

## WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, **We Make Marines.**



## SEQUENCE OF EVENTS

Band Serenade

Chaplain's Prayer \*

“Attention”, “Adjutant’s Call” And March-On

The National Anthem \*

Sound Off

Presentation Of The Command To The Commander Of Troops

Report

Publication Of The Order And Officers Center

Battalion Commander's Remarks

Presentation Of The Command To The Reviewing Officer

Pass In Review (Please Rise When The American Flag Passes)

Anchors Aweigh/The Marines' Hymn \*

Graduates Return Front And Center

Recognition Of The Company Staff

Retirement Of The Platoon Guidons And Recognition Of Honor Graduates

Final Dismissal

*\* PLEASE RISE*

## MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was “San Diego, an ideal location for a permanent Marine Corps Base.” The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps’ base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the West Coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some, 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training, overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and “the making of Marines.” On January 1, 1948, Marine Corps Base San Diego was officially renamed Marine Corps Recruit Depot San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970’s the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its Nation’s Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train male and female recruits who reside west of the Mississippi River to serve at the call of the Nation.

Known for its unique Spanish Colonial Revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings at San Diego’s Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such a Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall, and Day Hall. Today, the Depot has 388 acres and 25 buildings listed on the National Register of Historic Places.

## THE COMMANDING OFFICER OF RECRUIT TRAINING REGIMENT



On behalf of Brigadier General James A. Ryans II, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning’s graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine’s significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation, to include, the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our Core Values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine’s experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Semper Fidelis,

P. M. Rummler  
Colonel, U.S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with “Flag Etiquette” and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, and passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call “Carry On” is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## MARINE CORPS VALUES

### WHY WE SUCCEED

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

### HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

### COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

### COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and Country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.





PARADE REVIEWING OFFICER



Colonel  
**Coby M. Moran**  
I MEF AC/S G-5

Colonel Coby Moran currently serves on the First Marine Expeditionary Force general staff as the Assistant Chief of Staff, G-5. He is originally from Seattle, Washington and was commissioned in 1995 through the NROTC program at the University of Michigan. He is married and has two children. He currently lives in San Clemente, CA.

Colonel Moran’s operational commands include platoon commander in 2nd Battalion, 6th Marines in Camp Lejeune, NC; Company Commander in 1st Battalion, 4th Marines; and the Battalion Commander of 2nd Battalion, 1st Marines; both battalions located at Camp Pendleton, CA.

He has served tours in the supporting establishment at Marine Corps Systems Command, Officer Candidates School, The Basic School, and most recently as the commanding officer of the School of Infantry (West).

His staff assignments include Operations Officer at 1st Battalion, 4th Marines; Plans and Future Operations Officer at 3d Marine Logistics Group in Okinawa, Japan; Theater Campaign Plan Branch Chief at US Africa Command in Stuttgart, Germany; and Military Aide to the Asst. Secretary of the Navy for Manpower and Reserve Affairs in the Pentagon.

Colonel Moran is a combat veteran and has participated in two tours during Operation Iraqi Freedom, tsunami relief operations in Japan in support of Operation Tomadachi, and supported counter-ISIS operations during Operation Inherent Resolve while deployed with the 11th Marine Expeditionary Unit.

He has served in the Marine Corps for 29 years and holds master’s degrees from Capitol College, Marine Corps University, and the US Naval War College. His decorations include the Legion of Merit, the Bronze Star Medal with combat “V,” the Navy and Marine Corps Achievement Medal with combat “V,” and the Presidential Unit Citation. He holds a Masters in National Security Studies from the Naval War College, a Masters in Space Systems Engineering from the Naval Postgraduate School, and a Masters in Legislative Affairs from George Washington University.

