

## WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, **We Make Marines.**



## SEQUENCE OF EVENTS

Band Serenade

Chaplain's Prayer \*

“Attention”, “Adjutant’s Call” And March-On

The National Anthem \*

Sound Off

Presentation Of The Command To The Commander Of Troops

Report

Publication Of The Order And Officers Center

Battalion Commander's Remarks

Presentation Of The Command To The Reviewing Officer

Pass In Review (Please Rise When The American Flag Passes)

Anchors Aweigh/The Marines' Hymn \*

Graduates Return Front And Center

Recognition Of The Company Staff

Retirement Of The Platoon Guidons And Recognition Of Honor Graduates

Final Dismissal

*\* PLEASE RISE*

## MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was “San Diego, an ideal location for a permanent Marine Corps Base.” The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps’ base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the West Coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some, 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training, overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and “the making of Marines.” On January 1, 1948, Marine Corps Base San Diego was officially renamed Marine Corps Recruit Depot San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970’s the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its Nation’s Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train male and female recruits who reside west of the Mississippi River to serve at the call of the Nation.

Known for its unique Spanish Colonial Revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings at San Diego’s Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such a Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall, and Day Hall. Today, the Depot has 388 acres and 25 buildings listed on the National Register of Historic Places.

## THE COMMANDING OFFICER OF RECRUIT TRAINING REGIMENT



On behalf of Brigadier General James A. Ryans II, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning’s graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine’s significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation, to include, the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our Core Values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine’s experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Semper Fidelis,

P. M. Rummler  
Colonel, U.S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with “Flag Etiquette” and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, and passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call “Carry On” is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## MARINE CORPS VALUES

### WHY WE SUCCEED

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

### HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

### COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

### COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and Country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.





PARADE REVIEWING OFFICER



The Honorable  
**Carlos Del Toro**  
Secretary of the Navy

The Honorable Carlos Del Toro was sworn in as the 78th Secretary of the Navy August 9, 2021. As Secretary, he is responsible for over 900,000 Sailors, Marines, reservists, and civilian personnel and an annual budget exceeding \$210 Billion. His priorities include securing the training and equipment successful naval operations demand and addressing the most pressing challenges confronting the US Navy and Marine Corps –China’s naval ambitions, climate instability, Covid’s ongoing impact, and strengthening a naval culture of inclusiveness and respect.

Born in Havana, Cuba, Del Toro immigrated to the U.S. with his family as refugees in 1962. Raised in the Hell’s Kitchen neighborhood of New York City, he attended public schools and received an appointment to the United States Naval Academy, where he earned a Bachelor of Science Degree in Electrical Engineering. Secretary Del Toro was commissioned as a Surface Warfare Officer upon his graduation in 1983.

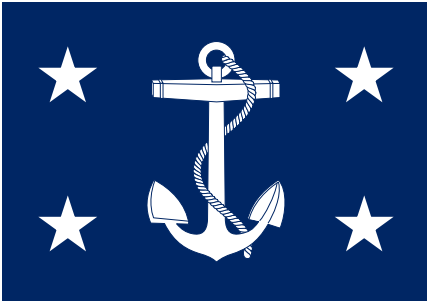
His 22-year naval career included a series of critical appointments and numerous tours of duty at sea –including First Commanding Officer of the guided missile destroyer USS Bulkeley (DDG 84); Senior Executive Assistant to the Director for Program Analysis and Evaluation in the Office of the Secretary of Defense; and Special Assistant to the Director and Deputy Director of the Office of Management and Budget –where he helped manage the budgets of DOD, the U.S. Department of State, the Central Intelligence Agency, the Defense Intelligence Agency, the National Reconnaissance Office, and the Peace Corps.

After retiring at the rank of Commander, Secretary Del Toro founded SBG Technology Solutions, Inc. in 2004. As its CEO and President, he supported defense programs across a host of immediate and long-term Department of Navy issue areas, including shipbuilding, AI, cybersecurity, acquisition programs, space systems, health, and training.

