Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER *

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM *

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn *

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

* PLEASE RISE

MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego", an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General Ryan P. Heritage, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of young men who have succeeded in that

challenge. We are here to celebrate with you their twelve weeks. Your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation to include the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character, and values, necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards, and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps; for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD, the San Diego area, and take time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine. I wish a happy stay and safe return home.

Gratefully,

D. R. Kazmier

Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

Marine Corps Values

WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Parade Reviewing Officer



SERGEANT MAJOR
ANTHONY A. SPADARO
UNITED STATES MARINE CORPS

Sergeant Major Anthony A. Spadaro is the Command Senior Enlisted Leader for U.S. Indo-Pacific Command, one of six geographic unified combatant commands of the United States Armed Forces. He provides the commander with the enlisted perspective on theater security cooperation,

encouraging peaceful development, responding to contingencies, and deterring aggression throughout the Indo-Asia-Pacific region. Additionally, he is responsible for mentoring senior enlisted leaders at the four component commands, and coordinating with command joint directorates and senior enlisted members on matters pertaining to the command's mission, vision, core values, commander's intent, enlisted utilization, and professional development.

A native of New Brunswick, N.J., SgtMaj Spadaro enlisted in the Marine Corps in 1985, and attended recruit training at the Marine Corps Recruit Depot, Parris Island, S.C. Upon completion of his initial training as an artillery fire direction control man, he was assigned to Battery R, 5th Battalion, 11th Marines, followed by additional training as an artillery nuclear projectile man. In 1987, SgtMaj Spadaro attended the Marine Security Guard School in Quantico, Va. Upon completion, he served as a watch stander at the U.S. Embassy in Abidjan, Cote D'Ivoire, and eventually as the assistant detachment commander and detachment commander of the Marine Security Guard detachment at the U.S. Embassy in Gaborone, Botswana.

SgtMaj Spadaro's other early career assignments include Battery G, 3rd Battalion, 12th Marines, 1st Marine Division where he deployed in support of Operation Desert Shield/Storm, as well as 11th Marines S-2 for duty as an intelligence analyst, chief and officer, and Area Guard Chief. Other operational assignments include duty as the 11th Marines survey and meteorological chief, and as the Platoon Sergeant for Headquarters Battery, 11th Marines. Additionally, he served as a Drill Instructor, Senior Drill Instructor and Chief Drill Instructor with Company I, 3d Recruit Training Battalion, Marine Corps Recruit Depot San Diego, and eventually transitioned to the Drill Instructor School staff where he served as the history, leadership and SOP instructor, and the academic coordinator/curriculum developer.

Parade Reviewing Officer (cont.)

His senior enlisted leadership assignments include: First Sergeant at Special Training Company, Support Battalion, MCRD San Diego; Battery B, 1st Battalion, 12th Marines, 3d Marine Division and Company C, First Recruit Training Battalion at MCRD San Diego; Sergeant Major, First Recruit Training Battalion, MCRD San Diego; Squadron Sergeant Major, Marine Medium Helicopter Squadron 165; Sergeant Major, Aviation Combat Element, 15th Marine Expeditionary Unit; Sergeant Major, 3D Marine Aircraft Wing (Forward); Sergeant Major, Aviation Combat Element, Regional Command (Southwest) I MEF (Fwd) supporting Operation Enduring Freedom; Sergeant Major, Third Marine Aircraft Wing, and as the Force Sergeant Major for Marine Forces Reserve/Marine Forces North in New Orleans. In March 2016, he was selected as the Command Senior Enlisted Leader for U.S. Pacific Command.

Sergeant Major Spadaro has completed the following Professional Military Education courses: NCO Academy, SNCO Career Course, SNCO Advance Course, First Sergeant's Course, Warfighting, Expeditionary Warfare School (by extension), Command and Staff College (by extension), Navy Senior Enlisted Academy, the Senior Enlisted Professional Military Education Course, the Senior Enlisted Joint Professional Military Education Course, the Keystone Fellows Course (National Defense University) and the Asian-Pacific Orientation Course. SgtMaj Spadaro holds a Bachelor of Science Degree (Summa Cum Laude), from Rutgers University in Labor and Management. He is currently completing his Masters of Arts Degree (Liberal Studies) from Rutgers University.

