Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else. We Make Marines.



SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER *

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM *

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

PUBLICATION OF THE ORDER AND OFFICERS CENTER

BATTALION COMMANDER'S REMARKS

Presentation Of The Command To The Reviewing Officer

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn *

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

* PLEASE RISE

Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a permanent Marine Corps base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps in Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training, overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset Huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the Depot. In the 1970's, the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train male and female recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish Colonial Revival Style, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall, and Day Hall. Today, the Depot has 388 acres and twenty-five buildings listed on the National Register of Historic Places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General Jason L. Morris, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civillian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps Recruit Training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. We are

here to celebrate with you, their graduation after twelve weeks of training. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation, to include the families, loved ones, and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Semper Fidelis,

J. W. Jones Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats, who do not render a salute to the Flag, should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the Flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

Marine Corps Values

WHY WE SUCCEED

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Parade Reviewing Officer



Chief Warrant Officer 5 Jason A. Sheets United States Marine Corps, Retired

Chief Warrant Officer 5 Jason Sheets is a native of Pittsburgh, Pennsylvania. He gaduated from Luzerne County Community College in Nanticoke, PA in 1994 with a degree in business management. He attended boot camp at Parris Island, South Carolina in 1996.

Chief Warrant Officer 5 Sheets served as a finance technician and rifle man on the Depot Color Guard aboard Marine Corps Recruit Depot San Diego. From there, he served a one year tour in Okinawa, Japan, working in the fiscal section. Upon his return to southern California, he worked as a fiscal technician in the Camp Pendleton Disbursing Office. During this tour, he participated in Operation BRIGHT STAR in Egypt, Africa, deployed to Dushanbe, Tajikistan as a disbursing agent, and finally deployed as a disbursing agent in support of VMA 513 – the "Flying Nightmares" out of Yuma, Arizona to Kabul, Afghanistan. As a Sergeant in 2004, he requested and received orders to Drill Instructor School aboard MCRD San Diego. He served as a Drill Instructor, graduating seven platoons, of which three were as a Senior Drill Instructor. Upon completing a successful tour in 2007, he was selected for Warrant Officer and attended Warrant Officer Basic Course. Upon completion of The Basic School and his Military Occupational Specialty School, he returned to the Camp Pendleton Disbursing Office. During this tour, he deployed as the fiscal officer in support of both Operation IRAQI FREEDOM in 2008 and Operation ENDURING FREEDOM in 2010. In 2011, he received orders to the Defense Finance and Accounting Service (DFAS) Cleveland and was assigned as the Assistant Disbursing Officer. In 2015, he reported to 2d Marine Logistics Group as the Internal Controls and Operations Officer In Charge within the Regional Disbursing Office East, Camp Lejeune, NC. Before retiring in 2023, he last served as the Deputy Director of the Operations Branch of RFF-KCI stationed in Kansas City, MO.

Parade Reviewing Officer (cont.)



AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they are the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they are the most physically fit Marine in their company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.

(EX.) PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

> -Major General John A. Lejeune. 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/WESTERN RECRUITING REGION

Commanding General Brigadier General J. L. Morris Chief of Staff Colonel E. R. Sullivan Sergeant Major Sergeant Major A. T. Leal

Parade Reviewing Officer Chief Warrant Officer 5 J. A. Sheets

RECRUIT TRAINING REGIMENT

Commanding Officer Colonel J. L. Jones **Executive Officer** Lieutenant Colonel S. T. Woo Sergeant Major Sergeant Major P. F. Agan Jr. Regimental Drill Master Gunnery Sergeant J. Leyva Narrator Staff Sergeant M. C. Redfield

SECOND RECRUIT TRAINING BATTALION

Lieutenant Colonel J. R. Smith Commanding Officer **Executive Officer** Major A. E. Sierawski Sergeant Major Sergeant Major K. A. Valdez Lieutenant Commander U. L. Ubalde Chaplain Battalion Drill Master Staff Sergeant A. J. Massingale

COMPANY G

Commanding Officer Captain C. W. Sprott First Sergeant A. T. Saracay Company First Sergeant

SERIES 2141

Series Commander Captain S. E. Spangler Chief Drill Instructor Gunnery Sergeant E. Y. Altamirano

