WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

Band Serenade

Chaplain's Prayer *

"Attention", "Adjutant's Call" And March-On

The National Anthem *

Sound Off

Presentation Of The Command To The Commander Of Troops

Report

Publication Of The Order And Officers Center

Battalion Commander's Remarks

Presentation Of The Command To The Reviewing Officer

Pass In Review (Please Rise When The American Flag Passes)

Anchors Aweigh/The Marines' Hymn *

Graduates Return Front And Center

Recognition Of The Company Staff

Retirement Of The Platoon Guidons And Recognition Of Honor Graduates

Final Dismissal

* PLEASE RISE

MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the West Coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some, 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training, overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base San Diego was officially renamed Marine Corps Recruit Depot San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its Nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train male and female recruits who reside west of the Mississippi River to serve at the call of the Nation.

Known for its unique Spanish Colonial Revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings at San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such a Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall, and Day Hall. Today, the Depot has 388 acres and 25 buildings listed on the National Register of Historic Places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General David C. Hyman, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United

States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation, to include, the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our Core Values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Semper Fidelis,

P. M. Rummler Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, and passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

MARINE CORPS VALUES

WHY WE SUCCEED

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

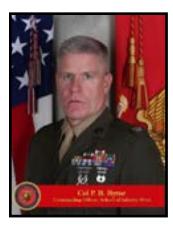
Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and Country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



PARADE REVIEWING OFFICER



Colonel Patrick B. Byrne Commanding Officer, School of Infantry West

Colonel Patrick Byrne, a native of Cypress, Texas, enlisted in the Marine Corps in January 1994. Upon completing entry-level training, he reported to 2nd Battalion, 4th Marines for duty as an Automatic Rifleman. He served as a Fire Team Leader during the battalion's 31st MEU (SOC) deployment in 1995 and was selected for the Marine

Enlisted Commissioning Education Program in 1996. He was commissioned upon graduating from Texas A&M University in 1998 with a Bachelor's Degree in Agricultural Systems Management.

In January 2000, Second Lieutenant Byrne reported to 2nd Battalion, 1st Marines, where he served as Rifle Platoon Commander and Rifle Company Executive Officer. While deployed with the 11th MEU (SOC) in 2001, he participated in humanitarian assistance operations in East Timor and served as Officer-in-Charge of a security detachment that reinforced Interim Marine Corps Security Force Company, Bahrain.

In June 2002, First Lieutenant Byrne reported to Expeditionary Warfare Training Group, Pacific where he served as Assistant Officer-in-Charge and Officer-in-Charge of the Amphibious Raid Branch. Following this assignment, he attended Expeditionary Warfare School.

In August 2006, Captain Byrne reported to 3rd Battalion, 1st Marines. He served as a Rifle Company Commander during the battalion's 13th MEU deployment in 2007, participating in combat operations when the MEU transitioned ashore into Iraq. He served as Weapons Company Commander during the battalion's 31st MEU deployment in 2008, assuming duty as the battalion's Operations Officer at the end of the deployment.

In June 2009, Major Byrne assumed command of Recruiting Station Montgomery, Alabama. Upon relinquishing command in June 2012, he attended Air Force Command and Staff College.

PARADE REVIEWING OFFICER

In June 2013, Major Byrne reported to the 15th MEU where he served as Assistant Operations Officer for the MEU's Deployment 15-1, Operations Officer for the MEU's Deployment 17-2, and Executive Officer following the MEU's return from Deployment 17-2.

In August 2018, Lieutenant Colonel Byrne reported to the 1st Marine Regiment for duty as the Regimental Executive Officer.

In January 2019, Lieutenant Colonel Byrne assumed command of 2nd Battalion, 4th Marines, deploying with Battalion Landing Team 2/4 for the 31st MEU's 20.2 deployment. Upon relinquishing command in February 2021, he reported to I MEF where he served as the G-35 Expeditionary Operations Cell Lead, G-35 Future Operations Officer, and Deputy Assistant Chief of Staff G-3.

