WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

Band Serenade

Chaplain's Prayer *

"Attention", "Adjutant's Call" And March-On

The National Anthem *

Sound Off

Presentation Of The Command To The Commander Of Troops

Report

Publication Of The Order And Officers Center

Battalion Commander's Remarks

Presentation Of The Command To The Reviewing Officer

Pass In Review (Please Rise When The American Flag Passes)

Anchors Aweigh/The Marines' Hymn *

Graduates Return Front And Center

Recognition Of The Company Staff

Retirement Of The Platoon Guidons And Recognition Of Honor Graduates

Final Dismissal

* PLEASE RISE

MARINE CORPS RECRUIT DEPOT

The Commanding Officer of Recruit Training Regiment

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the West Coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some, 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training, overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base San Diego was officially renamed Marine Corps Recruit Depot San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its Nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train male and female recruits who reside west of the Mississippi River to serve at the call of the Nation.

Known for its unique Spanish Colonial Revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings at San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such a Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall, and Day Hall. Today, the Depot has 388 acres and 25 buildings listed on the National Register of Historic Places.



On behalf of Brigadier General James A. Ryans II, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge

to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation, to include, the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our Core Values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Semper Fidelis,

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, and passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

FLAG ETIQUETTE

MARINE CORPS VALUES

WHY WE SUCCEED

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and Country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



PARADE REVIEWING OFFICER



Sergeant Major Sang Gyun Yoon Republic of Korea Sergeant Major of the Marine Corps

Sergeant Major Yoon is a native of Icheon, South Korea and he enlisted into the Republic of Korea Marine Corps as an infantryman on February 15, 1990. After graduating from Republic of Korea recruit training, he earned a

promotion to Noncommissioned Officer on August 4, 1990.

In 1991, Sergeant Major Yoon successfully completed Republic of Korea Marine Corps Drill Instructor School and he served as a Drill Instructor within Education and Training Command in 1991 and 1998. In 2004, Sergeant Major Yoon was assigned to the Yeonpyung Unit, where he served as the unit Noncommissioned Officer in charge of administration.

In 2013, Sergeant Major Yoon returned to the Republic of Korea Marine Corps' Education and Training Command, where he served as the recruit training Regimental Sergeant Major. In 2015, Sergeant Major Yoon was assigned to the 6th Brigade in a billet responsible for managing commercial travel, before being reassigned as the Regimental Sergeant Major for reserve affairs in 2017. In 2019, Sergeant Major Yoon advanced to the billet of Education and Training Command Sergeant Major and in 2022 he was assigned as the Republic of Korea Marine Corps Marine Aviation Group Sergeant Major. On December 19, 2023, Sergeant Major Yoon was selected to serve in his current billet as the Republic of Korea, Sergeant Major of the Marine Corps.

Sergeant Major Yoon's professional military education includes graduating from the Korean Infantry Intermediate Course, Infantry Advanced Course Mobilization Inspection Course and he is a graduate of

PARADE REVIEWING OFFICER

the Minjok School of Leadership. Sergeant Major Yoon has earned many awards and distinctions throughout his career, including a 2014 Republic of Korea Chief of Naval Operation Commendation, a 2017 Chairman of the Republic of Korea Joint Chiefs of Staff Commendation and a 2022 Republic of Korea Minister of Defense Commendation.



The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they are the company high shooter.

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they are the most physically fit Marine in their company.

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade. (EX.) PFC* C. M. COLBURN

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

Awards

COMPANY HONOR GRADUATE AWARD

SERIES HONOR GRADUATE AWARD

PLATOON HONOR GRADUATE AWARD

MARKSMANSHIP AWARD

PHYSICAL EXCELLENCE AWARD

Meritorious Promotion

Marine

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Chief of Staff Sergeant Major Parade Reviewing Officer Brigadier General J. A. Ryans II Colonel C. R. Von Bergen Sergeant Major O. Leavy Sergeant Major Sang Gyun Yoon

RECRUIT TRAINING REGIMENT

Commanding Officer Executive Officer Sergeant Major Regimental Drill Master Narrator Colonel P. M. Rummler Lieutenant Colonel C. E. Kesler Sergeant Major J. J. Miller Gunnery Sergeant D. J. Vilchek Staff Sergeant D. F. Gomez

