Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

BAND SERENADE

Chaplain's Prayer *

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM *

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn *

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

* PLEASE RISE

MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego", an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General Ryan P. Heritage, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of young men who have succeeded in that

challenge. We are here to celebrate with you their twelve weeks. Your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation to include the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character, and values, necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards, and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps; for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD, the San Diego area, and take time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine. I wish a happy stay and safe return home.

Gratefully,

D. R. Kazmier

Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

Marine Corps Values

WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Parade Reviewing Officer



SERGEANT MAJOR MARIO FIELDS WOUNDED WARRIORS BATTALION-WEST

SgtMaj Fields was born in Pontiac Michigan and enlisted in the Marine Corps on 3 August 1993. He attended recruit training at Marine Corps Recruit Depot, Parris Island, SC. He was selected as the Company Honor Graduate for 2nd Recruit Training Battalion, Company G, and was meritoriously promoted to the rank of Lance Corporal. After completing recruit training, SgtMaj Fields reported to Marine Combat Training (MCT) at Camp

Geiger, NC. Upon graduating from MCT, he attended Personnel Administration School at Camp Johnson, NC.

From April 1994 to May 1997, SgtMaj Fields was assigned to Marine Aviation Training Support Group (MATSG) Naval Air Station, Pensacola, FL. During this tour, SgtMaj Fields was promoted to Corporal in January 1995, selected as MATSG's 1994 Marine of the Year, and was meritoriously promoted to Sergeant in August 1996.

From June 1997 to June 1999, SgtMaj Fields was assigned to Marine Corps Security Force Battalion, Norfolk, VA and served with Marine Detachment (MARDET), USS George Washington CVN-73 and Marine Security Force Training Company, Chesapeake, VA. During this tour, he deployed with the MARDET to the Persian Gulf participating in Operation SOUTHERN WATCH and the build-up for Operation DESERT THUNDER.

From July 1999 to January 2003, SgtMaj Fields was assigned to Drill Instructor Duty at Marine Corps Recruit Depot, Parris Island, SC where he served with Echo Company, 2nd Recruit Training Battalion and Support Battalion. During this tour, he was promoted to Staff Sergeant in November 2000 and meritoriously to Gunnery Sergeant in January 2003.

From January 2003 to December 2005, SgtMaj Fields was assigned to the Marine Corps National Capital Region Command and Education Command/Marine Corps University and served as an Administration Chief and Senior Enlisted Advisor for the Marine Corps Historical Center, Washington Naval Yard, Washington, DC. He also served as the Company Gunnery Sergeant for Headquarters and Service Company, Headquarters Battalion, Headquarters Marine Corps, Henderson Hall until he was frocked to First Sergeant in December 2005.

Parade Reviewing Officer (cont.)

From January 2006 to May 2009, SgtMaj Fields was assigned to 3d Marine Logistics Group and served as the Company First Sergeant for Communications Company and Headquarters Company, Combat Logistics Regiment 37, and Engineer Support Company, 9th Engineer Support Battalion (ESB). He also served as the Battalion Sergeant Major, Combat Logistics Battalion 31 (CLB-31), 31st Marine Expeditionary Unit (MEU). During this tour, he deployed with CLB-31 to Australia, the Republic of the Philippines and the Republic of Cambodia. He deployed with 9th ESB to Iraq in support of Operation IRAQI FREEDOM.

From July 2009 to May 2011, SgtMaj Fields was assigned to 3rd Battalion, 8th Marine Regiment, 2d Marine Division and served as the Company First Sergeant for Weapons Company. During this tour, he deployed with Battalion Landing Team 3/8, 26th MEU to the Republic of Djibouti and Afghanistan. He was frocked to SgtMaj in May 2011.

From June 2011 to September 2014, SgtMaj Fields was assigned to 2d Marine Aircraft Wing (MAW) and served as the Squadron SgtMaj for Marine Wing Headquarters Squadron 2 and Marine Attack Squadron 542 (VMA-542), Marine Aircraft Group 14 (MAG-14). During this tour, he deployed with VMA-542 to MAG-12, 1st MAW, Iwakuni, Japan in support of the Unit Deployment Program and 31st MEU.

