Center and 7th Platoon Commander for Fleet Antiterrorism Security Team (FAST). He deployed with 7th Platoon to Aden, Yemen in support of Operation Determined Response in Feb 2001.

In 2002, he attended U.S. Marine Corps Expeditionary Warfare School in Quantico, Virginia.

In 2003, he reported to 2nd Battalion, 1st Marines aboard Camp Pendleton, California, where he served as Fox Company Commander in support of Operation Iraqi Freedom in March 2004 and as the Battalion Landing Team Operations Officer in July 2005 with 13th Marine Expeditionary Unit.

In 2006, he was as assigned to Pacific Command (PACOM) aboard Camp Smith, Hawaii, where he served as an Action Officer in Future Operations, Global War on Terrorism Branch (J351).

In 2009, he reported to the 15th Marine Expeditionary Unit as the Operations Officer. During their WESTPAC deployment he participated in Humanitarian Assistance Operations in Pakistan and the recapturing of the MV MAGELLAN STAR from pirates off the coast of Somalia.

In 2011, he reported to I MEF Operations Branch for duty as the Theater Security Cooperation Officer.

In July 2012, he reported to School of Infantry-West to assume command of Marine Combat Training Battalion.

## Parade Reviewing Officer (cont.)

In July 2014, he attended Top Level School at the Air War College, Maxwell Air Force Base, and Montgomery, Alabama, where he earned a Master's Degree in Strategic Studies.

In July 2015, he reported to MARCENT-FWD for duty as the Joint Combined Planning Cell-Forward, Operations Officer, based out of Riyadh, Saudi Arabia.

In July 2016, he reported to I MEF to serve as the 1st Marine Expeditionary Brigade, Operations Officer.

In July 2017, he reported to 1st Marine Division to serve as the Operations Officer.

In June 2018, he assumed command of the School of Infantry-West.

Colonel Stoddard's personal decorations include the Legion of Merit, Bronze Star (with Combat Distinguishing Device and Gold Star), the Defense Meritorious Service Medal, the Meritorious Service Medal with two Gold Stars, the Navy and Marine Corps Commendation Medal with Gold Star, the Navy Achievement Medal, and the Combat Action Ribbon.



## AWARDS

### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

### SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

### PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.** (EX.) PFC\* C. M. COLBURN

### MARINE

“Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine.”

-Major General John A. Lejeune,  
13th Commandant of the Marine Corps

## GRADUATION STAFF

### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General  
Chief of Staff  
Sergeant Major  
Parade Reviewing Officer

Brigadier General Ryan P. Heritage  
Colonel Jim G. Gruny  
Sergeant Major Devon A. Lee  
Colonel Kyle M. Stoddard

### RECRUIT TRAINING REGIMENT

Commanding Officer  
Executive Officer  
Sergeant Major  
Regimental Drill Master  
Narrator

Colonel Daniel R. Kazmier  
Lieutenant Colonel C. Kroll  
Sergeant Major M. R. Chabot  
Staff Sergeant C. A. Gray  
Staff Sergeant C. A. Malveaux

### SECOND TRAINING BATTALION

Commanding Officer  
Executive Officer  
Sergeant Major  
Chaplain  
Battalion Drill Master

Lieutenant Colonel D. H. Webster  
Major K. M. Stahl  
Sergeant Major E. O. Hidalgo  
Lieutenant B. J. McCreanor  
Gunnery Sergeant J. Cruz

### COMPANY H

Commanding Officer  
Company First Sergeant

Captain O. Ogunyemi  
First Sergeant G. Hernandez

### LEAD SERIES

Series Commander  
Chief Drill Instructor

Captain S. L. Batchelder  
Staff Sergeant M. A. Barrios II

### FOLLOW SERIES

Series Commander  
Chief Drill Instructor

Captain P. A. Ullrich  
Staff Sergeant C. M. Ditch

### MARINE BAND SAN DIEGO

Enlisted Conductor  
Drum Major

Gunnery Sergeant J. Dempsey  
Corporal J. Tutor

### COLOR GUARD

National Color Bearer  
Organizational Color Bearer  
Rifle Bearer  
Rifle Bearer

Sergeant B. M. Hall  
Sergeant W. Baskerville  
Sergeant L. Bates  
Sergeant C. Starr

# PLATOON 2161

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT A. L. SANDOVAL

## DRILL INSTRUCTORS

STAFF SERGEANT O. PUENTES  
STAFF SERGEANT H. N. REYES  
STAFF SERGEANT T. PORTER

## PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. G. PEREZ III (290)

## PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS C. L. JOHNSON (342)

INSTRUCTOR:

