Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

Band Serenade

Chaplain's Prayer *

"Attention", "Adjutant's Call" And March-On

The National Anthem *

Sound Off

Presentation Of The Command To The Commander Of Troops

Report

Publication Of The Order And Officers Center

Battalion Commander's Remarks

Presentation Of The Command To The Reviewing Officer

Pass In Review (Please Rise When The American Flag Passes)

Anchors Aweigh/The Marines' Hymn *

Graduates Return Front And Center

Recognition Of The Company Staff

Retirement Of The Platoon Guidons And Recognition Of Honor Graduates

Final Dismissal

* PLEASE RISE

Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the West Coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some, 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training, overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base San Diego was officially renamed Marine Corps Recruit Depot San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its Nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train male and female recruits who reside west of the Mississippi River to serve at the call of the Nation.

Known for its unique Spanish Colonial Revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings at San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such a Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall, and Day Hall. Today, the Depot has 388 acres and 25 buildings listed on the National Register of Historic Places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General James A. Ryans II, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge

to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation, to include, the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our Core Values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Semper Fidelis,

P. M. Rummler Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, and passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

Marine Corps Values

WHY WE SUCCEED

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and Country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Parade Reviewing Officer



Brigadier General **Andrew M. Niebel**

Commanding General, 1st Marine Logistics Group

Brigadier General Niebel was born in Bethesda, Maryland. He graduated from East Stroudsburg University in 1989 and was commissioned through the Officer Candidates Course program in 1992. Following his initial training as a Combat Engineer Officer, he held a variety of billets in the Fleet

Marine Force, supporting establishment and the joint community. He is currently serving as the Commanding General, 1st Marine Logistics Group.

His Fleet Marine Force assignments include Platoon and Company Commander at 7th Engineer Support Battalion; Engineer Detachment Commander for MEU Service Support Group-11 (OPERATION'S SOUTHERN WATCH and VIGILANT SENTINEL); Engineer Support Element Officer for 1st Force Service Support Group; Company Commander, Assistant Operations Officer, and Battalion Executive Officer for 2d Combat Engineer Battalion; Deputy Counter Improvised Explosive Device Division for II MEF Forward (OPERATION IRAQI FREEDOM 06-08); Commanding Officer of 1st Combat Engineer Battalion (two deployments to OPERATION ENDURING FREEDOM including 10.2 and 12.1); Commanding Officer of Combat Logistics Regiment-27, and Chief of Staff for 2d Marine Logistics Group.

His other assignments include Command Section lead, Company Commander, and Assistant Operations Officer at The Basic School; J-4 Engineer Plans Officer and Exercise Related Construction Program Manager for United States Pacific Command; Senior Fellow in the Chief of Naval Operations Strategic Studies Group (34) in Newport, RI; and Chief of Staff for Marine Corps InstallationsCommand, HQMC at the Pentagon.

Brigadier General Niebel's most recent assignment was Commanding General, Marine Corps Installations East/Marine Corps Base, Camp Lejeune, NC. He assumed his current duties as Commanding General, 1st Marine

Parade Reviewing Officer

Logistics Group in July 2023.

He is a graduate of the Amphibious Warfare School, Marine Corps Command and Staff College, Naval War College, and United Kingdom's Higher Command and Staff Course. He holds master's degrees in Organizational Management and National Security and Strategic Studies.



AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they are the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they are the most physically fit Marine in their company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.

(EX.) PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General J. A. Ryans II
Chief of Staff Colonel C. R. Von Bergen
Sergeant Major Sergeant Major O. Leavy

Parade Reviewing Officer Lieutenant General Brian W. Cavanaugh

RECRUIT TRAINING REGIMENT

Commanding Officer Colonel P. M. Rummler
Executive Officer Lieutenant Colonel C. E. Kesler
Sergeant Major Sergeant Major J. J. Miller
Regimental Drill Master Gunnery Sergeant D. J. Vilchek
Narrator Staff Sergeant D. F. Gomez