Colonel Byrne assumed command of School of Infantry–West in March 2024. Colonel Byrne is a graduate of Expeditionary Warfare School, Weapons Tactics Instructor Course, and Operations Tactics Instructor Course, and earned a Master of Military Arts & Science from Air Force Command and Staff College. His personal awards include the Legion of Merit, Meritorious Service Medal with gold stars in lieu of third award, Navy and Marine Corps Commendation Medal with combat distinguishing device and gold star in lieu of second award, and the Navy and Marine Corps Achievement Medal with gold star in lieu of second award.of third award, Navy and Marine Corps Commendation Medal with combat distinguishing device and gold star in lieu of second award, and the Navy and Marine Corps Achievement Medal with gold star in lieu of second award.of third award, Navy and Marine Corps Commendation Medal with



Awards

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they are the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they are the most physically fit Marine in their company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade. (EX.) PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

> -Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Chief of Staff Sergeant Major Parade Reviewing Officer Brigadier General D. C. Hyman Colonel C. R. Von Bergen Sergeant Major O. A. Leavy Colonel P. B. Byrne

RECRUIT TRAINING REGIMENT

Commanding Officer Executive Officer Sergeant Major Regimental Drill Master Narrator Colonel P. M. Rummler Colonel C. E. Kesler Sergeant Major T. A. Bachman Gunnery Sergeant D. J. Vilchek Staff Sergeant J. A. Anderson

SECOND RECRUIT TRAINING BATTALION

Commanding Officer Executive Officer Sergeant Major Chaplain Battalion Drill Master

Commanding Officer

Series Commander

Series Commander

Enlisted Conductor

National Color Bearer

Organizational Color Bearer

Drum Major

Rifle Bearer

Rifle Bearer

Chief Drill Instructor

Chief Drill Instructor

Company First Sergeant

Lieutenant Colonel P. C. Trower Major M. Harris Sergeant Major R. A. Jimenez Lieutenant Ochigbo Staff Sergeant L. Stogdill

COMPANY F

Captain R. J. Vickner First Sergeant C. D. Martinez

SERIES 2129

1st Lieutenant M. A. Gagnon Staff Sergeant J. A. Thomas

SERIES 2133

Captain A. L. Arnold Staff Sergeant R. C. Stanton

MARINE BAND SAN DIEGO

Gunnery Sergeant R. Ponsor-DeChant Gunnery Sergeant W. Hayes

COLOR GUARD

Sergeant J. Rubio Sergeant E. Banlaoi Sergeant B. Lopez Sergeant G. Guiterrez



2129

SENIOR DRILL INSTRUCTOR STAFF SERGEANT O. DIAZ

DRILL INSTRUCTORS

SERGEANT M. E. DELACRUZ

STAFF SERGEANT C. D. WARNSER SERGEANT A. G. MUNOZ SERGEANT M.ACEVEDO SERGEANT J. E. CASTANEDA

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS J. DUHS (282)

PVT

PLATOON HIGH SHOOTER

PRIVATE J. R. LABOUCANE (333) INSTRUCTOR: SERGEANT D. MONAHAN

PLATOON HONOR GRADUATE

LANCE CORPORAL ALEJANDRO RENTERIA RECRUITED BY: SERGEANT R. YANEZ

PFC K. BLAS PVT E. CARDENAS PVT E. CASTEEL PVT N. CICIK PVT T. COELHO PVT K. DUCKWORTH PFC J. DUHS PFC A. ERWIN PFC D. FAISAO JR. PVT Z. FOSTER PVT J. GARCIA PVT D. GARCIALOPEZ PFC F. GARCIASANDOVAL PFC S. GILREY PVT K. GUZMANREYES G. ITIBUS PFC PFC J. JENKINS PFC C. JUAREZ

PVT J. LABOUCANE PVT L. MCCLENDON PVT I. MORALES PVT C. MORGAN PFC P. PAUL PVT D. RADISH PVT M. RENSING III LCPL* A. RENTERIA PVT Z. SHERMAN PVT C. STEPHEN PVT J. TAXTORRES PVT E. TENSKI PVT J. TEREYAMA PVT L. VALLIER PFC A. WHITE PVT A. WITZKE PFC C. ZEPEDA

A. KING

SENIOR DRILL INSTRUCTOR STAFF SERGEANT E. A. CANDELARIA

PLATOON 2120

DRILL INSTRUCTORS

STAFF SERGEANT L. F. DE LA CRUZ

STAFF SERGEANT A. A. LUSTFIELD

STAFF SERGEANT A. OCHOA

SERGEANT A. V. COOK

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS B. J. SAENZ (289)

PLATOON HIGH SHOOTER

PRIVATE D. K. NIX (230) INSTRUCTOR: CORPORAL S. HATTON

PFC A. BARRELA JR. PVT E. BAUMANN PVT G. BLACK PFC K. BONDOC S. CARLOS PFC PVT D. ELOPH PFC J. ESTRINGEL PVT T. FACKINER PFC D. GARCIAMARTINEZ PVT S. HARVEY PVT V. HERNANDEZ PVT **B. HERRING** PVT D. HINRICHS PVT A. KERZAN PVT C. KOLLROSS PVT M. MARTELL PVT D. MEILY PVT D. NIX

