

# WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, **We Make Marines.**



# SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER \*

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM \*

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

PUBLICATION OF THE ORDER AND OFFICERS CENTER

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

ANCHORS AWEIGH/THE MARINES' HYMN \*

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

\* PLEASE RISE

## MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was “San Diego”, an ideal location for a Permanent Marine Corps Base.” The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps’ base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and “the making of Marines.” On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970’s the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation’s Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego’s Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

## *The Commanding Officer of Recruit Training Regiment*



On behalf of Brigadier General William M. Jurney, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of young men who have succeeded in that challenge. We are here to celebrate with you their twelve weeks. Your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation to include the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character, and values, necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards, and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps; for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD, the San Diego area, and take time to tour the Recruit Depot to relive some of your Marine’s experiences. Please accept my thanks for your love and support for your Marine. I wish a happy stay and safe return home.

Gratefully,

A handwritten signature in black ink, appearing to read 'D. R. Kazmier'.

D. R. Kazmier  
Colonel, U.S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the “Flag Etiquette” and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call “Carry On” is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## MARINE CORPS VALUES

### **WHY WE SUCCEED.**

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

### **HONOR**

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

### **COURAGE**

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

### **COMMITMENT**

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



## Parade Reviewing Officer

COLONEL

**RICARDO MIAGANY**

UNITED STATES MARINE CORPS



Ricardo Miagany was born in Stamford, CT in 1972 as the son of South American immigrants from Paraguay and Ecuador. He received his commission as a Second Lieutenant from the US Naval Academy in May 1994 and then attended The Basic School in Quantico, VA and Field Artillery Officers Basic Course in Fort Sill, OK.

2ndLt Miagany was stationed in Okinawa, Japan from September 1995 to 1998, assigned to Battery L, 3d Battalion, 12th Marines; the 31st Marine Expeditionary Unit; HQ Battery, 3d Battalion, 12th Marines. His billets included Forward Observer, Target Info Officer, Assistant Executive Officer (XO)/Platoon Commander, Battery XO, Battalion Fire Direction Officer & Assistant Battalion S-3 Officer. He was promoted to First Lieutenant in July 1996 and to Captain in August 1998. From October 1998 - 2000, Captain Miagany was stationed at Marine Corps Recruit Depot Parris Island, SC as Series Commander, H Company, Second Recruit Training Battalion; and as Commanding Officer (CO), Instructional Training Company, Support Battalion.

He returned to Fort Sill in 2001 to attend the Field Artillery Captains Career Course. In June, he reported to 10th Marines in Camp Lejeune, NC where he commanded Battery S, 5th Battalion, 10th Marines until June 2002. He then served as Aide-de-Camp to the CG of 2d Marine Division. He deployed in support of (ISO) Operation ENDURING FREEDOM for the standup of Combined Joint Task Force - Horn of Africa, Djibouti. Captain Miagany finished his tour as the Battalion S-4 Officer for 5th Battalion, 10th Marines from August 2003 - 2004. From February 2004 to June 2007, he was assigned to the Marine Corps Air Ground Combat Center in 29 Palms, CA. He served as Fire Support Representative (Coyote 22) at the Tactical Training Exercise Control Group. He deployed as an augment ISO Operation IRAQI FREEDOM and worked with Iraqi Security Forces for 1st Marine Division in Al-Anbar Province, Iraq. He was promoted in theater to rank of Major in July 2004. On return, he served as lead fire support instructor – Coyote 22 and supported service level training for deploying Marine units until May 2007.

In July 2007, Maj Miagany reported to Maxwell Air Force Base in Montgomery, AL to attend Air Command & Staff College where he received a Masters of Military Operational Art & Science. From July 2008 to June 2010, he served as the Crisis Action Team XO, United Nations Command/Combined Forces Command/ US Forces Korea. Upon selection for command, he was frocked to the rank of Lieutenant Colonel. From July 2010 to May 2012, LtCol Miagany served as the CO of 3d Battalion, 12th Marines in Okinawa, Japan. 3/12 completed nine off island live fire training exercises and eight UDP firing battery rotations in support of 3d Marine Division readiness and III MEF Theater Security Cooperation efforts. He departed Okinawa to attend the war college in May 2012.

