Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER *

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM *

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn *

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

* PLEASE RISE

Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego", an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General William M. Jurney, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest

company of young men who have succeeded in that challenge. We are here to celebrate with you their twelve weeks. Your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation to include the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character, and values, necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards, and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps; for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD, the San Diego area, and take time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine. I wish a happy stay and safe return home.

Gratefully,

D. R. Kazmier Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

Marine Corps Values

WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

OURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Larade Reviewing Officer



COLONEL

WILLIAM B. PITMAN

United States Marine Corps

Colonel Pitman is from Sacramento, California and enlisted in the Selected Marine Corps Reserve in 1984, graduated with a degree in political science from the University of California, Davis, and was commissioned in September 1988.

Col Pitman's assignments in the Operating

Forces include: Maintenance Management Officer, Embarkation Officer, Food Service Officer, and Platoon Commander, Headquarters and Service Battery, 3rd Battalion, 11th Marines (1989-1992); Executive Officer, Headquarters and Service Company, I MEF/1st SRIG (1993-1994); Motor Transportation/Engineer Officer H&S Co, 1st SRIG (1995); S-4 9th Communications Battalion, 1st SRIG (1996); Operations Officer/HQ Company Commander, Executive Officer, Marine Wing Support Squadron 374, 3rd MAW (2000-2003); Company Commander, Support Company, Operations Officer, Executive Officer, 2nd Transportation Support Battalion, 2nd FSSG/2nd MLG (2003-2006); AC/S G-4, Chief of Staff, AC/S G-3, 1st MLG (2009-2011); Commanding Officer, Combat Logistics Regiment 17, 1st MLG (2012); AC/S G-4, I Marine Expeditionary Force (2013-2015).

His service in the supporting establishment and joint duty assignment include: S-4/Supply Officer, Headquarters Battalion, MCAGCC, Twentynine Palms, CA (1993); Executive Officer/Inspecting Officer, Company F, Marine Security Guard Battalion, Nairobi, Kenya/Pretoria, South Africa (1997-2000); Division Chief, Coalition Affairs Operations, Executive Assistant to the Assistant Director J-5, and Director, Eastern European Division, J-5 Directorate, Joint Chiefs of Staff, Pentagon (2006-2009).

In addition to various logistics courses, Col Pitman is a graduate of The Basic School, Basic Logistics Officer School, the Marine Corps Command and Control Systems Course, and the Marine Corps Command and Staff College.

Col Pitman participated in Operations: DESERT SHIELD/DESERT STORM; VALIANT WARRIOR; Recovery operations in Nairobi, Kenya and Dar Es Salaam, Tanzania; IRAQI FREEDOM; ENDURING FREEDOM. His personal decorations include the Legion of Merit,

Parade Reviewing Officer (cont.)

Bronze Star, Defense Meritorious Service Medal, Meritorious Service Medal, Navy and Marine Corps Commendation Medal with two gold stars, Navy and Marine Corps Achievement Medal with one gold star, Combat Action Ribbon and the Department of State Award for Heroism.



Awards

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.** (EX.) PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

> -Major General John A. Lejeune, 13th Commandant of the Marine Corps

Graduation Staff

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General William M. Jurney

Chief of Staff Colonel Jim G. Gruny

Sergeant Major Sergeant Major Devon A. Lee
Parade Reviewing Officer Colonel William B. Pitman

RECRUIT TRAINING REGIMENT

Commanding Officer Colonel Daniel R. Kazmier

Executive Officer Lieutenant Colonel Arturo Hernandez

Sergeant Major Sergeant Major Chasen E. Getty
Regimental Drill Master Gunnery Sergeant Justin L. Saunders

Narrator Staff Sergeant William M. Zahorak

FIRST RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel P. M. Rummler

Executive Officer Major G. C. Garlit

Sergeant Major C. W. Kenly

Chaplain Lieutenant K. L. Johnson
Battalion Drill Master Staff Sergeant R. Y. Lee

COMPANY D

Commanding Officer Captian M. C. Choate

Company First Sergeant K. D. Nelson

LEAD SERIES

Series Commander Captian T. R. Smith

Chief Drill Instructor Staff Sergeant E. M. Hamilton

FOLLOW SERIES

Series Commander Captian H. McShane

Chief Drill Instructor Master Sergeant L. W. Livings

MARINE BAND SAN DIEGO

Enlisted Conductor Gunnery Sergeant F. M. Gaxiola Drum Major Staff Sergeant B. R. Williams