FIRST RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel R. Hollenbeck
Executive Officer Lieutenant Colonel R. J. Russel
Sergeant Major Sergeant Major R. M. Browning
Chaplain Lieutenant A. C. Ruhf-OBrien
Battalion Drill Master Staff Sergeant A. Jaimes

COMPANY D

Commanding Officer Captain R. Raney
Company First Sergeant First Sergeant F. Fuentes

SERIES 1069

Series Commander Captain P. McNamara

Chief Drill Instructor Staff Sergeant L. D. Rodriguez III

SERIES 1073

Series Commander 1st Lieutenant L. G. Jimenez Chief Drill Instructor Staff Sergeant R. J. Gonzales

MARINE BAND SAN DIEGO

Enlisted Conductor Staff Sergeant N. Casey
Drum Major Staff Sergeant A. Chandler

COLOR GUARD

National Color Bearer Sergeant E. J. Juste
Organizational Color Bearer Sergeant K. Saydee
Rifle Bearer Sergeant C. Noveras
Rifle Bearer Sergeant P. Bringas

PLATOON 1061

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. A. CASTAÑEDA

DRILL INSTRUCTORS

SERGEANT I. GARCIA

SERGEANT A. MARTINEZ

SERGEANT C. T. MERRIMAN

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. M. RAMIREZ (280)

PLATOON HIGH SHOOTER
PRIVATE FIRST CLASS J. A. MARTINEZ (330)
INSTRUCTOR: LANCE CORPORAL T. LONG
PLATOON HONOR GRADUATE
PRIVATE FIRST CLASS Y. J. TORRES
RECRUITED BY: GUNNERY SERGEANT THOMPSON

11/51	RUCTUR: LANCE CORPORAL 1. LUNG	RECRU	JITED BY: GUNNERY SERGEANT THOMP
PFC	S. A. AHMADI	PFC*	J. A. MARTINEZ
PFC	V. ARAGONEZGARCIA	PFC	C. J. MATEO
PVT	E. ARAGONEZGARCIA	PVT	M. S. MEREDITH
PFC	S. C. ARIASGONZALEZ	PFC	
PVT	B. M. BAKER	PFC	K. A. MIRANDA
PFC	B. G. BARRAZACASTRO	PFC	T. E. NUNEZ
PFC	J. R. BERTRRAND	PFC*	B. OWENS
PFC	K. E. BOYD	PFC	A. C. PALMASEGURA
PVT	R. D. BRIDGEFORD	PVT	
PFC*	S. N. CADAVIDCASAS	PVT	
PFC	A. CAMPOSCRUZ	PVT	E. A. PHILLIPS
PVT	F. L. CARDONA	PFC	A. N. POTEAT
PFC	C. W. CHOO	PVT	A. M. RAMIREZ
PVT	R. CONROY	PFC	
PFC*	D. DOMINGUEZRODRIGUEZ	PVT	H. N. RAMSDEN
PFC	E . P. EVANS	PFC*	R. RITA
PVT	K. R. EVERAGE	PFC	I. RIVERARODRIGUEZ
PVT	F. M. EYOB	PFC	
PVT	A. Y. FERRER	PFC	
PFC	M. D. FLORES	PFC	J. ROSALES
PVT	L. FUENTES	PVT	D. T. SANCHEZ
PFC	S. E. GOMEZ	PFC	D. G. SAUCEDALOPEZ
PVT	C. G. GONZALEZ	PVT	G. M. SEMPLE
PFC	D. H. GONZALEZ	PVT	
PFC	A. E. GRAY	PVT	S. A. SMITH
PVT	K. N. GUERRERO	PFC	D. SOSASOSA
PVT	J. M. HERNANDEZ	PFC	
PFC	M. HERNANDEZ	PVT	A. J. SULLIVAN
PFC	B. HERNADEZ	PVT	R. C. SZCZEPANIAK
PFC	N. K. ILLU	PFC	Z. N. TAISAGUELEEZYEIR
PVT	A. M. LARIOS	PFC	I. T. TOCHIMANI
PFC	T. M. LOPEZ	PFC*	Y. J. TORRES
PVT	A. V. LOTULELEI	PFC	
PVT	A. L. MARTINEZ	PVT	J. ZEFERINOHERNANDEZ