## Parade Reviewing Officer (cont.)

In June 2013, LtCol Miagany graduated from the College of Naval Warfare, U.S. Naval War College in Newport, RI receiving a Masters in National Security and Strategic Studies. In July, he reported to Programs & Resources, HQMC at the Pentagon and served as a resource strategy analyst with the Program Analysis & Evaluation branch. While assigned to HQMC, LtCol Miagany deployed to Baghdad as an individual augment with Combined Force Land Component Command – Iraq from November 2014 to May 2015. He served as the primary FUOPS and Plans advisor to the senior members of the Iraqi Security Forces (ISF) Combined Joint Operations Command (CJOC) HQ operational planning team.

Following this deployment, LtCol Miagany received orders to Naples, Italy. He joined Allied Joint Forces Command Naples in July 2015 and assumed a lead planning role in HQ's certification exercises for the command's NATO Response Force mission. In December 2015 he was selected for promotion to Colonel and in June 2016, he transferred to US Naval Forces Europe/Africa and US Sixth Fleet for duty as Director N35 FUOPS / Fleet Marine Officer. During his tour he supported amphibious operations planning for the 22, 24, 15 and 26 MEUs in the EUCOM and AFRICOM areas of responsibility.

On 11 July 2018, Colonel Miagany assumed command of 11th Marines, 1st Marine Division. He is married to the former Melissa J. Proman. Their oldest son Zane is a 4/c Cadet at the US Coast Guard Academy and their daughter Gabriela is sophomore in high school.

His decorations include: the Legion of Merit, Bronze Star, Purple Heart, Defense Meritorious Service Medal with bronze oak leaf, Meritorious Service Medal with gold star, Joint Service Commendation Medal, Navy Commendation Medal with gold star, and the Combat Action Ribbon



## AWARDS

### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

### SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

### PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade. (EX.) PFC\* C. M. COLBURN**

### MARINE

“Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine.”

-Major General John A. Lejeune,  
13th Commandant of the Marine Corps

## GRADUATION STAFF

### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General  
Chief of Staff  
Sergeant Major  
Parade Reviewing Officer

Brigadier General Ryan P. Heritage  
Colonel Jim G. Gruny  
Sergeant Major Devon A. Lee  
Colonel Ricardo Miagany

### RECRUIT TRAINING REGIMENT

Commanding Officer  
Executive Officer  
Sergeant Major  
Regimental Drill Master  
Narrator

Colonel Daniel R. Kazmier  
Lieutenant Colonel Charles B. Kroll  
Sergeant Major Chasen E. Getty  
Staff Sergeant J. Gray  
Staff Sergeant W. M. Zahorak II

### FIRST RECRUIT TRAINING BATTALION

Commanding Officer  
Executive Officer  
Sergeant Major  
Chaplain  
Battalion Drill Master

Lieutenant Colonel P. M. Rummler  
Major E. P. Crecelius  
Sergeant Major C. W. Kenly  
Lieutenant J. D. Luckesen  
Gunnery Sergeant D. C. Patrick

### COMPANY B

Commanding Officer  
Company First Sergeant

Captain P. T. Tomasi  
First Sergeant D. J. Charleston

### LEAD SERIES

Series Commander  
Chief Drill Instructor

First Lieutenant A. J. Ramos  
Staff Sergeant R. W. Moore

### FOLLOW SERIES

Series Commander  
Chief Drill Instructor

Captain Z. A. Phelps  
Staff Sergeant A. Fortunato

### MARINE BAND SAN DIEGO

Enlisted Conductor  
Drum Major

Gunnery Sergeant R. Marroquin  
Sergeant L. T. Devalder

### COLOR GUARD

National Color Bearer  
Organizational Color Bearer  
Rifle Bearer  
Rifle Bearer

Sergeant B. M. Hall  
Sergeant D. Futral  
Sergeant W. Crowder  
Sergeant D. L. Harrison