SERGEANT D. S. HOPKINSTAYLOR

## PLATOON HONORMAN

PRIVATE FIRST CLASS A. G. PEREZ III

RECRUITED BY:

STAFF SERGEANT E. DRIZ

PVT A. J. ALANISCASTANEDA  
PFC\* N. R. ALLEN  
PVT B. ANGUIANO  
PVT P. L. ARDREY  
PVT D. C. ARREDONDO  
PFC D. J. BATES  
PFC S. J. BJORKQUIST  
PVT J. Q. BLACKBURN  
PVT M. R. BROWN  
PFC\* B. BRYANT  
PVT T. T. BUTLER  
PVT J. Z. BYERS  
PFC M. D. CARODINE  
PVT A. CASTILLO  
PFC R. C. CHAPMAN  
PFC\* E. A. CHAVEZ  
PVT T. J. CORONA  
PVT J. C. CORTEZBARRERAS  
PFC J. D. CRUZ  
PVT J. G. DALIMATA  
PFC J. D. DASTRUP  
PFC A. N. DOTY  
PFC B. W. DOUGHERTY  
PFC K. A. EVANS  
PVT E. W. FECHT  
PVT J. B. FITZGERALD  
PVT L. S. FLETCHER  
PVT D. W. GIALLUISI  
PFC\* W. A. HALENCAK  
PVT A. F. HARO  
PVT B. J. HEIER  
PVT J. D. HELMS  
PVT B. E. HENRY  
PFC\* J. K. ISHIMURA  
PFC J. G. JARAMILLO

PVT M. JIMENEZACUNA  
PFC\* C. L. JOHNSON  
PVT E. A. JONES  
PVT K. C. JONES  
PVT T. J. KUNKEL  
PFC M. T. LAUGHLIN  
PVT J. W. LAWLESS  
PVT M. F. LEIVA  
PVT G. A. LOPEZ  
PFC I. R. MARQUEZ  
PVT J. T. MINOR  
PVT J. M. MIZGALSKI  
PVT I. B. MONTOYA  
PVT L. E. MURPHY  
PVT M. I. PANTOJA  
PFC A. K. PARKER  
PFC A. G. PEREZ III  
PVT M. PEREZ JR  
PFC N. M. PHILLIPI  
PFC I. M. POLIDORI  
PFC O. PRIETO  
PFC D. C. RICHARDSON  
PVT J. T. ROMERO  
PFC H. R. ROWLEY  
PFC K. M. SEEMAN  
PFC C. D. SMITH  
PFC R. SOTOVEGA  
PVT G. D. STURGEON  
PVT D. VALDEZHERNANDEZ  
PVT I. R. JUAREZ JR  
PVT V. VILLANUEVADUARTE  
PVT T. T. WALKINS  
PVT G. K. WATSON  
PVT D. A. WILSON  
PVT W. O. WOODWRICK  
PFC D. ZAMORA

Meritorious Promotion \*

# PLATOON 2162

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT A. R. CORONA

## DRILL INSTRUCTORS

STAFF SERGEANT T. H. KASTRUP  
STAFF SERGEANT S. L. EMRICK  
SERGEANT E. BERNAL

## PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS J. G. HENDRIX (295)

## PLATOON HIGH SHOOTER

PRIVATE F. DIAZ (335)

INSTRUCTOR:

SERGEANT M. C. SCARBROUGH

## PLATOON HONORMAN

PRIVATE FIRST CLASS J. G. HENDRIX

RECRUITED BY:

GUNNERY SERGEANT M. S. DOUGHERTY

PFC R. ALVAREZ JR  
PVT H.L. ANTUNA  
PFC Z. K. ARMSTRONG  
PFC\* L. P. BAK  
PVT N. D. BONASERA  
PVT M. A. BOWERS  
PVT C. J. BREINER  
PFC A. B. BROWN  
PFC J. E. CABRERAZAZARO  
PVT V. J. CATALLO  
PVT E. CHAIREZ  
PVT J. V. CHAN  
PVT J. R. CONTRERAS JR  
PVT C. B. COOPER  
PFC\* B. M. CUMMINGS  
PVT C. A. DERBONNESIPAL  
PFC G. M. DEYOUNG  
PVT F. DIAZ  
PVT E. D. DOMS  
PVT R. A. EHLERS  
PVT M. M. FRAUSTO  
PVT A. C. FREY  
PFC\* D. K. GALLAGHER  
PVT D. T. GEORGE  
PVT E. X. GONZALEZ  
PVT K. V. GRISWOLD  
PVT J. E. HALE  
PFC B. R. HALL  
PVT Z. R. HECK  
PFC\* J. G. HENDRIX  
PFC C. L. HOWARD  
PVT J. M. ISOM  
PVT I. R. JUAREZ JR  
PVT J. R. KEMPER  
PVT K. KOWALCZYK  
PVT J. R. KUSH  
PVT T. LEE  
PVT A. LONA  
PFC L. J. MAES