PARADE REVIEWING OFFICER



Major  
**Billy C. Hall**  
USMC and USA Retired

In August 1941 at the age of 15 ½ years old, four months before Pearl Harbor, Billy enlisted in the Marine Corps. He deployed to Guadalcanal in August 1942 as a Radioman/Gunner in Douglas SBD Dauntless dive bombers engaging the enemy over the Solomon Islands, including Peleliu and Munda, in ship convoy cover, strafing in support of ground troops, and fire and dive bombing, and later in TBF Avenger torpedo bombers on anti-submarine patrols and glide bombing enemy ships, flying 100 combat missions at 16 and 17 years old. In 1943 he was assigned to California as a radioman/gunner instructor, but returned to action in 1945 at Peleliu, flying 50 TBF anti-submarine and enemy shipping patrol missions and bombing runs on Japanese installations at Bougainville until the war ended. Billy was awarded the Air Medal with 3 clusters for “extraordinary achievement and meritorious acts in aerial flight,” WWII Victory Medal, Asiatic Pacific Medal, and American Campaign Medal.

He joined the CA National Guard in 1948 and was deployed to Korea in 1951 as an Army Infantry and Communications Officer where he devised methods to improve radio communication and keep communication lines from being cut at night by the enemy using a dummy round and bazooka to fire wire from the front line to the Command Post, for which he received the Bronze Star, Combat Infantry Badge and Korean Service Medal.

Billy retrained as a pilot then became a helicopter pilot and delivered 3 Companies of helicopters totaling 75 helicopters to Vietnam. Billy was in county for the next 9 months flying over 50 insertion, extraction, supply, and medivac missions in the Huey D “Slick” Model and was awarded the Vietnam Service Medal. Billy resides in Orange. Having served our country from 1941 to 1967, 5 of those years in actual combat, in three wars. Billy is proof of why he and his American contemporaries are called “The Greatest Generation” the world has ever known. My son who was a Marine Corps Combat Photographer said to me “Dad, they call them The Greatest Generation but really, they are “Men of Legend!”.

AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they are the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they are the most physically fit Marine in their company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.**  
**(EX.) PFC\* C. M. COLBURN**

MARINE

“Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine.”

-Major General John A. Lejeune,  
13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General	Brigadier General J. A. Ryans II
Chief of Staff	Colonel C. R. Von Bergen
Sergeant Major	Sergeant Major O. A. Leavy
Parade Reviewing Officer	Colonel C. M. Moran & Major B. C. Hall

RECRUIT TRAINING REGIMENT

Commanding Officer	Colonel P. M. Rummler
Executive Officer	Lieutenant Colonel C. E. Kesler
Sergeant Major	Sergeant Major J. J. Miller
Regimental Drill Master	Gunnery Sergeant K. R. Wilton
Narrator	Staff Sergeant D. F. Gomez

FIRST RECRUIT TRAINING BATTALION

Commanding Officer	Lieutenant Colonel R. A. Hollenback
Executive Officer	Major N. R. Butner
Sergeant Major	Sergeant Major R. M. Browning
Chaplain	Lieutenant V. Stevens
Battalion Drill Master	Staff Sergeant A. M. Jamies

COMPANY B

Commanding Officer	Captain A. Reddy
Company First Sergeant	First Sergeant O. J. Garcia

SERIES 1029

Series Commander	Captain V. P. Everman
Chief Drill Instructor	Gunnery Sergeant D. Kelly

SERIES 1033

Series Commander	Captain D. Griffies
Chief Drill Instructor	Staff Sergeant A. Rodriguez

MARINE BAND SAN DIEGO

Enlisted Conductor	Staff Sergeant R. Ponsor-DeChant
Drum Major	Staff Sergeant A. Chandler

COLOR GUARD

National Color Bearer	Sergeant E. Juste
Organizational Color Bearer	Sergeant E. Banlaoi
Rifle Bearer	Sergeant J. Rodriguez
Rifle Bearer	Sergeant P. Bringas

PLATOON  
1029

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. A. TORRESESPINOZA

DRILL INSTRUCTORS

SERGEANT P. R. BAUSERMAN

SERGEANT J. A. CASTILLO

SERGEANT M. V. DAILEY

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. L. CARY (300)

PLATOON HIGH SHOOTER

PRIVATE K. D. KEIFER (335)