# PLATOON 1029

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT C. M. FORNILI

## DRILL INSTRUCTORS

STAFF SERGEANT S. K. SCHROEDER

SERGEANT Y. TORRES

## PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS B. R. SANCHEZ (295)

### PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS Z. E. SLADEK (333)  
INSTRUCTOR: SERGEANT M. C. SCARBROUGH

### PLATOON HONORMAN

PRIVATE FIRST CLASS J. I. GALASKA  
RECRUITED BY: STAFF SERGEANT A. BESAW

PFC\* N. A. BARAJAS  
PVT D. BARBOZA  
PVT G. M. BARDEN  
PFC J. T. CARPENTER  
PVT M. R. CREAGER  
PVT M. H. DRESKE  
PVT J. T. DRESSLER  
PVT R. A. FISHER  
PVT A. R. FRITZ  
LCPL C. FRYE  
PFC\* J. I. GALASKA  
PVT T. L. GARCIA  
PFC\* V. M. GONZALEZ  
PVT V. G. GRYNCHUK  
PFC\* A. J. GUTIERREZMERCADO  
PVT D. GUZMANLOPEZ  
PVT J. HOWARD  
PFC\* A. T. HOWLE  
PVT B. J. KEMS  
PVT B. J. KNOPP  
PVT J. A. KRATZER  
PVT H. W. KREISHER  
PVT M. S. LATIMER  
PVT A. F. LESTE  
PVT E. A. LISTER  
PVT J. H. LOPEZ  
PVT W. W. LUECKING  
PVT T. S. MADSEN  
PVT N. J. MARTINEZ  
PVT B. J. MATTHEWS  
PVT J. T. MIKKELSEN  
PVT M. J. MONTALVOMARTINEZ  
PVT T. J. NELSON  
PVT D. M. NGOMA

PVT S. M. NOBLE  
PVT F. ORTACERVANTES  
PVT B. L. PALMA  
PVT M. A. PARKER  
PVT D. PEREZ  
PVT B. M. PETRE  
PVT J. A. POTTER  
PVT J. J. PREBO  
PVT O. PWAR  
PVT F. RAMIREZ  
PVT J. RAMIREZALARCON  
PVT A. RANGEL  
PVT N. L. RAYRAMIREZ  
PVT E. D. RODRIGUEZNIEVES  
PVT C. D. ROSALESSERVIN  
PVT F. A. RUIZVENEGAS  
PVT E. J. RUSCHHAUPPT  
PVT J. A. SANCHEZ JR  
PFC B. R. SANCHEZ  
PVT J. C. SCHAEFER  
PVT A. P. SCHANTZ  
PVT J. W. SCHILLING  
PVT B. A. SCHOENBERGER  
PFC Z. E. SLADEK  
PFC\* A. L. SMITH  
PVT J. D. SMITH  
PVT K. S. SMITH  
PVT B. J. SPITZER  
PVT J. G. TEMPLE  
PVT J. A. TOLEDOVIEYRA  
PVT J. T. TOPIK  
PVT C. P. WILCOX  
PVT S. T. WONG

Meritorious Promotion \*

# PLATOON 1030

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT D. C. DAVIS

## DRILL INSTRUCTORS

STAFF SERGEANT A. T. SORDEN

SERGEANT Z. R. O'CONNOR

SERGEANT E. I. SOLANO

## PHYSICAL FITNESS TEST

PRIVATE D. C. SCHILLING (299)

### PLATOON HIGH SHOOTER

PRIVATE E. A. VENTURA (336)  
INSTRUCTOR: SERGEANT J. KING

### PLATOON HONORMAN

PRIVATE FIRST CLASS Z. E. SELLINGER  
RECRUITED BY: GUNNERY SERGEANT RODRIGUEZ

PFC R. M. AUSTON JR  
PVT I. S. BABB  
PVT A. A. BARRERA  
PVT M. T. BATEMAN  
PFC E. CAMACHO JR  
PVT T. L. CASTANEDA  
PVT M. B. CHAVEZ  
PVT S. R. CHRISTIAENS  
PFC H. L. COLDWELL  
PFC R. G. COUNTS  
PFC\* S. P. CROWLEY  
PVT F. J. CUELLAR  
PFC D. A. DIAZDELEON  
PFC J. M. DUBOSE  
PVT B. M. ENGLE  
PVT C. D. FORD  
PVT L. D. FOSTER  
PVT L. C. FUHRMAN  
PVT L. J. GANDARA  
PVT A. GARCIA  
PFC P. M. GREGORY  
PVT J. C. HARSHBARGER  
PFC H. L. HAZELIP  
PFC J. A. HERRERA JR  
PVT B. J. HINKLE  
PFC J. H. HINOJOSA  
PVT H. G. HODAPP  
PVT R. J. HOEL  
PVT J. V. HORTA  
PFC J. S. HWANG  
PVT C. A. JARRETT  
PFC G. R. JOLLEY  
PFC T. S. KINGHORN  
PFC D. G. LAWSON  
PFC B. G. LEE III  
PVT R. E. LEGGETT  
PVT M. J. LEON  
PFC\* R. T. LEPISTO  
PFC A. J. LEWIS  
PFC J. H. LIRA  
PVT J. LOPEZ  
PFC T. B. LOPEZ