PARADE REVIEWING OFFICER

He holds a Masters in National Security Studies from the Naval War College, a Masters in Space Systems Engineering from the Naval Postgraduate School, and a Masters in Legislative Affairs from George Washington University.

Secretary Del Toro and his wife have four children and a granddaughter.



AWARDS

**COMPANY HONOR GRADUATE AWARD**

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

**SERIES HONOR GRADUATE AWARD**

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

**PLATOON HONOR GRADUATE AWARD**

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

**MARKSMANSHIP AWARD**

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they are the company high shooter.

**PHYSICAL EXCELLENCE AWARD**

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they are the most physically fit Marine in their company.

**MERITORIOUS PROMOTION**

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.**  
**(EX.) PFC\* C. M. COLBURN**

**MARINE**

“Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine.”

-Major General John A. Lejeune,  
13th Commandant of the Marine Corps

GRADUATION STAFF

**MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION**

Commanding General	Brigadier General J. A. Ryans II
Chief of Staff	Colonel C. R. Von Bergen
Sergeant Major	Sergeant Major O. Leavy
Parade Reviewing Officer	The Honorable C. Del Toro

**RECRUIT TRAINING REGIMENT**

Commanding Officer	Colonel P. M. Rummler
Executive Officer	Lieutenant Colonel C. E. Kesler
Sergeant Major	Sergeant Major J. J. Miller
Regimental Drill Master	Gunnery Sergeant C. M. Fornili
Narrator	Staff Sergeant D. F. Gomez

**FIRST RECRUIT TRAINING BATTALION**

Commanding Officer	Lieutenant Colonel P. M. Rummler
Executive Officer	Major R. J. Russel
Sergeant Major	Sergeant Major R. M. Browning
Chaplain	Lieutenant A. C. Ruhf-Brien
Battalion Drill Master	Staff Sergeant J. E. Flanagan

**COMPANY D**

Commanding Officer	Captain D. M. Deakins
Company First Sergeant	First Sergeant F. Fuentes

**SERIES 1061**

Series Commander	1st Lieutenant L. G. Jimenez
Chief Drill Instructor	Staff Sergeant L. D. Rodriguez

**SERIES 1065**

Series Commander	Captain D. M. Clift
Chief Drill Instructor	Staff Sergeant R. J. Gonzales

**MARINE BAND SAN DIEGO**

Enlisted Conductor	Chief Warrant Officer 2 R. Metzinger
Drum Major	Staff Sergeant A. Chandler

**COLOR GUARD**

National Color Bearer	Sergeant R. Navarrette
Organizational Color Bearer	Sergeant A. Barriga
Rifle Bearer	Sergeant A. Petrie
Rifle Bearer	Sergeant C. Noveras

PLATOON  
1061

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT P. M. TSAN

DRILL INSTRUCTORS

SERGEANT J. A. GREEN

SERGEANT S. L. SILLERS

SERGEANT L. PORTILLO

STAFF SERGEANT G. SANTIAGO

PHYSICAL FITNESS TEST

PRIVATE A. R. DEIDRICK (280)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS A. Y. CASTANOGARCES (340)