PLATOON HONOR GRADUATE PRIVATE FIRST CLASS B. J. SAENZ RECRUITED BY: STAFF SERGEANT FLORES

PVT A. PINTO PVT P. REHWINK PVT M. REICH PFC J. REISINGER PFC* B. SAENZ PVT B. SAUL PFC J. SNOW PVT **B. SUTTERFIELD** PVT X. TERRY PVT G. TIRADO III PVT R. TORREZ PFC M. VOLKERT PVT A. WEATHERLY PFC Z. WEHMAN PVT T. WELCH PVT E. WILLIAMS JR. PVT E. ZAVALETA PFC L. ZENON



PLATOON 2131 SENIOR DRILL INSTRUCTOR STAFF SERGEANT. J. TIMMONS

DRILL INSTRUCTORS

STAFF SERGEANT M. RAMIREZ STAFF SERGEANT A. V. MARSEILLES STAFF SERGEANT D. T. GOODMAN CORPORAL R. T. SANDERS JR.

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS M. D. CALEB (300)

PVT

PLATOON HIGH SHOOTER

PLATOON HONOR GRADUATE LANCE CORPORAL J. K. LAMB

PRIVATE J. RODRIGUEZ (232) INSTRUCTOR: SERGEANT M. ALBERS

RECRUITED BY: SERGEANT J. ZIGGI

PVTD. BROWNPVTI. BRPWNPVTB. BROWNLEE IIIPVTC. CALLAGHANPVTJ. CALLAHANPVTJ. CANOPVTB. CAREWPVTB. CAREWPVTK. CARRINGTONPVTF. CASTROPVTT. CHARMLEYPVTJ. COATSPVTE. FILOZOVPFCN. GARZAPFCH. GERBICHPVTJ. HERNANDEZPVTS. HESTBERGPVTJ. LAMB
--

PVT S. MADRID PVT W. MCCLURE PVT T. MENASCO PVT C. MORRIS PFC T. NEWBY PVT S. NEWTON PFC M. OBRIEN PFC A. PEREZ PVT N. RICHARDSON J. RODRIGUEZ PVT PVT M. RONNING PVT A. SANDOVAL III PVT C. STANLEY PFC L. STEWART PVT C. STOTTS PVT N. TIPPEN PVT H. WASHBURN PFC L. WHITESIDE

C. LOPEZ

SENIOR DRILL INSTRUCTOR STAFF SERGEANT A. C. PEREZHOPE

PLATOON 2133

DRILL INSTRUCTORS

STAFF SERGEANT M. A. GARCIA STAFF SERGEANT P. D. BRINGAS

STAFF SERGEANT J. JUAREZ

STAFF SERGEANT J. D. VELASQUEZGARCIA

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS E. V. JOHNSTON (297)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS F. V. DELEONGUERRERO (236) INSTRUCTOR: SERGEANT L. Z. LOFFER

PFC A. B. ACOSTA PVT J. B. ALICEA PVT C. L. BESWICK PVT B. A. BONILLA F. J. CARRANZA PVT PVT C. E. COLE JR F. V. DELEONGUERRERO PFC PVT C. E. DIKE PVT C. L. FRAUSTO PVT W. O. HABERT PFC* D. I. HARRIS II PVT J.A. HUTYRA PVT S. M. IBARRAMENDIOLA PFC O. JIMENEZ PVT A. B. JOHNSON PFC* E. V. JOHNSTON PFC E. A. KNUDTSON PVT B. LUNA

PLATOON HONOR GRADUATE PRIVATE FIRST CLASS E. V. JOHNSTON RECRUITED BY: GUNNERY SERGEANT B. J. LONG

PVT	N. G. MARQUEZ
PVT	J. A. MCBRÌDE
PVT	J. P. MORRIS
PVT	A. MOTA
PVT	M. A. MURILLO
PVT	G. L. NAVARRODELGADO
PFC*	N. E. NELSON
PVT	J. G. PENA
PVT	T. A. POTEET
PFC	B. SALINASPEREZ
PVT	E. A. SCHLIEP
PVT	J. B. SCHMIDT
PVT	R. X. SUAREZ
PFC	T. T. TOBIN
PVT	G. E. TORIBIOQUINTERO
PFC	E. W. TORRES
PVT	A. D. VASAK
PVT	C. J. WILLIAMS





