### Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



## SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER \*

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM \*

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn \*

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

\* PLEASE RISE

## MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego", an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

## The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General Ryan P. Heritage, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of young men who have succeeded in that

challenge. We are here to celebrate with you their twelve weeks. Your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation to include the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character, and values, necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards, and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps; for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD, the San Diego area, and take time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine. I wish a happy stay and safe return home.

Gratefully,

D. R. Kazmier

Colonel, U.S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## Marine Corps Values

#### WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

#### HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

#### COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

### COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



# Parade Reviewing Officer



### COLONEL SIMON DORAN

UNITED STATE MARINE CORPS

Col Doran graduated from Purdue University in 1993 with a Bachelor of Science Degree in Aviation Technology. Upon graduation, he was commissioned a 2nd Lt and completed The Basic School (TBS) for Marine Corps Officers in September 1994.

After TBS, 2ndLt Doran reported to NAS Pensacola, FL for flight training in October of 1994. He was designated a Naval Aviator on 07 February, 1997 after which he served as an Instructor pilot in the T/A-4J with VT-7. In August of 1997, he reported to VFA-106 at NAS Cecil Field, FL for follow-on training in the F/A-18 Hornet.

From May 1998 to May 2002 he was a pilot in VMFA-251 where he held the billets of Powerline officer, Landing Signal Officer and Pilot Training Officer. He attended TOPGUN in May of 2000 and was asked to return as an instructor. He graduated from USMC Weapons and Tactics Instructor (WTI) course in Oct of 2000. He deployed with Carrier Air Wing ONE (CVW-1) for two combat deployments. The first was aboard the USS John F. Kennedy in 1999 for Operation Southern Watch and the second was in September 2001 aboard the USS Theodore Roosevelt for Operation ENDURING FREEDOM.

From June 2002 to June 2005 Maj Doran was an instructor at the Navy Fighter Weapons School (TOPGUN) where he flew both the F/A-18 Hornet and the F-16 Fighting Falcon. At TOPGUN he was the subject matter expert in Close Air Support and Air-to-Ground Employment while holding the billets of Maintenance Liaison Officer and Standardization Officer.

From August 2005 to June 2006 he attended the Naval War College and graduated with distinction, earning a Master of Arts degree in National Security and Strategic Studies. He then returned to the cockpit of the F/A-18 in July 2006 for a tour with the "Red Devils" of VMFA-232. While with the "Red Devils" Maj Doran filled the billets of Operations Officer, Aviation Maintenance Officer, and Executive Officer while doing two cruises with Carrier Air Wing ELEVEN (CVW-11) aboard the USS Nimitz in 2007 and 2008 in support of OIF, OEF and a WESTPAC.

Maj Doran then served aboard the Staff of the Commanding General, 3d Marine Aircraft Wing (3d MAW) from 2008 to 2009 as the 3d Marine Aircraft Wing Joint Strike Fighter Subject Matter Expert (SME) and Marine Aviation Training Support Site Officer in Charge. From July 2009 to July 2010, Maj Doran served as the Tactical Aircraft Integration and Plans Officer for the Deputy Commandant of Aviation, HQMC.

In September 2010, Maj Doran returned to the Beaufort, SC for duty as the Executive Officer with the "Thunderbolts" of VMFA-251 for their combat deployment aboard the USS ENTERPRISE (CVN-65) in support of Operations NEW DAWN and ENDURING FREEDOM. On 29 July, 2011, LtCol Doran was privileged to take command of the "Thunderbolts" and led them on the final deployment of the USS ENTERPRISE supporting combat operations in support of OEF. During this period, VMFA-251 won the Hanson award as the best F/A-18 squadron in the Marine Corps.

# Parade Reviewing Officer (cont.)

After relinquishing command of the Thunderbolts in May 2013, LtCol Doran attended the Air War College in Montgomery, Alabama in 2013-2014 where he graduated with distinction and earned a Master of Strategic Studies degree. From 2014-2015, LtCol Doran served as the Executive Officer at The Basic School (TBS). Col Doran served on the Joint Staff J-8 Programming, Budget and Analysis Division (PBAD) as the USMC service representative, Readiness and TACAIR Subject Matter Expert. Col Doran took command of Marine Aircraft Group ELEVEN (MAG-11) in July 2017.

Col Doran's decorations include the Bronze Star, Joint Meritorious Service Medal, Meritorious Service Medal with one gold star, three individual Air Medals two with combat distinguishing device, seven strike flight Air Medal awards, Navy Commendation Medal with two gold stars, and various unit awards. Col Doran was the 2012 recipient of the USMC Tailhooker of the Year award and has over 800 arrested landings on eight different aircraft carriers.



