

## WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, **We Make Marines.**



## SEQUENCE OF EVENTS

Band Serenade

Chaplain's Prayer \*

“Attention”, “Adjutant’s Call” And March-On

The National Anthem \*

Sound Off

Presentation Of The Command To The Commander Of Troops

Report

Publication Of The Order And Officers Center

Battalion Commander’s Remarks

Presentation Of The Command To The Reviewing Officer

Pass In Review (Please Rise When The American Flag Passes)

Anchors Aweigh/The Marines’ Hymn \*

Graduates Return Front And Center

Recognition Of The Company Staff

Retirement Of The Platoon Guidons And Recognition Of Honor Graduates

Final Dismissal

*\* PLEASE RISE*

## MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was “San Diego, an ideal location for a permanent Marine Corps Base.” The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps’ base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the West Coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some, 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training, overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and “the making of Marines.” On January 1, 1948, Marine Corps Base San Diego was officially renamed Marine Corps Recruit Depot San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970’s the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its Nation’s Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train male and female recruits who reside west of the Mississippi River to serve at the call of the Nation.

Known for its unique Spanish Colonial Revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings at San Diego’s Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such a Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall, and Day Hall. Today, the Depot has 388 acres and 25 buildings listed on the National Register of Historic Places.

## THE COMMANDING OFFICER OF RECRUIT TRAINING REGIMENT



On behalf of Brigadier General James A. Ryans II, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning’s graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine’s significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation, to include, the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our Core Values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine’s experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Semper Fidelis,

P. M. Rummler  
Colonel, U.S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with “Flag Etiquette” and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, and passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call “Carry On” is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## MARINE CORPS VALUES

### WHY WE SUCCEED

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

### HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

### COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

### COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and Country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



## PARADE REVIEWING OFFICER



Colonel  
**Chris P. McGuire**  
Commanding Officer  
Weapons and Field Training Battalion

He is a 1999 graduate of the Virginia Military Institute, where he earned a BS in Civil Engineering and a commission as a Second Lieutenant through the Naval Reserve Officer Training Corps.

Colonel McGuire's operational command and staff officer assignments include: platoon level commands in 1st Battalion, 8th Marines; Rifle and Weapons Company Commands in 3d Battalion, 4th Marines; Battalion Executive Officer in 3d Light Armored Reconnaissance Battalion; Operations Officer of 7th Marine Regiment and SPMAAGTF-CR-CC; and Commanding Officer of 2d Bn, 3d Mar.

His operational deployments include the 22d MEU, 26th MEU, three deployments in support of Operation IRAQI FREEDOM, two deployments in support of Operation INHERENT RESOLVE, and a UDP to Okinawa.

Colonel McGuire's service in the supporting establishment and joint assignments include: Enlisted Assignments, M&RA; Inspector & Instructor Bravo Co 1st Battalion, 23d Marines; HQMC Plans Policy & Operations; and Joint Duty with NORAD & USNORTHCOM where he served as the Joint Operations Center Director.

In addition to The Basic School and Infantry Officers Course, Colonel McGuire is a graduate of the US Army Infantry Captains Career Course and the Marine Corps War College. He has earned master's degrees in both National Security and Strategic Studies.

His personal decorations include the Defense Superior Service Medal, Meritorious Service Medal with two gold stars, the Navy and Marine Corps Commendation Medal with two gold stars, and the Combat Action Ribbon.

## PARADE REVIEWING OFFICER



## AWARDS

### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

### SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

### PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they are the company high shooter.

### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they are the most physically fit Marine in their company.

### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.**  
**(EX.) PFC\* C. M. COLBURN**

### MARINE

“Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine.”