SERIES 2145

Series Commander Captain S. G. Tom Chief Drill Instructor

Gunnery Sergeant J. E. Espinoza

MARINE BAND SAN DIEGO

Enlisted Conductor Gunnery Sergeant B. Hallquist Drum Major Staff Sergeant C. H. Palmer

COLOR GUARD

National Color Bearer Sergeant P. F. Schorgl Organizational Color Bearer Sergeant I. Peete Rifle Bearer Sergeant M. Cruz Rifle Bearer Sergeant B. S. McCreary

PLATOON

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT S. JORDI

DRILL INSTRUCTORS

STAFF SERGEANT D. CURIEI

STAFF SERGEANT B. DELOSREYES

SERGEANT K. MACE

SERGEANT M. POLSINELLI

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. R. SEGUNDOBARBOZA (300)

PVT

PVT

PFC

PFC

PFC

PFC

PVT

PFC

PVT

PVT

PFC*

PFC

PFC

PFC

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PFC

PFC

PLATOON HIGH SHOOTER

PRIVATE A. N. ALWAY (329)

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS R. A. KRUSE

INSTRUCTOR: SERGEANT M. R. STEVENSON RECRUITED BY: STAFF SERGEANT J. A. MANZIE

PFC S. A. MARTINEZ L. MATTIGOSH

S. B. MILLER

T. T. NGUYEN

S. D. PENCE

E. C. PEREZ

C. G. PICKETT

A. M. RAINES

D. R. RAMOS

I. D. RAMOS

R. REYNOSE

A. Y. RIOS

Y. RIVERA

B. M. ROCHA

C. Y. SANCHEZ

K. R. SANCHEZ

Y. L. SANCHEZ

E. M. SEGURA

A. Z. THOMAS

S. A. WILLIAMS

K. Y. VALDOVINOS

V. D. VARGASAYALA

T. SCOTT

M. SERNA

C. J. STONE

K. C. RAWLINGS

I. PEREZ

A. E. MERCADO

K. M. PALSTRING

A. X. PENAPADILLA

K. A. RAMIREZPRADO

E. Y. SALINABONILLA

A. R. SEGUNDOBARBOZA

D. S. BADGER J. K. BALDWIN P. M. BEHAN

PVT G. R. BRESHEARS

A. N. ALWAY

PVT G. C. BRYANT PFC C. C. CABRERA

PFC P. A. CANTU PVT K. G. CASTLEBERRY

PVT L. CERRATO

PFC

PFC

PFC

PFC* T. A. CHEVERIER PVT M. P. COOPER

PFC G. I. DALCONZO

PVT S. M. DEHOYOS

A. S. DEVERES

PVT J. H. DOMBROWSKI

PVT L. ESPINOZA

PFC E. A. ESTRADA

PVT K. P. GARCIA

PVT M. GARCIAALAS

PVT S. J. GOEKE

PFC* M. M. GREEN PVT S. G. GUERRERO

PFC A. M. HERRERA PFC K. E. KNUTTI

PFC* R. A. KRUSE

PFC C. R. LARA PFC S. R. LEWIS

PFC J. D. LOPEZ

PFC V. LOPEZVERA V. R. LUNA PFC

PFC M. M. MACDONALD

PVT R. X. MARSHALL

PFC J. MARTINEZ **PLATOON**

SENIOR DRILL INSTRUCTOR SERGEANT J. M. BROWN

> DRILL INSTRUCTORS SERGEANT E. J. OSUNA

SERGEANT I. A. DEAN

SERGEANT A. X. GARCIA

PHYSICAL FITNESS TEST

PRIVATE P. G. SKEETE (282)

PLATOON HIGH SHOOTER PRIVATE FIRST CLASS B. A. POWELL (333)