SgtMaj Spadaro's significant awards and decorations include the Legion of Merit (with Gold Star), the Bronze Star Medal, the Meritorious Service Medal (with Gold Star), the Air Medal (with strike numeral "3"), the Navy and Marine Corps Commendation Medal (with three Gold Stars), the Navy and Marine Corps Achievement Medal, the Army Achievement Medal the Combat Action Ribbon, and Naval Air crewman Insignia. He was inducted into the Honorable Order of Saint Barbara in 1996



AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade. (EX.) PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

> -Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Brigadier General Ryan P. Heritage Commanding General

Chief of Staff Colonel Jim G. Gruny

Sergeant Major Sergeant Major Devon A. Lee

Parade Reviewing Officer Sergeant Major Anthony A. Spadaro

RECRUIT TRAINING REGIMENT

Commanding Officer Colonel Daniel R. Kazmier **Executive Officer** Lieutenant Colonel C. Kroll Sergeant Major Sergeant Major M. R. Chabot Regimental Drill Master Staff Sergeant J. A. Gray Narrator Staff Sergeant C. A. Malveaux

FIRST TRAINING BATTALION

Commanding Officer Lieutenant Colonel P. M. Rummler

Executive Officer Major E. P. Crecelius

Sergeant Major Sergeant Major M. D. Reese Chaplain Lieutenant J. D. Luckesen

Battalion Drill Master Staff Sergeant N. J. Campbell

COMPANY K

Commanding Officer Captain K. D. DePinto Company First Sergeant First Sergeant L. C. Mitchell

LEAD SERIES

Series Commander Captain D. Barnhart

Chief Drill Instructor Gunnery Sergeant G. J. Gillis

FOLLOW SERIES

Series Commander Captain P. Maraini

Chief Drill Instructor Staff Sergeant C. M. Fornili

MARINE BAND SAN DIEGO

Enlisted Conductor Corporal J. Tutor

Drum Major Gunnery Sergeant J. Dempsey

COLOR GUARD

National Color Bearer Sergeant B. M. Hall Organizational Color Bearer Sergeant G. M. Starr Sergeant G. A. Barret Rifle Bearer Rifle Bearer Sergeant M. A. Casillas



SENIOR DRILL INSTRUCTOR

GUNNERY SERGEANT N. G. ZATEZALO

DRILL INSTRUCTORS

GUNNERY SERGEANT R. M. BALDWIN GUNNERY SERGEANT S. M. KRESGE STAFF SERGEANT J. C. ESCOBEDO

PHYSICAL FITNESS TEST

PVT

J. C. LEDBETTER

PRIVATE M. D. SALISBURY (335)

PVT

C. B. YOUNGER

1042

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT T. S. HALPIN

DRILL INSTRUCTORS

STAFF SERGEANT D. C. CURTIS STAFF SERGEANT M. C. GARCIA

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS C. R. DALTON (286)