PLATOON 1062

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. M. MOLINA

DRILL INSTRUCTORS

SERGEANT F. A. DE LA CRUZ

STAFF SERGEANT H. ARROYO

SERGEANT D. J. HALL

PHYSICAL FITNESS TEST

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS J. W. WHITESELL(288)

PLATOON HIGH SHOOTER

	TEATOON HIGH SHOOTER		TEMPOON HONOR GRADOME		
PRIV	PRIVATE FIRST CLASS N. C. BOURDEAU (336)		PRIVATE FIRST CLASS D. L. MCDONALD		
INS	TRUCTOR: CORPORAL SINGLETERRY		RECRUITED BY: SERGEANT ALLISON		
IING	TRUCTOR, CORTORAL SINGLETERRY				
PVT	G. ALANIZ III R. A. ALZAGAHUERTA J. K. ANDERSON N. A. APAS R. J. ARELLANO Z. J. ARENDS I. J. ARENDS I. J. ARMENTA L. G. BALLARD T. C. BENNETT N. C. BOURDEAU W. L. BRADLEY J. A. BRAND J. L. BYNUMM III A. I. CASTANEDACASIANO D. L. CHAMBERS J. L. CHAVEZ JR. C. H. COOK L. A. COX L. CUELLARGOMEZ H. M. DUONG B. S. EASTERLY K. B. EDMEAD B. C. EMMONS M. J. FISHER J. O. FULLER K. L. FULTON B. K. GAMET B. GARCIAESPINOSA V. G. GARCIALOPEZ G. D. GAVIN J. L. HACKWORTH D. T. HALFORD N. R. HANES F. Y. HEIDAR J. D. HERNANDEZ R. HERNANDEZ R. HERNANDEZ R. HERNANDEZ R. HERNANDEZ R. HERNANDE J. D. JACKSON JR. P. W. JOHNSON	DVT	I I IODDAN		
DVT	D A ALZAGAHUEDTA	DVT	J. J. JOKDAN N. E. V. A.IVA		
DVT	I K ANDERSON	DEC	I. T. V.A.DEL OC		
DVT	N A ADAC	DVT	J. I. KAPELUS V. E. VENNIV		
DVT	D I ADELLANO	DVT	K. E. KENN I		
DVT	7 I ADENIDS	DEC	D. T. VNICHT		
DEC	L. J. ARENDS	DEC	A M LOCKWOOD		
DVT	I. C. DALLADD	DVT	A. M. LOCK WOOD		
FVI DEC*	T C DENNETT	PVI	J. S. LUPEZ		
DEC	N C DOUDDEAU	PVI	r. A. LUTTICH		
DVT	W. I. DDADLEV	DVT	A. E. MAILU		
DVT	I A DDAND	PVI DEC*	J. I. MAKTINEZ		
DEC	I I DVNIIMM III	PFC"	D. L. MCDONALD		
DEC*	J. L. DI NUMMI III	PVI	C. J. MIDGETT		
DVT	D. I. CHAMPEDS	PVI	J. D. MILLER		
DVT	L. CHAVEZ ID	PVI	L. L. NIELSEN		
PVI DEC*	J. L. CHAVEZ JK.	PVI	E. M. NIGHTINGALE		
PFC"	L A COV	PVI	A. E. PASIUN		
DEC	L. A. CUA	PVI	J. M. PEKEZ		
DEC	L. CUELLARGOMEZ	PVI	R. W. PITTSENBARGER		
DVT	D. C. EACTEDLY	PVI	R. S. KAMOS		
DVT	V D EDMEAD	PFC	E. M. REINOSBUENO		
DVT	D. C. EMMONS	PVI	J. A. REYESQUEDA		
DEC	D. C. EMIMONS M. I. EIGHED	PVI	M. A. RUBERTS		
DVT	I O EIII I ED	DVT	M. D. ROCHACARRILLO		
DVT	V I FILTON	DVT	C. D. ROUSE		
DEC	R. L. FULTON R K GAMET	DVT	A. M. KUIZ E. A. SANDOVAI		
DVT	B. GARCIAESDINOSA	DVT	E. A. SANDOVAL H. SANTOSCAMBOS		
DVT	V.G. GARCIAL ODEZ	DVT	C M SCOTT		
DVT	G D GAVIN	DVT	M. CHINZIDINGI		
DVT	I I HACKWODTH	DVT	E O SMITH		
PVT	D T HAI FORD	DVT	L. O. SMITH		
PVT	N R HANES	DEC	M. I. SOLISARREDONDO		
DVT	E V HEIDAD	DVT	D D STACKS		
PVT	I D HERNANDEZ	DVT	C I STIGLITZ		
DEC	D HEDNANDEZMADTINEZ	DVT	L I THOMPSON ID		
PEC	I W HICKS	DVT	J. J. THOMPSON JK I I WADD		
PEC	G HOANG	DVT	D A WHEATON		
PEC	T A HIND	rvi DVT	D. A. WHEELOCK		
DEC*	D C IMEI	DEC*	IVI. W. WILELUCK		
PFC	W D IACKSON IR	DVT	W M WOLTED		
PVT	P. W. JOHNSON	1. A I	W. IVI. WOLIEK		
1 V 1	1. W. JOHNSON				