-Major General John A. Lejeune,  
13th Commandant of the Marine Corps

## GRADUATION STAFF

### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General  
Chief of Staff  
Sergeant Major  
Parade Reviewing Officer

Brigadier General J. A. Ryans II  
Colonel C. R. Von Bergen  
Sergeant Major O. A. Leavy  
Colonel C. P. McGuire

### RECRUIT TRAINING REGIMENT

Commanding Officer  
Executive Officer  
Sergeant Major  
Regimental Drill Master  
Narrator

Colonel P. M. Rummler  
Colonel C. E. Kesler  
Sergeant Major J. J. Miller  
Gunnery Sergeant K. M. Wilton  
Staff Sergeant D. F. Gomez

### SECOND RECRUIT TRAINING BATTALION

Commanding Officer  
Executive Officer  
Sergeant Major  
Chaplain  
Battalion Drill Master

Lieutenant Colonel P. Trower  
Major M. A. Harris  
Sergeant Major A. T. Saracay  
Lieutenant B. D. Guillory  
Staff Sergeant L. Stogdill

### COMPANY F

Commanding Officer  
Company First Sergeant

Captain B. L. Carter  
First Sergeant J. Yearsley

### SERIES 2121

Series Commander  
Chief Drill Instructor

Captain R. J. Vickner  
Gunnery Sergeant B. E. Delosreyes

### SERIES 2125

Series Commander  
Chief Drill Instructor

Captain A. L. Arnold  
Staff Sergeant R. C. Stanton

### MARINE BAND SAN DIEGO

Enlisted Conductor  
Drum Major

Staff Sergeant R. Ponsor-DeChant  
Gunnery Sergeant W. Hayes

### COLOR GUARD

National Color Bearer  
Organizational Color Bearer  
Rifle Bearer  
Rifle Bearer

Sergeant J. Rubio  
Sergeant E. Banlaoi  
Sergeant B. Lopez  
Sergeant G. Guiterez

# PLATOON 2121

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT J. A. THOMAS

## **DRILL INSTRUCTORS**

SERGEANT M. E. DELACRUZ  
STAFF SERGEANT W. D. GONZALEZSANCHEZ  
STAFF SERGEANT A. V. MARSEILLES  
SERGEANT I. CASTILLOCHAVEZ

## **PHYSICAL FITNESS TEST**

PRIVATE L. C. SAHUAQUI (281)

## **PLATOON HIGH SHOOTER**

PRIVATE M. J. LEWIS (326)  
INSTRUCTOR: SERGEANT L. CORRALES

## **PLATOON HONOR GRADUATE**

PRIVATE FIRST CLASS R. D. CHATMAN  
RECRUITED BY: STAFF SERGEANT WHITESIDE

PVT E. E. ACOSTA  
PVT S.L. AGUILAR  
PVT A. I. ALCANTARAESPINOZA  
PVT M. ALPHONSINE  
PVT A. ANDRESJUAN  
PFC A. ARCE  
PFC H. A. ARITA  
PFC J. ASCENCIORODRIGUEZ  
PFC A. BALE  
PVT A. F. BANKS  
PVT C. G. BIGFORD  
PVT K. D. BISSONNETTE  
PVT K. L. BLANTON  
PVT E. E. BOLUS  
PFC K. J. CAROTHERS  
PVT B. G. CHARLEY  
PFC\* R. D. CHATMAN  
PVT J. M. CHIRCOP  
PFC F. N. CHIROQUEECHEVERRIA  
PFC L. S. DAVIS  
PVT A. J. DYE  
PVT J. D. GONZALEZ  
PVT E. M. GUAJARDO  
PVT N. A. GUTIERREZ  
PVT M. J. HELMS  
PFC J. P. HERNANDEZ  
PVT J. E. IRBY  
PFC J. JIMENEZPARRA  
PFC M. F. JOHANSON

PFC E. JULIANCUEVAS  
PFC E. C. KIUNYA  
PFC G. L. KNOTH  
PVT E. R. LARA  
PVT M. J. LEWIS  
PFC A. J. LUNA  
PVT Y. LUNA  
PVT J. MALDONADORUIZ  
PVT H. M. MCGRATH  
PFC S. A. MCMANIGLE  
PVT L. K. NAAL  
PFC\* S. N. PAREDES  
PVT A. PEREZ  
PFC I. POPA  
PFC M. Y. RABANALESGOMEZ  
PVT R. R. REMIJO  
PVT A. J. RODRIQUEZ  
PVT J. A. ROSALES  
PVT L. C. SAHUAQUI  
PFC Y. SALCEDO  
PVT R. L. SALINAS  
PFC N. THOMPSON  
PVT A. A. VALLONE  
PVT K. M. VANOSTRANDSWAN  
PVT L. VARGAS  
PFC\* K. M. YOUNG  
PVT D. ZEPEDASILVA  
PVT K. ZUNIGA