FRIVATE M. D. SALISBURI (555)					PRIVATE FIRST CLASS C. R. DALTON (286)						
PLATOON HIGH SHOOTER PRIVATE P. O. MIRANDAVILLAGRANA (293) INSTRUCTOR: CORPORAL M. J. ADDISON		PLATOON HONORMAN PRIVATE FIRST CLASS D. O. MACIAS RECRUITED BY: STAFF SERGEANT J. DRUMMOND			PLATOON HIGH SHOOTER PRIVATE S. H. KINGSTON (336) INSTRUCTOR: SERGEANT D.C. JEARDOE		PLATOON HONORMAN PRIVATE FIRST CLASS N. O. MUFFOLETTO RECRUITED BY: SERGEANT B. ROY				
PVT	C. J. ADAMES JR	PVT	L. A. LIMON	PVT	K. A. BRITTELL	PVT	S. H. KINGSTON				
PVT	D. J. ANDREWS	PFC*	I. S. LONG	PVT	H. B. BUENO	PFC	J. D. KOENIG				
PFC*	B. P. ARMSTRONG	PVT	D. M. LORING	PVT	J. T. BUSTOS	PFC	C. J. KRAFT				
PVT	J. M. BEAVER	PVT	F. LUELLING	PVT	N. J. BUTLER	PFC*	B. R. MCCOY				
PFC	J. M. BECKHART	PFC*	D. MACIAS	PVT	A. R. CALLEGARI	PVT	C. P. MCMULLIN				
PFC*	S. BERUMAN	PVT	D. N. MILLER	PFC	R. CAMPOSMARTINEZ	PVT	Z. A. MONROE				
PVT	R. R. BOTTORFF	PVT	P. MIRANDAVILLAGRANA	PVT	M. A. CASTILLO JR	PFC*	N. O. MUFFOLETTO				
PVT	J. C. BRADLER	PVT	M. F. MORELAND	PVT	A. E. CHAVEZ III	PVT	M. MUNOZ				
PVT	A. N. BUZZI	PVT	A. B. MULLER	PFC	D. F. CRUZRUIZ	PVT	P. R. ROWLAND				
PVT	I. A. CASTRO	PVT	A. PALMALOPEZ	PFC*	C. R. DALTON	PVT	Y. H. SAKRAN				
PVT	J. D. CHITWOODHANSEN	PVT	L. PEREZ	PVT	J. D. DANIELS	PVT	E. SANCHEZ JR				
PVT	J. A. CIESLA	PVT	J. D. POWELL	PVT	D. S. DAVIS	PVT	B. J. SCHWARTZ				
PVT	Q. D. COLEMAN	PVT	K. D. RESSEL	PVT	M. C. DAVIS	PVT	B. S. SHEM				
PVT	A. B. COPELAND	PVT	E. M. ROSAS	PFC	G. M. FRANK	PFC	J. K. SIAN				
PVT	L. M. COPPENBARGER	PVT	J. A. SALAS	PFC	M. M. FREEMAN	PFC	J. J. SOSA				
PVT	S. M. EDWARDS	PVT	M. D. SALSIBURY	PVT	S. G. FUERTESSANCHEZ	PFC*	J. P. SPOND				
PVT	N. A. GARCIA	PFC	S. M. SETSER	PFC	J. D. GALVAN	PVT	P. A. STEWART				
PVT	V. M. GARCIAGIL	PVT	A. C. SHANKS	PVT	A. F. GANDARA	PVT	T. R. THOMAS				
PFC	C. L. GARDNER	PVT	J. R. SHORT	PFC	R. B. GILLUM	PVT	T. O. TRAN				
PVT	J. C. GERBICH	PVT	K. E. SIGMON	PVT	E. GONZALEZTORRES	PVT	C. L. TREAT				
PVT	J. D. GOODE	PVT	A. SOLDEVILLA	PVT	H. C. GOUGH	PVT	T. K. TUANG				
PFC	R. GRACIANONAVA	PVT	J. C. SOMERO	PVT	G. B. GREGG	PVT	D. D. TYLER				
PVT	C. H. GUAMANORELLANA	PVT	C. A. TARINOVALLE	PVT	O. G. HARTL III	PVT	N. A. VANINETTI				
PFC	A. R. JOHNSON	PVT	J. TORRES	PFC	J. L. HAVIS	PFC	A. VIGIL				
PVT	B. K. KOWALEWSKI	PVT	V. R. VANHOUT	PFC	E. K. JACOBSON	PVT	J. D. ZUBIRANPERALTA				
PVT	C. J. LAWSON	PFC	E. E. WHIPPLE								
		TOT TITE	C D HOLDICED								

Meritorious Promotion * Meritorious Promotion *



SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. A. GOVEA

DRILL INSTRUCTORS

STAFF SERGEANT M. A. BROOKS STAFF SERGEANT K. SANTIAGO STAFF SERGEANT E. D. HERNANDEZ SERGEANT F. D. GOMEZ

PHYSICAL FITNESS TEST

PRIVATE P. W. SWARTZENDRUBER (294)

PRIVATE J. M. HERNANDEZALBERTO (332) PRIVATE FIRST CLAS	U
INSTRUCTOR: RECRUITE	
SERGEANT S. B. STORCH STAFF SERGEANT	
SERGEANT S. B. STORGIT STATE SERGERAN	D. M. CASE
PVT S. O. ALCARAZ PVT T. V. LE	
PVT P. W. AMAN PVT J. LLERENAS	
PVT E. K. ARNAR PFC* M. A. MANZANO	
PVT B. P. ARREOLA PFC J. C. MARTINEZ JI	R.
PFC* J. M. ATCHLEY PVT C. MARTINEZ	
PVT A. T. AVILES PVT H. MARTINEZ	
PVT C. M. BATSON PVT J. S. MARTINEZ	
PVT A. BELTRAN PVT C. MATIASALONS	SO
PFC M. CHIQUITOVEGA JR. PVT P. R. MCNAMARA	
PVT J. E. CHOY PFC A. S. MICHELVAL	ADEZ
PFC C. W. DAVIS PFC W. D. MONTGOM	ERY
PVT D. A. DAVIS PVT M. A. PRECIADO	
PVT C. A. DEMPSEY PFC R. E. RIVERASAN	TOS
PVT D. L. DOFFNEY PVT J. J. SCHUTTERS	
PVT O. S. ECHARTEA PFC J. C. STERLING	
PFC O. ENCINAS JR. PVT M. J. STEVENS	
PVT F. J. GUERRERO PVT J. E. STOUT JR.	
PVT J. C. HAMMERS PFC A. SUAREZARELI	ANO
PVT W. E. HAYES PVT P. W. SWARTZEND	DRUBER
PVT J. M. HERNANDEZALBERTO PFC* J. C. THOMPSON	
PVT J. J. HOLM PVT D. K. TICE III	
PFC R. A. JONES II PVT Y. O. VAZQUEZ	
PFC E. R. KIRTON PVT D. A. VELASQUEZ	ZRUANO
PFC* D. I. LAVERGNE PVT A. A. WHITE	
PFC H. V. LE	