COLOR GUARD

National Color Bearer
Organizational Color Bearer

Organizational Color Beare Rifle Bearer

Rifle Bearer

Sergeant D. Poganski Sergeant D. Futral Sergeant M. S. Hines

Sergeant M. A. Brooks

1061

SENIOR DRILL INSTRUCTOR STAFF SERGEANT R. D. LOSONGCO

DRILL INSTRUCTORS

STAFF SERGEANT C. F. PEREZ SERGEANT D. E. GALLAGHER SERGEANT G. A. BARRETT

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS M. J. BERRY (292)

PLATOON HIGH SHOOTER
PRIVATE FIRST CLASS D. M. RAEDER (338)
INSTRUCTOR: SERGEANT A. JAOQUIN

PLATOON HONORMAN

PRIVATE FIRST CLASS E. RIOSZAVALA RECRUITED BY: STAFF SERGEANT J. TRUONG

11.10	110010101011111111111111111111111111111		
PVT	I. H. AVONCEVILLA	PVT	A. H. PAEZ
PFC	M. J. BERRY	PVT	G. A. PEREZ
PVT	I. C. BIEBUYCK	PFC	D. M. RAEDER LI
PVT	T. M. DRAP	PVT	Z. T. RAGAN
PFC	J. A. FARIAS	PFC*	J. A. RANGEL JR
PVT	D. A. FLORES	PFC	R. T. RELERFORD
PVT	B. N. GARCIA	PVT	J. L. REYES
PFC	M. L. GARCIA	PVT	J. REYNOSO
PVT	S. M. HAWKINS	PFC	E. RIOSZAVALA
PVT	Z. Y. HELLAND	PFC	G. D. SANDERS
PVT	J. T. HILL	PVT	R. T. SCHOONOVER
PVT	L. W. HUFF	PVT	T. C. SCOTT
PVT	J. H. KILBURG	PVT	J. J. SMITH
PFC	I. J. LINNEMAN	PFC	M. T. SMYTHE
PFC	D. T. LIPS	PVT	N. M. SOVIS
PVT	Z. P. MEYER	PVT	J. A. TORREZ
PVT	M. R. MOSER	PFC*	J. B. TURNER
PFC*	B. A. NAVARRETE	PVT	J. A. URBINA
PFC	S. M. NEISES	PVT	J. J. WALSTROM
PVT	B. E. NORTHUP	PVT	J. B. WILLARD
PVT	A. C. PADILLA	PFC	B. A. ZUNIGA

1062

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT K. A. FORD

DRILL INSTRUCTORS

STAFF SERGEANT A. B. HAWKINS SERGEANT E. CALDERON SERGEANT T. C. HASTINGS SERGEANT L. E. MEDINA

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS M. S. SCHUMARKER (289)

PLATOON HIGH SHOOTER	
PRIVATE D. QUIJAS (337)	

INSTRUCTOR: SERGEANT D. M. UNRATH

PVT T. M. KLEMMER

PLATOON HONORMAN LANCE CORPORAL N. B. SMITH RECRUITED BY: STAFF SERGEANT A. OCHOA

PFC F. J. BAHENA PVT C. R. KRISELL PVT I. N. LOPEZ PFC J. K. BARRAZA PVT N. L. BENTZ PVT T. J. MAHAN PVT K. G. BLAKE PFC K. S. MCPARTLAND PVT J. M. BOUNINCONTRO E. M. MEZA PFC J. CELEDONPEREZ PVT F. A. MORALEZAGAL PFC M. D. CHRISTIANA PVT V. MUNOZ PFC L. F. CORDOVA PFC* C. A. PATLAN PVT B. A. CORTEZ PVT B. PLASCENCIA PVT M. J. CORTEZ PVT D. QUIJAS PVT O. J. CRAVENS PVT A. QUINTANAHERNANDEZ PVT I. RAMIREZ PFC M. L. CUEVAS PVT A. N. CURRO PVT T. J. RAMOS PFC M. V. DAILEY PFC R. C. REAZA JR PVT E. E. RODRIGUEZ PVT M. G. DARING PVT A. G. DIAZRIVERA PVT E. J. RUFFING PVT A. J. EDWARDS PVT J. H. SCHULZ PFC J. M. FITZHARRIS PFC* M. S. SCHUMAKER PVT C. J. GUTIERREZ PVT J. D. SHANEYFELT PFC J. C. HERMOSILLO PVT K. E. SLAUGHTER PVT J. P. HERNANDEZGUIZA LCPL* N. B. SMITH PVT C. M. HEWITT PFC D. R. SNIDER PFC R. D. HOUSTON IR PVT J. T. WALKER PFC T. A. WILLIAMS IR PFC* A. H. INIESTA PVT I. JIMENEZ PVT B. I. WILSON

TO63

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT E.A. CASTRO

DRILL INSTRUCTORS

STAFF SERGEANT A. J. NIETO SERGEANT T. GRESHIK

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS J. NIETO (297)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS M. B. MOYA (333) INSTRUCTOR: SERGEANT EDWARDS