INSTRUCTOR: SERGEANT A. BLACKMAN

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS A. S. ALMAZO

RECRUITED BY: SERGEANT C. VANDYKE

PVT E. R. AGUILAR  
PFC P. L. AIFESILI  
PFC A. S. ALMAZO  
PFC S. L. ANDERSON.  
PFC G. K. ARCILLA  
PFC A. N. ATWOOD  
PVT A. BARAJAS  
PFC N. BARAJASHERRERA  
PVT H. L. BOYER  
PVT A. M. CANO  
PFC T. M. CARBAJAL  
PFC\* A. Y. CASTANOGARCES  
PFC A. CEJUDOGONZALEZ  
PVT M. R. CONTRERAS  
PVT A. R. DEIDRICK  
PVT R. L. DONALDSON  
PFC K. I. DOMINGUEZ  
PFC A. D. DUARTEALCARAZ  
PVT S. DUARTEGAMBOA  
PFC A. N. DUFF  
PFC A. C. ENGELHORN  
PVT J. H. FALK  
PVT M. FLORESVERGARA  
PFC G. M. FRANKS  
PFC\* K. K. FULLINGTON  
PVT M. GAONA  
PFC P. M. GARCIA  
PVT L. GARCIAMENDOZA  
PVT A. R. GASCA  
PVT M. T. GILLET  
PFC M. R. GLEESON  
PVT V. S. GONZALES  
PFC L. GONZALEZ  
PVT E. E. GRENZ  
PFC A. L. GUIFARROVARGAS  
PFC S. Y. HERNANDEZ  
PVT H. E. HILL  
PFC\* I. M. LAMADRID  
PFC E. LAMAS  
PFC M. M. LATIFI  
PVT J. M. LAZARO  
PVT E. Y. LEONTORRES  
PVT E. E. LEYVA  
PVT C. M. LONG

Meritorious Promotion \*

PVT B. LOPEZRODRIGUEZ  
PVT P. M. MAHAFFEY  
PFC M. I. MANUEL  
PVT C. MARQUEZ  
PFC G. C. MARTINEZ  
PVT N. A. MCDANIEL  
PVT L. MENDEZ  
PVT J. M. MILES  
PVT V. M. MILLS  
PFC J. MORAN  
PVT K. A. NICKLAUS  
PFC S. ORTIZ  
LCPL A. PACE  
PFC M. A. PAT  
PFC\* D. X. PEREA  
PVT R. PHILIP  
PVT R. S. POWELL  
PFC A. R. QUINTANILLA  
PFC\* S. D. RAMIREZ  
PFC R. T. REED  
PVT T. M. RUSSELL  
PFC A. C. SANCHEZ  
PFC Y. SANCHEZMORALES  
PVT E. SANTOS  
PFC S. SARGEANT  
PFC S. O. SARRO  
PFC M. SERRANOPINEDA  
PFC W. P. SIXTOSALINAS.  
PFC A. M. SKELTON  
PVT T. A. SMITH  
PFC A. SUAREZ  
PVT S. SUAREZ  
PFC N. J. SURDYK  
PVT J. TADEOBERNAL  
PFC\* A. TALAVERA  
PVT D. J. VALENTE  
PVT A. L. VANONI  
PFC C. E. VAZQUEZ  
PVT J. E. VEGA  
PVT B. R. VINDELLARREINAGA  
PVT A. J. WISE  
PVT B. L. YANESPALMA  
PFC D. L. ZAZUETAGAMEZ

PLATOON  
1062

SENIOR DRILL INSTRUCTOR

SERGEANT A. A. RODRIGUEZ

DRILL INSTRUCTORS

SERGEANT R. P. WONG

SERGEANT G. J. SANTOS

SERGEANT F. A. DELACRUZ

PHYSICAL FITNESS TEST

PRIVATE T. R. THOMAS III (296)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS A.W. KONCHE (342)

