Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

BAND SERENADE

Chaplain's Prayer *

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM *

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn *

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

* PLEASE RISE

Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego", an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General Ryan P. Heritage, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of young men who have succeeded in that challenge. We are here to celebrate with you their twelve weeks, your

young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

M. J. Palma Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

Marine Corps Values

WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Parade Reviewing Officer



Sergeant Major
Marc R. Chabot
United States Marine Corps

Sergeant Major Marc R. Chabot is a native of N. Attleboro, MA. He attended recruit training in July 1993 at Parris Island, SC. Upon graduation he reported to Assault Amphibian Schools Battalion at Camp Del Mar, CA and received the military occupational specialty of 1833.

In March of 1994, Sergeant Major Chabot reported to 2nd Assault Amphibian Battalion Camp Lejeune, NC. During this tour he completed three deployments with the 24th MEU.

In September of 1998, Sergeant Major Chabot received orders to Advanced Assault Amphibian Vehicle Program Office in Woodbridge, VA. He was a member of a prototype test team that performed waterborne, land and weapons station testing.

In July of 2002, Sergeant Major Chabot received orders to 2nd Assault Amphibian Battalion Camp Lejeune, NC. In January of 2003 he deployed with Alpha Company in support of 1st Battalion 2nd Marines, Task Force Tarawa during Operation Iraqi Freedom I (OIF). In September of 2004 he deployed with Charlie Company in support of 1st Battalion 23rd Marines, RCT 7 during OIF II-2.

In July of 2005, Sergeant Major Chabot requested and received orders to Drill Instructor School, MCRD San Diego, CA. He was assigned to Company C, 1st Recruit Training Battalion where he served as Drill Instructor, Senior Drill Instructor, and Series Chief Drill Instructor. He also served on the Drill Instructor School staff as a Squad Instructor. In January of 2008, he was promoted to First Sergeant and assigned to Company H.

In July of 2008, Sergeant Major Chabot received orders to 2nd Combat Engineer Battalion Camp Lejeune, NC. He deployed with Alpha Company in support of Operation Enduring Freedom (OEF) 9-2. Upon his return he was reassigned to Engineer Support Company and deployed in support of OEF 11-1.

In January of 2012, Sergeant Major Chabot reported to Marine Combat Training Battalion, Camp Geiger NC. He served as the First Sergeant of Company G and Headquarters and Support Company.

Parade Reviewing Officer (cont.)

Upon selection to his current rank, Sergeant Major Chabot received orders to Marine Corps Security Force Battalion, Kings Bay GA. He reported on 14 April 2013, and served as the Command Sergeant Major of a joint Battalion that partners with the United States Navy in the protection of strategic assets.

In May of 2016, he reported to Marine Corps Air Facility Quantico, VA and served as the Command and Installation Sergeant Major.

He reported to Recruit Training Regiment San Diego CA in September of 2018.

His personal decorations include the Bronze Star (with V), Meritorious Service Medal (gold star in lieu of 3rd award), Navy Commendation Medal (with V and gold star in lieu of 4th award), Navy and Marine Corps Achievement Medal (gold star in lieu of 2nd award) and Combat Action Ribbon (gold star in lieu of 2nd award).

SgtMaj Chabot also earned a Bachelor of Science degree in Criminal Justice with honors from Norwich University. He is married to Tamara Chabot, and they have a 15 year old son, Grant.



AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade. (EX.)** PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General

Chief of Staff

Colonel Daniel R. Kazmier

Sergeant Major

Sergeant Major Abel T. Leal

Parade Reviewing Officer

Sergeant Major Marc R. Chabot

RECRUIT TRAINING REGIMENT

Commanding Officer Colonel M. J. Palma

Executive Officer Lieutenant Colonel C. B. Kroll
Sergeant Major Sergeant Major M. R. Chabot
Regimental Drill Master Gunnery Sergeant J. Cruz
Narrator Staff Sergeant M. T. Brock