PVT C. I. AVALOS

PFC C. D. FELICES

PVT H. FERNANDEZ

PVT J. A. FERNANDEZ

PFC C. A. HEARRELL

PVT F. E. HERNANDEZ

PVT A. J. HEATH

PLATOON HONORMAN

PRIVATE FIRST CLASS C. A. HEARRELL RECRUITED BY: STAFF SERGEANT V. CARTER

PVT J. E. POLK

PVT J. E. PROPHETE PFC S. G. RAMSEY

> PFC T. D. RANDERMANN PFC J. D. RICKMAN

PFC J. A. STRICKLAND

PVT T. J. THOMPSON

PVT D. M. TOLER

PVT C. L. TORRES

PFC C. I. URINCHO

PVT G. A. VELEZ JR

PVT J. B. WHEELER

PVT E. A. WILLIAMS

PFC T. B. ZEIGLER

PVT J. L. ZENDEL

PVT U. ZUBIA JR

PVT T. A. ROCHA PFC J. M. RODRIGUEZ JR

PVT E. M. HERSHBERGER PVT C. C. ROWE PVT T. M. HILE PVT I. D. RUPP

PVT A. J. HUTTONSNAIR PVT B. C. SAEPHAN PVT P. IBARRA PVT M. T. SAUTTER

PVT Z. D. JONES PVT N. H. SCHMIDT PFC L. J. KNIGHT PVT M. A. SENA

PVT J. A. LARA PFC* B. M. LEWIS

PFC E. MARTINEZ JR

PVT M. A. MATHEWSKURTZ PVT L. A. MCCULLOUGH

PVT M. A. MCLEAN PFC* T. H. MILFORD

PFC M. B. MOYA PFC* J. NIETO

PFC M. J. OVERFELT PVT A. J. PINAMARTINEZ

PVT B. E. PLATA

1065

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT D. C. PATRICK

DRILL INSTRUCTORS

STAFF SERGEANT J.T. PEPITONE SERGEANT A. M. SWAN SERGEANT D. L. HARRISON SERGEANT M.A CASILLAS

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS O. S. VAZQUEBELTRAN (289)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS A. P. ROSALES (335) INSTRUCTOR: SERGEANT J. F. FLORES

PLATOON HONORMAN PRIVATE FIRST CALSS C.T. PACKER RECRUITED BY: SERGEANT D. RANDALI

PFC K.A. BLACKWELL PVT A.P. ROSALES PVT S.M. BOCANEGRA PVT C.A. RUSSELL PVT A.U. BUSTILLOS PVT D.J. SANCHEZ PVT C.L. DELANGEL PVT T.J. SANDS PFC* K.B. DUCKWORTH PVT S.R. SCHVANEVELDT PVT P.J. HORN PFC A.D. SENA PVT K.M. ISMERIO PVT T.A. SOUSA PVT P.J. JAMES PFC C.L. SPEARS PVT R.L. TABUDLONG PVT D.P. LARGE PVT C.T. LIVOTI PVT L.I. THOM PVT J. MENDEZ PFC S.L. TU PVT J. MENDEZ PFC* O.S. VAZQUEZBELTRAN PVT J.A. MILLMAN PVT A.F. VIGIL PVT C. NGO PFC S.A. VILLAGOMEZ PFC* C.T. PACKER PFC A. VILLARREAL PVT L.A. PALACIOUS PFC T.M. WEATHERFORD PVT A. PEREZ PVT M.E. WENDEL **B.E PINKHAM** PVT C.R. WILMANS PFC M. RAYAS PFC J.P.WITTWER PVT E.B. REYES PVT R.O. YAZZIE PVT J.D. QUIROZ PFC D.M. YORK PFC I. ZUNIGA PVT A.H. REYNOLDS PFC A.E. RODRIGUEZ PVT I. ZUNIGA PVT E. ROLDANHERNANDEZ

Meritorious Promotion *

PHASE II

PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. S. RODRIGUEZ

DRILL INSTRUCTORS

STAFF SERGEANT J. V. ROBLEDO STAFF SERGEANT R. E. BASCOM STAFF SERGEANT R. ROBLEDO STAFF SERGEANT S. A. SILVA

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS M. S. CLEMONS (300)

PLATOON HIGH SHOOTER	PLATOON HONORMAN			
PRIVATE H. S. RADKE (336)	PRIVATE FIRST CLASS A. J. PASKE			
NSTRUCTOR: CORPORAL C. I. WALLACE	RECRUITED BY: STAFF SERGEANT B. HERSHISER			

