

## WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, **We Make Marines.**



## SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER \*

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM \*

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

PUBLICATION OF THE ORDER AND OFFICERS CENTER

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

ANCHORS AWEIGH/THE MARINES' HYMN \*

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

\* PLEASE RISE

## MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was “San Diego”, an ideal location for a Permanent Marine Corps Base.” The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps’ base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and “the making of Marines.” On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970’s the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation’s Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego’s Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

## *The Commanding Officer of Recruit Training Regiment*



On behalf of Brigadier General Ryan P. Heritage, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of young men who have succeeded in that challenge. We are here to celebrate with you their twelve weeks, your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine’s experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

M. J. Palma  
Colonel, U.S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the “Flag Etiquette” and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call “Carry On” is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## MARINE CORPS VALUES

### **WHY WE SUCCEED.**

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

### **HONOR**

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

### **COURAGE**

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

### **COMMITMENT**

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



## Parade Reviewing Officer



Colonel

Edward C. Greeley

UNITED STATES MARINE CORPS

Colonel Edward (Ted) Greeley was born in Denver, Colorado. He graduated from Washington College in Chestertown, Maryland in 1993, was commissioned a Second

Lieutenant in 1995 via OCC 160, and was designated an Infantry Officer following completion of The Basic School and the Infantry Officer Course.

From 1996 to 1999, he was assigned to 1st Battalion, 7th Marines where he served as a Rifle Platoon Commander, the 81 mm Mortar Platoon Commander, the Assistant Operations Officer, and Rifle Company Commander.

From June 1999 to August 2002, Colonel Greeley was assigned to The Basic School where he served as a Staff Platoon Commander and as an instructor at the Infantry Officer Course. From August 2002 to June 2003, he attended the Marine Corps Expeditionary Warfare School and graduated as the Ground Combat Arms Honor Graduate.

From June 2003 to May 2006, he was assigned to 2d Battalion, 1st Marines where he served as the Assistant Operations Officer and Rifle Company Commander. During this time, he deployed twice to Iraq in support of Operation IRAQI FREEDOM.

From June 2006 to June 2009, Colonel Greeley was assigned to the United States Naval Academy as an instructor in the Leadership, Ethics, and Law Department, and Marine Corps Summer Programs. In 2009, Colonel Greeley attended the Marine Corps Command and Staff College and graduated as a Distinguished Graduate with a Master of Arts in Military Studies.

Colonel Greeley was assigned to 2d Battalion, 5th Marines from July 2010 to July 2011, where he served as the Battalion Executive Officer and Maritime Raid Force Commander for BLT 2/5, 31st MEU. During this time, he participated in humanitarian relief operations in Japan in support of Operation TOMODACHI. He was subsequently assigned to

## Parade Reviewing Officer (cont.)

I MEF as the Executive Officer, I MEF Headquarters Group from June of 2011 to June of 2012.

In June of 2012, Colonel Greeley rejoined the 1st Marine Division where he served as Commanding Officer, 3d Battalion, 7th Marines, Executive Officer, 7th Marine Regiment, and Commanding Officer, 3d Battalion, 1st Marines. In May of 2015, he deployed with the 15th MEU as Commanding Officer, BLT 3/1.

After deployment, Colonel Greeley was assigned to the G-3, 1st Marine Division and then attended the National War College in Washington, D.C. He graduated in June of 2017 with a Master of Science in National Security Strategy, and was assigned to the Joint Staff J5 Middle East Directorate as the Iraq/Syria Branch Chief and Iran Branch Chief.

Colonel Greeley is a graduate of the Marine Corps Mountain Warfare Training Center's Summer Mountain Leaders Course and Marine Aviation Weapons and Tactics Squadron One's Weapons and Tactics Instructor Course.



## AWARDS

### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

### SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

### PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.** (EX.) PFC\* C. M. COLBURN

### MARINE

“Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine.”