PLATOON

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. A. LOPEZPALMA

DRILL INSTRUCTORS

SERGEANT K. M. GRUNDER

SERGEANT M. J. POCRNICH

SERGEANT F. J. ZAVALA

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS G. E. COOLEYMURPHY (280)

PLATOON HIGH SHOOTER	
PRIVATE FIRST CLASS J. J. APLIN (334)	
INSTRUCTOR: SERGEANT ALBERS	

PVT

D. LONGORIA JR.

PLATOON HONOR GRADUATE PRIVATE FIRST CLASS J. L. BRYANT RECRUITED BY: SERGEANT JOHNSON

PVT PVT R. ADAMSDANIELS A. D. LOPEZ **PVT** J. I. ALEXANDER **PVT** L. A. LOPEZALLES **PFC** J. K. ANDERSON PFC E. LUBEMBELA PFC* J. J. APLIN **PFC** M. MANZUR J. M. MARCOS **PVT** T. L. BANKS PFC A. N. BARBOZA **PVT PVT** A. C. MCNUTTDEENER **PVT** S. E. BENDRAT **PVT** L. MENDOZA **PVT** M. J. BIRD PVT N. J. MILLER A. J. MURAD PFC* E. A. BORDERO **PVT** J. C. BROCK **PVT PVT** N. NIX PVT D. O. NOONER IV PFC* J. L. BRYANT **PVT** M. CANO **PVT** F. A. OCEGUEDA JR. PVT **PVT** B. L. CALSON B. E. PACHECODELAO JR. A. J. PEREZ L. J. CARPENTER **PVT PVT** PFC C. J. CARREON JR. **PVT** S. B. PHELPS **PVT** C. L. PHILLIPS A. CHAVEZTORRES JR. **PVT** A. A. PORCELLI PFC* G. E. COOLEYMURPHY **PVT** F. S. QUEZADA **PVT** B. T. CORSON **PVT PVT** P. A. RAMOSESQUIVEL **PVT** J. V. CRAWFORD **PVT** J. RAYOGONZAĽEZ **PVT** D. G. WILLIAM **PVT** J. J. DAVENPORTORTIZ **PVT** A. REYES PFC **PVT** E. C. RICHARDS G. J. DELOSANTOS H. A. RIVERAROJAS **PVT** J. T. EAGLE **PVT** A. D. RODRIGUEZ **PVT** J. C. ESQUIVELNAVARRO **PVT** C. J. RODRIGUEZ **PVT PVT** B. E. FELGENHAUER B. T. ROEDDER **PVT PVT** C. W. FELGENHAUER C. N. FERRERA **PVT PVT** P. M. ROGERHERNANDEZ J. M. RUELAS **PVT PVT** C. A. FIGUEROA PFC* T. L. FLOWERS **PVT** I. SADAQAT **PFC** J. A. GILSTRO **PVT** D. SALAŽARROSALES A. M. SANCHEZ IV **PVT** E. GONZALEZ **PVT** PFC **PVT** S. A. SANCHEZ JR. T. B. GRIP **PVT** A. A. SANCHEZ **PVT** J. C. GUILLORY B. SEGURA **PVT** N. A. GUTIERREZ **PVT** PFC **PVT** C. J. SESSIONS I. C. HAYNES S. M. HINOJOSARAMIREZ **PVT** T. A. SHREINER **PVT PVT** E. J. HODGKINS **PVT** E. M. STORER PVT J. W. SUEMNICHT **PVT** T. C. HOEFAKKER S. P. SVEEN **PVT** K. B. HOUK PFC **PVT** E. M. HOWARD PFC T. K. VALDEZ X. A. VALDEZ PFC* B. B. HTOO **PVT PVT** O. R. VARGAS PFC J. JOHNSON III **PVT** S. M. JONES PFC A. G. VELASCO D. A. VERA **PVT** E. J. LEE **PVT PVT** L. R. VINCENT **PVT** Y. LEE N. R. LOCKWOOD **PVT PVT** T. R. WEAVER D. E. LOFTON **PVT** J. M. XIONG **PVT**