THIRD RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel A. Farsaad
Executive Officer Lieutenant Colonel B. P. Sargent
Sergeant Major Sergeant Major M. D. Reese
Chaplain Lieutenant J. D. Luckesen
Battalion Drill Master Staff Sergeant A. P. Snyder

CHARLIE COMPANY

Commanding Officer Captain H. M. McShane Company First Sergeant First Sergeant L. D. Crumpton

LEAD SERIES

Series Commander First Lieutenant J. H. Steiner Chief Drill Instructor Staff Sergeant J. D. Young

FOLLOW SERIES

Series Commander Captain A. E. Wallace Chief Drill Instructor Staff Sergeant A. B. Hawkins

MARINE BAND SAN DIEGO

Enlisted Conductor Staff Sergeant L. T. Devalder Drum Major Corporal M. Hong

COLOR GUARD

National Color Bearer Sergeant P. A. Hasick
Organizational Color Bearer Sergeant A. M. Evans
Rifle Bearer Sergeant B. R. Ayerdis
Rifle Bearer Sergeant J. P. Stanley



SENIOR DRILL INSTRUCTOR

SERGEANT J. A. O'NEIL

DRILL INSTRUCTORS

SERGEANT P. G. BANDRIL SERGEANT M. CORONA SERGEANT E. GALDAMEZ SERGEANT S. N. GOETTLICH

PHYSICAL FITNESS TEST

LANCE CORPORAL T. B. MILLER JR. (275)

PLATOON HIGH SHOOTER PRIVATE J. J. FIRMAGE (342) INSTRUCTOR: CORPORAL M. J. MENDEZ		PLATOON HONORMAN LANCE CORPORAL T. B. MILLER JR. RECRUITED BY: GUNNERY SERGEANT J. J. MORENO		PLATOON HIGH SHOOTER PRIVATE J. C. EDWARDS (335) INSTRUCTOR: SERGEANT A. BENAVIDEZ			PLATOO PRIVATE FIRST RECRUITED BY:		
	PFC	G. B. ALVAREZ	PFC	F. J. ORTIZ JR.	PVT	L. M. ALLISON	PVT	B. C. LUNA	
	PFC	E. J. BELTRANMEJIA	PFC	E. J. PAVLICK	PVT	C. I. APPARICIO	PVT	J. MANRIÇ	
	PVT	A. H. BROWNELL	PVT	J. K. PEIRSON	PVT	C. M. BARNEVELD	PFC	L. MARISC	
	PFC	C. E. ELLINGSON	PFC	J. T. PENROSE	PVT	C. J. BELL	PVT	B. S. MART	
	PVT	E. A. ESCALARA	PVT	K. J. PEREZ	PFC	K. G. BOGART	PVT	H. O. MCD	
	PVT	C. S. FERRILL	PVT	N. D. PHANNUDET	PFC*	A. A. CANTRES	PVT	D. MCGEE	
	PVT	J. J. FIRMAGE	PVT	I. S. RAMOS	PVT	W. S. CASTER	PFC*	N. J. MILLE	
	PVT	J. R. GARZA	PVT	J. M. ROYE	PVT	J. E. CISNEROS	PFC	A. E. MUN	
	PVT	T. D. HARCROW	PVT	D. SAENZ	PFC	T. J. CONDITT	PFC	V. OLAGUI	
	PFC	C. T. HEIL	PFC	N. C. SANTIAGO	PFC	A. S. CUPPY	PVT	M. E. ROM	
	PFC	J. P. HURTADOBUSTOS	PFC*	S. J. SELLARO	PVT	J. C. EDWARDS	PVT	Z. L. STAU	
	PVT	C. JACOBO	PFC	B. A. SHUTTO	PVT	J. L. ENDLESKIND	PFC	G. L. STRA	
	PVT	J. V. LINDSEY	PVT	T. J. SODERBERG	PFC	C. M. FARR	PVT	A. P. SWAN	
	PFC	M. A. LOPEZRIOS	PVT	E. J. SWEARINGIN	PVT	A. FERNANDEZ	PFC	A. SWIATK	
	PFC	C. R. LUA	PVT	J. V. TAVUKI	PFC	E. G. FIGEROANIEVES	PVT	C. R. TAYL	
	PVT	J. S. MEDINAESTRADA	PVT	W. C. TILLET	PFC	B. R. FRIEDRICH	PVT	I. C. THAR	
	PFC	M. A. MENDOZAZAVALZA	PVT	I. N. VASQUEZ	PVT	C. J. GAFFIELD	PFC*	C. J. TRAY	
	LCPL*	T. B. MILLER JR.	PVT	M. S. VELASQUEZ	PVT	D. J. HAYDEN	PFC	G. W. WES	
	PFC	J. MORANCASTILLO	PFC	R. T. WIXOM	PVT	A. I. HERERRA	PVT	B. J. WILLI	
	PFC*	D. E. MUNOZMANZO	PFC	T. J. WOOLBRIGHT	PVT	C. A. HONEA	PVT	M. E. ZILL	
	PFC*	A. M. NORTON			PVT	M. J. LIETZOW			