INSTRUCTOR: SERGEANT A. L. LEON

PFC J. D. AGUIRREESQUER  
PVT J. K. AKIU III  
PFC\* D. O. ARCE  
LCPL\* R. S. BEAUDOIN  
PVT D. A. BERNAL  
PVT O. BLANCO  
PVT B. C. BOLDUS  
PVT N. G. BOLSHAKOFF  
PVT O. T. BOZEK  
PVT W. R. BROWER IV  
PFC J. J. BROWN  
PFC J. P. BUTIHI  
PVT D. CANTU  
PFC N. J. CAVALLIBRYANT  
PVT M. H. COLEMAN  
PVT B. A. COPELAND  
PVT B. P. DOOLEY  
PVT M. B. ESTUDILLO  
PVT F. FENUMIAI JR  
PVT J. R. FLORES  
PVT J. M. FORBES  
PFC L. D. FORDMOORE  
PVT K. H. FRANCOHINOJOSA  
PVT E. P. FREED  
PVT O. I. GALVEZ  
PFC K. W. GRAHAM  
PVT B. R. GRISSOM  
PFC D. GUZMANMARTINEZ  
PVT W. E. HAMILTON  
PVT K. D. HARRON  
PFC F. A. HERNANDEZ  
PVT B. B. HOSFORD  
PVT J. R. HUERTA  
PVT M. T. HURLEY  
PVT B. W. JOHNSON  
PVT J. A. JUAREZ  
PVT C. R. KANE  
PFC\* A. W. KONCHE  
PFC J. N. LABAO  
PFC N. B. LEMONS  
PVT B. VICENTE  
PVT M. D. LOSLEBEN  
PVT M. J. MAGSA  
PVT L. C. MAHALAS  
PVT J. S. MANZANO  
PFC\* G. F. MARTINEZ

Meritorious Promotion \*

PFC J. MARTINEZ  
PVT M. A. MARTINEZ  
PVT U. MEJIA  
PVT J. T. MELENDEZ  
PFC G. MIRELES  
PVT C. MONTES  
PVT D. E. MOORE  
PFC R. MORENOGOMEZ  
PVT K. A. NIAZI  
PVT G. J. NORDGREN  
PVT J. A. NOVOBIELSKI  
PVT S. OCHOAMARTINEZ JR  
PVT E. J. OLIVA  
PFC L. C. OSON  
PVT D. A. PATILLO  
PVT J. PEREZ  
PVT D. P. PHENEGER  
PVT D. L. PRIETO  
PVT B. D. QUANCE  
PVT N. REE  
PVT W. A. REINHARD  
PVT K. N. RETTENMYER  
PVT A. J. ROBINSON  
PVT D. RODICAPANADERO  
PFC C. RODRIGUEZ  
PVT D. M. RUDESILL  
PVT E. F. SANCHEZ  
PVT I. SANCHEZ  
PVT J. M. SCHENKEL  
PFC\* C. M. SCHWAB  
PVT C. M. SEAFAR  
PVT I. Q. SERVANTEZ  
PVT P. A. SHABAK  
PFC S. L. SMITH  
PVT S. B. SOSA III  
PVT M. J. STARK  
PVT C. C. SUTTON  
PVT T. R. THOMAS III  
PFC G. TORRESMORA  
PFC J. S. VEGAMARQUEZ  
PVT B. VICENTE  
PFC Z. E. VIGIL  
PFC\* D. W. VOLUNTINE  
PVT B. YONYIMIKI  
PVT L. YSQUIERDO

PLATOON  
1063

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT C. J. ANTOINE JR

DRILL INSTRUCTORS

SERGEANT K. M. LEWIS

STAFF SERGEANT T. M. SEARIGHT

STAFF SERGEANT A. M. MOLINA

STAFF SERGEANT C. J. LOGAN

PHYSICAL FITNESS TEST

PRIVATE Z. J. BRADLEY (283)

PLATOON HIGH SHOOTER

PRIVATE A. R. DELUCA (342)