INSTRUCTOR: SERGEANT L. J. CORRALES

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS E. SABALLY

RECRUITED BY: STAFF SERGEANT MINNIE

PFC E. ACCENTI  
PVT A. D. ALDAVA  
PVT E. K. ALEXANDER  
PVT E. M. ANDERSON  
PFC Z. M. ANJAIN  
PVT A. ANTONYJUDEPRASAN  
PVT I. AYALAMORAN  
PVT B. C. BAILEY  
PFC D. R. BAKKE  
PVT C. K. BENITEZ  
PVT C. E. BERNABEBAUTISTA  
PFC C. W. BRADSHAW  
PVT J. A. BRENNAN  
PVT T. A. BRENNAN  
PFC D. L. BROOKS  
PVT J. M. BROWN  
PVT E. BURCIAGA  
PVT R. BURTON III  
PVT J. A. CAMPOS  
PVT D. R. CARLSON  
PFC A. L. CARY  
PVT E. CASASLIMONES  
PVT J. R. CASTILLO  
PFC E. J. COFIELD  
PFC A. B. CUTLER  
PVT N. J. DANIEL  
PVT Q. T. DAVIS  
PVT C.DIAZ III  
PVT A. DIAZPINEDA  
PFC I. J. DILLARD  
PVT D. R. DREXLER  
PFC J. M. DURR  
PVT C. J. EICH  
PVT J. C. EQUIHUA  
PFC A. E. ESPINO  
PVT L. K. FISK  
PVT S. E. FLORES  
PVT D. FRANCOSILVA  
PVT H. GAO  
PFC D. M. GARRETT  
PVT M. A. GHELFI  
PVT M. G. GOBEIL  
PVT D. GUTIERREZ  
PVT J. V. GUTIERREZ  
PVT J. H. HARGROVEEVANS

PVT K. L. HEDDEN  
PVT J. J. HILL  
PVT L. L. HINOJOSACUELLAR  
PVT B. A. HUDSON  
PFC J. C. HUMPHRIES  
PFC K. J. JENSEN  
PVT K. C. JOHN  
PVT T. J. JOHN  
PFC M. A. JOHNSON  
PVT K. D. KEIFER  
PFC J. LINARESPAVON  
PVT S. G. LUEBKE  
PVT J. D. MARQUEZZARIAS  
PVT C. A. MCGEE  
PVT L. M. MELENDEZLARA  
PVT C. MENCHACARAMIREZ  
PVT J. Z. MENDOZA  
PFC C. G. MESSER  
PFC A. P. MEZA  
PVT J. MORACANDIA  
PFC T. Q. NGUYEN  
PVT Z. J. O'DONNELL  
PVT J. J. PIERSON  
PVT C. M. RAPOPORT  
PVT J. RAYMUNDOPRIMERO  
PFC R. RENDON  
PVT R. RIVEST  
PFC J. A. RODRIGUEZBARRON  
PVT P. A. RUBIO  
PFC E. SABALLY  
PVT L. A. SALAZARIBARRA  
PVT K. W. SALISBURY  
PVT E. SANYANG  
PVT D. A. SCHNACKY  
PVT A. R. SORIANO  
PFC E. J. SPERLE  
PVT J. D. STONE  
PVT D. M. SWERTFEGER  
PVT I. T.TADEMA  
PVT S. J. THOMAS  
PVT J. TOLAMEDINA  
PFC J. VIRGENCORONA  
PVT R. W. WIGGINS  
PFC C. A. ZUNIGA

Meritorious Promotion \*

PLATOON  
1030

SENIOR DRILL INSTRUCTOR

GUNNERY SERGEANT J. LOPEZNORIEGA

DRILL INSTRUCTORS

STAFF SERGEANT T. J. GRUBER

STAFF SERGEANT J.C. REYES

SERGEANT J. EPPLER

SERGEANT R. MATTHEWS

PHYSICAL FITNESS TEST

PRIVATE A. J. WELLS (299)

PLATOON HIGH SHOOTER

PRIVATE J. E. HANSEN (332)