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. S. GARCIA

DRILL INSTRUCTORS

STAFF SERGEANT N. T. CIMMARRUSTI SERGEANT P. D. HARRIS SERGEANT S. H. BRESLIN SERGEANT T. M. GEORGE SERGEANT J. C. ESCOBEDO

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS G. L. STRAATMANN (300)

PLATOON HIGH SHOOTER PRIVATE J. J. FIRMAGE (342) INSTRUCTOR: CORPORAL M. J. MENDEZ		PLATOON HONORMAN LANCE CORPORAL T. B. MILLER JR. RECRUITED BY: GUNNERY SERGEANT J. J. MORENO		INIC	PLATOON HIGH SHOOTER PRIVATE J. C. EDWARDS (335)	PLATOON HONORMAN PRIVATE FIRST CLASS C. J. TRAYLOR RECRUITED BY: SERGEANT R. A. EWING			
INSTRUCTOR, CORPORAL M. J. MENDEZ		RECRUITED BY: GUNNERY SERGEANT J. J. MORENO		1113	INSTRUCTOR: SERGEANT A. BENAVIDEZ		RECRUITED BY: SERGEANT R. A. EWING		
PFC	G. B. ALVAREZ	PFC	F. J. ORTIZ JR.	PVT	L. M. ALLISON	PVT	B. C. LUNA		
PFC	E. J. BELTRANMEJIA	PFC	E. J. PAVLICK	PVT	C. I. APPARICIO	PVT	J. MANRIQUEZ		
PVT	A. H. BROWNELL	PVT	J. K. PEIRSON	PVT	C. M. BARNEVELD	PFC	L. MARISCALMACIAS		
PFC	C. E. ELLINGSON	PFC	J. T. PENROSE	PVT	C. J. BELL	PVT	B. S. MARTENS		
PVT	E. A. ESCALARA	PVT	K. J. PEREZ	PFC	K. G. BOGART	PVT	H. O. MCDONALD		
PVT	C. S. FERRILL	PVT	N. D. PHANNUDET	PFC*	A. A. CANTRES	PVT	D. MCGEE JR.		
PVT	J. J. FIRMAGE	PVT	I. S. RAMOS	PVT	W. S. CASTER	PFC*	N. J. MILLER		
PVT	J. R. GARZA	PVT	J. M. ROYE	PVT	J. E. CISNEROS	PFC	A. E. MUNIZFRANCO		
PVT	T. D. HARCROW	PVT	D. SAENZ	PFC	T. J. CONDITT	PFC	V. OLAGUEBRAVO		
PFC	C. T. HEIL	PFC	N. C. SANTIAGO	PFC	A. S. CUPPY	PVT	M. E. ROMAN		
PFC	J. P. HURTADOBUSTOS	PFC*	S. J. SELLARO	PVT	J. C. EDWARDS	PVT	Z. L. STAUFFER		
PVT	C. JACOBO	PFC	B. A. SHUTTO	PVT	J. L. ENDLESKIND	PFC	G. L. STRAATMANN		
PVT	J. V. LINDSEY	PVT	T. J. SODERBERG	PFC	C. M. FARR	PVT	A. P. SWANSON		
PFC	M. A. LOPEZRIOS	PVT	E. J. SWEARINGIN	PVT	A. FERNANDEZ	PFC	A. SWIATKO		
PFC	C. R. LUA	PVT	J. V. TAVUKI	PFC	E. G. FIGEROANIEVES	PVT	C. R. TAYLOR		
PVT	J. S. MEDINAESTRADA	PVT	W. C. TILLET	PFC	B. R. FRIEDRICH	PVT	I. C. THARPEMURPHY		
PFC	M. A. MENDOZAZAVALZA	PVT	I. N. VASQUEZ	PVT	C. J. GAFFIELD	PFC*	C. J. TRAYLOR		
LCPL*	T. B. MILLER JR.	PVT	M. S. VELASQUEZ	PVT	D. J. HAYDEN	PFC	G. W. WEST JR.		
PFC	J. MORANCASTILLO	PFC	R. T. WIXOM	PVT	A. I. HERERRA	PVT	B. J. WILLIS		
PFC*	D. E. MUNOZMANZO	PFC	T. J. WOOLBRIGHT	PVT	C. A. HONEA	PVT	M. E. ZILLINGER II		
PFC*	A. M. NORTON			PVT	M. J. LIETZOW				