INSTRUCTOR: SERGEANT L. Z. LOFFER

PVT E. AGUILAR  
PFC M. A. AGUILAMORALES  
PFC S. ALVAREZ  
PVT T. J. ARRINGTON  
PVT R. W. AVELAR JR  
PVT M. A. BENNISON  
PVT Z. J. BRADLEY  
PVT J. T. BRES  
PVT C. J. CABRERA  
PVT J. C. CHAVARRIAGOMEZ  
PFC E. B. CHUN  
PVT S. D. CLAYTON  
PFC A. CONDE  
PVT E. R. CONTRERASGOMEZ  
PVT W. J. COOK  
PVT S. A. COX  
PVT I. C. CRUZ  
PFC\* C. E. DAVES  
PVT C. R. DELACRUZJAI  
PVT A. DELALUZ  
PVT A. R. DELUCA  
PVT A. M. DENMAN  
PFC R. T. DOMINGO  
PVT J. F. ERQUININGOARATA  
PVT S. E. ESCOBAR  
PFC A. G. ESPINORAYGOZA  
PVT A. J. EVERLY  
PVT L. T. EVERLY  
PFC\* S. P. FAIT  
PVT G. R. GALACIA  
PVT M. E. GARCIA  
PFC E. J. GASTELUM  
PVT J. GASTELUM  
PFC J. GAYTON  
PVT J. J. GIDDINGS  
PVT L. D. GOMEZLEAL  
PVT G. F. GONZALEZ  
PVT B. R. GUTIERREZ  
PVT L. N. HAMILTON  
PVT E. W. HAMMOND  
PVT J. A. HANNON  
PVT H. R. HARPER  
PVT L. J. HERNANDEZ  
PVT M. D. HERNANDEZSABILLON  
PVT M. HILARIOROJAS  
PVT C. L. HUTCHESON

Meritorious Promotion \*

PFC Z. L. JACQUEZ  
PFC\* J. R. JONES  
PFC\* I. S. KELLIS  
PVT K. L. KRENZ  
PFC I. A. LALONDE  
PVT D. P. LARSON  
PFC\* D. A. LEBRESH  
PVT A. LLANESJIMINEZ  
PFC\* J. M. LOPEZMORELOS  
PVT E. M. MANUEL  
PFC F. MANZO  
PVT K. A. MARES  
PVT N. J. MARLOW  
PVT K. T. MARTINEZ  
PVT O. MARTINEZCORTEZ  
PVT R. L. MATA  
PVT J. A. MCCOMMBLONDO  
PVT C. W. MCKINNEY  
PVT J. W. MCPHERSON III  
PVT T. A. MCWHORTER  
PVT T. Q. MILLER  
PVT L. MONTENEGRO  
PFC S. R. OKABAYASHI  
PFC C. A. OROZCO  
PFC\* A. ORTEGA JR  
PVT A. PADILLAMORENO  
PFC S. PEREZVENTURA  
PVT J. R. QUINONES  
PVT B. RAMIREZ  
PVT L. J. REBOLLAR  
PVT F. T. REYNA  
PVT G. RIOS  
PVT E. P. ROBINSON  
PVT L. F. ROQUE  
PFC J. G. SALGADO  
PVT E. SANTIAGOCERDA  
PVT S. J. SEILER  
PFC A. W. SLYKERMANN  
PVT R. Q. STEVENS  
PFC R. E. TAPLEY  
PVT M. R. VERGARA  
PVT K. R. WALKER  
PVT C. P. WALLACE  
PFC K. L. WHITAKER  
PVT Z. A. WILSON  
PFC C. J. WOLLENBERG

PVT J. A. AKLI JR  
PVT N. D. ARMSTRONG  
PFC W. J. ASBURY  
PVT D. AVALOS  
PVT O. BORZENKO  
PFC\* J. G. BURGESS  
PVT J. L. CAMACHO  
PVT M. A. CASTRONAVARRO  
PVT J. P. CHAMBERS  
PFC K. L. CIEMNY  
PFC\* K. W. CLARKE  
PVT E. N. CNAVA  
PFC M. A. COLORES  
PVT B. M. CREGAN JR  
PVT R. A. DEATHERAGE  
PFC\* O. V. DOMINGUEZ  
PVT B. C. ENGE  
PVT S. M. ENGELMAN  
PFC O. M. ESPINOZA  
PFC A. ESTRADA  
PVT K. I. FEA  
PVT J. E. FERRER  
PVT J. J. GARCIA  
PFC O. GARCIAMARTINEZ  
PVT R. GHARIBY  
PFC C. E. GONZALEZ  
PVT E. B. GONZALEZCALDERON  
PFC\* F. HADLEY  
PVT C. L. HAGERTY  
PVT C. D. HAINES  
PVT P. R. HANSON  
PVT Z. W. HARTZOG  
PVT N. E. HERNANDEZ  
PFC P. A. HERRERAREYNOSO  
PVT W. J. HOFFNER  
PVT J. J. HOPPE  
PVT C. D. JAIMES  
PVT F. M. KIALA  
PFC M. P. KIM  
PVT C. S. KISS  
PVT M. G. KRONBECK  
PVT C. T. LAMBERT  
PFC J. C. LEYBA  
PFC J. P. LINARES  
PFC K. L. LOPEZRODRIGUEZ