INSTRUCTOR: LANCE CORPORAL GEARY

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS D. L. STAFFORD

RECRUITED BY: STAFF SERGEANT LOERA

PVT C. T. ABEYTA  
PFC A. T. ADKINS  
PVT I. AGUIRRE  
PVT ALCANTARVARGAS  
PVT S. T. ALLTUS  
PVT T. ALVAREZHERNANDES  
PVT B. BARAJASFARFAN  
PVT B. S. BECKSTEAD  
PVT J. M. BENNETT  
PVT J. J. BENNETT  
PFC D. J. BERGER JR  
PVT A. T. BINION  
PVT A. L. BLOMSTROM  
PVT A. CAMPOS  
PVT N. S. CANNON  
PVT J. A. CANSECOSANTOS  
PFC C. B. CAPELLE  
PVT A. J. MARTINEZ  
PVT H. D. MCDONALD  
PVT G. O. MENDOZAL III  
PVT I. J. MILLER  
PVT S. R. MILLER  
PVT B. A. MOUSER  
PVT B. S. NARVEZ  
PVT B. M. NORDENG  
PVT D. A. ONTIVEROS  
PVT M. A. ORONIA III  
PFC L. C. PEREARD  
PVT E. A. PETERSEN  
PVT W. A. REDING  
PVT A. REYESSALINAS  
PFC C. R. RICHARDSON  
PVT E. RODRIGUEZ  
PVT E. D. RODRIGUEZORTEGA  
PFC E. J. RUSSERT  
PVT B. L. SALDANA  
PVT J. O. SALTERS JR  
PVT A. Q. SANCHEZ  
PVT B. S. SATTERFIELD  
PVT A. N. SILVA  
PFC O. S. SIMENTAL  
PVT C. M. SINGLETON JR.  
PFC J. L. SMITH  
PFC E. W. SNOW  
PFC D. L. STAFFORD  
PVT J. A. STRENGTH  
PVT E. TORRES  
PVT R. K. VASQUEZ  
PVT J. D. WAGLER  
PVT A. J. WELLS  
PFC K. M. MARROQUIN  
PVT M. A. MARTINEZ  
PVT M. W. HILL

Meritorious Promotion \*

PLATOON  
1031

SENIOR DRILL INSTRUCTOR

GUNNERY SERGEANT E. T. MEYER

DRILL INSTRUCTORS

STAFF SERGEANT J. S. ORTIZ

SERGEANT M. C BOEGEL

SERGEANT R. JUAREZ

PHYSICAL FITNESS TEST

LANCE CORPORAL T. D. MORACA (298)

PLATOON HIGH SHOOTER

PRIVATE J. M. DUNAWAY (328)

INSTRUCTOR: SERGEANT GUTIEREZ

PLATOON HONOR GRADUATE

LANCE CORPORAL T. D. MORACA

RECRUITED BY: SERGEANT D. J. CONTRABOSSO

PVT J. N. ACOSTA  
PVT J. H. ADLER  
PVT J. R. ALAM  
PVT A. M. AMBRIZ  
PVT X. D. APARICIO  
PFC A. A. AYALACASTRO  
PFC A. P. BALL  
PVT A. J. BARBOSA  
PVT A. R. BARRON  
PVT M. X. BYRD  
PFC V. C. CABADA JR.  
PFC J. I. CANTU  
PVT J. C. CAREY  
PVT G. R. CASTILLOOCHOA  
PFC I. E. CERVANTES  
PVT D. R. CHALMERS  
PFC C. CHAVEZHERNANDEZ  
PFC R. CHUNG  
PVT T. A. CRYER  
PFC E. A. DELAROSA  
PVT G. P. DOHERTY  
PVT G. DOMINGUEZJAIM  
PVT J. M. DUNAWAY  
PFC A. ESPINOZANAJERA  
PVT D. S. FELIX  
PVT P. J. FIGUEROA  
PVT D. FRANQUEZGARCIA  
PVT J. FUNES  
PFC I. A. GALLARDO  
PVT J. C. GISHIE  
PFC N. J. GONZALES  
PVT J. L. GREENE  
PVT J. C. GUTIERREZ  
PFC J. A. GUZMAN  
PVT V. W. HANLEY  
PVT M. B. HARRISON  
PVT L. T. HAVENS  
PFC M. A. HERNANDEZSALGADO  
PFC C. R. HIGGINS  
PFC G. JAKISH  
PVT O. H. JOHN  
PVT R. A. JOHNSON  
PVT K. Y. JUAL  
PVT J. LE  
PVT M. R. LIND  
PVT A. A. LOPEZ  
PVT A. H. LOPEZ  
PVT N. R. MANUEL JR.  
PFC K. M. MARROQUIN  
PFC M. A. MARTINEZ  
PFC M. A. MARTINEZ