PLATOON

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. E. SANTA CRUZ

DRILL INSTRUCTORS

STAFF SERGEANT J. MARCIANO

STAFF SERGEANT L. D. PRESCOTT

SERGEANT A. DUSSAP

STAFF SERGEANT N. MIELE

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS G. P. LONG (282)

PLA	ATOON	HIGH	SHOOTER
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PRIVATE N. R. ANDERSON (339) INSTRUCTOR: LANCE CORPORAL C. GREENE RECRUITED BY: STAFF SERGEANT A. GONZALES

PLATOON HONOR GRADUATE PRIVATE FIRST CLASS M. I. RAMIREZ

PVT	C. G. ALBISTON	PFC	R. D. NAZARIORIVERA
PVT	N. R. ANDERSON	PVT	T. M. NEWMAN
PFC	A. R. BALES	PVT	A. P. OCANAS
PFC	D. E. BALLARD	PVT	R. I. PARKER
PVT	S BARAIAS IR	PVT	M. S. PAWLYSHYN
PVT	F BARRAGAN	PVT	C. C. PERRY
PVT	M A REAVERS	PVT PVT	E. J. PINEDA
PFC	D O RENSON	PVT	B. A. POMEROY
PVT	D. O. BENSON D. T. DI ACKSTON	PVT	A. F. RAMIREZ
PFC	A DOCANECDA	PV I PVT	E. RAMIREZ
PVT	A. DOTELLO ID	PVI	
PVT	A. GASTILIO	PVT	A. RAMOSMARTINEZ
	A. CASTILLO	PVT	A. M. RATLIFF
PVT	J. A. CAVE	PVT	J. D. RODRIGUEZ
PFC	C. J. CHARLESTON	PVT PVT	J. C. RODRIGUEZ
PVT	M. G. COMBS	PVT	D. M. SAMFORD
PVT	A. G. CRUZ	PVT	J. C. SANCHEZ JR.
PFC	T. P. DALTON	PVT PVT	A. SANCHEZROJAS
PFC	B. A. DAVIDSON	PVT	A. J. SCHUTT
PFC	J. DICKSON	PVT	T. J. SHIRLEY
PVT	C. A. ESPINO	PVT PVT	R. K. SMITH
PVT	B. D. FISCHER	PVT	E. J. SORIANODERAS
PVT	R. FONSECA	PVT PVT	R. SOSA
PVT	B. R. FOSTER	PVT	J. D. SPENCER
PVT	R. J. FREDERICK	PVT	A. D. SPOHN
PVT	C. G. ALBISTON N. R. ANDERSON A. R. BALES D. E. BALLARD S. BARAJAS JR. E. BARRAGAN M. A. BEAVERS D. O. BENSON B. T. BLACKSTON A. BOCANEGRA A. BOTELLO JR. A. CASTILLO J. A. CAVE C. J. CHARLESTON M. G. COMBS A. G. CRUZ T. P. DALTON B. A. DAVIDSON J. DICKSON C. A. ESPINO B. D. FISCHER R. FONSECA B. R. FOSTER R. J. FREDERICK D. T. GARZACANTU A. B. GOINS J. A. GUTIERREZ K. M. HARRINGTON A. HERNANDEZ J. A. HIBDON A. J. HIGH Z. R. HOBSON D. J. HOEY J. L. HUERTAGONZALEZ	PFC* PVT	T. R. SULLINS