Meritorious Promotion \*

PLATOON  
1065

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. M. JAIMES

DRILL INSTRUCTORS

STAFF SERGEANT U. U. RODRIGUEZ

SERGEANT J. E. SANTACRUZ

STAFF SERGEANT J. A. LOPEZ

SERGEANT J. A. RODRIGUEZ

PHYSICAL FITNESS TEST

PRIVATE F. M. KIALA (288)

PLATOON HIGH SHOOTER

PRIVATE J. L. CAMACHO (336)

INSTRUCTOR: CORPORAL M. S. ALBERS

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS M. A. COLORES

RECRUITED BY: STAFF SERGEANT B. COOPER

PVT A. J. MACIAS  
PFC\* M. B. MARTIN  
PVT M. MARTINEZ  
PVT T. C. MCCOLLAM  
PVT B. C. MCGEHEE  
PVT A. A. MICHENZI  
PFC A. C. MIRAMONTES  
PFC J. MORENOCASTILLO  
PVT L. C. OLIVER  
PFC E. O. OMAR  
PFC S. O. ONI  
PFC N. J. OTTERNESS  
PVT A. PEREZ  
PVT D. N. PERRY  
PVT W. R. PHIPPS IV  
PFC D. A. PINDUISACACELLERI  
PVT I. T. PIPPERT  
PFC J. POOT  
PVT H. G. RAMIREZREYES  
PVT W. J. RIVERA  
PVT P. K. ROBINSON  
PFC H. E. RONDINA  
PVT C. ROSALES  
PVT A. RUIZGUZMAN  
PVT G. I. SALAZAR  
PVT N. S. SANCHEZ  
PFC M. J. SAPIENZA  
PVT G. R. SAWYER  
PVT C. D. SCHWARTZENBERGER  
PVT G. E. SMITH  
PVT R. N. TARIN  
PVT Z. M. THOMPSON  
PFC\* B. A. TIDWELL  
PVT I. TREJO  
PVT J. I. TROST  
PVT A. VELASCO  
PVT J. R. WADKINS  
PFC J. R. WILCKEN  
PFC J. Y. WILLIAMS  
PVT P. C. WINSOR  
PVT K. L. WHITAKER  
PFC\* E. J. YEPEZ JR  
PFC W. B. ZADEH  
PVT J. W. ZEHRUNG



PHASE II

PHASE II - RECRUIT TRAINING

We have enhanced Recruit Training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core Values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in Recruit Training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



PHASE III & IV

PHASE III - MOS SCHOOLS

After graduating from Recruit Training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the Nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our Nation. We have received countless letters from influential public leaders who are former Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

PLATOON 1066

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT T. L. WIMBERLY

DRILL INSTRUCTORS

STAFF SERGEANT M. J. RODRIGUEZ

SERGEANT C. SOTO

STAFF SERGEANT D. MARQUEZ

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS S. N. GARRET (289)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS L. G. LACRONE (333)