SENIOR DRILL INSTRUCTOR

SERGEANT A. BARRIGA DRILL INSTRUCTORS

SERGEANT K. R. MENDOZA

SERGEANT C. JIMENEZ

SERGEANT I. CASTILLOCHAVEZ

SERGEANT W. G. THOMAS

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS H. IBARRA (291)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS C A. TODD (332) INSTRUCTOR: LANCE CORPORAL C. GREENE

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS S. F. KELLY RECRUITED BY: SERGEANT W. SOUTH

PVT	D. C. ACOSTA
PVT	N. ALARCON
PFC	O. ANAYASANTOS
PVT	M. A. ANDRADE
PVT	E. M. BARNETT
PVT	G. N. BARRERA
PVT	G. M. CONTRERAS
PFC	S. R. CONTREARAS
PFC	J. D. DELACRUZ
PVT	L. L. DOWNS
PVT	S. ENRIQUEZBRISENO
PVT	E. E. GOMEZ
PFC*	G. T. GONZALEZ
PVT	R. HILARIOROJAS
PFC	K. J. HOWELL
PFC	H. R. IBARRA
RCT	D. JARQUINWEN
PVT	W. A. KÀMEKONBARRERA

PVT S. V. MAGANA F. MELGOZARODRIGUEZ PVT PFC J. MERCEDLORENZANA PFC H. N. MORALES J. M. NAVARRO M. T. OESTERREICH PVT PVT PVT J. ORTEGA PVT A. ORTIZ PVT D. PATINO S. RODRIGUEZMOYA JR. PFC PFC* K. F. SANTOS PVT A. THY PFC C. A. TODD D. B. TOHOM PFC PVT K. VANG B. A. WEBB PFC PFC J. L. WILKES

SENIOR DRILL INSTRUCTOR STAFF SERGEANT R. E. COTTON

PLATOON 2135

DRILL INSTRUCTORS

STAFF SERGEANT W. D. GONZALEZSANCHEZ

STAFF SERGEANT A. T. POOLE

SERGEANT J. W. MOTTA

SERGEANT C. M. EVANS

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS M. R. MORALES (283)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS J. SMITH (336) INSTRUCTOR: SERGEANT D. HEMMINGSEN PLATOON HONOR GRADUATE PRIVATE FIRST CLASS E. R. HALL

RECRUITED BY: SERGEANT T. HALL

PFC	R. ACOSTA
PVT	A. E. ALOBA
PFC	L. M. BENDICK
PVT	G. A. BENITEZ
PFC*	O. T. BENOIT
PVT	D. CANONCARDONA
PFC	J. S. CHIH
PVT	Q. T. DABB
PVT	À. E. DELGADO
PFC	A. S. GARCIA
PVT	A. GONZALEZVARGAS
PVT	C. O. GREEN
PVT	I. GUTIERREZ
PFC	E. R. HALL
PVT	L. E. HEREDIA
PFC	A. S. HERNANDEZ
PVT	V. L. HOLCOMB
PVT	S. J. JIMENEZ
PFC	N. R. JOACHIM
PFC	W. O. JONES
PVT	I. LOPEZ
PVT	N. I. LOPEZ

PVT M. MADRIGAL PVT E. L. MANZO PVT B. A. MARTINEZ PVT V. H. MARTINEZ J. A. MAY P. M. MELENDY PFC PVT PVT E. J. MISTICA PFC M. R. MORALES PVT T. C. MOSHARRAFA PFC R. H. NORRIS PFC K. NOZAWAAUCLAIR PVT A. A. ORDUNO PFC I. K. OROURKE M. A. ORTIZ PVT PVT A. J. PACHECO C. B. PHELPS PVT PVT J. M. RAMIREZ JR. PVT G. B. SANDERS J. SMITH PFC* D. M. SUTTON PFC PVT J. A. TAPIA PVT J. E., TREBLE

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our Nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses

of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation has committed Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful



in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: the determination to overcome any obstacle that stands in the way, fueled by unshakeable honor, courage, and commitment.

Phase I

How WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



Phase I - Recruiting

Teaching these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine Recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.

PHASE II

Phase III & IV

Phase II - Recruit Training

We have enhanced Recruit Training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core Values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in Recruit Training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior

stations, movement courses, and reaction problems tackled over a grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



Phase III - MOS Schools

After graduating from Recruit Training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the Nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our Nation. We have received countless letters from influential public leaders who are former Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.