-Major General John A. Lejeune,  
13th Commandant of the Marine Corps

## GRADUATION STAFF

### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General	Brigadier General Ryan P. Heritage
Chief of Staff	Colonel Daniel R. Kazmier
Sergeant Major	Sergeant Major Abel T. Leal
Parade Reviewing Officer	Colonel Edward C. Greeley

### RECRUIT TRAINING REGIMENT

Commanding Officer	Colonel M. J. Palma
Executive Officer	Lieutenant Colonel C. B. Kroll
Sergeant Major	Sergeant Major M. R. Chabot
Regimental Drill Master	Gunnery Sergeant J. Cruz
Narrator	Staff Sergeant K. Santiago

### FIRST RECRUIT TRAINING BATTALION

Commanding Officer	Lieutenant Colonel A. Farsaad
Executive Officer	Major B. P. Sargent
Sergeant Major	Sergeant Major M. D. Reese
Chaplain	Lieutenant J. D. Luckesen
Battalion Drill Master	Staff Sergeant A. P. Snyder

### COMPANY A

Commanding Officer	Captain P. D. Maraini
Company First Sergeant	First Sergeant J. D. Brown

### LEAD SERIES

Series Commander	Captain E. J. Decquir
Chief Drill Instructor	Staff Sergeant G. A. Barrett

### FOLLOW SERIES

Series Commander	Captain J. A. Watson
Chief Drill Instructor	Gunnery Sergeant J. C. Sicz

### THE THIRD MARINE AIRCRAFT WING BAND

Enlisted Conductor	Chief Warrant Officer II M. Pellon
Drum Major	Master Sergeant H. Wurts

### COLOR GUARD

National Color Bearer	Sergeant P. A. Hasick
Organizational Color Bearer	Sergeant A. M. Evans
Rifle Bearer	Sergeant B. R. Ayerdis
Rifle Bearer	Sergeant J. T. Stanley

# PLATOON 1009

## SENIOR DRILL INSTRUCTOR

STAFF SERGEANT W. CROWDER-MATLOCKLOSANO

## DRILL INSTRUCTORS

STAFF SERGEANT A. WILLIAMS

SERGEANT P. R. BONNY

SERGEANT L. K. MERTENSMINGRAM

## PHYSICAL FITNESS TEST

PRIVATE C. A. IGNATOV (294)

## PLATOON HIGH SHOOTER

PRIVATE B. M. JENSEN (333)  
INSTRUCTOR: SERGEANT BENEVIDEZ

## PLATOON HONORMAN

PRIVATE FIRST CLASS J. Q. NGUYEN  
RECRUITED BY: STAFF SERGEANT B. PATRICK

PFC F. J. ACEVEDO  
PVT A. ALAMILLO III  
PVT I. ALVAREZ JR  
PFC J. E. ANDERSON  
PFC P. A. BADILLA  
PVT B. D. BEAVER  
PVT D. S. BEGISHIE  
PVT C. N. BLACKWELL  
PVT A. J. BROADSTOCK  
PFC B. M. BROWN  
PFC J. E. BURNS  
PFC\* N. A. CALL  
PVT A. J. CASTILLO  
PFC T. CISNEROSORTUNO  
PVT E. A. CORREA  
PVT A. M. CRAIG  
PVT E. F. CUTTER  
PFC C. S. DUZY  
PVT C. J. ESQUEDA  
PFC D. M. FARIA  
PVT H. S. FEATHERSTON  
PVT D. FOX  
PVT R. P. GALLAGHER  
PFC A. G. GARCIA  
PVT L. F. GOMEZ  
PFC A. R. HAMILTON  
PVT T. R. HAY  
PFC N. HIN  
PVT E. A. IBARRA  
PVT C. A. IGNATOV  
PVT J. A. JENKINS  
PVT B. M. JENSEN  
PVT J. A. JONES  
PVT J. M. JUAREZ  
PVT R. N. KOHLS  
PVT B. LARES  
PFC J. LEMUS JR  
PFC M. A. LEON  
PFC L. P. LEONARDO  
PFC J. N. LONG  
PVT A. F. LOPEZ