PFC J. J. MASON  
PVT D. E. MCNEELY  
PFC R. A. MENDIOLA  
PFC V. MICHEL  
PFC E. G. MONTGOMERY  
LCPL\* T. D. MORACA  
PFC M. R. MORALES  
PFC J. Y. MORALESGUTIERREZ  
PVT U. U. NAVARROCALVILLO  
PFC D. J. NELSON  
PVT K. J. NELSON  
PFC J. J. NUNEZALEJANDRO  
PVT J. N. OGLE  
PVT A. R. PARSONS  
PVT I. L. PEREZ  
PFC A. PEREZDELTORO  
PFC N. D. PIRE  
PFC I. A. PIZANOEGUIGURE  
PFC C. M. PLUNK  
PFC A. A. PUCCI  
PFC M. A. QUIJADA  
PVT D. E. REMICK  
PVT K. L. ROMBERG  
PVT J. E. ROQUE  
PVT B. J. RUNK  
PVT E. G. SANDOVAL  
PVT A. M. SHELBY  
PFC O. G. SINGH  
PVT C. L. SMITH  
PVT C. B. SMITH  
PFC P. J. STACHNIK II  
PVT E. A. STEERS  
PFC S. J. STOREY  
PFC N. N. TALAMANTEZ  
PVT T. K. THAXTON  
PFC N. A. THOMAS  
PFC D. E. VASQUEZFLORES  
PFC J. VODONGSO  
PVT R. A. VOGLE  
PFC D. S. WALKER  
PVT J. L. WATTS  
PFC C. J. WESTON  
PFC C. L. WESTON  
PFC J. T. WILKINS  
PVT K. C. WILLIAMS  
PFC H. B. WOODMAN  
PVT E. D. WORNICK  
PFC A. J. WULBERN  
PVT S. YAKOBO  
PVT T. T. YU

Meritorious Promotion \*

PLATOON  
1033

SENIOR DRILL INSTRUCTOR

SERGEANT J. M. ROBINSON

DRILL INSTRUCTORS

SERGEANT M. DE LA ROSA

SERGEANT R. HILL

PHYSICAL FITNESS TEST

LANCE CORPORAL H. M. HALEY (300)

PLATOON HIGH SHOOTER

PRIVATE M. CEJA (330)