# PLATOON 2122

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT A. DELTORO

## **DRILL INSTRUCTORS**

SERGEANT K. R. MENDOZA  
SERGEANT J. R. MIRANDA  
SERGEANT A. OCHOA  
SERGEANT A. LUSTFIELD

## **PHYSICAL FITNESS TEST**

LANCE CORPORAL M. D. RANSOM (289)

## **PLATOON HIGH SHOOTER**

PRIVATE J. ZERMENO (333)  
INSTRUCTOR: SERGEANT GONZALEZ

## **PLATOON HONOR GRADUATE**

LANCE CORPORAL M. D. RANSOM  
RECRUITED BY: STAFF SERGEANT B. MORRIS

PFC S. D. ARROYO  
PFC J. BENITEZ  
PVT A. E. BENNETT  
PFC E. A. BLAND  
PVT W. J. BROWN  
PFC J. C. BROWNE  
PVT C. E. CABANAS  
PVT C. A. CASTILLOAGUIRRE  
PVT J. CEBALLOS  
PFC A. O. CORONELLMACIAS  
PFC K. T. DEEMING  
PFC J. M. DELEON  
PVT R. A. FARMER  
PFC E. A. FIGUEROA JR.  
PVT J. FLORES  
PVT R. FLORES  
PFC V. H. GAMARRAAGUIRRE  
PVT T. L. GRIMM  
PVT R. C. IBARRA  
PFC R. LOMBARDINIBALDERAS  
PVT J. G. LOSEE  
PVT E. MARTINEZ  
PFC O. D. MEDELLIN  
PVT L. MONROE

PVT L. MOXHAM  
PFC L. A. MUNOZORTEGA  
PFC R. F. ORNELASDELACRUZ  
PVT J. D. PEREZ  
PFC R. PINAGARCIA  
PVT J. L. QUINTERO  
LCPL M. D. RANSOM  
PVT C. F. RODASCSTILLO  
PVT A. D. ROMERO  
PVT E. D. RUIZMARTINEZ  
PVT A. M. SIXSMITH  
PFC J. J. STCLAIR  
PVT R. A. FARMER  
PFC P. E. VALLEJOCANTU  
PVT B. A. VASQUEZ  
PVT J. K. VASQUEZ  
PVT W. T. VELEZ  
PVT A. VENTURA  
PVT D. M. WESLEY  
PVT K. H. WILLIAMS  
PVT F. A. ZAMORANOMORENO  
PVT D. ZAVALAVERA  
PFC E. I. ZEPEDA  
PVT J. A. ZERMENO

# PLATOON 2123

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT D. R. MAGUDDAYAO

## **DRILL INSTRUCTORS**

STAFF SERGEANT T. J. TIMMONS  
STAFF SERGEANT M. A. GARCIA  
STAFF SERGEANT J. J. HICKS  
SERGEANT S. JIMENEZ

## **PHYSICAL FITNESS TEST**

PRIVATE FIRST CLASS J. J. RUBIO (295)