PFC	R. J. AAMODT	PFC	B. P. DUGAN
PVT	K. R. ACUNAROM	PVT	J. R. FELIX
PFC	H. J. ALEXANDER	PVT	D. A. FOSTER
PVT	D. G. ALEXANDEHENTSCHEL	PVT	L. A. GONZALEZ
PVT	W. W. ANTOINE	PVT	T. F. HENRY
PFC	C. W. BAER	PFC	D. F. HUNT
PVT	T. N. BAIN	PVT	L. G. LYONS
PVT	L. C. BALLAIN	PVT	E. MACIASCONSTANTINO
PVT	A. J. BARATTA	PVT	N. I. MARS
PFC	T. A. BAURES	PVT	D. M. MCGEE
PVT	R. E. BERRIOS	PFC	T. J. NESS
PVT	R. B. BERUMEN	PFC*	A. J. PASKE
PVT	D. L. BREWER	PFC*	D. J. PETERSEN
PFC*	J. E. CHAVARRIA	PVT	H. S. RADKE
	H. D. CHRISTIE		
PFC	M. S. CLEMONS	PVT	C. J. SHAW
PFC	F. X. COUGHLIN	PVT	J. M. SILVA
PVT	J. N. CUTHBERT	PFC	J. TRAN
PVT	K. DOMINGUEZ	PVT	J. R. TUCKER
PVT	K. R. DRIPS	PFC	D. C. ZHOU

SENIOR DRILL INSTRUCTOR STAFF SERGEANT D. N. PERALTA

DRILL INSTRUCTORS

STAFF SERGEANT E. H. SHIVER SERGEANT N. J. CAMPBELL SERGEANT A. N. NAVEJAS

PHYSICAL FITNESS TEST

PLATOON HONORMAN

PRIVATE FIRST CLASS J. R. EGAL

PRIVATE FIRST CLASS J. R. EGAL (291)

INSTRUCTOR: SERGEANTD, M. ARMENDARIZ RECRUITED BY: STAFF SERGEANT J. EMMERT

PLATOON HIGH SHOOTER

PRIVATE H. D. ELLIS (337)

AMODT	PFC	B. P. DUGAN	PVT	A. E. ACEVEDO	PVT	W. A. COFFMAN
CUNAROM	PVT	J. R. FELIX	PVT	J. S. ALVAREZ	PFC	J. E. CONTRERAS
LEXANDER	PVT			D. R. ANDERSON		A. F. CORR
LEXANDEHENTSCHEL	PVT	L. A. GONZALEZ	PVT	B. T. ANDERSON	PVT	E. CORTEZ JR.
ANTOINE	PVT	T. F. HENRY	PVT	A. J. ARAGON	PVT	C. G. CRASEMOREHEAD
BAER	PFC	D. F. HUNT	PVT	R. J. ATENE	PFC*	R. I. DANIELS
BAIN	PVT		PVT	D. A. BAKER	PFC	D. M. DAPRILE
BALLAIN	PVT	E. MACIASCONSTANTINO	PVT	E. BALDERAS	PVT	C. DEANDA
ARATTA	PVT	N. I. MARS	PFC	B. BAQUERA	PFC	B. A .DECKARD
SAURES	PVT	D. M. MCGEE	PVT	D. A. BAUTISTA	PVT	T. S. DICKSON
BERRIOS	PFC	T. J. NESS	PFC	R. BECERRA	PVT	D. T. DOBBS
BERUMEN	PFC*	A. J. PASKE	PVT	B. P. BECKER	PVT	J. W. DUNN
BREWER	PFC*	D. J. PETERSEN	PFC	C. M. BENNETT	PFC	J. R. EGAL
HAVARRIA	PVT	H. S. RADKE	PFC	A. Q. BERTUBIN	PVT	H. D. ELLIS
CHRISTIE	PVT	J. A. SANDER	PFC*	B. W. BETTS	PFC	J. B. FAWSON
CLEMONS			PVT	A. BRACAMONTES	PVT	J. FLORES
COUGHLIN	PVT	J. M. SILVA	PVT	M. Q. CAPPS	PFC	K. FRANDSEN
UTHBERT	PFC	J. TRAN	PVT	C. A. CARSON	PFC	W. T. GENSLER
MINGUEZ	PVT	J. R. TUCKER	PVT	H. A. CATES	PVT	T. J. GUERRETTE
DRIPS	PFC	D. C. ZHOU	PVT	C. E. CERON	PFC*	B. K. HALL
			PVT	A. W. CHAMBERS	PVT	A. HERNANDEZ
			PVT	F. L. CISNEROS	PVT	M. HERNANDEZ JR
			PFC	B. W. CLARY	PVT	G. M. FIERROS

Meritorious Promotion * Meritorious Promotion *

Why The Transformation?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force

that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational



and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

Phase I

How We Are Doing It.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.