Meritorious Promotion * Meritorious Promotion *



SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. T. JOHNSON

DRILL INSTRUCTORS

STAFF SERGEANT F. RUIZ SERGEANT F. D. GOMEZ SERGEANT E. GARCIA SERGEANT S. DEL ROSARIO

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS R. J. HARNISCH (296)

16798 1645

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. A. HERNANDEZ

DRILL INSTRUCTORS

STAFF SERGEANT T. L. WOODIE STAFF SERGEANT M. GARCIA SERGEANT J. K. GREENE SERGEANT S. COOTE SERGEANT N. M. FLORES

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS C. J. BARNICK (287)

PLATOON HIGH SHOOTER PRIVATE A. A. LEYVA (337) INSTRUCTOR: CORPORAL S. GOMEZ		PLATOON HONORMAN PRIVATE FIRST CLASS R. J. HARNISCH RECRUITED BY: STAFF SERGEANT P. A. ROMERO		PLATOON HIGH SHOOTER PRIVATE O. ORTEGA (334) INSTRUCTOR: SERGEANT J. D. WOODS		PLATOON HONORMAN PRIVATE FIRST CLASS R. G. THOMPSON RECRUITED BY: SERGEANT D. A. PETERSON		
PFC	H. D. ADAMS	PVT	S. R. HAWKJENSEN	PVT	J. A. AMAYA	PFC	E. MAR	
PVT	H. ALBERTO	PVT	C. J. JOHNSON	PFC	C. J. BARNICK	PFC	R. B. MEDINA	
PFC	L. T. ALLSBROOKS	PVT	A. I. JONES	PVT	W. J. BLOOM	PFC	J. D. MENDOZA	
PVT	G. ALVAREZDELATORRE	PVT	A. J. JUDGE	PVT	L. D. BRAHM	PVT	A. MENDOZAVENEGAS	
PVT	M. O. AMAYAGUTIERREZ	PFC	F. A. KIGHT	PFC	Z. M. BRUCKS	PVT	J. A. NUNEZ	
PFC*	D. N. ARELLANO	PFC	A. M. KROUSKOP	PVT	A. I. CALDERON	PVT	O. ORTEGA	
PVT	V. M. ARROYO	PVT	G. D. LARSON	PVT	D. R. CAMACHO	PVT	M. A. ORTIZ	
PFC*	N. K. BODLE	PVT	A. A. LEYVA	PVT	A. G. CHAVEZ	PVT	A. S. PINAULA	
PVT	R. B. CRUZVAZQUEZ	PFC*	J. T. MARTIN	PVT	D. A. CHAVEZ	PVT	J. RODRIGUEZ	
PVT	A. S. CAMERON	PFC	K. A. ORDONEZ	PVT	J. J. CHINO	PFC	I. SEPULVEDA	
PVT	M. V. CATTANEO	PVT	T. A. POSTON	PFC	J. GARCIA JR.	PFC*	B. R. SHAFER	
PVT	I. A. FRANCIS	PVT	J. N. RAMIREZDURAN	PVT	M. T. GIBSON	PVT	J. A. SLAUGHTER	
PFC	R. R. FRANCO	PVT	C. RODRIGUEZ JR.	PFC	S. A. GONZALEZ	PVT	C. R. TENNEY	
PFC	M. C. GARCIASTEVENS	PFC	R. J. RUIZDIAZ	PFC	E. W. GRAVES	PFC*	R. G. THOMPSON	
PVT	D. A. GAVILANEZ	PVT	J. SANCHEZ	PFC	J. S. GUTIERREZ	PFC	J. VALDOVINOS	
PVT	C. A. GILBERT	PVT	S. W. SILER	PFC*	C. J. HAYES	PFC	C. A. VAZQUEZ JR.	
PFC	C. J. GOLDEN	PVT	R. K. STANFORD	PVT	T. R. JORGENSEN	PFC	N. VEGAMORALES	
PVT	I. GONZALEZ	PFC	J. D. STRACK	PVT	J. T. JOSEPH	PVT	P. M. VOSS	
PVT	J. H. GRAY	PVT	D. T. TRUONG	PVT	T. M. LAPLANTE	PVT	C. M. WALKER	
PVT	J. J. GRIFFITH	PVT	J. W. WILKE	PVT	R. LIMON III	PVT	M. B. WONG	
PFC	R. J. HARNISCH	PVT	T. R. WINDEGUTH	PVT	B. C. LINDBERG			