SECOND RECRUIT TRAINING BATTALION

Commanding Officer Executive Officer Sergeant Major Chaplain Battalion Drill Master

Commanding Officer Company First Sergeant

Series Commander Chief Drill Instructor

Series Commander Chief Drill Instructor

Enlisted Conductor Drum Major

National Color Bearer Organizational Color Bearer Rifle Bearer Rifle Bearer Lieutenant Colonel J. R. Smith Major M. A. Harris Sergeant Major A. T. Saracay Lieutenant B. D. Guillory Staff Sergeant K. M. Huls

COMPANY F

Captain S. L. Spangler First Sergeant E. A. Sanchez

SERIES 2121

Captain R. J. Vickner Gunnery Sergeant A. Galvan

SERIES 2125

Captain I. P. Liston Gunnery Sergeant H. M. Misner

MARINE BAND SAN DIEGO

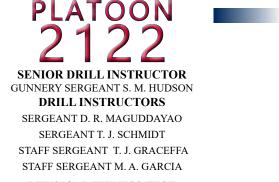
Staff Sergeant N. Casey Sergeant C. Palmer

COLOR GUARD

Sergeant E. J. Juste Sergeant P. D. Bringas Sergeant E, Banlaoi Sergeant J. Rodriguez

SENIOR DRILL INSTRUCTOR STAFF SERGEANT R. C. STANTON DRILL INSTRUCTORS SERGEANT P. C. PACHECANO SERGEANT E. A. CANDELARIACORDOVA STAFF SERGEANT D. T. GOODMAN SERGEANT S. I. TOVARMONROY PHYSICAL FITNESS TEST PRIVATE FIRST CLASS W. J. CHARLES (243)

PLATOON



PHYSICAL FITNESS TEST

PRIVATE T. R. THOMAS III (296)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS D. E. TRESVANT (341) INSTRUCTOR: SERGEANT A. G. BENEVITES

PLATOON HONOR GRADUATE PRIVATE FRIST CLASS D. E. TRESVANT RECRUITED BY: STAFF SERGEANT J. MORROROE

PLATOON HIGH SHOOTER PRIVATE R. R. HURLIMAN (333)

PFC S. ABARCAHIDALGO PVT D. J. ANDERSON PFC M. A. BAZAN PVT N. M. BLACK PFC C. J. BLOOMINGER PVT C. A. BORREGORIVERA PVT C. A. BROWN PFC* Z. R. BYNUM PFC B. J. CASTILLO PFC* J. M. DEFERRAZ PFC* A. D. DICKEY PFC C. A. DIMAGGIO T. J. DODD PVT PVT T. R. ECKERT PFC I. R. ESCHBACHER PVT I. T. GRAHAM PVT B. S. HARPER PVT C. D. HAVERLY PFC A. M. HERNANDEZLEYVA PVT B. T. HOLMBERG PVT T. J. HUFFMAN PFC J. KIM E. I. KOLESNICHENKO PFC PVT D. B. LARNER PFC C. LATTUADA PVT C. E. LEONHARDT PFC L. A. MACIAS

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS J. KIM (337)

INSTRUCTOR: CORPORAL R. P. DAVIS

PFC K. A. MAGALLANES PFC D. MARTINEZ PVT T. P. MCGINN PVT M. T. MICHAELS PFC M .A. MIRANDA PFC J. E. MORRIS PFC* K. D. PETTERSON PVT J. K. POKE PVT J. S. PRASAD PVT E. E. PULIDO PVT T. L. RODRIGUEZ PVT C. ROSALES PFC E. S. ROSAS PVT V. J. ROYSTER PVT D. G. SHARP PVT H. O. STOCK PVT M. I. TAGAI PVT Z. T. THILL PVT T. B. THOMAS PVT J. M. THORNE PFC J. K. TORRES PVT A. N. TRAN PFC D. V. TRAN PVT J. VERONICAJUAREZ PVT N. D. WALLACE PVT J. R. WEISSBUCH PFC C. J. WILSON