INSTRUCTOR: SERGEANT A. A. RIVERO

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS L. G. LACRONE

RECRUITED BY: STAFF SERGEANT E. RODRIGUEZ

PVT M. D. ALBERTSON  
PVT J. S. ALIHASSAN  
PFC D. E. ANDERSON  
PVT A. K. AVELAR  
PFC I. B. BAKER  
PFC M. C. BAKER  
PVT B. J. BALLYEAT  
PVT J. J. BARKER  
PFC J. M. BARLOW  
PFC D. D. BROOKS  
PVT A. D. CARR  
PFC A. CONTRERASOCAMPO  
PFC L. CONTRERASMUNOZ  
PVT D. E. COOPER  
PVT J. D. CORNETT  
PFC J. B. COURTEMANCHE  
PVT J. B. COX  
PFC E. L. CRAMPTON  
PFC J. CUENCA  
PVT N. S. DAVIS  
PFC G. DELCASTILLO  
PVT J. DIAZGARCIA  
PVT N. T. DIXON  
PVT O. A. EBEJOHNSON  
PFC S. S. FEITER  
PVT C. H. FLORESALVARADO  
PVT D. J. FOSTER  
PVT J. D. GANTENBEIN  
PFC S. N. GARRETT  
PVT M. A. GALZOTE  
PFC M. A. GILSON  
PFC S. GOMEZ  
PVT A. GOMEZESQUIVEL  
PVT I. M. HAVENS  
PVT J. S. HEDDEN  
PVT D. R. HEILMAN  
PVT Z. O. HENRY  
PVT L. J. HERRERA  
PFC A. P. HIGGINBOTHAM  
PFC D. HOPKINS  
PVT J. R. HOEUT  
PVT E. HTOO  
PFC Q. A. HUNT  
PFC\* L. G. LACRONE  
PVT H. G. LAH  
PVT T. S. LINZAY  
PVT E. I. MACIAS

PVT V. MARTINEZACUNA  
PFC D. D. MAUTE  
PVT T. J. MCDOWELL  
PVT J. D. MENDEZESTRADA  
PFC J. M. MEYER  
PVT Z. R. MINARD  
PFC\* J. B. MITCHELL III  
PVT I. N. MOORE  
PFC\* M. MOREIRA  
PVT N. L. MORENO  
PFC\* D. D. MORGAN  
PVT S. T. MURRAY  
PVT Y. S. ORTEGA  
PVT C. A. PARKS  
PVT I. J. PORTER  
PVT S. M. QUINLAN  
PVT Q. R. RACHFORD  
PVT A. RIVERA  
PVT A. J. ROBERSON  
PVT J. A. RODRIGUEZ  
PVT Q. M. ROYALTY  
PVT O. RUIZ  
PVT A. D. SANTIAGOAVILA  
PFC A. SANCHEZ  
PVT Q. M. SHAY  
PVT S. A. SHEERIN  
PVT C. K. SMITH  
PVT D. E. SMITH  
PFC X. E. SOLOMON  
PVT H. I. SPAHN  
PFC E. C. STEVENS  
PVT G. A. TEAGUE  
PVT J. H. THOMAS  
PVT J. E. THOMAS  
PFC A. E. VALDEZ  
PFC H. G. VARELAMENERA  
PVT J. VARGAS  
PFC J. VAZQUEZ  
PFC X. I. VEGASANTANA  
PFC\* D. M. VELAZQUEZ  
PVT J. P. VERCHIENS  
PVT Z. W. WALLACE  
PVT L. J. WERSCHING  
PVT E. K. WIGHT  
PFC Z. E. YADAORUBIANES

Meritorious Promotion \*

PLATOON 1067

SENIOR DRILL INSTRUCTOR

SERGEANT L. A. DIONICIO

DRILL INSTRUCTORS

SERGEANT A. C. WRIGHT

SERGEANT J. T. MCGROGAN

SERGEANT K. M. GRUNDER

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. J. CASTANEDA (294)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS J. A. ANCHONDO (344)