PFC R. J. LYLES  
PVT T. L. MARTIN  
PVT D. L. MCCALL  
PVT C. W. MCCLEARY  
PVT A. MEDTIA  
PVT A. I. MESSER  
PFC J. W. MOFFETT  
PVT C. A. MORALES  
PFC C. J. OAKS  
PVT S. D. OJEDA  
PVT T. J. OZUNA  
PVT J. C. PANDO  
PVT J. C. PATRICK  
PVT D. J. PAVLAT  
PVT N. S. PEARSON  
PFC R. E. PEREZ  
PVT B. L. PERRY  
PVT A. RAMIREZ JR  
PVT B. T. REYNOLDS  
PFC R. J. RIVERA  
PFC G. R. ROYTAN  
PFC\* R. M. SALAZAR II  
PVT D. C. SCHILLING  
PFC Z. E. SELLINGER  
PVT T. A. SHAFFER  
PVT K. D. SLAYDON  
PFC D. B. SMITH  
PVT C. J. SOPER  
PFC\* C. W. SPRINGSTEED IV  
PVT E. M. STUMPF  
PFC\* G. TRAN  
PFC I. VALENZUELA  
PVT J. A. VASQUEZ  
PVT J. M. VENGLEY  
PVT E. A. VENTURA  
PVT P. R. WELU  
PVT J. R. WHEATLEY  
PVT M. M. WIESE  
PVT C. K. WILLIAMS  
PVT J. M. WOOD  
PVT J. A. WOWO

Meritorious Promotion \*

# PLATOON 1031

**SENIOR DRILL INSTRUCTOR**  
SERGEANT N. A. CARRILLO

## DRILL INSTRUCTORS

SERGEANT A. GONZALEZ

SERGEANT D. A. JACKSON JR.

SERGEANT Z. CAPORASO

## PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS R. M. MEDEROS (300)

### PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS J. R. ROSS (345)  
INSTRUCTOR: SERGEANT ARDELL

### PLATOON HONORMAN

PRIVATE FIRST CLASS H. L. GARRETT  
RECRUITED BY: STAFF SERGEANT D. KIMBEL

PVT A. T. ABRASSART  
PVT H. M. ANDERSON  
PVT J. T. ARNOLDUSSEN  
PVT A. W. BAYLES  
PVT A. R. BEACHLER  
PFC G. W. BENNING  
PVT M. R. BIRGE  
PFC B. S. BISBEE  
PFC C. J. BLAISDELL  
PFC A. G. CATLETT  
PVT I. R. CIPRA  
PVT C. D. CLAIR  
PFC E. F. CONTRERAS  
PVT J. T. COOPER  
PVT L. S. COPE  
PVT A. J. CUFFLE  
PFC G. D. DIAS  
PFC\* H. D. DOHERTY  
PFC\* N. P. DUFRENE  
PVT R. J. ELLIOTT  
PFC M. W. FUDALA  
PFC H. L. GARRETT  
PFC W. C. GOMEZ  
PVT D. D. GRAY  
PVT B. A. HALLKLEWENO  
PVT D. E. HANSEN  
PVT R. V. HENDERSON  
PFC J. A. HINTON  
PFC C. M. HOFMEISTER  
PFC E. M. HOLLIS  
PVT S. L. HUFF  
PFC N. P. HULETT  
PVT N. W. IDELL  
PVT Z. T. JEANS  
PFC J. J. JEFFERS  
PFC D. A. JENNINGS  
PVT D. D. JOHNSON  
PVT J. A. JOHNSON  
PVT Z. T. JOHNSON  
PVT C. B. KEENER