INSTRUCTOR: SERGEANT HEIHN

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS J. P. MORRIS

RECRUITED BY: STAFF SERGEANT L. T. FOOS

PVT D. AGUILAR  
PVT S. A. ALI  
PVT C. S. ALLEN JR.  
PFC V. ALMANZA JR.  
PVT I. A. ALVAREZDELUGO  
PFC D. AMBROCIOJAIMES  
PVT D. X. ANDERSON  
PFC J. M. ANDRADE  
PFC H. T. ATSEBEHA  
PVT D. A. BARNHARDT  
PFC J. I. BENEFIEL  
PVT J. B. BENHAM  
PVT S. K. BIN  
PFC B. D. BINGHAM  
PFC J. D. BUTLER  
PVT J. R. CARIONANTONIO  
PFC R. I. CARRANZA  
PFC J. CASILLASNAVARRO  
PVT C. J. CAVALLA  
PVT M. CEJA  
PVT J. A. CORTEZ  
PVT R. D. CRISTOBAL  
PVT H. M. CROWLEY  
PFC I. K. DELGADO  
PVT A. J. DOMINGUEZ III  
PVT J. J. DURAN  
PVT J. L. FEASTER  
PFC D. H. FERMINHERNANDEZ  
PVT G. GALVAN JR.  
PFC S. L. GARCIA  
PVT G. J. GLEATON  
PVT L. A. GONZALEZ  
PVT M. GONZALEZ  
LCPL\* H. M. HALEY  
PFC I. D. HALL  
PVT J. R. HARDMAN  
PVT J. HO  
PVT E. L. HUGGINS  
PVT H. L. JACOBS  
PVT T. H. LAU  
PVT E. A. LOPEZ  
PVT J. A. LUA  
PVT P. MARTINEZ  
PVT J. R. MCKEAN

PVT G. M. MCKINLEY  
PFC E. MEJIAMUNGIA  
PFC R. P. MILLER JR  
PFC A. MONTOYA  
PFC J. P. MORRIS  
PVT M. T. MUANG  
PVT F. J. NUNEZCHAVEZ  
PFC J. L. OLIVER  
PFC L. A. OSWANDEL  
PFC I. L. PATTERSON  
PVT A. H. PETERS  
PVT N. E. PHEBUS  
PVT E. A. PIEDRAESPINOZA  
PVT A. S. PRAK  
PVT G. PREMPEH  
PFC J. PRIETO  
PFC C. D. PROANO  
PVT J. C. QUINTERO  
PVT G. D. RAMOS  
PVT P. G. REARDON  
PVT C. Z. REDMOND  
PVT P. P. RIAL  
PVT S. R. RIDLEY  
LCPL\* L. R. RIOS  
PVT J. A. RIVERARODRIGUEZ  
PVT C. D. ROBINSON  
PVT M. R. ROBLES  
PVT G. A. RODRIGUEZ  
PFC E. R. RUIS  
PVT L. SAECHAO  
PVT D. T. SCOTT  
PFC B. A. SERRATO  
PVT B. M. SNYDER  
PVT A. D. SOLIS  
PFC R. J. SORIANO III  
PVT A. B. STEELMAN  
PVT V. Q. SU  
PFC S. T. THAI  
PFC A. P. THEODOSSIOU  
PFC J. D. TYLER  
PFC W. VEGA  
PFC D. D. WALKER  
PVT B. C. WATKINS  
PFC D. H. WHITMAN

Meritorious Promotion \*



PHASE II

PHASE II - RECRUIT TRAINING

We have enhanced Recruit Training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core Values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in Recruit Training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



PHASE III & IV

PHASE III - MOS SCHOOLS

After graduating from Recruit Training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the Nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our Nation. We have received countless letters from influential public leaders who are former Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

PLATOON 1034

SENIOR DRILL INSTRUCTOR  
STAFF SERGEANT A. C. WRIGHT

DRILL INSTRUCTORS

SERGEANT M. MELENDEZ  
SERGEANT H. G. SPRINGER  
SERGEANT J. L. RUBIO

PHYSICAL FITNESS TEST

PRIVATE A. JANAMIAN (292)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS S. E. RHOTEN (338)  
INSTRUCTOR: CORPORAL Z. R. NIELSEN

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS S. B. FLORES  
RECRUITED BY: SERGEANT H. LEIGH