Meritorious Promotion * Meritorious Promotion *

Phase II

PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.



SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. E. ESPINDOLADIAZ

DRILL INSTRUCTORS

STAFF SERGEANT R. J. WELKER SERGEANT G. CASTILLO SERGEANT A. GODINA SERGEANT C. P. LIZOTTE

PHYSICAL FITNESS TEST

PRIVATE M. K. DEVERA (287)

PLATOON HONORMAN

PLATOON HIGH SHOOTER

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PRIVAT	TE FIRST CLASS N. J. ONTIVEROS (337)	PRIVATE FIRST CLASS H. R. PAUL				
INS	FRUCTOR: SERGEANT J. LAMBERT	RECRUI	TED BY: STAFF SERGEANT T. N. TISON II			
PFC	A. A. ALVARADO	PFC	P. C. LAW			
PVT	A. I. BOWDEN	PFC	C. A. LOPEZ JR.			
PVT	S. M. BRODERICK	PVT	I. LOPEZ			
PFC	M. J. BURGESS	PFC	B. L. MCNEELY			
PFC	A. S. CARRERAALLEN	PVT	J. J. MEDINA			
PVT	J. CECENA	PFC	T. J. MEJIA JR.			
PVT	R. P. CONATSER	PFC	J. S. MYERS			
PVT	N. D. COONEY	PVT	P. B. NGUYEN			
PVT	M. K. DEVERA	PFC	M. A. NUNEZLUNA			
PVT	A. C. DIAZ	PVT	H. OCHOARODRIGUEZ			
PVT	V. DIAZ	PFC*	N. J. ONTIVEROS			
PFC	D. K. DUIR	PVT	J. ORTEGA			
PVT	C. GALLEGOS	PVT	R. E. OWENS			
PVT	S. A. GARCIA	PFC	H. R. PAUL			
PFC	J. GUZMAN JR.	PVT	J. A. PEREZ			
PFC*	J. C. HENNELLY	PVT	L. A. RANDOLPH			
PFC	N. S. HOFF	PFC	L. C. RAY			
PVT	C. HUESCA JR.	PVT	A. REALMEDRANO			
PVT	J. M. HUNT	PVT	B. ROMAN			
PVT	N. J. HUSTED	PVT	M. J. SANCHEZ			
PVT	J. J. KASPRZAK	PFC	G. O. WATERS			
PFC	A. R. KERCH					