PVT M. C. KERRICK  
PVT K. A. KILMER  
PVT Z. R. LARSEN  
PVT N. R. MAPLES  
PVT B. E. MEARNES  
PFC R. M. MEDEROS  
PVT K. A. MISNER  
PVT M. L. MOORE  
PFC C. D. MORGAN  
PFC X. R. MOSCA  
PVT A. OCHOACAMACHO  
PVT H. P. PALACIOS  
PFC E. W. PARKHURST  
PVT D. A. POPPINGA  
PVT B. M. POSADA  
PFC I. R. POWELL  
PFC R. M. PULLEN  
PVT T. L. REEVES  
PVT N. J. RICE  
PVT D. R. ROGERS  
PFC J. R. ROSS  
PVT J. A. SCHRACHTA  
PVT J. D. SCHRAGE JR  
PFC L. W. SHARP  
PVT C. J. SHUSTER  
PVT B. E. SIGRIST  
PVT B. A. SMITH  
PVT G. R. SOUKUP  
PFC J. L. STEINFELDT  
PFC\* B. A. STRINDEN  
PFC\* A. TREVINO  
PFC M. L. TRUSTYBROKMANN  
PVT C. B. WARREN  
PFC J. E. WARREN  
PFC A. J. WHITMER  
PVT D. M. WOLTMAN  
PVT A. J. WOODS  
PVT D. L. YOUNG JR  
PFC J. J. ZEPEDA

Meritorious Promotion \*

# PLATOON 1033

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT K. M. SORIA

## DRILL INSTRUCTORS

STAFF SERGEANT J. M. KAHL

SERGEANT J. R. MOLINAR

SERGEANT S. VELIZ

## PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS I. SANCHEZ (299)

### PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS C. B. LOPEZSOLIS (335)  
INSTRUCTOR: SERGEANT J. M. LAMBERT

### PLATOON HONORMAN

PRIVATE FIRST CLASS G. A. ORTEGA  
RECRUITED BY: STAFF SERGEANT V. A. GALLEGOS

PFC A. R. BAKER  
PFC A. M. BERTHELETTE  
PFC C. P. BRADFORD  
PFC J. C. BRADSHAW  
PFC L. P. BRADSHAW  
PVT R. D. BROWN  
PVT L. BROWNAVINA  
PVT A. CARRILLO  
PFC N. D. CHONG  
PFC E. CISNEROS  
PFC L. R. CLARK  
PVT A. R. CONRAD  
PVT M. CORNADO  
PFC A. D. DEVRIES  
PVT M. K. FOWLER  
PFC J. GARCIA  
PFC C. GARCIAALAMILLA  
PFC L. C. GARZA  
PFC\* G. R. GATES  
PVT E. J. GERBIG  
PFC D. D. GOMEZ  
PVT A. F. GONZALEZ  
PVT M. GONZALEZ  
PVT D. A. GOSSAGE  
PFC W. F. HOULDSOON III  
PVT C. C. IRVING  
PVT A. A. JACOBO  
PFC S. J. KESNER  
PVT J. T. KIPNIS  
PVT M. J. KNOTT  
PFC J. N. LAGUNA  
PVT G. LOPEZ JR.  
PFC N. R. LOPEZ  
PFC C. B. LOPEZSOLIS  
PVT M. A. MAGNA  
PFC S. B. MARTINEZ  
PFC M. A. MELENDEZ  
PFC J. A. MOLINA  
PVT J. MONROY

PVT D. MONTES  
PVT M. J. NAVARRETE  
PFC B. A. O'DONNELL  
PFC A. M. OLSON  
PVT K. W. ONGNA  
PFC B. OROZCO  
PFC G. A. ORTEGA  
PVT A. R. PEREYRA  
PVT J. PEREZ  
PFC J. R. PHILLIPS  
PFC R. POOLSAWAT  
PVT J. R. RAY  
PVT J. P. REY  
PFC C. J. REYNOLDS  
PVT S. D. RIDLEY  
PVT H. R. RILEY  
PFC C. J. ROBERTS  
PFC D. M. RODGERS  
PVT T. C. ROSENFIELD  
PVT E. RUELAS JR.  
PVT A. SALAZAR  
PFC\* I. SANCHEZ  
PFC R. A. STREET  
PFC N. TALAMANTESPARTIDA  
PFC M. P. TEMPLTON  
PVT J. C. THOMAS  
PFC J. M. TIDWELL  
PFC G. A. ULLOA  
PVT A. A. URIAS  
PFC B. A. URTADOMOYA  
PVT A. N. VALENCIA  
PFC J. A. VANENGEN  
PFC\* L. M. VASQUEZ  
PVT C. G. VEGA  
PFC I. VELADERAMIREZ  
PFC\* K. D. WATKINS  
PVT T. W. WENDT  
PFC A. E. ZACATELCO