PFC J. T. ADAMS  
PFC A. M. AGUIRRE  
PFC E. ARANGO JR.  
PVT C. R. ASUNCION  
PVT R. V. AUMENTADO  
PVT R. BARRERA  
PVT R. J. BARTH  
PVT K. J. BEHLING  
PVT M. A. CANO  
PVT R. CARANZAHERNANDEZ  
PVT T. M. CARTER JR.  
PVT N. M. CHACON  
PVT B. A. CHARRONPUCCIA  
PVT L. G. CHAVEZ  
PVT R. CHAVEZ  
PVT A. CONDECASTILLO  
PFC L. CORTAZO  
PFC B. U. DIXON  
PFC J. S. DOMINGUEZ  
PFC B. DUARTEARANA  
PFC R. E. DUNIEC  
PVT G. L. DUNN  
PVT C. W. EARLS  
PFC T. C. EDWARDS JR.  
PVT J. A. ELDER  
PVT B. A. ELLIOTT  
PVT E. ESPINOZA  
PFC S. B. FLORES  
PFC D. A. FLORESSORIANO  
PVT A. GARCIA JR.  
PVT M. GARCIA  
PVT K. A. GOMEZ  
PFC M. GOMEZLOPEZ  
PFC M. A. GUILLEN  
PVT A. T. HEARNE  
PVT T. A. HEINER  
PFC E. A. HINOJOROSAS  
PVT A. JANAMIAN  
PVT J. M. JOHNSON  
PFC J. J. KING  
PVT O. K. LATHROP  
PFC A. I. LOPEZ  
PFC E. A. LUCERO  
PVT O. MARTINEZPATRICIO  
PVT R. A. MCCONNELL  
PVT I. A. MCJUNKIN  
PVT C. C. MEANS  
PVT J. A. MIRANDAGARCIA  
PVT T. T. MITCHELL  
PVT J. N. MOYA  
PVT E. M. MULVILL  
PVT D. L. MUNOZ

PFC T. M. NETANE  
PFC M. NICEWICK  
PFC M. A. NOIN  
PVT S. ORTIZ  
PVT B. M. PADILLA  
PVT V. R. PANACCIONE  
PFC N. R. PASMAT  
PVT E. W. PHELAN  
PVT K. D. POPE  
PVT A. PUENTE  
PVT J. E. PULETRODRIGUEZ  
PFC S. E. RHOTEN  
PVT M. Z. RIVERA  
PVT B. ROCIO  
PVT J. C. RODRIGUEZ  
PFC J. A. RODRIGUEZ  
PFC I. RODRIGUEZJAMAICA  
PVT J. ROGELCUEVAS  
PFC A. E. ROJASFLORES  
PVT E. A. RUIZLUCAS  
PVT J. A. SANCHEZ  
PVT C. J. SCHARWATH  
PFC A. J. SCHELLENBERG  
PVT W. E. SCHROEDER  
PVT N. R. SEIGNEUR  
PVT B. J. SIMPSON  
PVT Z. G. SMITH  
PFC C. SOTOFLORES  
PVT S. S. STEWART  
PVT D. A. THOMPSON  
PFC J. E. TOBIAS  
PFC C. J. TOBIN  
PVT A. TOPETE  
PVT J. A. TORRALBA  
PFC J. L. TRANBY  
PFC E. M. TREVINO  
PVT A. TRUJILLO  
PVT J. P. UCHALIK  
PVT D. R. ULRIKAS  
PVT J. VALDOVINOS  
PFC J. C. VENTURA  
PVT K. A. VICKNAIR  
PVT J. A. VIGIL  
PVT F. VILLA  
PVT E. E. VILLALOBOS  
PFC M. D. WARDLE  
PFC R. E. WARREN  
PFC M. K. WHITE  
PFC B. D. WILEY  
PVT P. F. WILKINSON  
PFC K. T. WILLIAMS  
PFC T. L. ZAW

Meritorious Promotion \*

PLATOON 1035

SENIOR DRILL INSTRUCTOR  
STAFF SERGEANT J. T. KING

DRILL INSTRUCTORS

STAFF SERGEANT O. R. RAMIREZ  
SERGEANT H. LE  
STAFF SERGEANT K.M. DENSON  
STAFF SERGEANT A.S. FIGUEROA

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS N. L. MALONEY (295)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS D. S. MACNEAL (337)  
INSTRUCTOR: CORPORAL I. J. ACEVES-HERNANDEZ