## **PLATOON HIGH SHOOTER**

PRIVATE FIRST CLASS D. ROSALES (329)  
INSTRUCTOR: LANCE CORPORAL T. LONG

## **PLATOON HONOR GRADUATE**

PRIVATE FIRST CLASS J. J. RUBIO  
RECRUITED BY: STAFF SERGEANT QUINTANA

PVT E. ALVARADO  
PFC B. J. ARMENDARIZ,  
PFC M. A. BRAINARD  
PVT T. K. BRYANT  
PFC C. CASTRO  
PVT E. A. CERVANTESZENDEJAS  
PFC G. CRUZ  
PVT P. J. DEMPSEY  
PVT A. D. FERNANDEZ  
PVT S. M. FONOTI  
PVT C. I. GANOZA  
PVT S. W. GEIS  
PFC M. G. GONZALEZ  
PVT J. GONZALEZ  
PVT C. L. GRAHAM  
PFC A. A. HERNANDEZ  
PVT D. T. HOLMES  
PFC S. R. JONES  
PVT B. KUTCHEROSKY  
PVT D. S. LANE  
PVT J. V. LOCKHART  
PVT A. J. MAHAN  
PFC E. T. MCCLAIN  
PFC A. MELGARMEJIA

PFC J. M. MERRILL  
PFC S. W. MILLER  
PVT D. A. MIRANDA  
PVT J. A. MORRIS  
PFC B. NASCIMENTO  
PVT T. J. NELSON  
PVT A. G. RAMIREZ  
PVT L. J. REHARD  
PVT Z. R. RIOS  
PFC\* A. ROSALES  
PFC\* J. J. RUBIO  
PFC A. S. SANDERS  
PFC A. Y. SANTANA  
PVT A. D. SCHMUCKER  
PFC I. N. SHEPHERD  
PFC I. S. SHEPHERD  
PVT B. J. THOMPSON  
PVT F. F. TUFUGA  
PVT I. VAZQUEZMURRILLO  
PVT J. A. VILLEGAS  
PVT M. A. WALKER  
PFC S. W. WALKER  
PFC R. A. WANT  
PVT J. L. WOOD

# PLATOON 2125

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT O. DIAZ

## **DRILL INSTRUCTORS**

STAFF SERGEANT A. E. PERZHOPE  
SERGEANT A. POOLE  
STAFF SERGEANT M. RAMIREZ

## **PHYSICAL FITNESS TEST**

PRIVATE FIRST CLASS Z. M. LEDERER (281)

## **PLATOON HIGH SHOOTER**

PRIVATE FIRST CLASS L. SCHEPPS (331)  
INSTRUCTOR: SERGEANT R. FOSTER

## **PLATOON HONOR GRADUATE**

LANCE CORPORAL S.P. BRUCHHAUSER  
RECRUITED BY: STAFF SERGEANT M. RAYMUNDO

PFC J. BENITEZDUARTE  
PVT J. BERNALALCANTAR  
PFC J. O. BRITO  
LCPL S. P. BRUCHHAUSER  
PVT E. A. CAWTHORN  
PVT S. DEJONGH  
PFC A. DIAZDELCAMPO  
PFC M. S. DOYLE  
PVT J. DUNNAHOE  
PVT S. R. GALLOWAY  
PVT H. W. GRISLER  
PVT J. C. GUZMAN  
PVT M. J. HASON  
PFC K. J. HARDIN  
PVT C. R. HARSHA  
PFC C. B. HAYGOOD JR.  
PVT A. HERNANDEZ  
PFC J. HERNANDEZ  
PVT A. J. HEDRICK  
PVT C. C. JOHSON  
PFC T. D. JONSON  
PFC Z. M. LEDERER  
PVT T. R. LESLIE  
PVT J. LIZAMA

PVT A. LOPEZ  
PFC J. MANCILLA  
PVT R. J. MARTINEZ JR.  
PFC E. D. MAIDEN  
PVT A. J. MARTINEZPEREZ  
PVT T. NELSON  
PVT M. J. PEREZ  
PVT I. Y. PEREZMAYA  
PVT G. PETRILLO  
PVT A. J. POOLE  
PFC B. M. QUINN  
PFC J. REYES  
PFC S. M. ROSE  
PFC S. RODRIGUEZ  
PVT C. A. ROJASBENAVIDES  
PVT S. V. SALAZAR  
PFC Z. J. SPRAGUE  
PFC G. E. STEVENS  
PVT A. M. SASKO  
PFC N. R. SPENSER  
PFC L. G. SCHEPPS  
PVT. R. STROUD  
PVT I. E. VASQUEZ