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS W. J. WILSON

RECRUITED BY: GUNNERY SERGEANT G. REGUENA

PVT Y. T. ABUZAID PVT S. J. AHLGREN PVT N. J. AYALA PVT M. J. BARA S. B. BARAJASCABRERA PVT PVT A. BARBA PVT S. J. BECKER PVT J. A. BOYD PVT C. R. BREILEIN PVT L.C. BROOKS PVT F. R. CAMPOS PVT E. CASTILLO J. CASTROJACINTO PVT A. I. CHAN PVT K. CORTES PVT B. CRISPINO PFC* D. S. DANIELS PVT R. DELCASTILLO T. D. DEORNELLAS PVT G. D. FORCIER PVT C. T. GARNER PVT E. L. GOEDKEN PVT W.A. GOMEZ PVT E. A. GONZALEZ PVT S. A. GONZALEZ G.A. GONZALEZBOLANOS PVT E. G. GRAMAJOVALENZUELA PVT PVT M. HERNANDEZMENDOZA

PVT

PVT

PVT L. H. HURTA PVT E.A. JAIMES J. H. KIM PVT PVT L. S. KIMBALL A. G. LOPEZ PVT PVT J. R. MARQUEZ PVT D. MENDOZARODRIGUEZ PVT I. P. MERCER PVT Q. N. MERTH M. I. MIGUEL PVT PVT L. L. PAN PVT J. M. PEREZ JR JR PVT E. D. PIGNATORE PVT J. J. RODRIGUEZ PVT Z. C. ROMERO PVT K. S. SERVIN PVT D. J. SHANNON PVT E. SIANEZ PVT M. W. TOPPING PFC* D. E. TRESVANT PVT J. TRUJILLOGOMEZ PVT B. E. VASQUEZ PVT O. VASQUEZHERNANDEZ B. J. VIČTORIO PVT PVT J. J. VIDALES PVT I. VILLARREAI PFC* M. J. WEICKUN PVT C. R. WILSON

PVT	M. BARBOSA
PVT	B. N. BARNES
PVT	K. A. BAUTISTA
PVT	T. T. BEGAYE
PVT	K. A. BRODE
PVT	E. N. BURCHAM
PFC*	L. V. CARDENAS
PVT	B. G. COMMIAT
PVT	C. E. COVERDU
PVT	S. E. FERREIRA
PVT	P. M. FLORES
PVT	B. F. FOOKES
PVT	A. R. GAWEL
PVT	C. I. GLICK
PVT	L K. GOMEZ
PVT	A. E. GRIFFIS
PVT	G. M. GRUBE
PFC*	A. M. HENRY
PVT	K. R. HUNGRIA
1 1 1	K. K. HUNUKIA

PLATOON SENIOR DRILL INSTRUCTOR

STAFF SERGEANT N. G. GAVILANES

DRILL INSTRUCTORS

STAFF SERGEANT J. A. THOMAS SERGEANT M. E. DELACRUZ SERGEANT C. G. MELENDEZ SERGEANT S. R. SMITH

PHYSICAL FITNESS TEST

PRIVATE L. V. SARDENAS (293)

PVT

PLATOON HONOR GRADUATE

INSTRUCTOR: SERGEANT A. S. COLON

LANCE CORPORAL A. D. RIGBY RECRUITED BY: SERGEANT T. YODER

PLATOON SENIOR DRILL INSTRUCTOR GUNNERY SERGEANT H. M. LEYVA

DRILL INSTRUCTORS

STAFF SERGEANT R. G. COTTON

SERGEANT K. R. MENDOZA

SERGEANT L. F. DELACRUZ

PHYSICAL FITNESS TEST

PRIVATE F. M. KIALA (288)

