

WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, **We Make Marines.**



SEQUENCE OF EVENTS

Band Serenade

Chaplain's Prayer *

“Attention”, “Adjutant’s Call” And March-On

The National Anthem *

Sound Off

Presentation Of The Command To The Commander Of Troops

Report

Publication Of The Order And Officers Center

Battalion Commander’s Remarks

Presentation Of The Command To The Reviewing Officer

Pass In Review (Please Rise When The American Flag Passes)

Anchors Aweigh/The Marines’ Hymn *

Graduates Return Front And Center

Recognition Of The Company Staff

Retirement Of The Platoon Guidons And Recognition Of Honor Graduates

Final Dismissal

** PLEASE RISE*

MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was “San Diego, an ideal location for a permanent Marine Corps Base.” The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps’ base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the West Coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some, 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training, overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and “the making of Marines.” On January 1, 1948, Marine Corps Base San Diego was officially renamed Marine Corps Recruit Depot San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970’s the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its Nation’s Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train male and female recruits who reside west of the Mississippi River to serve at the call of the Nation.

Known for its unique Spanish Colonial Revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings at San Diego’s Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such a Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall, and Day Hall. Today, the Depot has 388 acres and 25 buildings listed on the National Register of Historic Places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General David C. Hyman, Commanding General of Marine Corps Recruit Depot San Diego and the Western Recruiting Region, and the Marines, Sailors, and Civilian Marines of the Recruit Training Regiment, it is my privilege to welcome you to this morning’s graduation ceremony. Today, we come together to support your loved one and witness a milestone moment in their personal and professional journey.

The love and support you provided laid the foundation for their success and gave them the strength to take the first step in joining our all-volunteer force. Your presence today is a powerful expression of your ongoing commitment to your new Marine and to our Nation. We are honored to

welcome you into our Marine Corps family. This morning, we recognize your Marine’s extraordinary accomplishment in earning the title United States Marine. This is a defining moment and one they will carry with pride for the rest of their lives.

Marine Corps recruit training is the most challenging in the Nation, demanding the highest levels of discipline, endurance, and determination. Standing before you is a company of Marines who have risen to that challenge and earned their place in our ranks. To get to where they are today, these Marines has been trained physically, mentally, and emotionally through a time-tested process that transforms individuals into Marines. Many contributed to that transformation - families, mentors, coaches, teachers, and counselors - who shaped their character long before they arrived at the Yellow Footprints. Marine Corps Recruiters recognized their potential and helped them begin this journey. Their Primary Marksmanship Instructors aided in their qualification, which ensures every Marine a rifleman. No one, however, had a greater impact than the Marine Corps Drill Instructor. For 13 weeks, they have led with courage, humility, and resolve - demanding excellence and instilling our Core Values of Honor, Courage, and Commitment. They’ve forged the five essential Marine Attributes: exemplary character, toughness, warfighting skill, decision-making, and leadership. As a result, each Marine graduating today has passed the test, exceeded the standard, and earned their place in our Corps. I have full confidence in their ability to meet any challenge.

Thank you for joining us. Enjoy your visit. Best wishes for a joyful reunion and safe travels home.

A handwritten signature in black ink that reads "Tracy A. Maese".

Semper Fidelis,
Tracy A. Maese
Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with “Flag Etiquette” and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, and passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call “Carry On” is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

MARINE CORPS VALUES

WHY WE SUCCEED

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and Country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



PARADE REVIEWING OFFICER



Sergeant Major
Daniel E. Mangrum
Command Senior Enlisted Leader
Defense Threat Reduction Agency

U.S. Marine Corps Sergeant Major Daniel E. Mangrum currently serves as the Command Senior Enlisted Leader for the Defense Threat Reduction Agency. Previously, Sgt. Maj. Mangrum was the Senior Enlisted Advisor to the Director for Manpower Plans and Policy Division at Manpower and Reserve Affairs, Headquarters Marine Corps.