INSTRUCTOR: SERGEANT M. R. STEVENSON

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS R. J. COQUIOCO

RECRUITED BY: SERGEANT J. SANCHEZ

PVT A. M. ALROHAWHANI  
PVT O. ALVAREZBARAJAS  
PFC J. A. ANCHONDO  
PVT L. A. BALLARD  
PVT J. BARNES  
PFC E. R. CAMACHOGARCIA  
PVT S. M. CANADA  
PFC\* A. J. CASTANEDA  
PVT A. J. CASTELAN  
PFC S. A. CASTILLO  
PVT A. J. CERRATO  
PVT B. G. CERVANTES  
PVT M. I. CERVANTES  
PVT E. A. CHAVIRA  
PFC A. S. CHIPPONERI  
PFC C. J. CINCERA  
PFC\* D. S. COLWELL  
PFC R. J. COQUIOCO  
PVT E. J. CORTEZARROYO  
PVT C. J. DANIELS  
PVT C. C. DECOTEAU  
PFC\* C. R. DELGADILLO  
PVT G. W. DRESSLER  
PFC J. D. EREDIA  
PFC K. ESPINOZA  
PVT L. E. FELIX  
PVT H. FLORESGARCIA  
PFC\* M. A. FRESCO  
PFC J. D. FUENTES  
PVT L. A. GARCIA  
PVT A. J. GARIBAY  
PVT D. X. GOMES  
PVT A. D. GOMEZROMO  
PVT I. N. GONZALEZ  
PVT B. GRANILLO  
PFC P. A. GUARIN  
PFC\* Z. I. GUERRA  
PVT J. J. HACKFORD  
PVT C. R. HALE  
PVT B. J. HAVILAND  
PVT A. J. HERNANDEZHERNANDEZ  
PFC L. HURTADODEMEMENDOZA  
PVT W. P. KONANUI  
PVT R. D. LAFOND  
PFC J. A. LOEHNIG  
PVT G. D. LOPEZ  
PVT J. Y. LOVE  
PFC G. R. LUNA

PVT K. K. MACHAL  
PFC\* M. MCWHORTER  
PVT J. METZ III  
PFC J. A. MILLER  
PVT D. MORALESGARCIA  
PVT M. A. MORENO  
PFC M. G. MORENO  
PVT M. MUNOZCHAVEZ  
PVT A. K. MYAT  
PFC J. B. NEGRETEBARAJAS  
PVT B. M. NOWLING  
PVT P. ORTEGAGUTIERREZ  
PVT J. A. OSEGURA  
PFC S. A. PALURI  
PVT C. A. PATINOGUTIEREZ  
PVT D. E. PERAZARUIZ  
PVT G. P. PINTO  
PVT E. R. POE  
PVT I. RAMIREZIZARRARAS  
PFC K. F. RAMIREZSAYVEDRA  
PFC J. RED  
PFC C. C. REID  
PFC J. L. REYNOSOSOTO  
PVT C. R. RIVERALUGO  
PFC D. RODRIGUEZ  
PVT O. RODRIGUEZ  
PVT A. E. RODRIGUEZCERVANTES  
PFC D. A. ROJASMANZANO  
PVT E. RUIZ  
PVT A. SAINZRODRIGUEZ  
PVT R. J. SAINZRODRIGUEZ  
PVT N. S. SANCHEZ  
PFC E. A. SANCHEZCAMARILLO  
PVT A. N. SERNA  
PFC B. N. SHAWVER  
PVT A. SUAREZ  
PVT B. J. SUDERMAN  
PVT R. TORRES  
PVT R. L. TREVINO  
PVT M. S. TURRUBIATE  
PFC\* O. VALDEZ  
PVT A. VAZQUEZGARCIA  
PFC A. VELAZQUEZCERVANTES  
PVT C. T. WALTERS  
PFC E. F. XIONG  
PVT T. J. ZULIM

Meritorious Promotion \*



# WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our Nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation has committed Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: the determination to overcome any obstacle that stands in the way, fueled by unshakeable honor, courage, and commitment.

# PHASE I

## HOW WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.

## PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.



Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.