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT R. D. MARTINEZ

DRILL INSTRUCTORS

STAFF SERGEANT B. M. HALL STAFF SERGEANT M. S. PAVICO SERGEANT J. A. PESOLA SERGEANT R. A. CHANCE

SERGEANT J. E. BELL

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS J. C. JONES (289)

PLATOON HONORMAN

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS N. J. ONTIVEROS (337) INSTRUCTOR: SERGEANT J. LAMBERT		PRIVATE FIRST CLASS H. R. PAUL RECRUITED BY: STAFF SERGEANT T. N. TISON II			VATE FIRST CLASS M. S. SAYKABA (335) CRUCTOR: CORPORAL J. T. BROSIOUS			
PFC	A. A. ALVARADO	PFC	P. C. LAW	PVT	A. C. BROOKSHIRE	PVT	R. J. MILLER	
PVT	A. I. BOWDEN	PFC	C. A. LOPEZ JR.	PVT	J. A. CHEUNG	PVT	M. W. MONTGOMERY	
PVT	S. M. BRODERICK	PVT	I. LOPEZ	PVT	C. L. CLAY	PFC	E. J. NUNEZ	
PFC	M. J. BURGESS	PFC	B. L. MCNEELY	PVT	J. C. COMBS	PVT	A. OCAMPOLUGO	
PFC	A. S. CARRERAALLEN	PVT	J. J. MEDINA	PVT	N. A. COSTA	PVT	A. S. OSBORN	
PVT	J. CECENA	PFC	T. J. MEJIA JR.	PVT	J. A. DELEON	PFC	A. PEREZLOERA	
PVT	R. P. CONATSER	PFC	J. S. MYERS	PVT	M. A. DELEON	PVT	C. J. RAHMER	
PVT	N. D. COONEY	PVT	P. B. NGUYEN	PVT	T. M. DINTERU	PVT	J. S. RANDLE	
PVT	M. K. DEVERA	PFC	M. A. NUNEZLUNA	PFC*	C. P. DOLPHIN	PVT	B. C. REDD	
PVT	A. C. DIAZ	PVT	H. OCHOARODRIGUEZ	PVT	L. H. DOWNEY	PVT	W. E. REDDINGER IV	
PVT	V. DIAZ	PFC*	N. J. ONTIVEROS	PVT	K. R. EVERSGERD	PVT	B. K. RICH	
PFC	D. K. DUIR	PVT	J. ORTEGA	PVT	K. K. FLAVIEN	PVT	R. B. RICHARDSON	
PVT	C. GALLEGOS	PVT	R. E. OWENS	PVT	C. M. FLOYD	PVT	C. R. SALVAS	
PVT	S. A. GARCIA	PFC	H. R. PAUL	PVT	K. K. HARRIS	PFC	M. S. SAYKABA	
PFC	J. GUZMAN JR.	PVT	J. A. PEREZ	PVT	D. N. HEINCKER	PVT	J. C. SILVERIO	
PFC*	J. C. HENNELLY	PVT	L. A. RANDOLPH	PVT	W. S. INGRAHAM	PVT	N. J. SIMMONS	
PFC	N. S. HOFF	PFC	L. C. RAY	PVT	T. M. JOHNSON	PVT	S. A. SMULLIN	
PVT	C. HUESCA JR.	PVT	A. REALMEDRANO	PFC*	J. C. JONES	PVT	B. E. TORO	
PVT	J. M. HUNT	PVT	B. ROMAN	PVT	C. D. KOOPS	PFC	J. K. WHITE III	
PVT	N. J. HUSTED	PVT	M. J. SANCHEZ	PVT	M. A LARRIERUHASAN	PVT	S. D. TRUESDELL	
PVT	J. J. KASPRZAK	PFC	G. O. WATERS	PVT	A. N. MACALINTAL	PVT	I. E. ANDUJO	
PFC	A. R. KERCH			PVT	T. R. MCDANIEL	PVT	A. P. GONZALEZ	

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WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the

uses of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming



so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the

Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

Phase I

How We Are Doing It.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.