Early in his career, Mangrum attended recruit training in August 1994 at Marine Corps Recruit Depot, San Diego, California. Following recruit training and Marine Combat Training, he attended the Basic Vehicle Repair Course at Assault Amphibian School Battalion, Camp Pendleton, California, earning the MOS (military occupational specialty) of 2141, AAV Repairman.

Mangrum’s assignments include: Line Mechanic, Combat Assault Company, 3d Marine Regiment; Assistant Maintenance Chief, Inspector-Instructor Staff, Company A, 4th Assault Amphibian Battalion; and Recovery Chief, Company A, 2d Assault Amphibian Battalion; Company First Sergeant, Companies C and H&S, 1st Battalion, 2d Marine Regiment; Company First Sergeant, Supply Company, 2d Supply Battalion; Sergeant Major, Marine Fighter Attack Squadron 314; and Sergeant Major, 15th Marine Expeditionary Unit. Additionally, Mangrum served on Marine Security Guard duty as a Detachment Commander at U.S. Embassies Tunis, Tunisia; Phnom Penh, Cambodia; and Tokyo, Japan. He also served as an Instructor/Advisor at Marine Security Guard School.

The operational deployments and major exercises for Mangrum include Foal Eagle ’95, Tafakula ’96, CARAT’97, OPERATION IRAQI FREEDOM ’03, OPERATION ENDURING FREEDOM ’10, 24th Marine Expeditionary Unit ’12, UDP’14, SPMAGTF-CR-CC 19.1 and WestPac 21.1.

PARADE REVIEWING OFFICER

As a career Marine, Mangrum earned an Associate’s Degree in General Studies from Central Texas College, a Bachelor’s Degree in Management Business Information Systems from Ashford University, and a Master’s Degree in Military Studies from Command and Staff College. His military education includes resident Corporal’s Course, Sergeant’s Course, Career Course, Advanced Course, Senior Enlisted PME, and Command and Staff College. His awards include the Meritorious Service Medal with three gold stars, Navy and Marine Corps Commendation Medal with “V” device and gold star, Navy and Marine Corps Achievement Medal with two gold stars, and the Combat Action Ribbon with gold star.



AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they are the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they are the most physically fit Marine in their company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.**
(EX.) PFC* C. M. COLBURN

MARINE

“Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine.”

-Major General John A. Lejeune,
13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General	Brigadier General D. C. Hyman
Chief of Staff	Colonel C. R. Von Bergen
Sergeant Major	Sergeant Major O. A. Leavy
Parade Reviewing Officer	Sergeant Major D. E. Mangrum

RECRUIT TRAINING REGIMENT

Commanding Officer	Colonel T. A. Maese
Executive Officer	Lieutenant Colonel W. Williams
Sergeant Major	Sergeant Major R. K. Palmer
Regimental Drill Master	Gunnery Sergeant K. M. Wilton
Narrator	Staff Sergeant D. Plummer

FIRST RECRUIT TRAINING BATTALION

Commanding Officer	Lieutenant Colonel N. M. Lamb
Executive Officer	Major M. Harris
Sergeant Major	Sergeant Major J. Mejia
Chaplain	Lieutenant V. B. Stevens
Battalion Drill Master	Staff Sergeant K. M. Grunder

COMPANY B

Commanding Officer	Captain L. G. Jimenez
Company First Sergeant	First Sergeant R. L. Ratcliff

SERIES 1029

Captain W. D. Greene
Gunnery Sergeant A. Ceniceros

SERIES 1033

Captain C. Troxell
Gunnery Sergeant J. R. Marciano

MARINE BAND SAN DIEGO

Enlisted Conductor	Staff Sergeant H. Ford
Drum Major	Gunnery Sergeant W. Hayes

COLOR GUARD

National Color Bearer	Sergeant J. Hamlett
Organizational Color Bearer	Sergeant S. Perez Jr.
Rifle Bearer	Sergeant M. Toland
Rifle Bearer	Sergeant C. Williams Jr.