PVT	A. B. GOINS	PVT	L. K. THOMASON
PFC	J. A. GUTIERREZ	PFC	J. D. TITUS
PVT	K M HARRINGTON	PVT	F. T. TORKELSON
PVT	A HERNANDEZ	PVT PFC	C. T. TREMBLY
PVT	I A HIRDON	PFC	J. R. VALDEZ
PVT	A I HIGH	PVT	I. VARGAS
PVT	7 P HORSON	PVT	
DVT	Z. R. HOBSON D. J. HOEY J. L. HUERTAGONZALEZ E. A. JOHNSON D. L. JONES R. K. JONES E. T. KIMBERLY N. R. KUNKEL G. P. LONG J. R. MCNEIL J. A. MENDEZALVARADO	PVI	D. M. VALICINI
PVT PFC	D. J. HUEDTA CONTALEZ	PFC	R. M. VAUGHN
PVT PVC*	J. L. HUEKTAGUNZALEZ	PVI	J. VELA
PV1 PFC*	E. A. JOHNSON	PFC	J. J. VELASQUEZ
	D. L. JUNES	PFC*	J. J. WADE
PFC	R. K. JONES	PVT	W. S. WATSON
PVT	E. I. KIMBERLY	PFC	R. D. WENDL
PFC*	N. R. KUNKEL	PVT	I. D. WHITE
PFC*	G. P. LONG	PVT	D. R. WIPPER
PVT PVT	J. R. MCNEIL	PFC	R. M. GARCIA
PVT	J. A. MENDEZALVARADO	PFC	T. JAVKHLAN
PVT	R. MERCADO	PFC	M. I. RAMIREZ
PVT	J. R. MCNEIL J. A. MENDEZALVARADO R. MERCADO D. J. MONTES A. MORALES	PFC	I. A. VASQUEZVASQUEZ
PVT	A. MORALES		
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Meritorious Promotion *

Meritorious Promotion *

PHASE II - RECRUIT TRAINING

We have enhanced Recruit Training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core Values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in Recruit Training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from Recruit Training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the Nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our Nation. We have received countless letters from influential public leaders who are former Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

PLATOON

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT R. S. NELSEN

DRILL INSTRUCTORS

STAFF SERGEANT M. A. RANGEL

SERGEANT F. J. PEREZ

STAFF SERGEANT J. H. PONTIUS

STAFF SERGEANT R. A. LOPEZ

PHYSICAL FITNESS TEST

LANCE CORPORAL L. K. WALSH (300)

PFC

PVT

PVT

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS H. L. GLAZE (334)