From September 2014 to November 2017, SgtMaj Fields was assigned to III Marine Expeditionary Force (MEF) as the SgtMaj for 4th Marine Regiment, 3d Marine Division; III MEF Headquarters Group which was re-designated to III MEF Information Group; 3d Marine Expeditionary Brigade and the Camp SgtMaj for Camp Schwab and Camp Hansen, Marine Corps Base Camp Smedley D. Butler, Marine Corps Installations Pacific. During this tour, he deployed throughout the Pacific in support of Theater Security Cooperation exercises and missions.

He was appointed as the SgtMaj, Wounded Warrior Battalion-West on 1 December 2017.

AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade. (EX.)** PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT / WESTERN RECRUITING REGION

Commanding General Brigadier General Ryan P. Heritage

Chief of Staff Colonel Jim G. Gruny

Sergeant Major Devon A. Lee Parade Reviewing Officer Sergeant Major Mario P. Fields

RECRUIT TRAINING REGIMENT

Commanding Officer Colonel D. R. Kazmier

Executive Officer Lieutenant Colonel C. B. Kroll
Sergeant Major Sergeant Major M. R. Chabot
Regimental Drill Master Staff Sergeant J. D. Gray II
Narrator Staff Sergeant C. A. Malveaux

FIRST RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel P. M. Rummler

Executive Officer Major E. P. Crecelius
Sergeant Major M. D. Reese
Chaplain Lieutenant J. D. Luckesen
Pottolion Drill Mostor

Battalion Drill Master Staff Sergeant N. Campbell

COMPANY D

Commanding Officer Captain K. W. Fortney
Company First Sergeant First Sergeant J. D. Brown

LEAD SERIES

Series Commander First Lieutenant J. R. Whippo Chief Drill Instructor Gunnery Sergeant C. Gomez

FOLLOW SERIES

Series Commander Captain B. M. Snelson Chief Drill Instructor Gunnery Sergeant J. G. Cortez

MARINE BAND SAN DIEGO

Enlisted Conductor Sergeant J. E. Tutor

Drum Major Gunnery Sergeant J. W. Dempsey

COLOR GUARD

National Color Bearer Sergeant B. M. Hall
Organizational Color Bearer Sergeant D. Futral
Rifle Bearer Sergeant M. S. Hines
Rifle Bearer Sergeant M. A. Brooks



SENIOR DRILL INSTRUCTOR

GUNNERY SERGEANT A. C. NIETO

DRILL INSTRUCTORS

GUNNERY SERGEANT M. CASTRO GUNNERY SERGEANT W. D. KELLER STAFF SERGEANT L. A. JUANDIEGO

PHYSICAL FITNESS TEST

PRIVATE C. C. DAVIS (287)

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT C. J. CESAR

DRILL INSTRUCTORS

STAFF SERGEANT J. T. PEPITONE STAFF SERGEANT C. E. TOMLINSON STAFF SERGEANT J. D. MCLELLAN

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS O R DIAZDELANGEL (300)