PLATOON HIGH SHOOTER

PRIVATE T. C. DEHART (338) INSTRUCTOR: SERGEANT J. GARCIA

PLATOON HONOR GRADUATE PRIVATE FIRST CLASS M. K. HAMNER RECRUITED BY: STAFF SERGEANT A. JONES

ΓA	
M AS	
ATO UR	

VT	Y. YOSELIN ISIDORO
VT	R. J. LUNA
VT	M. N. MAHERAMUNDSON
VT	B. BRIANA MARTINEZ
VT	E. B. MARTINEZARRIAGA
VT	R. A. MCLEAN
VT	Y. YURIANA MITZINCUAUTLE
VT	M. B. PACK
VT	Y. YITZZEL PEREZ
VT	A. M. RED
CPL*	A. D. RIGBY
FC*	C. S. SHAWANO
VT	N. M. SILVA
VT	E. EMILY SOSA
VT	S. R. TORRES
FC*	L. M. TURQUEZA
VT	V. R. WILLIAMS
VT	E. M. WOOLERY

R. M. HURLIMAN

PVT	A. R. ALATORRE
PVT	M. A. ARREOLA
PVT	Y. A. AYALAVILLEDA
PVT	E. P. BARKER
PFC*	N. D. BATTLE
PVT	A. BAUTISTA
PVT	A. BAZELAIS
PVT	B. M. BENAVIDES
PVT	C. M. BERRY
PVT	T. H. BLACK
PVT	I. CORTESAVILA
PVT	E. CRUZBAUTISTA
PVT	A. CRUZLEON
PVT	J. A. DIAZ
PVT	J. D. ESPESETH
PVT	A. G. ESPINOZA
PVT	A. AYDAM. FAMOSO
PVT	A. M. FANNING
PVT	A. D. FLORES
PVT	J. A. GALLANT
PVT	I. GARCIABETANCOURT
PVT	G. I. GARCIAHALEVI
PVT	R. O. GONZALEZ
PVT	A. GRANADOS
PVT	E. L. GRAY
PVT	A. GUIDOCHAVEZ
PVT	J. A. GUTIERREZRODRIGUEZ
PVT	T. J. HALL

PVT M. K. HAMNER PVT L. L. HANDLEY PVT F. C. HEIEREN PVT M.A. HERRERA PVT A. S. HIROSHIMA PVT A. J. HYLAND PVT S. R. JOHN PVT P. A. JUAREZ JR. PVT J. A. KREMPA J. H. LARAQUETWOELK PFC* R. G. METZĠER PVT PVT N. C. MILLER PVT J. E. NAVARRO C. W. ONEALACEVEDO PVT PVT A. ONSUREZ PVT T. I. PETERS PVT J. B. PRESSLEY PVT K. T. OUICK PVT S. D. REED PVT L. J. RIDDLE PVT J. G. RIOSARELLANO PVT P. D. ROJAS PFC* G. A. STRIEDER PVT D. L. VALADEZ PVT A. C. VALADEZ PVT D. VELASQUEZPARRA PVT C. W. VOODEN

PHASE II

Phase II - Recruit Training

We have enhanced Recruit Training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core Values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in Recruit Training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from Recruit Training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the Nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our Nation. We have received countless letters from influential public leaders who are former Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

PLATOON HIGH SHOOTER PRIVATE C. SMYTHE (336) INSTRUCTOR: CORPORAL A. C. TOMBLINSON

PVT	E. J. ARAMBULA
PVT	M. A. AREVALO
PVT	R. I. ARIAS
PVT	J. E. BLOW
PVT	C. G. BONARES
PVT	N. L. BRUMMETT
PVT	J. E. BUSTAMANTE
PVT	C. M. CIGLER
PVT	I. A. CISNEROS
PVT	J. CORONA
PVT	T. R. CRISP
PVT	S. L. DAGNAN JR
PVT	M. A. DELGADO
PVT	O. E. DENTON
PVT	S. C. DEWEY
PVT	W. ESPINOGARZA
PVT	J. O. ESTRADA
PVT	A. GARCIA
PVT	J. N. GARCIA
PVT	S. GARCIA
PVT	A. GIMBA
PVT	J. S. GRACIDAVASO
PVT	B. M. GRIMM
PVT	R. GUEVARAESTRA
PVT	E. GUILLEN
PVT	J. J. HYUN
PVT	P. J. KOLECZEK

PLATOON SENIOR DRILL INSTRUCTOR SERGEANT C. R. CHANCY

DRILL INSTRUCTORS

SERGEANT L. RENTERIA

SERGEANT D. B. JOBE

SERGEANT A. BARRIGA

PHYSICAL FITNESS TEST

PRIVATE O. R. TOLLEFSON (289)