INSTRUCTOR: CORPORAL A. A. MASON

I. J. AGUINIAGA

Z. L. BECKMAN

D. S. CARBAJALLICEA

G. CERNASGUITERREZ

O. F. CUEVASHERNANDEZ

H. S. BELTRAN

A. CEJAMORA

L. K. COLEMAN

J. W. CORDOVA

A. G. CUEVAS

T. A. FABILA

J. J. FLORES

F. GARCIA

A. A. GARCIA

K. A. GARCIA

N. G. GARCIA

J. J. GRAGEOLA

H. W. GREGGAINS

H. L. GLAZE

K. C. GREEN

A. A. GUERRA

C. J. HOBSON

E. E. ISHMAEL

J. W. JOHNSON

N. J. KELSHAW

S. J. KROGMAN

W. A. KRUSE

W. W. LIN

L. R. LOPEZ

J. J. MACARIO

J. R. LUNA

T. L. HARRISJON

A. J. HENDERSON

E. U. JUAREZRUIZ

W. M. LEADFORD III

K. C. LEVERSTON

R. A. ENRIQUEZ

J. V. ESPARZADIEGO

C. L. CRAIGHEAD

E. J. BRADY

D. G. COOK

J. D. ALEMAN

I. I. ANTHONY

R. J. ARIS

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PFC

PVT

PVT

LCPL*

PLATOON HONOR GRADUATE

LANCE CORPORAL K. C. GREEN

RECRUITED BY: STAFF SERGEANT W. D. ACKERSON

PFC E. A. MARTINEZ **PVT** J. E. MARTINEZ **PVT** J. W. MCGILL

V. M. MONDARGON BASTIDA

PFC W. A. NICAS **PFC** C. A. NUNEZ S. R. NUTLOUIS **PFC**

PVT T. A. NUTLOUIS **PVT** A. A. ONTIVEROS T. J. OWENDUCKETT PVT **PFC** J. PATLAN

> J. J. PEARSON J. A. PENAFLORES

PVT A. B. PEREZ **PVT** J. J. POZ

PFC S. RODRIGUEZ RUBIO PVT E. RUBIO JR.

PFC L. M. RUSHFORD PVT M. M. RUSHMORE PVT B. D. RUTLEDGE

PVT J. C. SANCHEZ **PCT** J. J. SCALETTA PFC* J. A. SCHURCH

PFC C. M. SCOTT PVT C. K. SMALL

PFC U. D. SMITH JR. **PVT** Z. D. SMITH **PVT** B. D. SOLOMONA

PFC A. SOTO PVT C. M. SOUZA PVT L. D. STEWART

PVT C. A. TAYLOR **PVT** J. J. THOMAS **PFC** A. TUDON **PVT** U. A. VALDEZ

PVT A. M. VALDIVIA **PVT** J. A. VANNON **PFC** A. M. VARGAS **PVT** G. D. VIET

LCPL* L. K. WALSH PVT S. K. WILLIAMS **PFC** K. M. WOODS

PVT S. ZENDEJASHERNANDEZ

PLATOON

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT C. J. LOGAN

DRILL INSTRUCTORS

STAFF SERGEANT J. RODRIGUEZ

SERGEANT R. W. RASMUSSEN

SERGEANT M. I. RUBIO

PHYSICAL FITNESS TEST

PRIVATE A. L. JOSSIS (291)

PLATOON HIGH SHOOTER

PRIVATE G. ZAMUDIO (333) INSTRUCTOR: SERGEANT A. HOLLOWAY

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS J. L. GUILLORY RECRUITED BY: SERGEANT LOPEZ