SENIOR DRILL INSTRUCTOR

STAFF SERGEANT F. GOMEZ

DRILL INSTRUCTORS

STAFF SERGEANT C. S. GROSS STAFF SERGEANT J. T. JOHNSON STAFF SERGEANT T. L. WOODIE SERGEANT P. A. HASICK

PHYSICAL FITNESS TEST

PRIVATE A. RAMOS (293)

	PLATOON HIGH SHOOTER	PLATOON HONORMAN				
	PRIVATE B. M. GEORGIA (339)	PRI	VATE FIRST CLASS B. R. THOMAS II			
	INSTRUCTOR:		RECRUITED BY:			
	CORPORAL A. R. LLERENA		SERGEANT N. J. BECK			
PVT	H. ALPIZAR JR	PVT	J.T. KUEHL			
PVT	A.S. ALTMAN	PVT	S.M. LANG			
PVT	R.W. ASHER	PVT	R.P. LEEPER JR			
PVT	B.M. BAKER	PVT	I.J. LONGTIN			
PFC	D.BARAJAS	PVT	R. LOPEZ			
PVT	A.T. CHIAPETTA	PVT	J.N. MARIN			
PVT	K.S. CRIBWIMMER	PFC	A. MASCORRO			
PFC	P.E. DAY	PVT	R.J. MICAN III			
PVT	A.J. DELO	PVT	J.A. MOREHOUSE			
PVT	L.E. DIBBLE	PVT	J.F. NIEVESMARTINEZ			
PVT	J.M. DUBORD	PVT	I.C. PRINZING			
PVT	M.K. EARP	PVT	A.I. RAMOS			
PVT	C.J. ERMEL	PVT	H.K. ROBERTSBRAND			
PVT	A.ESCOBEDO	PVT	J.B. ROBINSON			
PVT	J.S. FABIAN	PVT	J. RUIZ JR			
PVT	Z.D. FURMAN	PFC	L.E. SANCHEZ			
PVT	B.M. GEORGIA	PVT	T.A. SMOCK			
PFC*	C.R. GERRIOR	PFC*	B.R. THOMAS II			
PFC	A.J. GIRON	PVT	R.D. TRELOAR			
PVT	J.A. GOLDSMITH	PVT	R.D. TRUJILLO			
PVT	C.D. GRAHAM	PFC	A.J. WILLIAMSON			
PFC	D.A. GRIFFEE	PFC*	N.M. WOOLLEY			
PFC	H.M. GUERRA	PVT	S.C. WYATT			
PVT	A.D. HECKMAN	PVT	P. ZEPEDA			
PVT	M A. JOHNSON					

Meritorious Promotion * Meritorious Promotion *

Phase II

PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.