## PHASE II

### PHASE II - RECRUIT TRAINING

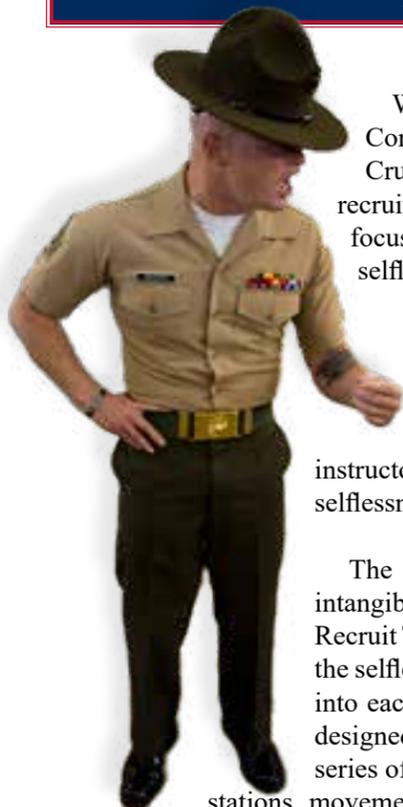
We have enhanced Recruit Training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core Values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in Recruit Training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior

stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



## PHASE III & IV

### PHASE III - MOS SCHOOLS

After graduating from Recruit Training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

### PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the Nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our Nation. We have received countless letters from influential public leaders who are former Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.



## PLATOON 2126

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT R. E. COTTON

### DRILL INSTRUCTORS

SERGEANT A. BARRIGA

STAFF SERGEANT L. F. DELACRUZ

SERGEANT E. D. DROUILLARD

SERGEANT C. D. WANSER

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS R. C. NEIL (281)

### PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS E. A. MERAZCOSTILLA (331)

INSTRUCTOR: SERGEANT L. A. GUTIERREZ

### PLATOON HONOR GRADUATE

LANCE CORPORAL C. AGUIAR JR

RECRUITED BY: SERGEANT E. MEZA

LCPL\* C. AGUIAR JR.  
PFC C. N. AGUIAR  
PVT A. O. ARMARIO  
PVT L. O. ARNOLD  
PVT D. S. ASPEITIA  
PVT R. A. BALLARD  
PVT M. J. BLACK  
PVT N. Q. BOYLE  
PVT M. S. BRINTON JR.  
PVT A. I. BUSCH  
PFC J. CABRIELES  
PFC A. A. CHAMORRO  
PVT J. A. CHUCKRAN  
PVT J. M. COCKRUM  
PVT D. R. COLLIER  
PVT T. L. EDGAR  
PVT D. P. FARRELL  
PVT P. A. FRITTS JR.  
PVT C. P. GALLEGOS  
PVT E. GOMEZ  
PFC E. HARO  
PVT T. HER  
PVT M. J. JARAMILLO  
PVT B. A. KING

PVT M. A. KITAGAWA  
PFC I. R. MATIAS  
PFC E. A. MERAZCOSTILLA  
PVT I. J. MICHEL  
PFC\* R. C. NEIL  
PVT L. O. OBERLIN  
PVT C. R. PEARSON  
PVT C. H. RAYMUNDO  
PFC D. H. SANCHEZ  
PFC\* B. W. SCHOENEWEIS  
PVT C. R. SIMONSONWEEMS  
PFC F. J. SKACY  
PVT A. G. TENORIO  
PFC J. C. VALDEZGODINA  
PVT J. A. HUNTER  
PFC J. P. COFFEY  
PVT R. D. STURMAN  
PVT W. M. BROOKS  
PVT J. W. FERRIS  
PVT C. L. HERMES  
PVT N. J. LISTER  
PVT T. A. DICKEY  
PFC E. M. FLYNN  
PVT M. L. VONGPHAKDY



# WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our Nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that are not quite war, not quite peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation has committed Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: the determination to overcome any obstacle that stands in the way, fueled by unshakeable honor, courage, and commitment.

# PHASE I

## HOW WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.

## PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.



Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.