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS E. A. LOPEZ RECRUITED BY: SERGEANT J. CORTEZ

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS L. FONSECACABAN (335) INSTRUCTOR: CORPORAL A. A. DOMINGUEZ

T. E. ALVARADOLIDDLE

PLATOON HONOR GRADUATE PRIVATE FIRST CLASS D. D. SPENCER

RECRUITED BY: STAFF SERGEANT S. CASTILLOGUTTIREZ

	PVT	N. I. KRSTIC
	PVT	G. C. LAYSHOT
	PFC	E. A. LOPEZ
	PVT	A. C. MAGTIBAY
	PVT	D. A. MALDONADO
	PVT	B. C. MILLARD
EMORALES	PVT	D. I. MORGAN
	PVT	S. O. OCHOKI
	PVT	R. V. ORTLER
	PVT	J. M. POOL
	PVT	F. E. RAMIREZ
	PVT	L. E. RIOS
	PVT	B. A. ROBINSON
	PVT	F. A. ROBLES
	PVT	E. W. RODRIGUEZ
L	PVT	A. G. SALINASMAYA
	PVT	M. SANCHEZ III
	PVT	C. D. SMITH
	PVT	C. R. SMYTHE
	PVT	A. T. STOUCH
	PVT	K. L. TILLMAN
QUEZ	PFC*	M. E. TIRADO
-	PFC*	O. TOLLEFSON
RADA	PVT	B. F. TRILLANES
	PVT	R. VASQUEZ
	PVT	A. T. WALKER

PFC*

D. J. WORKMAN

F V I	L. E. CANO
PVT	J. CEBALLOSLEDESMA
PVT	C. V. CHAVEZ
PVT	Z. D. COLE
PVT	J. R. CONUI
PVT	H. E. CORRAL
PVT	B. D. CRONIN
PVT	M. R. DJAJAKUSUMA
PVT	E. ESCOBEDO
PVT	E. FAYIAH
PFC	L. FONSECACABAN
PVT	F. J. GARCIAADAME
PVT	D. R. GEARING
PVT	N. R. GEARING
PVT	L. R. GODOYBELTRAN
PVT	L. E. GUERREROPLASCENCIA
PVT	J. L. HAMILTON
PVT	N. J. HILL
PVT	B. D. HOLMON
PVT	J. P. JULIAN
PVT	X. LIU
PVT	R. M. LOSH
PVT	P. E. LUNA
PVT	E. MATA
PVT	C. J. MAZARIEGOS
PFC*	J. D. MCARN

PVT	H. L. NAHMAD
PVT	C. T. OBRIEN
PVT	G. ONOFRE
PVT	D. ORTEGA
PVT	C. R. PAYNE
PVT	D. C. PEREZ
PVT	N. PEREZALFARO
PVT	S. PETERSON JR
PVT	A. C. PIPER
PVT	L. E. PRICE
PFC*	G. R. QUEZADA
PVT	C. J. QÙINTANA
PVT	J. RIVERA
PVT	N. A. ROGERS
PVT	K. D. RUSSELL
PVT	D. A. SAENZ
PVT	R. A. SANCHEZ
PVT	C. R. SCHOENFELD
PFC	D. D. SPENCER
PVT	C. W. STANAGE
PVT	P. SU
PVT	E. G. TAYLOR
PVT	A. TINOCOMARTINEZ
PVT	J. VALENZUELA
PVT	I. VARGAS
PFC*	A. WAGNER JR.
PVT	D. YAZZIE III



DRILL INSTRUCTORS

STAFF SERGEANT O. DIAZ

STAFF SERGEANT P. Y. CHOK

STAFF SERGEANT A. E. PEREZHOPE

STAFF SERGEANT J. J. HICKS

PHYSICAL FITNESS TEST

PRIVATE J. ONOFRE (292)

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our Nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses

of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation has committed Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The



battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: the determination to overcome any obstacle that stands in the way, fueled by unshakeable honor, courage, and commitment.

Phase I

How WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



Phase I - Recruiting

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine Recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.