SENIOR DRILL INSTRUCTOR

SERGEANT A. J. RODRIGUEZ

DRILL INSTRUCTORS

SERGEANT R. A. SAUCEDA

SERGEANT J. J. THOMAS

SERGEANT P. G. BANDRIL

PHYSICAL FITNESS TEST

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT E. A. SANCHEZ

DRILL INSTRUCTORS

STAFF SERGEANT A. P. SNYDER STAFF SERGEANT J. A. HERNANDEZ STAFF SERGEANT J. J. ESPINDIOLA STAFF SERGEANT F. RUIZ

PHYSICAL FITNESS TEST

	PRIVATE FIRST CLASS L. J. FAUGHT (279)			PRIVATE FIRST CLASS J. A. ARELLANO (286)					
	PLATOON HIGH SHOOTER PRIVATE A. J. PRIDDY (338) PRIVATE FIRST CLASS R. C. ZAKHARY PRIVATE FIRST CLASS R. C. ZAKHARY			PLATOON HIGH SHOOTER			PLATOON HONORMAN		
				PRIVATE K. E. PICKENS (340)		LANCE CORPORAL T. E. MESLOH			
	INSTRUCTOR:		RECRUITED BY:		INSTRUCTOR:		RECRUITED BY:		
	SERGEANT R. G. ROBINSON IV		STAFF SERGEANT E. BURRELL		SERGEANT D. LOPEZ	S	TAFF SERGEANT Z. M. JIMENEZ		
PVT	B.J. ALEXANDER	PFC	H.L. KINNEY	PVT	J. D. ALLEN	PVT	M. A. HERNANDEZ JR.		
PFC*	M.J. ALVAREZ	PVT	J.E. LINN	PFC	C. M. AMDAHL	PVT	S. HERNANDEZ JR.		
PFC	D. ARROYOARREOLA	PVT	S.G MALOTT	PFC	L. ANAYA	PFC*	G. HERNANDEZ		
PVT	S. BAUTISTA	PVT	J. MEDINA	PFC	J. A. ARELLANO	PFC	S. R. HORST		
PVT	J.A. CENDEJAS	PVT	E.J. MIHM	PVT	S. J. BARAJS	PVT	E. N. HUDSON		
PFC	C.A CORRALES	PFC	J. MOLINASANCHEZ J.	PVT	R. F. BLAISDELLPATTON	PVT	D. L. INMAN		
PVT	J.D. CRUZMENA	PVT	A. MUNIZ JR	PFC*	N. A. BREUNIG	PVT	A. J. JIMENEZ		
PVT	M.W. DAVIES	PVT	T.J. ORNDORFF	PVT	J. T. CANNON	LCPL*	T. E. MESLOH		
PFC	D.M. DAVIS	PFC	S. ORTIZ	PVT	C. M. COLLINS	PVT	J. B. NAM		
PFC	J.C. DERISIO	PVT	N.D. PIFER	PVT	A. B. DOUGLAS	PVT	G. NEGRETE		
PFC*	C.M. DIETRICH	PFC	C.L PITKANEN	PVT	X. D. DRUMMOND	PVT	T. W. NELSON		
PVT	M.G. ENGEBOS	PVT	A.J. PRIDDY	PVT	C. M. DYKES	PVT	Z. A. NEUMAN		
PVT	D. ESTRADA	PFC	M.M RAMIREZBUSTAMANTE	PVT	J. D. ENLOW	PVT	L. A. NICKERSON		
PFC	L.J. FAUGHT	PVT	J. REYESMARTINEZ	PVT	L. S. ESPINOZA	PVT	T. R. NUKCHAN		
PFC	A.J. GARCIA	PFC	B.D. RIDER	PVT	A. C. ESTRELLA	PVT	J. J. NUNEZ		
PFC	B.R. GARCIA	PFC	J.M. SAMANO JR	PVT	C. I. FEARN	PVT	A. L. ODONOGHUE		
PFC*	T.D. GILLETTE	PVT	J.A. SOPER	PVT	B. J. FITZPATRICK	PVT	A. B. ORMSBY		
PVT	J.C. GOMEZ	PVT	A.A. SPENCER	PVT	B. C. FULLER	PFC	K. E. PICKENS		
PVT	J.D. GUZMAN	PVT	C.D. STEVENS II	PFC	M. A. GARCIA	PVT	F. M. RODRIGUEZ		
PFC	F.A HERNANDEZ	PFC*	A. TORRES	PVT	E. GARCIĄJIMENEZ	PVT	S. G. TINKLENBERG		
PVT	D.A. INIGUEZ	PFC	J.E. URRY	PVT	D. E. GUEVARADIAZ	PFC	J. C. TRUJILLO		
PVT	B.M. JENSEN II	PVT	A. VARGAS	PVT	D. A. GUNN	PFC	G. TRUJILLORAMIREZ		
PVT	M.A. JIMENEZ	PFC	S.I. VAZQUEZ	PVT	K. R. GUST	PVT	P. V. TRUONG		
PVT	C.E. KING	PVT	J.D. VEGA	PVT	D. L. HARPER	PFC*	E. P. TURL		
PVT	D.A KING	PVT	D.E. WHITE	PVT	A. G. HEITMAN JR.				
PFC	H.L. KINNEY	PFC	R.C. ZAKHARY		-				

Meritorious Promotion * Meritorious Promotion *

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force

that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational



and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

Phase I

How We Are Doing It.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.