PVT L. T. LOVASZ  
PVT D. X. LUCIO  
PFC\* V. A. MAAFU  
PVT I. MALDONADO  
PVT M. R. MANSON  
PFC J. E. MARCELLI  
PFC M. MARMOLEJOPEREZ  
PVT E. H. MARQUEZ  
PFC M. F. MARQUEZRANGEL  
PFC V. M. MARTINEZGONZALEZ  
PVT O. NAPOLES  
PFC\* J. Q. NGUYEN  
PFC K. E. NIETO  
PVT J. J. ORDINOLA  
PVT S. J. PADEN  
PFC\* A. J. PASCARELLA  
PVT J. B. PAYNE  
PVT D. M. PRATT  
PVT P. A. PUNO  
PFC F. RAMIREZ  
PFC M. M. REAGAN  
PVT J. T. RILEY  
PVT J. ROMERO  
PVT C. A. ROWAN  
PFC M. SANCHEZMORALES  
PTV N. R. SANDOVAL  
PVT N. M. SNYDER  
PVT W. J. STEWART  
PFC B. M. HOSSACK  
PFC J. D. STORER  
PFC C. E. TANN  
PFC R. TERRAZASPEREZ  
PVT C. A. THOMAS III  
PFC B. TRAN  
PVT G. E. TREJO  
PFC B. M. JOHNSON  
PVT R. J. KIBILOSKI  
PVT W. M. KOVAR  
PVT A. L. KULKA  
PVT J. M. ZEIGLER

Meritorious Promotion \*J. M. ZEIGLER

# PLATOON 1010

## SENIOR DRILL INSTRUCTOR

STAFF SERGEANT S. D. GARCIA

## DRILL INSTRUCTORS

STAFF SERGEANT V. C. RICHARDSON

STAFF SERGEANT T. L. SMILEY

STAFF SERGEANT T. D. GEORGE

## PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS B. M. HOSSACK (290)

## PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS C. A. LEMUS (334)  
INSTRUCTOR: SERGEANT WALLACE

## PLATOON HONORMAN

PRIVATE FIRST CLASS G. P. OLSEN  
RECRUITED BY: STAFF SERGEANT J. COLKER

PVT P. ALCALA  
PVT L. M. AMAYA  
PVT J. AQUINO  
PVT C. J. BAKER  
PFC C. R. BEATTY  
PVT P. A. CARNEY  
PVT C. H. CHASE  
PFC G. H. CHASE  
PVT M. P. CHAU  
PVT G. M. CHURCHILL  
PFC J. E. CLARK  
PVT R. J. CULOTTA JR  
PVT Z. T. DENNA  
PFC J. DOMINGUEZRAMIREZ  
PVT E. DONJUANPEDRAZA  
PFC A. M. DUBASIK  
PVT T. D. ELLISTON  
PFC\* G. A. ESPINOZA  
PFC C. L. FESTA  
PVT J. FIGUEROA  
PVT K. T. FLIPPO  
PFC\* M. FUAGA III  
PFC A. GALLEGOS  
PVT A. G. GARCIA  
PVT S. A. GIROUX  
PVT E. D. GRAY  
PVT H. M. GUEST  
PVT M. J. HABLEWITZ  
PFC C. D. HARPER  
PVT A. HERMOSILLO  
PFC B. M. HOSSACK  
PVT K. B. HOWARD  
PVT S. D. HUCKABY JR.  
PFC I. HUERTA  
PFC L. J. HUF  
PFC S. T. IACOBELLIS  
PFC B. M. JOHNSON  
PVT R. J. KIBILOSKI  
PVT W. M. KOVAR  
PVT A. L. KULKA  
PFC C. A. LEMUS

PVT J. T. LOPEZ  
PVT M. A. LUCKEY  
PFC J. E. MAES  
PVT A. B. MANIS  
PVT I. MARTINEZ  
PVT T. J. MARZITELLI  
PFC J. A. MENDOZA  
PFC E. J. MESA  
PFC A. MORALES  
PFC J. L. MORRISON  
PVT S. MURILLO  
PVT J. A. NAVARETE  
PFC Z. J. NUGENT  
PVT J. T. OHARA  
PFC\* G. P. OLSEN  
PVT W. A. OWENS  
PFC A. A. PACHECO  
PFC S. E. PERRY  
PFC J. B. PERRY  
PFC D. J. QUICK  
PVT T. C. RAUB  
PFC\* P. C. REED  
PVT S. L. RILEY  
PVT A. S. RODRIGUEZ  
PVT S. M. RODRIGUEZ  
PVT M. A. ROSAS  
PVT P. G. RUBNER  
PVT T. T. SCHULD  
PFC\* B. C. SHEPARD  
LCPL S. T. SKARIAH  
PVT C. A. SLONE  
PFC E. SOTELO  
PVT T. D. STEJSKAL  
PFC O. P. STRAHANHALE  
PVT J. W. STUBER  
PVT C. I. VIVARSINCHI  
PFC J. L. WEST  
PVT P. A. WIGGINS  
PVT J. R. WOODCOCK  
PVT N. G. WORTHINGTON  
PFC J. N. XIONG