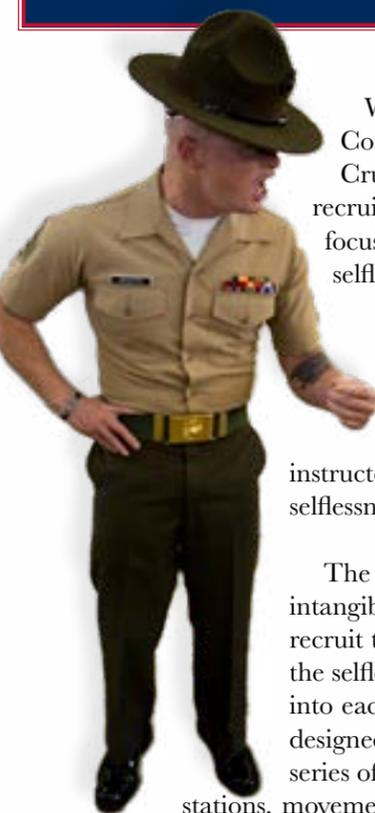
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## PHASE II

### PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.



The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



## PHASE III & IV

### PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

### PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

## PLATOON 1034

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT E. A. MORA

**DRILL INSTRUCTORS**  
STAFF SERGEANT R. J. FARNSWORTH  
STAFF SERGEANT J. A. RUDDYAKLIN  
SERGEANT J. D. YOUNG  
SERGEANT A. A. DURAN

**PHYSICAL FITNESS TEST**  
LANCE CORPORAL J. M. CHAVEZ (300)

**PLATOON HIGH SHOOTER**  
PRIVATE FIRST CLASS A. M. MILLER (336)  
INSTRUCTOR: SERGEANT C. J. WALLACE

**PLATOON HONORMAN**  
LANCE CORPORAL J. M. CHAVEZ  
RECRUITED BY: GUNNERY SERGEANT J. GONZALEZ

PFC M. M. ALMA	PVT A. D. LOPEZ
PFC M. R. ARMENTA	PVT D. N. LOPEZ
PFC O. A. ARRIASOLA	PVT H. LUJAN
PVT B. L. BARCLAY	PVT J. D. SIEMSEN
PVT Z. G. BASS	PVT E. J. MERCANO
PFC* J. B. BELTRAN	PFC G. E. MARTIN
PFC R. N. BONNER JR	PFC J. A. MARTINEZ
PFC* E. K. BRATTON	PVT M. MELENDEZ
PFC E. A. CANTU	PFC A. B. MILLER
PFC R. F. CASTANEDA	PFC A. M. MILLER
LCPL* J. M. CHAVEZ	PVT K. J. MILLER
PVT X. E. COCKRELL	PFC A. A. MIRANDA
PVT E. J. CRUZ	PFC A. C. MONTEMAYOR
PFC N. I. DARWISH	PVT R. MORALESRODRIGUEZ
PVT R. Q. ESPARZA JR	PFC* D. J. OREGAN
PFC J. A. ESPINOZA	PVT M. PACHECOESTRADA
PFC J. ESTRADA	PFC V. PALOMO JR
PVT N. FIGUEROA	PVT B. R. PEINSIPP
PFC M. R. FLORESLEMUS	PVT G. M. PEREZ
PVT V. R. GAGLIARDI	PFC* R. A. QUIJADA
PFC* A. R. GALLOWAY III	PFC M. D. QUINTANA
PVT E. J. GARCIA	PVT D. D. RAMSEY
PVT M. E. GARCIAALVAREZ	PVT J. H. RILEY
PVT A. J. GATES	PVT M. M. RODRIGUEZ
PFC G. L. GERDS	PFC A. RODRIGUEZCARDENAS
PVT C. R. GIBBONS	PFC D. M. RUSSELL III
PFC I. I. GONZALEZ	PVT R. SALGADO
PFC J. GONZALEZMADRIGAL	PFC J. A. SANCHEZ JR
PVT M. I. GRANADOS	PFC J. T. SERRANO
PVT A. GUERRERO JR	PFC G. M. SEYMOUR
PFC J. A. GUERRERO	PFC K. SILVA
PFC B. R. HAMLETT	PVT M. S. SIMCOX
PVT A. D. HERNANDEZ	PVT D. L. SIMPSON
PVT S. N. HOBBS	PFC K. R. SORRELL
PVT I. B. HUBERT	PFC A. S. SOTOESQUIVEL
PFC A. J. JACKSON	PVT G. T. TILIANO
PFC C. JIMENEZ	PFC M. G. TORRES
PVT P. H. KIM	PVT K. R. VALENTINE
PFC J. J. KITAGAWA	PVT W. VARGAS
PVT M. L. KMET	PFC M. Y. WONG