PLATOON
1029

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT H. LE

DRILL INSTRUCTORS

STAFF SERGEANT T. A. SHANK

SERGEANT S. KEENE

SERGEANT B. S. SAHUT

PHYSICAL FITNESS TEST

LANCE CORPORAL A. M. SELDERS (298)

PLATOON
1030

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. V. DAILEY

DRILL INSTRUCTORS

STAFF SERGEANT A. S. FIGUEROA

STAFF SERGEANT J. L. RUBIO

SERGEANT M. E. HERNANDEZ

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS R. CEPEDA (293)

PLATOON
1031

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT R. JUAREZ

DRILL INSTRUCTORS

STAFF SERGEANT R. L. HILL

SERGEANT C. MALDONADOORDUNO

SERGEANT I. J. JAYCOX

PHYSICAL FITNESS TEST

LANCE CORPORAL R. M. DOMINGUEZ (292)

PLATOON
1033

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT P. R. BAUSERMAN

DRILL INSTRUCTORS

SERGEANT T. L. NGUYEN

SERGEANT D. J. HALL

SERGEANT J. R. EPPLER

SERGEANT K. D. FRANKLIN

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS B. A. GAUS (288)

PLATOON HIGH SHOOTER

PRIVATE N. J. MORGAN (41)

INSTRUCTOR: CORPORAL J. W. WORTHY

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS C. J. BAIRD

RECRUITED BY: SERGEANT T. SODEN

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS L. T. LAFAY (38)

INSTRUCTOR: SERGEANT L. T. ALLSBROOK

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS J. B. SMITH

RECRUITED BY: STAFF SERGEANT W. R. SOUTH

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS A. C. CUELLAR (37)

INSTRUCTOR: SERGEANT Z. JENNINGS

PLATOON HONOR GRADUATE

LANCE CORPORAL R. M. DOMINGUEZ

RECRUITED BY: STAFF SERGEANT J. NICKEL

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS C. M. BOURBON (41)

INSTRUCTOR: CORPORAL S. M. HATTON

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS G. P. QUINTIN

RECRUITED BY: SERGEANT A. A. HARVEY

PFC	H. ADHIKARI	PVT	N. M. KISSEL
PVT	E. S. ALLENCHONA	PVT	D. C. KOETKE
PVT	M. D. ALVARADO	PVT	J. A. LAZARO
PVT	J. A. ANGONPEREA	PVT	C. R. LONDER
PVT	T. J. ANKER	PFC	K. A. MANUEL
PFC	C. J. BAIRD	PFC	E. MARTINEZAREVALO
PVT	J. W. BASS	PFC*	J. E. MILLER
PFC*	A. A. BOHLMAN	PVT	N. J. MORGAN
PFC	J. P. CABRERA	PVT	C. W. NICHOLSON
PVT	O. CARRANZA	PVT	H. M. NORDHEIMER
PVT	B. A. CIGARROA VALENCIA	PVT	G. J. PETERS
PVT	A. S. COFFMAN	PVT	J. L. PIERRE
PFC	J. A. CORDOVA	PFC	T. D. PROULX
PVT	B. CRUZ	PVT	L. W. ROBISONCOWAN
PFC	E. S. DEPAULA	PFC	P. U. RODMAN
PVT	A. L. DEROSIER	PVT	C. T. RYLANDS
PFC	S. ENRIQUEZ	PVT	A. M. SELDERS
PVT	S. I. ENRIQUEZ	PVT	D. C. SIMMONS
PFC	H. M. FEROBURROW	PVT	E. J. SOVA
PVT	D. GALVANSUAREZ	PVT	C. B. STINSON
PVT	D. L. GEMOYASTELIVAN	PVT	L. R. TATARYN
PVT	N. C. GOSLIN	PVT	I. G. THOMAS
PVT	J. J. GOSZKOWICZ JR.	PFC	J. M. WESTER
PFC*	J. C. HERRERA	PVT	D. J. WILLET
PFC	E. E. HUTCHISON	PVT	B. J. WILSON
PFC	A. A. KELLY		