Meritorious Promotion \*

# PLATOON 1011

## SENIOR DRILL INSTRUCTOR

STAFF SERGEANT R. MOREIRA

## DRILL INSTRUCTORS

STAFF SERGEANT J. A. WOMELSDORF

SERGEANT A. A. ESPINOZA

SERGEANT S. COOTE

SERGEANT M. JUNGIER

## PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS E. A. CORSON (300)

## PLATOON HIGH SHOOTER

PRIVATE E. M. LOPEZ (338)  
INSTRUCTOR: SERGEANT J. D. WOOD

## PLATOON HONORMAN

PRIVATE FIRST CLASS A. T. WOOD  
RECRUITED BY: SERGEANT J. A. LOVELL

PVT S. ASHLEY  
PVT B. A. BARCKLEY  
PVT N. K. BLOODWORTH  
PVT M. E. BOEHM  
PVT T. C. CAMPBELL  
PFC A. A. CASTANO JR  
PVT G. C. CHILDRESS  
PVT C. L. COPPAGE  
PFC E. A. CORSON  
PVT J. M. COSLET  
PVT Z. W. CROWTHER  
PVT H. M. DAVIS  
PFC V. D. DOAN  
PFC J. M. DOBSON  
PVT K. W. DONAGHY  
PFC\* B. D. DY  
PFC G. E. FALCONBURY  
PVT A. M. GARCIA  
PVT E. GARCIA  
PVT I. A. GARCIA  
PFC M. N. GARCIA  
PFC\* C. W. GELIN  
PFC J. J. GIBBONS  
PVT S. M. GONZALEZ  
PVT D. E. GRABOW  
PFC R. J. GRESENS  
PFC A. GUTIERREZ  
PVT J. M. HARPER  
PFC C. L. HEGWOOD  
PVT S. R. JARAMILLO  
PVT J. B. JEMISON  
PFC G. B. JONES JR  
PVT B. C. JONES  
PVT C. KAUTES  
PVT W. Z. KIESEY  
PFC\* C. A. LANE  
PVT E. M. LOPEZ  
PVT T. R. LUDERKING  
PVT R. B. LUKS  
PVT C. J. MARTINEZ  
PVT B. J. MCGLYNN

PVT C. J. MURDOCK  
PVT N. A. MYERS  
PVT A. D. NINO  
PFC\* B. JOBERHOLZER  
PFC S. M. ORTIZSANCHEZ  
PFC P. J. PALUCH  
PFC J. S. PICHON  
PVT D. PORNILLOS  
PVT I. PUGA III  
PFC I. M. REESE  
PVT C. S. BURNETT  
PFC A. M. BYRD  
PVT J. M. CADWELL  
PVT C. B. CARTER  
PVT J. CASTILLO  
PVT K. CASTRO  
PFC\* G. L. CAUDELL  
PVT A. CERVANTESPARRA  
PVT J. I. CLAUDIO  
PFC C. N. COFFEY  
PFC D. R. CONRAD  
PVT D. A. COOK  
PFC M. R. DAVIES  
PVT R. A. DIAZ  
PFC W. C. EUBANK  
PFC C. L. FELIPE  
PFC M. R. FUGATE  
PVT R. C. GIL  
PVT L. E. GUERRARODRIGUEZ  
PFC\* T. W. HATTO  
PVT J. M. HEMMINGSEN  
PFC M. D. HERN  
PFC\* J. D. HERNANDEZ  
PVT M. A. HERNANDEZ  
PFC D. A. VILLEGAS MENDEZ  
PFC M. J. HOWERTON  
PVT C. R. WEST  
PVT J. D. WILLIAMS  
PVT C. R. WINGROVE  
PFC M. J. WOLF  
PFC A. T. WOOD  
PFC D. YANEZ