PFC H. R. MANLEY  
PVT J. D. MCCLURE  
PCT K. M. MCCLAUGHLIN  
PVT D. O. MERIDA  
PVT N. A. MIZOWEK  
PFC A. E. MUNIZ  
PFC S. M. NAZZAL  
PVT K. P. NGUYEN  
PVT B. C. NIGRO  
PVT C. NUNEZLOPEZ  
PVT C. R. ODONNELL  
PFC T. W. OESTERREICH  
PVT A. C. OWENS  
PVT M. J. PACHECO  
PFC\* J. A. PALMA  
PFC J. L. PANNARALE  
PFC K. X. PENNA  
PVT K. J. PENNY JR  
PVT J. A. PHILLIPS  
PFC H. L. PITCHER  
PVT N. U. PRICE  
PVT R. A. QUINTANA  
PVT B. QUIROZ  
PVT N. D. RAUWOLF  
PFC A. L. RIHANI  
PVT D. J. RUDESILL  
PFC A. SALINAS JR  
PVT L. J. SOLTIS  
PVT H. S. STORY  
PVT G. L. TALAMANTES  
PVT S. TALAMANTESROQUE  
PVT K. THOMAS  
PVT T. R. TITUS  
PFC A. C. TUNGUI  
PVT J. VAZQUEZCENDEJAS  
PFC J. C. WEEKS  
PVT M. J. WHITE  
PVT C. A. WILLIAMS  
PVT S. K. WILLIAMS

Meritorious Promotion \*

# PLATOON 2163

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT N. R. DAVENPORT

## DRILL INSTRUCTORS

STAFF SERGEANT M. A. AGUILARSUAREZ

SERGEANT B. A. SCHELL

## PHYSICAL FITNESS TEST

PRIVATE B. A. MORTON (286)

## PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS A. S. EDWARDS (342)

INSTRUCTOR:

SERGEANT J. H. GARCIA

PVT D. K. ABSHIRE  
PFC Z. R. ALLEN  
PFC T. E. ARNOLD  
PFC C. W. AURELIUS  
PFC D. L. BEALL  
PVT M. R. BEAVER  
PVT J. C. BERNDT  
PVT J. C. BICKELL  
PVT J. M. BIERK  
PVT S. Q. BIRKLINE  
PVT A. J. BOWEN  
PFC D. T. BRANNON  
PVT A. BRAVO  
PVT G. S. BRELAGE  
PVT S. C. BRYANT  
PVT J. M. BUSTAMANTE  
PVT M. A. BUTTON  
PFC R. B. CALDERON JR  
PVT A. M. COTE  
PVT A. G. DAMIAN  
PFC J. T. DINOFRRIA  
PVT H. A. DIRKS  
PVT D. C. DREWS  
PVT C. A. DYKOWSKI  
PFC\* A. S. EDWARDS  
PFC Z. S. ESPINOZA  
PVT G. J. ESQUIBELSOLIS  
PFC D. G. FILLBRANDT II  
PFC L. J. FRENCH  
PVT B. D. GARCIA  
PFC M. K. GARCIA  
PFC M. J. GILLINGHAM  
PVT B. T. GRIFFITH  
PFC M. C. HEIMULI  
PVT L. R. HENRY  
PVT E. D. HUMPHREY  
PFC\* B. A. JACKSON  
PVT J. JIMENEZ JR  
PVT C. W. JOHNSON JR  
PVT K. M. JONES  
PVT C. A. JONES  
PFC M. J. KLINE  
PFC M. D. KLOSTER  
PVT C. L. KRECKLAU

## PLATOON HONORMAN

PRIVATE FIRST CLASS K. A. SHAWVER

RECRUITED BY:

STAFF SERGEANT K. W. POWDRILL

PFC B. W. LAMBERT  
PFC B. A. LASSMAN  
PVT K. M. LAWLER  
PVT L. J. LOPES  
PVT A. L. LOYA  
PVT S. D. MADISON  
PFC A. J. MARRS  
PFC W. C. MAYS  
PVT B. D. MCDONALD  
PFC E. A. MCCLAUGHLIN  
PVT G. V. MEJIA  
PVT C. V. MICHAELS  
PFC\* J. D. MONDEAU  
PVT B. A. MORTON  
PFC G. E. NATIVIDAD  
PVT J. R. NIEBLAGONZALEZ  
PFC J. M. NOBRIGA  
PVT L. J. OKVATH  
PVT Z. S. PALMER  
PVT C. T. PALMER  
PVT J. R. PATTERSON  
PFC\* B. R. PETSCHEN  
PFC M. POHLMANN  
PVT C. J. REYNOLDS  
PFC T. W. RHOADES  
PFC C. G. RODRIGUEZ  
PVT J. T. ROGERS  
PFC L. E. SELLE  
PFC K. A. SHAWVER  
PVT N. S. SHEPPARD  
PFC T. K. SIBAL  
PFC C. S. SMITH  
PFC\* W. E. STOTTS  
PFC A. N. SWOPE  
PFC Z. J. THORNHILL  
PFC D. C. THWEATT  
PVT V. H. TUCKER  
PFC M. A. VIERA  
PFC G. J. VONDRISKA IV  
PFC W. C. WARNER  
PFC\* D. J. WINSAND  
PVT J. T. WITTE  
PVT W. R. ZUELZKE

Meritorious Promotion \*

# PLATOON 2165

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT G. E. ZEEK II

## DRILL INSTRUCTORS

STAFF SERGEANT K. M. TORIAN

STAFF SERGEANT J. OCHOA

## PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS B. D. NIESPOREK (300)

## PLATOON HIGH SHOOTER

PRIVATE C. L. HUNTER (333)

INSTRUCTOR:

COPORAL D. M. ENTRIKIN

PFC\* K. M. AGREGADO  
PVT D. AGUIRREJULES  
PFC J. C. ANILAO  
PVT D. J. ARMFIELD  
PVT J. J. BANNERMAN  
PVT R. F. BARBOZA  
PVT E. BENITEZMALDONADO  
PVT C. D. BOEHLER  
PVT E. K. BROWN JR  
PVT J. J. CAMACHO  
PVT A. M. CARROLL  
PVT J. A. CASTRO  
PVT C. L. CRAIG  
PFC T. P. CRAIG  
PVT T. E. GRANDALL  
PVT M. A. CURTNER II  
PFC M. A. DEAN  
PVT A. F. DELAGARZA  
PFC D. J. DELATORRE  
PVT A. DERAS  
PFC C. E. DOCHNAHL  
PVT A. V. ENRIQUEZ  
PVT C. A. ENRIQUEZ  
PVT L. A. ESCOBAR  
PVT J. B. FAJOTA  
PVT M. E. FIELDS  
PFC\* C. L. FIGUERAS  
PFC D. E. FINNEY  
PFC A. D. FITZSIMMONS  
PVT L. F. FLORES JR  
PVT J. E. GONZALEZ  
PVT A. GONZALEZ  
PFC A. S. HALL  
PVT M. HERNANDEZ  
PFC S. C. HERNANDEZ  
PVT B. R. HERRERAMIRANDA  
PVT D. T. HO  
PVT C. L. HUNTER  
PVT F. K. HYLAND  
PFC G. G. JOHNSON

## PLATOON HONORMAN

PRIVATE FIRST CLASS D. E. FINNEY

RECRUITED BY:

STAFF SERGEANT T. E. GANN

PVT J. R. KITCHEN  
PVT B. C. LEHMAN  
PVT I. G. LOPEZ  
PVT J. I. LORANCE  
PFC\* B. G. LUCIO  
PVT D. MADUENO  
PVT A. I. MAGANA  
PVT A. MARTINEZ  
PVT A. MENDOZA  
PFC A. H. MENDOZA  
PVT J. B. MOEN  
PVT A. M. MORTON  
PVT C. L. MUTZIGER  
PFC\* B. D. NIESPOREK  
PVT S. B. OLMSTEAD  
PVT E. N. ORTEGAREYES  
PFC M. D. OVERBAUGH  
PVT M. A. PENA  
PFC\* W. PEREZ  
PVT C. PESCADOR  
PVT G. A. PHILLIPS  
PVT B. O. PINEDASANCHEZ  
PVT J. M. RAMIREZ  
PFC J. B. RAMOS JR  
PVT D. C. RASS  
PVT J. L. RODRIGUEZBAZAN  
PVT D. A. RUIZ  
PVT N. C. SCHMITT  
PVT D. S. SILVAFLORES  
PVT C. SOTO  
PFC M. A. SYED  
PFC A. T. TIGNER  
PVT T. J. TIMMONS  
PFC N. E. TRAINOR  
PVT J. A. WALSH IV  
PFC\* M. R. WALTERS  
PVT C. R. WILLIAMS  
PVT T. C. WISS  
PVT S. G. ZARATE  
PVT J. ZARAZUALEMUS