PVT	F. A. AGUILARSOTO
PVT	D. D. ALUILERA
PVT	A. L. AGUIRRE
PVT	S. J. ALEXANDER
PVT	C. I. BELL
PVT	K. J. BRINKLEY
PVT	D. W. BROWN
PVT	E. U. BUSTOS
PVT	J. M. CASTILLO JR.
PFC	R. CEPEDA
PVT	J. B. CHARLES
PVT	G. CHAVEZ
PFC	M. DELATORRE
PVT	I. DELEONMARTINEZ
PVT	C. A. FOLEN
PVT	GARCIA
PFC*	B. M. OTTER
PFC	P. D. OTTER
PVT	G. RAMIREZ
PFC	R. E. REYNA
PVT	V. L. SCHOATS
PFC	J. B. SMITH
PVT	T. E. THOMPSON
PFC	A. J. TORRES
PFC	C. G. VILLAGRAN
PFC	J. M. VILLANUEVA
PVT	M. R. WARD III
PVT	H. C. WEILBACHER
PFC*	L. T. LAFAY

PVT	J. C. LANGE
PFC	J. W. LINDSEY
PVT	H. K. LOPEZGARCIA
PVT	J. I. LUNA JR
PVT	J. A. MARTINEZ
PVT	C. MARTINEZALCAUTER
PVT	J. M. MAYER
PVT	J. G. MCCAIN
PVT	O. J. MCKIM
PVT	O. E. MCLAURIN III
PVT	R. S. MONTEMAYOR
PVT	C. B. MORRIS
PVT	C. NTINESHWA
PVT	D. O. ONYANCHIA
PVT	A. ORTIZGUTIERREZ
PFC*	B. M. OTTER
PFC	P. D. OTTER
PVT	G. RAMIREZ
PFC	R. E. REYNA
PVT	V. L. SCHOATS
PFC	J. B. SMITH
PVT	T. E. THOMPSON
PFC	A. J. TORRES
PFC	C. G. VILLAGRAN
PFC	J. M. VILLANUEVA
PVT	M. R. WARD III
PVT	H. C. WEILBACHER

PVT	X. ALVARADO
PFC	D. G. ANDREWS
PVT	D. G. AVILAESCAMILLA
PVT	J. T. COCKRELL
PVT	E. P. CREDEUR
PVT	C. A. CRISS
PFC	A. C. CUELLAR
PVT	R. A. DEPAZ
LCPL*	R. M. DOMINGUEZ
PFC	B. A. DORSEY
PFC	A. D. EDNISTON
PVT	V. ESPINOSA
PVT	G. V. FAIRBANKS
PVT	A. R. FAU
PFC	J. A. FELIPE
PFC	E. FLORESDELAMORA
PVT	R. G. FRAGA
PFC*	E. R. GALO
PVT	T. J. GURKA
PVT	A. A. HERNANDEZ
PVT	M. A. HERNANDEZ
PFC	S. D. HOPKINS
PVT	J. C. JONES
PVT	M. N. KAMARA
PVT	C. J. LAYMON
PFC	F. LOPEZ
PVT	R. J. LOPEZMUNOZ
PVT	J. LYBARGER
PVT	G. R. MCCLURE JR.