INSTRUCTOR: SERGEANT Z. MCKINLEY

PRIVATE FIRST CLASS J. P. SHAUNTY

RECRUITED BY: SERGEANT N. V. MEYER

A. G. AGUILAR E. A. ALVAREZ T. B. ALVAREZ

PFC E. C. ARISMENDEZ PVT E. M. ARROYO PVT G. C. BAIRD

B. K. ACEDO

J. A. ACOSTA

PVT

PVT

PVT

PVT

PVT M. F. BJUGSTAD PVT J. V. BLANCHFIELD PVT E. L. BOZARTH

PVT R. I. BRACAMONTES PVT D. I. BRENNANCARDENAS PVT L. I. CAMPBELL

PVT D. CANO PFC D. COREAS PFC J. E. CASILLAS PVT W. J. CHAMBERS

PVT E. CHIN PVT E. A. CRUZMARTINEZ PVT R. C. DAVIS

PVT P. J. FLORESPORTILLO PVT J. M. GOODWIN PVT D. G. GROSS

PVT T. K. GRYNIEWSKI PVT A. HERNANDEZ JR. PVT H. M. HERNANDEZ

PFC D. E. HICKS JR PFC* K. Z. HUNTER PFC* J. I. JONES

PVT K. D. LASTER PVT S. LI

PLATOON HONOR GRADUATE

A. B. LINDSTROM PVT G. D. LOPEZ PVT D. LOPEZLUVIANO

PVT S. T. LOVESEE PVT A.A. MANCIACONTRERAS PVT

A. MARTINEZ PVT J. T. MAY PVT V.S. MILLER PVT J. C. MURILLO III

PVT J. P. MYERS PVT A. M. ORNELAS PVT R. D. PATINO

PVT J. B. PENNINGTON LCPL D. M. PHILLIP PVT R. R. PILAPIL

PFC* B. A. POWELL PVT E. I. QUINONESMARIANO PVT J. R. OUIROZ JR.

PVT A. F. RAYMUNDOGARCIA PVT A. C. REED

PVT A. J. SANTNER PVT A. P. SENKYI PFC* J. P. SHAUNTY

PVT T. B. SIMON PVT G. SINGH PVT P. G. SKEETE

> B. C. SOLISHERNANDEZ J. A. TORRES X. M. VANDYKI

PFC PVT D. T. VASQUEZ PVT J. YBARRA JR.

PLATOON

SENIOR DRILL INSTRUCTOR GUNNERY SERGEANT K. O. GRAY

DRILL INSTRUCTORS

STAFF SERGEANT U. RIOS

STAFF SERGEANT K. M. BONILLAMEDINA

STAFF SERGEANT V. MENDEZ

PHYSICAL FITNESS TEST PRIVATE FIRST CLASS C. M. SALCEDO JR. (299)

PLATOON HIGH SHOOTER PRIVATE FIRST CLASS E. I. DOSS (334) INSTRUCTOR: SERGEANT E. A. SCOTT

RECRUITED BY: STAFF SERGEANT R. PADILLA

PVT B. M. LANE PVT B. Y. LOMBERA

PFC C. I. LOPEZ PVT

C. BEJAR A. B. BRADY PVT A. J. BURGER PVT

PVT G. M. BURTON PFC C. E. BYLAND PFC M. A. CAGLE

PVT I. CALDERONHERNANDEZ PVT A. P. CARSON **PVT** A. I. CASTRO T. D. CHAMBERS

PVT PVT M. A. CUPP PFC D. DAVALOS PVT S. C. DIAZ PVT K. N. DICKERSON

M. C. AGUILAR

J. E. AMALONG

A. R. AURINGER

T. J. ALLRED

J. L. AGUIRRE JR.

PVT

PFC*

PVT

PVT

PVT

PFC

PFC

PVT

PFC E. I. DOSS PFC J. E. DUARTE PFC E. ETONDE PVT H. L. FILTER PVT V. J. GABRIELANGEL

PFC* A. D. GALVAN PFC R. R. GUERRERO PFC R. L. HERBOLD **PVT** C. H. HERNANDEZ

F. HERNANDEZSALMERON PFC PFC* C. D. HOWARD **PVT** K. J. JOHNSON

PVT A. S. KARABINIS **PVT** J. M. KIRK **PVT** H. J. KUESTER

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS A. H. PENDLETON JR.

PVT T. A. LONERGAN

Y. S. LOPEZCARRILLO PVT N. C. MARTINEZ

M. J. MATAROZZEN D. A. MCCULLOUGH

PFC G. R. MCCUNE PFC J. MOLANO

PFC M. E. NEWBROUGH PVT S. M. OJEDA PVT J. D. OROSCO

PFC R. E. PENA III PFC A. H. PENDLETON JR. PFC G. PORRAS

PFC M. W. POWELL PVT B. A. RAMIREZ PFC* D. E. RAMIREZ

PVT J. E. RANDLES III PVT J. F. RICO PFC A. RIVASGOMEZ PVT A. N. ROMERO

PFC* C. M. SALCEDO JR PFC A. V. SCOTT PVT J. F. SHILLING PFC J. M. SOUTHWOOD

PVT J. D. STRATE PFC J. J. TOVARRIVERA PFC S. I. VALDEZGOMEZ

L. S. VALENZUELA

PVT E. H. VINCENT PFC J. A. WATSON

PLATOON

SENIOR DRILL INSTRUCTOR STAFF SERGEANT T. D. GRACE

DRILL INSTRUCTORS

STAFF SERGEANT M. D. WALKER

STAFF SERGEANT S. J. BUSTAMANTE

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS J. A. CLAY (294)