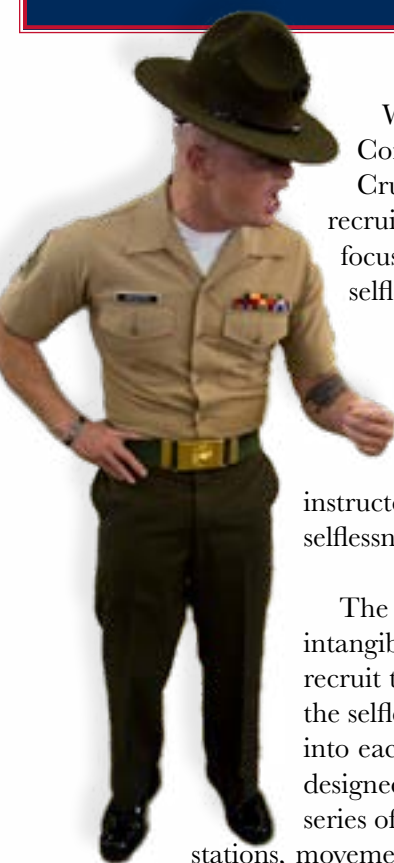
Meritorious Promotion \*

## PHASE II

### PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.



The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



## PHASE III & IV

### PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

### PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

## PLATOON 2166

### SENIOR DRILL INSTRUCTOR

SERGEANT M. J. CELMAR

### DRILL INSTRUCTORS

SERGEANT T. R. SCHILLING

SERGEANT J. CRUZ

SERGEANT T. W. PRICE

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS E. B. BOLEMAN (293)

### PLATOON HIGH SHOOTER

PRIVATE A. ORTIZ (342)

INSTRUCTOR:

SERGEANT D. LOPEZ

PFC M. H. AGUILAR  
PVT R. ANGELES  
PVT G. M. ARELLANO  
PFC S. A. BARBOZA  
PVT D. J. BARLETT  
PVT A. BENITEZ  
PFC\* E. B. BOLEMAN  
PFC D. B. BUSDEKER  
PFC E. B. CALDERON  
PVT R. J. CHRISTENSEN  
PVT L. C. COLLINS  
PVT K. A. DIAZ  
PVT I. J. DIAZ  
PVT M. J. DIAZ  
PVT P. J. DUNCAN  
PVT D. R. GARCIA  
PVT S. A. GARCIA  
PVT M. J. GARCIA  
PFC M. E. GARZA  
PFC R. A. GARZA JR  
PFC C. J. GODDARD  
PVT J. A. GRANADOS  
PVT M. C. GRAY  
PFC B. H. GREGOR  
PVT E. G. GUERRERO  
PFC M. R. GUTIERREZ  
PFC\* G. A. HARDEN  
PVT J. A. HERNANDEZ  
PFC J. A. HERNANDEZ  
PFC G. M. JOHNSON  
PFC C. L. JONES  
PFC\* A. D. KING  
PVT D. L. KNIGHT  
PFC\* G. P. LAMBERT  
PVT A. P. LEE  
PVT T. A. LEININGER  
PVT J. D. LIND  
PFC\* L. MARTINEZ JR

### PLATOON HONORMAN

PRIVATE FIRST CLASS E. B. BOLEMAN

RECRUITED BY:

SERGEANT J. MORGAN

PVT A. D. MAYERHAYES  
PVT M. A. MENDEZ  
PVT J. MENDOZA  
PVT K. J. MICHAEL  
PFC T. F. MICHALSKY  
PFC B. K. MOJARRO  
PVT R. A. MORENO JR  
PFC D. R. MORTAZAVI  
PVT S. NORIEGA  
PVT T. M. OGDEN  
PVT A. S. OLACHEAORTEGA  
PVT A. R. OLVERA  
PFC A. A. OMAR  
PVT A. ORTIZ  
PVT I. N. ORTIZBARRIOS  
PVT A. PARTIDA  
PVT G. A. PATERNO  
PVT T. L. PENALBER  
PVT M. A. PEREZ  
PVT J. T. PHEBUS  
PVT F. R. POINDEXTER IV  
PVT H. R. QUISPE  
PVT A. H. RAMIREZ III  
PVT A. G. ROGERS  
PFC\* L. R. ROYAL JR  
PFC G. H. SANCHEZ  
PVT D. A. SANCHEZ  
PVT M. SERRATOLOPEZ  
PVT B. M. SLEGGERS  
PVT C. E. TAYLOR  
PVT B. L. THOMAS  
PVT G. TORRES  
PVT A. M. VALENCIA  
PFC G. VILLARREAL JR  
PVT C. R. VILLEGAS  
PVT C. A. WILLIAMS  
PFC D. YONAN  
PFC D. C. YONG

## PLATOON 2167

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. T. BROCK

### DRILL INSTRUCTORS

SERGEANT A. JAIMES

SERGEANT J. MACKINNON

SERGEANT M. D. AISPUROOCHOA

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS R. J. ESTRADA 289)

### PLATOON HIGH SHOOTER

PRIVATE B. D. KING (341)

INSTRUCTOR:

SERGEANT MORGAN

PVT L. M. ABEL  
PVT B. M. AGUILAR  
PVT B. R. ANDERSON  
PVT T. T. BALL  
PFC\* K. M. BELTZ  
PFC J. M. BOLEWARE JR  
PFC D. J. BRETON  
PVT J. M. BRITTENHAM  
PVT B. B. BUCKMAN  
PFC D. T. BUI  
PVT I. CABRERA  
PFC M. R. CANO  
PVT Q. W. CARDER  
PFC T. C. CARLILE  
PVT J. M. CASTELLANOS  
PVT J. CASTRO JR  
PVT M. D. CHRISTIAN  
PVT A. C. COLEMAN  
PVT D. J. COLLIER  
PVT G. A. DONEY  
PVT J. M. DRYDEN  
PFC A. ENACHESCU  
PFC J. S. ENGSTROM  
PFC\* R. J. ESTRADA  
PFC J. H. FENG  
PVT J. F. FERNANDEZ  
PFC\* J. N. GARDNER JR  
PVT B. A. HAWES  
PVT B. E. HAYTER  
PVT C. D. HINOJOSA  
PFC C. J. HOBBS  
PVT C. C. HULL  
PFC C. J. HUNT  
PFC\* O. T. ILI  
PVT D. R. JACKSON  
PVT B. D. KING  
PFC K. T. KIRKLAND  
PVT D. D. KNUDSON  
PVT A. A. LANTZ  
PVT D. A. LLANOS

### PLATOON HONORMAN

LANCE CORPORAL D. A. SIMMONS

RECRUITED BY:

SERGEANT R. SHURE

PVT K. LONG  
PVT L. E. LOPEZGONZALEZ  
PVT K. A. LUMABAO  
PVT B. Z. LYNCH  
PVT T. M. MALONE  
PVT G. MARTINEZ JR  
PVT J. B. MCCONNELL  
PVT L. D. MCINTURFF  
PVT J. D. MILA  
PFC D. C. MILLER  
PVT J. S. MOORE JR  
PFC D. C. MOSES  
PVT L. P. MULLEN  
PFC A. M. MUTA  
PVT A. R. OWENS  
PVT C. J. PATINOBEAVEN  
PVT J. E. POSADAS  
PVT D. A. POTTER  
PVT W. Y. RABE  
PVT K. T. RAMOS  
PFC W. A. RENFRO  
PVT A. J. RIVERARIVERA  
PFC J. ROMO  
PVT R. D. RUARK  
PVT P. L. SAMPLE  
PVT C. P. SANTIAGO  
PVT M. R. SCHERETTE  
PVT N. C. SCHOONOVER  
PFC\* G. P. SHAW  
LCPL\* D. A. SIMMONS  
PVT A. A. SINGH  
PVT T. D. SMITH III  
PVT H. B. SMITHFOSTER  
PVT M. A. SOLANO  
PVT J. R. THOMPSON  
PFC R. J. TRUJILLO  
PFC D. K. UGALINO  
PVT D. J. ULUFALE  
PVT M. A. VERDUGOAGUILAR

# WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

# PHASE I

## HOW WE ARE DOING IT.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.

### PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.



Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.