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## PLATOON 1035

**SENIOR DRILL INSTRUCTOR**  
STAFF SERGEANT F. DELEON

**DRILL INSTRUCTORS**  
STAFF SERGEANT C. M. LOPEZ  
STAFF SERGEANT K. W. WILSON  
STAFF SERGEANT C. C. NAVARRETE  
STAFF SERGEANT L. O. CRECELIUS

**PHYSICAL FITNESS TEST**  
PRIVATE FIRST CLASS A. D. CANALE (300)

**PLATOON HIGH SHOOTER**  
PRIVATE D. H. DINEFF (336)  
INSTRUCTOR: CORPORAL D. C. JEARDOE

**PLATOON HONORMAN**  
PRIVATE FIRST CLASS J. C. JEFFERS  
RECRUITED BY: STAFF SERGEANT M. H. FISHER

PFC D. ABRIL	PFC* E. M. DOCKINS
PFC A. J. ACHILLE	PVT J. K. ELLIOTT
PVT W. L. ADAMS	PFC C. L. FILBEY
PVT J. W. ALLEN	PVT S. M. FINAU
PVT E. ALMANZA	PFC R. J. FITE
PVT M. A. ALVAREZ	PFC F. G. GRACIANOPEREZ
PVT J. E. ALY	PFC A. G. HITTLE
PVT B. J. ANDERSON	PFC M. T. HTIKE
PVT C. K. ANDERSON	PVT W. M. HYDE
PFC M. R. ANTHONY	PFC* J. C. JEFFERS
PFC A. P. ANTONIO	PVT D. JEONG
PFC J. J. ARENAS	PVT J. D. JONES
PFC M. A. ARIZMENDI	PFC N. A. KALEN
PFC J. B. ARROYO	PVT A. G. KLEDARAS
PFC* A. R. ASHTON	PFC T. M. KURTH
PFC M. M. AUVA	PFC J. J. LAGUDAS
PVT J. L. BAATZ	PVT R. W. LEBO
PFC N. M. BALLE	PVT J. D. LEDBETTER
PVT M. R. BELL	PVT T. J. LEFURGE
PFC H. A. BILLMAN	PVT M. K. LOPEZ
PVT G. P. BRADLEY	PFC D. A. LOPEZALBINANA
PVT P. T. BRADY	PVT C. D. MALO
PFC J. R. BROMLEY	PVT N. J. MANLEY
PFC K. J. BROWN	PFC C. A. MARGERISON
PFC N. S. BRYAN	PFC J. A. MARTINEZ
PVT A. T. CABALLERO	PVT L. D. MEYER
PVT N.R. CAMERON	PFC J. R. ONEILL
PFC A. D. CANALE	PVT J. E. RADTKE
PFC R. D. CARLSONZIVICA	PVT J. RAMIREZ
PVT K. R. CARROLL	PFC A. D. RICE
PFC N. A. CARROLL	PVT N. S. RIDGERS
PVT R. J. CASFORD	PVT B. M. ROBINSON
PFC L. R. CAYCE	PFC O. D. ROMANBANUELOS
PFC N. D. CHILDERS	PVT I. M. SANTOS
PFC J. M. COLETTI	PFC M. O. SPIVEY
PFC J. I. CORNELIO	PFC L. E. TERRAZAS
PFC B. V. COY	PVT J. G. VASQUEZMOLINA
PVT L. B. DALTON	PFC* L. A. WINGE
PFC V. A. DERAMOS	PVT E. V. YANG
PVT D. H. DINEFF	PVT K. J. ZAVALA
PFC S. DJOUMI	

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# WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

# PHASE I

## HOW WE ARE DOING IT.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.

### PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.



Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.