Meritorious Promotion \*

# PLATOON 1013

## SENIOR DRILL INSTRUCTOR

STAFF SERGEANT N. S. MUNSAYAC

## DRILL INSTRUCTORS

STAFF SERGEANT J. D. MCLELLAN

STAFF SERGEANT R. S. STUKSA

STAFF SERGEANT N. A. WILCOX

SERGEANT B. J. KOONS

## PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS W. C. EUBANK (297)

## PLATOON HIGH SHOOTER

PRIVATE Z. T. THOMAS (336)  
INSTRUCTOR: SERGEANT R. DELGADO

## PLATOON HONORMAN

PRIVATE FIRST CLASS G. L. CAUDELL  
RECRUITED BY: STAFF SERGEANT S. LAWRENCE

PVT C. I. ANDERSON  
PVT J. F. ATALIG  
PVT A. BANDERAS  
PVT W. T. BENOIT  
PFC J. A. BENZ  
PVT N. P. BERNDT  
PVT J. BLACKLAW  
PVT G. R. BOYD  
PVT E. L. BOYDSTON  
PVT E. J. BURD  
PVT C. S. BURNETT  
PFC A. M. BYRD  
PVT J. M. CADWELL  
PVT C. B. CARTER  
PVT J. CASTILLO  
PVT K. CASTRO  
PFC\* G. L. CAUDELL  
PVT A. CERVANTESPARRA  
PVT J. I. CLAUDIO  
PFC C. N. COFFEY  
PFC D. R. CONRAD  
PVT D. A. COOK  
PFC M. R. DAVIES  
PVT R. A. DIAZ  
PFC W. C. EUBANK  
PFC C. L. FELIPE  
PFC M. R. FUGATE  
PVT R. C. GIL  
PVT L. E. GUERRARODRIGUEZ  
PFC\* T. W. HATTO  
PVT J. M. HEMMINGSEN  
PFC M. D. HERN  
PFC\* J. D. HERNANDEZ  
PVT M. A. HERNANDEZ  
PFC D. A. VILLEGAS MENDEZ  
PFC M. J. HOWERTON  
PFC\* Z. L. HOWERTON  
PVT T. M. HURLEY  
PVT N. P. ISAAC  
PFC M. X. JASPER  
PVT J. M. JIMENEZCANTE

PFC O. J. KANAWITE  
PVT T. J. KRUGMAN  
PVT L. LEIVA  
PVT X. LIU  
PVT J. L. LOPEZ  
PVT M. J. LOZOYA  
PFC D. D. MARIANO  
PVT B. C. MILLER  
PVT J. A. MILLER  
PVT N. R. MILLER  
PVT G. OLIVARES  
PFC M. J. PACHECO  
PVT A. D. PEREZ  
PVT R. PEREZ  
PVT I. L. PIOQUINTOSANCHEZ  
PFC J. R. RIOSGONZALEZ  
PVT K. W. ROGERS  
PFC\* Z. E. ROWDON  
PFC M. W. RUNGE  
PVT J. M. SALAZAR  
PVT A. J. SANDOVAL  
PFC M. R. DAVIES  
PVT P. A. SANTIAGO  
PVT L. SARINANA  
PVT J. M. STOSS  
PFC\* C. R. SUOREZ  
PVT G. M. SYKES  
PFC A. O. TEORIOS  
PVT Z. T. THOMAS  
PVT W. TRIVINO  
PVT M. UDAVE  
PVT J. S. UPPERMAN  
PVT E. A. URIBE  
PVT N. R. VELA  
PVT F. E. VERA  
PFC J. R. VONMOLT  
PVT A. C. WETTENGEL  
PFC\* R. S. WHITE  
PVT D. J. WOODS  
PVT A. P. ZAMUDIO