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS M. A. KELLER RECRUITED BY: STAFF SERGEANT J. H. HOWE

A. D. AARON PVT E. MARISCAL D. AMADOR PVT B. MARISCALMAROUEZ A. S. ASHTARI PVT B. MARTINEZGONZALEZ B. A. BACA PVT K. A. MEISTER R. K. BELL PVT M. MOLINAGOMEZ PVT A. C. BOYUNGS D. G. BROWN PVT M. J. BURGOS PVT A. E. BURNS PVT PVT E. D. CABRERA A. CAYETANO PVT PVT J. A. CLAY PVT C. J. CLEMENTS C. F. COLINDRES PVT A. A. CRUZ JR. PVT PVT K. R. DALLAS I. O. DOMINGUES PVT T. L. EARLS PVT PVT K. E. EDUVIGEN D. I. GARCIA PVT J. A. GARCIA PVT J. A. GOLDSMITH PVT PVT B. R. GUERRA PVT M. C. GUIDINGER N. G. HALLACY PVT T. J. HARRELL R. A. HERNANDEZ.IV PFC*

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS E. D. CABRERA (335)

INSTRUCTOR: CORPORAL B. E. HENRY

PVT

PVT

PVT

PVT

PVT

PVT

PVT

PVT

PFC

PFC*

PFC

PVT

PFC*

PVT

PVT

PVT

L. B. HILL

R. A. HILL

J. J. HILLS

M. A. KELLER

S. E. LONGUA

P. D. LOPEZ

C. K. KOSHATKA

Z. W. MORRIS J. D. MOWERY A. I. NAVARRO D. A. NAVARRO S. A. NUNEZ M. E. OBRECHT S. OLIVAS G. J. PAUL C. J. RICHMOND J. A. RIVERA H. J. ROY Z. D. SCHLUSSLER D. SEGURA A. L. SERNA Y. A. SHAH A. C. SIMMONS W. A. STRAW J. A. SWARTZ L. UGALDE JR S. VACA A. VALENCIA J. A. VASQUEZ PVT E. VELASCOBONILLA PVT M. VILLANUEVA PVT B. M. WATSON PVT M. R. WEISSBERG PVT C. D. WILLE PFC* W. J. WOODLEY

Meritorious Promotion *

PVT

PVT

PVT

PHASE II

PHASE II - RECRUIT TRAINING

We have enhanced Recruit Training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core Values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from Recruit Training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the ranks to become strong leaders in their communities and Nation. We will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who previously served in the Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

2146

SENIOR DRILL INSTRUCTOR

SERGEANT M.Y. MENANI

DRILL INSTRUCTORS

SERGEANT J.C. FERNANDEZ

SERGEANT G.A. CARVALHO

SERGEANT J.A. MACIASMEZA

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS K. A. RODRIGUEZ (291)

PLATOON HIGH SHOOTER

PRIVATE J. A. SANCHEZSAUCEDO (343) INSTRUCTOR: CORPORAL T.J. CRIAG

PVT

C. J. JONES

T. J. LIPPINCOTT

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS R. W. DUNNE RECRUITED BY: SERGEANT D. LESLIE