PRIVATE C. C. DAVIS (287)					PRIVATE FIRST CLASS O. R. DIAZDELANGEL (300)				
PLATOON HIGH SHOOTER PRIVATE FIRST CLASS J. M. SOTELO (330) INSTRUCTOR: CORPORAL A. B. BENAVIDEZ		PLATOON HONORMAN PRIVATE FIRST CLASS J. M. BOUDREAU RECRUITED BY: STAFF SERGEANT HASS			PLATOON HIGH SHOOTER PRIVATE J. L. MATTICS (329) INSTRUCTOR: SERGEANT A. B. ORTERO		PLATOON HONORMAN PRIVATE FIRST CLASS J. A. MEDLOCK RECRUITED BY: STAFF SERGEANT FROST		
PVT	D. A. ALBRETHSEN	PFC	C. A. LOYAFIERNO	PVT	E. A. M. ABDI	PVT	A. S. MEUERS		
PFC	T. ANCHONDO	PVT	J. L. MARTINEZ	PFC	T. A. ALLGOOD	PFC	K. A. MONTOYA		
PVT	D. M. ANTENSIO	PVT	C. H. MCCABE	PVT	G. O. ALMANZA JR.	PVT	E. A. MUNOZGARCIA		
PFC*	J. M. BOUDREAU	PVT	G. D. MITCHELL	PVT	M. O. ARANA	PVT	M. K. OLESIAK		
PVT	J. M. BULLINGTON	PVT	J. D. MITCHELL	PVT	T. K. BARNEY	PFC	M. A. OMAR		
PFC*	P. CALMOCALMO	PVT	U. MOLINA LI	PFC*	J. T. BOCLAIR	PVT	S. T. PHAM		
PVT	M. C. CAMPBELL	PVT	R. A. MOLINA	PFC	K. L. BROWN	PFC	M. A. PUGH		
PFC*	M. T. CASTILLO	PFC	J. T. NICE	PFC	A. J. BURGHARDT	PVT	N. A. REINHART		
PVT	H. R. CHEVALIER	PVT	N. A. NOECKER	PFC	K. W. COALSON	PFC	J. S. ROGERS		
PFC	J. C. CRAWLEY	PFC	T. D. OLIVER	PVT	F. E. CRETA	PVT	N. L. ROSSPATRICK		
PVT	C. C. DAVIS	PVT	K. A. OUANOBAUTISTA	PFC*	O. R. DIAZDELANGEL	PFC	S. A. SANDERS		
PVT	B. J. ESCOBEDO	PVT	A. QUIROSBARROSO	PVT	G. E. FAMILIA	PFC	X. L. SAPP		
PVT	J. E. ESTRADADIAZ	PVT	G. I. RANGEL	PVT	C. D. FORD	PVT	J. L. SATIE		
PVT	G. M. FLORES	PFC	A.C. SELF	PFC	A.H. GARCIA	PVT	T. D. SNIDER		
PVT	H. P. FRANCISCO	PVT	B. J. SIMKINS	PVT	B. M. HITCHCOCK	PFC	I. K. SNODGRASS		
PFC	L. J. FREEMAN	PFC	J. M. SOTELO	PFC	C. L. KURAS	PVT	M. B. STARCK		
PVT	J. D. HEREDIA JR	PVT	P. D. STANFEL	PVT	T. J. LEE	PFC	N. E. STUPPI		
PVT	I. V. HERNANDEZ	PVT	A. T. STRAKER	PFC*	D. A. LINDER	PFC	S. S. TALONEY		
PVT	I. HERNANDEZBAILON	PVT	D. J. TABORATURCOS	PVT	A. J. MAKIN	PVT	K. A. TORRESNAVA		
PVT	G. T. HERNADEZRODRIGUEZ	PFC	C. E. TASCIONE	PVT	J. C. MANKA	PVT	B. O. VAN		
PVT	O. J. HIGGINS	PVT	M. W. THOMAS III	PVT	J. L. MATTICS	PVT	C. A. VASQUEZ		
PVT	H. J. JACQUEZGONZALEZ	PVT	N. G. WESSELS	PFC	J. A. MEDLOCK				
PVT	A. T. LESKO	PVT	R. C. ZINTZUNLUNA						

Meritorious Promotion * Meritorious Promotion *



SENIOR DRILL INSTRUCTOR

STAFF SERGEANT S. CARRILLO

DRILL INSTRUCTORS

STAFF SERGEANT E. J. SHIVER STAFF SERGEANT A. J. NAVEJAS STAFF SERGEANT K. J. MACDONALD

PHYSICAL FITNESS TEST

PRIVATE M. A. MONTES (295)

1873

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT G. A. BARRETT

DRILL INSTRUCTORS

SERGEANT E. J. SCHMITGAL SERGEANT M. CASILLAS SERGEANT J. MCCORNELL

PHYSICAL FITNESS TEST

PRIVATE B. I. SMITH (283)