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS A. W. NAJERADIAZ  
RECRUITED BY: SERGEANT HARRAH

PVT C. B. ADAMS  
PVT L. P. ADKINS  
PFC C. X. ALLEN  
PVT I. W. ANSLEY  
PVT O. C. ARAIZA  
PVT T. L. BAILEY  
PFC O. D. BARRERA  
PFC J. BELTRAN JR.  
PVT N. L. BERRUNCAMARGO  
PFC J. C. BOYD  
PVT J. R. BOYKIN  
PFC J. A. CASAS  
PFC A. CAZARES  
PVT H. K. CLARK  
PVT C. CONCHASZAMORA  
PFC M. A. CONTRERASGIL  
PFC N. C. CORPIN  
PFC J. A. CRUZ  
PVT C. M. DEFILIPPIS  
PFC W. W. DOLLARD  
PVT J. J. EDWARDS  
PVT R. J. ESPARZA  
PFC R. E. EVANS  
PFC A. FARIASCHAVEZ  
PVT M. A. FLORES  
PVT L. Y. GALVANLOPEZ  
PVT J. B. GAMM JR.  
PVT G. GARCIA  
PVT G. A. GARCIA JR.  
PVT F. GARCIAROMERO  
PFC A. I. GOMEZRODRIGUEZ  
PVT J. GONZALEZ  
PVT D. D. GONZALEZVILLARREAL  
PVT D. GUERRERO  
PVT R. J. GULA  
PVT I. GUZMAN  
PFC J. E. HANSEN  
PVT A. C. HERRERACASEY  
PFC A. J. HEWITTARANTINO  
PVT A. HIGUERAMOLINA  
PVT P. I. HOWARD  
PFC E. M. HUERTA  
PVT O. ISIDROCALVARIO  
PVT A. P. JERNIGAN  
PVT M. A. JIMENEZGUZMAN  
PVT S. C. JOHNSON  
PVT C. R. KOWALISYN  
PVT S. L. LARSON  
PVT A. M. LEVINE  
PVT M. LIMON  
PFC N. A. LOPEZ  
PVT T. B. LOPEZ JR.

PVT C. J. LUND  
PFC D. S. MACNEAL  
PVT A. MALDONADOFUENTES  
PFC N. L. MALONEY  
PVT M. W. MANTHEI  
PVT V.D. MARTINEZ  
PVT M.A. MARTINEZ  
PVT A. MARTINEZMARTINEZ  
PFC M. J. MCLEAN  
PVT J. D. MEDINA  
PVT C. E. MEJIA  
PFC J. R. MILLER  
PVT A. L. MILLER  
PVT C. J. MITCHELL  
PVT S. MONSIVIAS  
PFC J. M. MONTOYA  
PFC F. MORENO  
PVT A. M. MULICK  
PFC A. W. NAJERADIAZ  
PVT J. J. NASH  
PVT D. J. NOVOA  
PVT L. S. OLIVOGONZALEZ  
PVT L. E. OROZCO  
PVT J. J. PEREZ  
PFC X. PEREZHERRERA  
PVT A. PLIEGO  
PVT R. RAMIREZ  
PFC G. RAMIREZLOPEZ  
PVT B. E. RAMOS  
PFC C. R. RENFRO  
PFC I. RODRIGUEZLOPEZ  
PVT D. ROJAS  
PFC D. P. RUCKMAN II  
PFC J. T. RUDD  
PFC K. SANDOVAL  
PFC J. O. SANJOSE  
PVT A. SANTIAGORODARTE  
PVT B. N. SHERWOOD  
PFC H. A. SIGARAN  
PVT T. M. SINGH  
PVT R. H. SORIAAMAYA  
PVT J. C. SOTELO JR.  
PVT F. M. SOUTO  
PVT I. R. TARANGO  
PVT J. VARELA  
PVT E. VAZQUEZAGUILAR  
PVT N. V. VILLAFANA  
PVT V. M. VILLANUEVA  
PVT C. B. WALTER  
PVT M. M. WEST  
PVT T. N. WHITE

Meritorious Promotion \*



# WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our Nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation has committed Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: the determination to overcome any obstacle that stands in the way, fueled by unshakeable honor, courage, and commitment.

# PHASE I

## HOW WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.

## PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.



Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.