PVT	A. L. NEGRON
PVT	K. L. NILMEIER
PVT	E. B. OSBORN
PVT	E. PEREZMATA
PVT	L. A. PEREZVILLAGOMEZ
PVT	C. B. PORTER
PFC	A. A. RAMIREZ
PVT	E. RAMIREZSAGREDO JR.
PVT	R. A. RAMOS III
PFC	L. E. REEDY
PVT	N. A. RESENDEZ
PFC	E. RINCON
PFC*	J. A. RIVERA
PFC	D. ROJASURBINA
PFC	A. ROMERO
PVT	K. T. ROSEMEYER
PVT	A. N. SALERNO
PVT	O. SANCHEZGARCIA
PVT	J. J. SANDOVALCARDENAS
PVT	S. E. SERPASSERRANO
PVT	M. J. SHARP
PVT	L. T. STILES
PVT	J. I. SUTHERLAND
PFC	N. B. TANNER
PVT	D. K. TEFERTILLER
PVT	C. J. TRIPLETT
PVT	D. J. WILSON
PVT	D. K. YOUNG

PVT	K. AVALOS
PVT	C. BARRIOS
PVT	C. J. BLAKE
PFC	C. M. BOURBON
PVT	J. M. BOYKINS
PFC	W. M. CALHOUN
PFC	L. R. CLARK
PFC	L. D. DUNHAM
PVT	G. ESPINOSAMUNOZ
PVT	M. D. EVANS JR.
PVT	L. FERNANDEZ
PFC	C. B. FIEBIG JR.
PFC	C. FRANCISCO
PVT	X. GALVEZ
PFC	E. A. GARCIA
PFC	A. GARCIAAGUILAR
PFC	B. A. GAUS
PFC	I. I. GOMEZSALDANA
PFC	A. GONZALEZ
LCPL*	L. D. GRISSETT
PFC	J. J. GUTIERREZ
PFC	R. C. HEATON
PVT	M. J. HILLMAN
PFC*	HOBSCHEIDT
PVT	A. M. JENSON JR.
PVT	A. A. JEPHSON

PVT	J. E. JIMONALONZO
PVT	A. K. KELLOGG
PVT	M. B. MARTINEZ
PVT	N. MARTINEZ
PFC*	J. C. MATOS
PVT	O. J. MEDINA
PVT	B. L. MELTON
PFC	R. S. MILLS
PVT	G. W. MOLINA
PVT	A. T. NABORS
PFC	S. K. NGUGI
PVT	J. M. OBREGON JR.
PVT	C. A. PENN
PVT	D. D. PIPES
PFC	L. M. QUIAMBABAO
PFC	W. D. RASCO
PVT	L. J. RELIFORD JR.
PFC	E. J. RODRIGUEZ
PVT	D. ROMERONAVA
PVT	G. M. RYNearson
PVT	A. A. SANCHEZ
PVT	A. SIGALA
PVT	J. D. SOLOMON
PVT	J. P. STOCKING
PVT	C. T. WARD
PFC*	J. C. WELLS

PHASE II

PHASE II - RECRUIT TRAINING

We have enhanced Recruit Training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core Values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in Recruit Training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit’s mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior

stations, movement courses, and reaction problems tackled over a grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



PHASE III & IV

PHASE III - MOS SCHOOLS

After graduating from Recruit Training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the Nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our Nation. We have received countless letters from influential public leaders who are former Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

PLATOON 1034

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT C. A. JAVNER

DRILL INSTRUCTORS

STAFF SERGEANT K. M. DENSON

SERGEANT J. J. SOTO

SERGEANT A. BARRIGA

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS E. HERMOSILLO (290)

PLATOON HIGH SHOOTER

PRIVATE M. DEANDA (41)

INSTRUCTOR: SERGEANT Z. R. NIELSON

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS M. A. MORALES

RECRUITED BY: STAFF SERGEANT S. THOMAS

PVT A. ANGEL
PFC B. ANTUNAVERDUGO
PVT P. I. APARICIO
PVT K. G. ARMSTRONG JR.
PVT C. G. CALDERON
PFC* T. A. CALHOUN
PVT D. J. CANO
PVT C. J. CERRITOS
PVT J. C. CULWELL
PVT K. R. DAYTON
PVT M. DEANDA
PVT J. B. ESCALONA
PVT P. R. FLIPP
PVT D. GARCIA
PVT J. D. GARCIA
PVT D. M. GIRON
PFC M. M. GONZALES
PFC* E. HERMOSILLO
PVT A. A. HERNANDEZ
PVT C. F. HERNANDEZ
PFC E. HERNANDEZ
PFC J. D. IRIZZARY
PVT I. G. KUHN
PFC W. C. LEE
PVT A. LEON
PVT N. E. LITTLE
PFC E. N. LOPEZ