PRIVATE M. A. MONTES (295)					PRIVATE B. J. SMITH (283)			
PLATOON HIGH SHOOTER PRIVATE FIRST CLASS E. OROZCO (335) INSTRUCTOR:		PLATOON HONORMAN PRIVATE FIRST CLASS M. T. WINDERS RECRUITED BY:			PLATOON HIGH SHOOTER PRIVATE A. C. SPRAYBERRY (337) INSTRUCTOR:		PLATOON HONORMAN PRIVATE FIRST CLASS J. A. FLORES RECRUITED BY:	
	CORPORAL V. A. FRANCO		STAFF SERGEANT RAMIREZ		SERGEANT R. G. ROBINSON IV		STAFF SERGEANT CASTILLO	
PFC	E. ALCALAOLMEDO	PVT	J. K. MCGINNIS	PVT	J. D. ABDALLAH	PVT	I. M. LOPEZ	
PFC	E. N. ARYEE	PVT	R. MEZALORETO	PVT	S. A. AGUILAR	PVT	A. LOPEZBENITEZ	
PVT	M. L. BELTRANISQUITH	PVT	M. A. MONTES	PFC	M. A. AMAYA	PVT	N. L. LOWE	
PVT	M. A. CASTILLO JR.	PVT	A. C. MONTEZ	PVT	K. M. AQUINO	PFC*	A. MARQUEZLIRA	
PVT	G. CAVAZOS IV	PVT	G. R. OCHOA	PVT	G. C. CAPELLE	PVT	J. MCDONALD	
PFC	L. J. CORK	PFC	E. OROZCO	PVT	D. CARDENAS	PVT	A. C. MEJIAFLORES	
PFC	D. CUERVO	PFC	I. OTHEO	PVT	F. CASTILLOROBLES JR	PVT	D. T. MORENO	
PVT	J. E. ELLIOTT	PVT	A. R. PACHECO	LCPL*	F. J. CASTANEDA	PVT	A. E. OROZCO	
PFC	V. ESPINOZA	PVT	J. N. PERRY	PVT	S. G. CHRISTENSEN	PVT	C. R. OSTERLOH	
PVT	E. X. ESTRADA	PFC	E. G. PIXABAJ	PFC	D. M. ELIOPOULOS	PVT	A. PARK	
PFC	E. M. ESTRADA	PFC	C. A. RAMSEY	PFC	M. ESCAMILLA	PFC	L. B. REINHARDT	
PFC*	R. A. FOXXBOYD	PVT	F. A. RIVAS	PFC	C. D. FIGUEROA	PVT	G. I. RODRIGUEZ JR	
PFC	J. A. GOMEZ JR	PVT	C. SAENZPARDO	PFC*	J. A. FLORES	PVT	O. J. RODRIGUEZ	
PFC	H. GONZALEZALVAREZ	PFC	M. SARABIA	PVT	A. GARCIA	PVT	B. T. ROMINE	
PVT	I. A. GUTIERREZ	PVT	P. A. SEVERSON	PFC*	C. A. GARZA II	PFC	J. A. RUELASVENEGAS	
PFC	H. HERNANDEZJIMENEZ	PVT	J. L. SMITH	PFC	J. A. GONZALEZ	PVT	A. J. SASSMAN	
PVT	J. JASSO	PVT	I. A. STELMASZEK	PFC	L. B. HERNANDEZGONZALEZ	PFC	A. SELLAL	
PFC	J. T. JEFFREY	PFC	B. K. TRESP	PFC	D. M. HIRSCHFELD	PVT	B. J. SMITH	
PFC*	J. E. KARAPETIAN	PVT	E. M. URIBE	PVT	D. D. HOBSON	PVT	A. C. SPRAYBERRY	
PFC*	C. N KIRK	PVT	A. R. VILLAVELA	PFC	J. F. HU	PFC	N. H. TRUONG	
PVT	R. A. LOPEZMEJIA	PVT	T. E. VREELAND	PFC	R. R. HUCK	PFC	I. WALKER	
PVT	J. O. MACKNIGHT	PFC	M. T. WINDERS	PFC	E. LEON	PVT	B. V. YANGCO	
PVT	D. K. MARQUEZ	PVT	A. ZAMORA					

Meritorious Promotion * Meritorious Promotion *

Phase II

PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.



SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. B. HAWKINS

DRILL INSTRUCTORS

STAFF SERGEANT M. M. MENDEZ SERGEANT G. I. RODRIGUEZ SERGEANT E. R. PEREZ

PHYSICAL FITNESS TEST

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT R. GUERRA

DRILL INSTRUCTORS

STAFF SERGEANT J. T. WELLER STAFF SERGEANT D. L. CAMPFIELD SERGEANT J. A. O'NEAL

PHYSICAL FITNESS TEST

LANCE CORPORAL C. O. HOANG (980)

	PRIVATE FIRST CLASS J. N. CAMPOSMARTIN (282)				LANCE CORPORAL C. Q. HOANG (289)			
	PLATOON HIGH SHOOTER	J	PLATOON HONORMAN		PLATOON HIGH SHOOTER	PLATOON HONORMAN		
	PRIVATE Z. R. VAUTHIER (338)		PRIVATE FIRST CLASS M. I. ALI	PR	PRIVATE FIRST CLASS A. BARRERA (338)		LANCE CORPORAL C. Q. HOANG	
	INSTRUCTOR:		RECRUITED BY:		INSTRUCTOR:		RECRUITED BY:	
	SERGEANT D. C. JEARDOE		STAFF SERGEANT CORONADO		SERGEANT J. S. KING		GUNNERY SERGEANT ANACTA	
PFC	C. ACUNA	PVT	V. A. LOAIZA	PFC	O. M. ABDULLAH	PFC	D. L. JACKSON	
PFC	M. I. ALI	PVT	C. W. LOWERY	PFC	U. E. AGUINADAALAS	PFC	A. J. KILE	
PVT	E. A. ANDRADE	PVT	K. C. MARTIN	PFC	D. ALCOCER	PFC	R. C. KUEKER	
PVT	A. D. ANICETE	PFC	A. T. MARTINEZ	PFC	V. J. ALVAREZMACIEL	PVT	S. M. LEAFSM	
PFC	P. A. CALIENDO	PFC	H. L. MARTY	PVT	J. BAN	PFC	D. I. LIRA	
PFC*	J. N. CAMPOSMARTIN	PFC	C. J. MCCUTCHEON	PFC	A. BARRERA	PVT	L. A. LOPEZLOMELI	
PVT	D. I. CANNON	PVT	K. N. MENDOZA	PVT	C. E. BONJORNI	PFC*	J. C. MCRAE JR	
PVT	A. L. CISNEROS	PVT	J. G. NGO	PFC*	C. T. BRAY	PFC*	R. S. MEINHARDT	
PFC	E. M. CLARKPRATHER	PFC	J. K. OLIVER	PVT	M. C. BRUCH	PVT	L. A. MORALESRUIZ JR	
PVT	B. I. COETZEE	PVT	S. O. POPKOV	PFC	J. A. CAMPOSMARTIN	PFC	M. A. MORENOAGUINAGA	
PVT	A. DELGADO	PVT	J. T. RILEY	PVT	N. M. COLLIER	PFC	R. C. OPILLA	
PVT	S. I. DENGLER	PVT	R. T. RIOS	PVT	R. B. CORONA	PFC	C. R. ORNELAS	
PVT	J. M. DEPOPPE	PFC*	L. M. ROBINSON	PVT	A. H. CORRALRANGEL	PFC	J. M. PEREZ	
PFC	J. J. FUCHSDELAGUILA	PFC	J. A. ROJAS	PVT	A. J. DIAZ	PVT	T. S. PIERSON	
PVT	C. S. GAINES	PVT	J. A. SCHWEITZER	PFC	C. M. EPPLE	PFC	D. N. RADY	
PVT	B. GOSTEVCIC	PFC	R. J. TILSON	PVT	M. J. GUERRERO	PVT	S. B. RETA	
PVT	T. L. HASMAN	PVT	E. E. TOVARPENA	PVT	P. H. GUTIERREZ	PVT	C. O. SANCHEZMERCADO	
PVT	H. R. HUTCHINSON	PVT	C. J. URISTA	PVT	D. HAEFS	PVT	J. K. SIMMS	
PVT	N. D. JAMVOLD	PVT	C. R. VAUGHN	PVT	J. D. HARMON	PVT	A. K. SUNG	
PVT	S. W. JOHNSON	PVT	Z. R. VAUTHIER	PVT	G. M. HIDALGO	PVT	A. S. SURBIDA	
PVT	J. T. JOURDIN	PFC	N. A. WOODSIDE	PFC	D. R. HILA	PVT	J. L. TITTES	
PVT	J. P. KENTTA	PFC	R. WU	LCPL*	C. Q. HOANG	PFC	A. K. WU	
PVT	E. A. LEIVACASTRO				-			

Meritorious Promotion * Meritorious Promotion *

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force

that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational



and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

Phase I

How We Are Doing It.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.