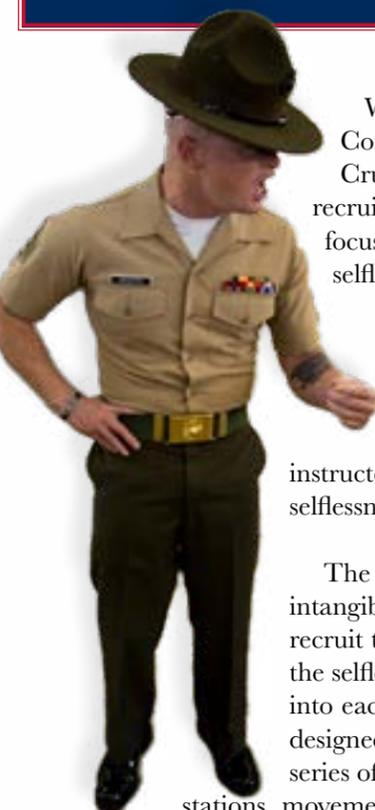
Meritorious Promotion \*

## PHASE II

### PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.



The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



## PHASE III & IV

### PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

### PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

## PLATOON 1014

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. J. FOLEY

### DRILL INSTRUCTORS

STAFF SERGEANT C. CID

SERGEANT F. F. DAR

SERGEANT J. D. BOETGER

SERGEANT D. T. RISNER

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS D. P. BENDER (297)

### PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS L. C. VALVERDE (339)

INSTRUCTOR: SERGEANT D. LOPEZ

### PLATOON HONORMAN

PRIVATE FIRST CLASS A. L. CAMPBELL

RECRUITED BY: STAFF SERGEANT U. DELA

PVT R. J. ADAMS  
PFC M. AGUAYO  
PVT O. AGUILA  
PFC K. AVENDANO  
PVT A. A. AVINA  
PVT E. BARRAGANISIDORO  
PVT L. R. BARTHLOMEW  
PFC H. B. BEMIS  
PFC\* D. P. BENDER  
PFC D. R. BESAG  
PVT P. B. BURICH  
PFC A. L. CAMPBELL  
PVT A. A. CANZALES  
PFC R. J. CARRENO  
PVT A. J. DALL  
PVT C. O. DEJESUSSANCHEZ  
PVT T. T. DEKING  
PVT M. ESCALERA  
PVT A. J. ESCOBEDO  
PFC\* M. ESQUIVEL  
PVT A. C. FELIX  
PFC J. K. FESARIT  
PVT J. R. FRANCO  
PFC I. I. FREITAS  
PVT J. M. GARIBAY  
PVT M. L. GLASSCOCK III  
PVT H. S. GODFREY  
PVT J. A. GONZALEZ JR.  
PVT B. R. HENDERSÓN  
PVT M. A. HERNANDEZ  
PVT A. J. HIGGINS  
PVT D. M. HIXSON  
PVT J. E. JIMENEZLOPEZ  
PVT M. M. JONES  
PVT R. H. KIRKPATRICK  
PFC J. M. LOZANO  
PFC\* J. J. LU  
PVT B. W. MAAS  
PFC C. M. MASON  
PFC R. J. MCELRAITH JR.

PFC A. J. MCGREW  
PVT B. W. MCINTYRE  
PVT S. N. MEGARIZ  
PFC A. MENDOZA JR.  
PFC J. A. MIRANDAURIBE  
PVT N. T. MITCHELL  
PVT S. J. MITCHELL  
PVT J. I. MOLINAR  
PVT D. L. MORALES  
PFC\* J. C. MORENO JR.  
PFC R. J. MOUGHON  
PVT E. E. MUNOZ  
PFC R. NAVARRO  
PVT I. S. ORELLANA  
PVT J. P. ORLANDO  
PVT C. M. OWEN  
PVT A. R. PARKERSILVERTHORN  
PVT E. A. PUENTE  
PFC A. S. PUGLIA  
PVT M. A. QUINONES  
PVT S. RAMIREZ  
PVT J. E. RAMIREZHERNAN  
PVT A. REED  
PVT A. N. REUBIN  
PVT I. A. RUBIN  
PFC B. J. SADUSKY  
PVT V. H. SALDIVAR JR.  
PFC L. F. SANCHEZ  
PFC S. SANCHEZ  
PVT S. R. SCHAR  
PFC\* D. G. SIAOTONG  
PVT C. A. SUAREZ  
PVT A. N. THOMPSON  
PFC J. E. VALDEZ JR.  
PFC L. C. VALVERDE  
PVT R. C. VASQUEZ  
PFC C. A. VILLA  
PVT U. J. VIZCARRA  
PFC C. L. YOST