PFC J. J. MANCIA
PFC I. E. MARAVILLORTA
PFC A. M. MARTINEZ
PVT E. MARTINEZ
PVT M. A. MARTINEZ
PVT T. J. MCGILLEN
PFC A. H. MEJIAQUINDE
PFC* M. A. MORALES
PFC R. I. MUNOZ
PVT R. W. MUNTER
PVT L. NAVARRO
PFC M. A. PADILLAREYES
PFC A. I. PARRAPEREZ
PFC T. A. PETERSON
PVT N. A. RAGSDALE
PVT C. J. RIORDAN
PFC I. RODRIGUEZ
PFC M. A. SALAZAR
PVT B. J. SISK
PVT N. SORIANO
PFC A. X. THRASH
PVT K. E. TORRES
PVT R. URIAS III
PFC W. D. VALADEZ
PVT C. A. VALDES
PFC* A. A. VILLASENORRODRIGUEZ
PVT B. N. WEAR

PLATOON 1035

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. A. REYES

DRILL INSTRUCTORS

SERGEANT J. A. CASTILLO

STAFF SERGEANT J. BEAVER

SERGEANT R. A. RAMIREZ

SERGEANT D. A. KEMP

PHYSICAL FITNESS TEST

PRIVATE N. V. BROWN (292)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS M. A. LOERA (35)

INSTRUCTOR: SERGEANT Z. R. NIELSON

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS A. MURRILOVEGA

RECRUITED BY: STAFF SERGEANT A. PEREZ

PVT L. A. ACEVESSOLIS
PVT A. A. BARRIENTOSPerez
PVT N. V. BROWN
PFC J. P. BURR
PVT J. A. CARRANZA
PVT I. D. CARRILLO
PFC E. M. CHACON
PVT A. A. CORDOVA
PVT D. A. CRUZ
PVT D. P. DIMASCIO
PVT J. A. FITCH
PVT J. FLORESCHAO JR.
PFC G. R. FROEHLICH
PVT C. J. FUENTES
PVT D. I. GARCIA
PVT W. GARCIALOPEZ
PFC C. A. GIBBONS
PVT M. GOMEZLOPEZ
PFC D. J. HECKER
PVT N. D. HERNANDEZMAZARIEGOS
PVT J. J. HIGGINS
PFC K. M. HOUGHTING
PVT Z. C. IREY
PFC J. J. JOHNSON
PVT R. A. JOHNSON
PFC M. A. LOERA

PFC* M. J. LOPEZ
PVT M. E. MARTINEZ
PVT R. MARTINEZ
PVT A. L. MATEO
PFC F. A. MEJIA
PFC J. MELCHORLEONIDES
PFC* A. MURILLOVEGA
PFC N. S. NAMESTNIK
PVT I. NAVARRO
PVT F. J. NICHOLS
PVT P. A. ORTIZ
PFC S. M. PERALES
PFC D. C. SALINAS
PVT B. E. SAMPSON
PVT J. E. SANCHEZGAXIOLA
PVT D. S. SINALOA
PVT J. A. SOTOGUZMAN
PFC D. E. STOLLER
PVT M. E. THOMPSON
PVT D. TOVARMENDOZA
PFC K. K. VAN
PVT J. C. WESTLUND JR.
PFC R. S. WILKE
PFC* J. R. YABUT
PFC T. A. ZUNDEL

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our Nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite civil police duties.

The Nation has committed Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: the determination to overcome any obstacle that stands in the way, fueled by unshakeable honor, courage, and commitment.

PHASE I

HOW WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.

PHASE I - RECRUITING

Teaching these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.



Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.