PFC	M. C. ABENOJA	PVT	A. L. JOSSIS
PFC PVT	B I. ABERNATHY	PFC*	D. J. KATCHMAR
PVT	A A A CUNIAL ODE 7	DVT	L. LANDAVERDE
PVI	A. A. ACUNALUPEZ	PVI	L. LANDAVEKDE
PFC	L. Z. ADAMS	PVT	N. J. LEESE
PFC*	L E. ALFONSO	PVT	M. T. LOPEZ
PVT	E ALVADE7	DVT	M. A. LUIS
FVI	I. ALVANEZ	L A I	WI. A. LUIS
PFC	I. ARTEAGA	PVI	S. A. MACHADO
PVT	F. AVILALAGOS JR.	PVT	B. MARQUEZYESCAS
PVT	I A AVILAMENDOZA	PFC	R. T. MARTIN JR.
PVT	I C A 7DED A	DVT	J. R. MARTINEZ
F V I	J. C. AZFEKA	L A I	J. K. MAKTINEZ
PVT	J. R. BARAJAS	PFC	Y. D. MATA
PFC	D. L. BLAKE	PVT	R. D. MCCURDY
PVT	W. L. BRISTER	PFC*	M. A. MEDINA
PVT	I K BROWN III	DVT	W. E. MILLERDIXON
DVT	M. D. CANOCA	DVT	W. E. WILLERDIAON
PVT	M. B. CANOSA	PVI	A. B. MIRANDA
PVT	D. A. CHAVEZ	PVT	I. MORALES
PVT	C. J. CHIANG	PVT	S. MORENO
PVT	W K CLARK	PVT	A. K. MORENO
PVT	D. T. CLEMANS	DVT	G. NANEZ
PVT	D. I. CLEMANS	F V I	D. O. NGLIVEN
PVI	D. K. CO	PVI	B. Q. NGUYEN
PVT	J. CRUZ	PVI	D. NUNEZ
PVT	D. J. DAILY	PVT	A. T. OMELINA
PVT	C. A. DECASTRO	PVT	A. G. PACHECO
PVT	K. J. DELEON	PVT	M. A. PRICE
PVT	J. L. DENNIS	PVT	T. PRIETO
PVT	A A FETEKHARI	PVT	A. RAMASUBRAMANIAN
PVT	C ESOLUVEI	DVT	J. C. RAMIREZORTIZ
PVT	A A EADISCH	DVT	D. I. RENTERIA
PVI	A. A. FADISCH	PVI	D. I. KENTEKIA
PVT	J. A. FLORES	PVI	M. K. RODRIGUEZ
PVT	D. FRANCOBARBOZA	PVT	R. C. RODRIGUEZ JR.
PVT	O. D. FUENTES	PFC	B. ROMERO
PVT	F. M. GAMEZ	PVT	E. B. SALINAS
PVT	T A GARCIA	PVT	C. H. SAMANIEGO
PVT	D CADCIACACTILIO	DVT	W. SANCHEZ
PVI	R. GARCIACASTILLO	PVI	W. SAINCHEZ
PVT	Y. D. GARCIALOPEZ	PFC*	E. D. SOLORIO
PVT	R. GONZALEZ JR.	PVT	A. SOTOSANJUAN
PVT	A. GONZALEZFLORES	PVT	M. A. STEVENS
PVT	A G GORTARI	PVT	G. G. STEWART
PFC*	I I CUILLORY	DVT	J. J. STROZIER
DVT	J. J. GUILLOKI	F V I	J. J. STROZIEK
PVT	D. L. HABBESTAD	PVI	G. G. TATUM
PFC	Z. E. HALL	PVT	J. C. TENACORTEZ
PVT	J. HERNANDEZ	PVT	V. C. TINOCOCATALAN
PVT PVT	I M HERNANDEZ	PFC*	M. A. UNTALAN
PVT	R C HERNANDEZ	PVT	C. R. WELLER
PVT PVT	I D IIXAT	DVT	D A WICCO
1 7 1	J. P. HINAI	r v i	R. A. WIGGS
PVT	B. J. IBARRA	PVT	J. N. YANG
PVT	M. C. ABENOJA B. L. ABERNATHY A. A. ACUNALOPEZ L. Z. ADAMS J. E. ALFONSO F. ALVAREZ I. ARTEAGA F. AVILALAGOS JR. I. A. AVILAMENDOZA J. C. AZPERA J. R. BARAJAS D. L. BLAKE W. L. BRISTER L. K. BROWN III M. B. CANOSA D. A. CHAVEZ C. J. CHIANG W. K. CLARK B. T. CLEMANS D. K. CO J. CRUZ D. J. DAILY C. A. DECASTRO K. J. DELEON J. L. DENNIS A. A. EFTEKHARI C. ESQUIVEL A. A. FABISCH J. A. FLORES D. FRANCOBARBOZA O. D. FUENTES F. M. GAMEZ T. A. GARCIA R. GARCIACASTILLO Y. D. GARCIALOPEZ R. GONZALEZFLORES A. G. GORTARI J. J. GUILLORY D. L. HABBESTAD Z. E. HALL J. HERNANDEZ I. M. HERNANDEZ I. M. HERNANDEZ I. M. J. BARRA A. JAYME M. A. JERALD	PVT	A. ZAMORAROCHA
PVT	M. A. JERALD	PVT	G. S. ZAMUDIO

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our Nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses

of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation has committed Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The



battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: the determination to overcome any obstacle that stands in the way, fueled by unshakeable honor, courage, and commitment.

Phase I

How WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine Recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.