I. O. AGUILERA L. LOPEZ **PVT** A. E. AGUIRRE T. R. MCLEOD PVT J. A. AMAYA N. I. MCMOORE PFC B. R. ANDERSON M. E. MILLER PVT C. ARTEAGATIBBITTS PVT B.R. MOISAN **PVT** D. M. AVILA S. MORALES **PVT** A. BAEZRODRIGUEZ PVT D. J. MOSS PVT J. L. BOWLES M. W. MOTT PVT C. R. BREWSTER E. MURILLO PVT J. D. CARROLL PVT A. V. PARIENTE L. P. CASTLEMAN PVT C. M. PHILIPS **PVT** A. A. CHASKO PVT G. N. POTTER PVT F. CHAVARRIA J. D. RAMIREZ PFC F. J. COLCHADO J. R. RICHARD PVT D. J. DENNAH K. A. RODRIGUEZ PFC* R.W. DUNNE PVT K. A. ROMERO **PVT** D. A. ESPINOHERNANDEZ PVT T. C. ROWLES PVT N. A. ESPINOZA A. A. RUBIO PVT V. H. FISCAL P. H. RUFER PVT D. FLORESLOZANO PVT B. SANCHEZ J. A. SANCHEZSAUCEDO PVT D. FONTENETTE **PVT** T. C. FUENTES G. L. SILVA PVT N. J. GARCIA PVT C. M. SMITH M. L. GARCINES PVT D. P. TAYLOR B. J. GARRISON C. W. THOMAS E. D. GERKE T. S. TWITCHELI C. A. GILBERT D. A. VALIENTE PVT PVT C. E. HODGES M. P. WASHBURN

PVT

PVT

J. J. WILLIAMS

V. M. ZEPEDA

2147

SENIOR DRILL INSTRUCTOR STAFF SERGEANT R. F. DELZOPPO DRILL INSTRUCTORS

STAFF SERGEANT E. DOMINGUEZ

STAFF SERGEANT J. G. FELT

STAFF SERGEANT Z. COX

PHYSICAL FITNESS TEST

PRIVATE L. HINOJOSA (291)

PLATOON HIGH SHOOTER

A. JIMENEZLOZANO

PRIVATE FIRST CLASS E. M. FLORES (344) INSTRUCTOR: SERGEANT T. J. KELLY

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS B. VALENCIAVASQUEZ RECRUITED BY: STAFF SERGEANT K. DELAROCHA

PVT	A. AGUILERA C. A. BRADLEY G. BRENES	PVT	K. L. JOHNSON
PVT	C. A. BRADLEY	PVT	J. R. LOPEZ
PVT	G. BRENES	PVT	M. A. MARROQUINPALOMO
PVT	C. C. BROWNOTTER	PFC	B. I. MARTINEZ
PVT	J. M. CASTRO	PVT	G. MARTINEZ
PVT	A. J. CLINE	PVT	D. G. MCKNIGHT
PFC	N. L. CONTRERAS	PVT	N. MOONIN
PFC	J. CORTEZ	PFC	A. J. MOORE
PVT	J. DAMIAN JR	PFC	S. MORENO
	H. A. DAVILA	PVT	
PVT	X. L. DAVISON	PVT	W. K. NGUYEN
PFC	J. L. DOTY	PFC*	T. H. NHAN
PVT	J. T. EMERSON	PVT	C. A. NIX
PFC	A. ESPARZA	PFC	G. R. PARKS
PVT		PVT	C. J. PARRA
PVT	J. T. FARMERTORRES	PFC*	T. B. PRIDDY
PFC	Z. D. FAULKNER	PVT	A. I. RAMOS
PFC	E. M. FLORES	PVT	A. J. RIOS
PVT	C. B. FRALICK	PVT	P. G. ROBIN
PFC*	A. G. GARAYREYES	PVT	J. R. RODRIGUEZ
	F. J. HERNANDEZ	PFC	C. T. SANCHEZ
PVT	J. E. HERNANDEZ	PVT	J. A. SOLIS III
PVT	M. D. HERNANDEZ	PVT	A. D. SOTO
PVT	J. P. HERNANDEZ JR	PVT	C. Z. SOTOROSADO
PVT	J. C. HERNANDEZSALCEDO	PVT	E. TOSCANO
PVT	D. K. HERNANDEZVITAL	PFC	N. R. TREVINO
PVT	D. C. HERT	PFC*	B. VALENCIAVASQUEZ
PFC*	J. D. HERTTUA	PFC	R. VASQUEZ
PFC	I. A. HINOJOSA	PVT	A. VASQUEZ JR
PVT	L. HINOJOSA	PVT	R. A. WOODS
PVT	J. J. JAMINAL	PVT	C. C. ZARAGOZA

Meritorious Promotion * Meritorious Promotion *

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses

of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation has committed Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The



battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

PHASE I

How WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to instill the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I - RECRUITING

Instilling these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine Recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.