## PLATOON 1015

### SENIOR DRILL INSTRUCTOR

GUNNERY SERGEANT P. W. J. MAHAFFEY

### DRILL INSTRUCTORS

GUNNERY SERGEANT J. R. WADDINGTON

GUNNERY SERGEANT D. R. WATKINS

SERGEANT C. B. VICE

SERGEANT N. Z. LAUGHLIN

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS J. D. FREEMAN (300)

### PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS Z. J. HINES (332)

INSTRUCTOR: CORPORAL D. M. ENTRIKIN

### PLATOON HONORMAN

PRIVATE FIRST CLASS N. G. CHARO

RECRUITED BY: STAFF SERGEANT J. A. RANGEL

PVT J. W. AGUILAR  
PVT T. S. ALEXANDER  
PVT E. S. ARREGUINOLMOS  
PFC D. L. BORDNER  
PFC J. R. BROWN  
PFC R. J. BUMATAY  
PVT C. M. CAREY  
PVT T. C. GHANTHAVONG  
PFC N. G. CHARO  
PFC K. R. CONRAD  
PVT A. M. CONTRERAS  
PFC G. W. COPPAGE  
PVT R. P. COVAL  
PFC A. D. DO  
PFC D. T. DREILING  
PVT C. D. DUBOIS  
PVT C. L. DUDEN  
PVT M. FLORESVIVAR  
PVT K. H. FOLKERS  
PFC K. E. FORD  
PFC\* J. D. FREEMAN  
PVT J. FUENTES  
PVT A. GARCIA  
PFC A. J. GARCIA  
PVT J. R. GARCIA  
PVT M. A. GARCIA  
PVT T. J. GARCIA  
PFC\* W. J. GARCIA  
PVT A. E. GARZA  
PVT R. N. GAYTAN III  
PFC A. A. GIGLIELLOCHAVEZ  
PFC C. H. GRIMES  
PVT T. R. GRISWOLD  
PVT D. J. GUTIERREZ  
PVT W. J. HARDY  
PVT H. P. HEBENSTREIT  
PFC R. HERNANDEZ  
PVT J. M. HERNANDEZHERNANDEZ  
PVT C. C. HIGBEE

PFC Z. J. HINES  
PVT R. B. HODGES  
PFC\* J. M. JEFFERSON  
PVT S. R. JOHNSON  
PVT T. R. KINCHELOE  
PFC K. R. MARTINEZ  
PVT M. A. MARTINEZ  
PFC J. M. MASSEY  
PFC\* A. E. MEJIAPEREZ  
PVT M. T. MEYER  
PVT K. B. MICUA  
PVT J. D. MOLINA  
PFC S. K. MONTEVILLE  
PFC S. S. NOVOSAD  
PVT D. A. OLLICK  
PVT D. A. OSTOS  
PVT D. PACHECORAMIREZ  
PVT A. J. PARKER  
PFC O. PEREZ  
PVT M. PEREZ  
PVT S. W. PETERS  
PFC I. J. PHONVILAI  
PVT S. PIAMON  
PVT A. A. PINEDA  
PVT J. M. PIPER  
PVT J. W. PLOOG  
PFC\* L. G. POWELL  
PVT A. T. REEVES  
PVT L. J. RISHEL  
PVT E. RODRIGUEZ  
PVT E. RODRIGUEZHERRERA  
PFC T. M. ROMERO  
PVT A. SANABRIA  
PFC J. J. SANTIAGOMATILDE  
PVT K. D. SIMPKINS  
PVT K. N. SMITH  
PFC A. J. SOLIS  
PVT C. M. STERN  
PVT D. D. WALKER

# WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

# PHASE I

## HOW WE ARE DOING IT.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.

### PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.



Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.