### AWARDS

#### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

#### SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

#### PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

#### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

#### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

#### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.** (EX.) PFC\* C. M. COLBURN

#### MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

## GRADUATION STAFF

#### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General R. P. Heritage

Chief of Staff Colonel J. G. Gruny Sergeant Major D. A. Lee

Parade Reviewing Officer Colonel S. Doran

#### RECRUIT TRAINING REGIMENT

Commanding Officer Colonel D. R. Kazmier

Executive Officer Lieutenant Colonel C. B. Kroll
Sergeant Major M. R. Chabot
Regimental Drill Master Staff Sergeant J. D. Gray
Narrator Staff Sergeant M. T. Brock

#### FIRST TRAINING BATTALION

Commanding Officer Lieutenant Colonel P. M. Rummler

Executive Officer Major E. P. Crecelius
Sergeant Major M. D. Reese
Chaplain Lieutenant D. Luckesen

Battalion Drill Master Staff Sergeant D. C. Campbell

**COMPANY A** 

Commanding Officer Captain N. S. Mohr
Company First Sergeant First Sergeant A. Munoz

LEAD SERIES

Series Commander Captain E. J. Decquir Chief Drill Instructor Staff Sergeant W. Arellano

**FOLLOW SERIES** 

Series Commander Captain H. M. McShane

Chief Drill Instructor Staff Sergeant J. A. Maldonado

MARINE BAND SAN DIEGO

Enlisted Conductor Corporal M. Hong
Drum Major Sergeant L. T. Devalder

**COLOR GUARD** 

National Color Bearer Sergeant B. M. Hall
Organizational Color Bearer Sergeant D. Futral
Rifle Bearer Sergeant M. S. Hines
Rifle Bearer Sergeant M. A. Brooks



#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. A. TORRES

#### **DRILL INSTRUCTORS**

STAFF SERGEANT J. M. BROWN

STAFF SERGEANT V. RICHARDSON

SERGEANT C. B. VICE

#### PHYSICAL FITNESS TEST

PRIVATE B. W. MCDARMENT (291)

PLATOON HONORMAN

PRIVATE FIRST CLASS O. K. WARDAG

PLATOON HIGH SHOOTER

PRIVATE M. C. SENDEJAS (344)

INICTO	INCTRICTOR, CERCEANT D. ADDIEMENED		DECDUTED DV. CTAFE CEDOFANT II CANCHEZ		
INSTR	INSTRUCTOR: SERGEANT D. APPLEMEYER		RECRUITED BY: STAFF SERGEANT H. SANCHEZ		
PVT	C. J. AREVALOS	PVT	A. J. MONCADARODARTE		
PVT	O. R. ASIA	PVT	M. R. MOORE		
PVT	M. J. BARIRING	PVT	G. MORALES		
PFC	A. BARRERAAGUIRRE	PVT	C. I. OCHOA		
PVT	L. A. BELTRANGONZALEZ	PVT	A. D. PADUA		
PFC	N. J. BENWAY	PVT	R. M. PUCKETT JR.		
PVT	J. I. BRAVOAYALA	PFC	R. A. RAMIREZ		
PVT	A. S. BRYANT	PVT	L. F. RAYAS		
PVT	J. D. CASTANEDA	PFC	A. V. RAYMUNDO		
PFC	N. C. CASTRO	PFC	P. A. REYNAJUAREZ		
PFC	T. R. CORONA	PVT	J. W. REYNOLDS		
PFC	M. R. DELRIO	PVT	S. SAN		
PVT	T. B. EDDINGS	PFC*	W. K. SANLIAN III		
PVT	J. T. FALCON	PVT	M. C. SENDEJAS		
PVT	C. A. GALBRAITH	PVT	O. R. SHIELDS		
PFC	B. K. INGLE	PFC	S. M. STOLTLEY		
PFC	M. H. KHAN	PFC	S. A. SWART		
PFC*	C. J. KOPRIVA	PFC	K. K. TRAN		
PVT	J. A. LUJAN	PVT	M. D. WAGNER		
PVT	F. R. MARTIN JR.	PFC*	O. K. WARDAG		
PFC	M. D. MARTIN	PFC	B. K. WELLS		
PVT	E. A. MARTINEZ	PFC	R. D. WHITEMAN		
PVT	A. S. MENGWASSER	PVT	C. S. ZAMORA		

#### SENIOR DRILL INSTRUCTOR

GUNNERY SERGEANT J. V. ROBLEDO JR.

#### **DRILL INSTRUCTORS**

GUNNERY SERGEANT M. A. MARQUEZ

GUNNERY SERGEANT J. R. WADDINGTON

STAFF SERGEANT J. M. CABRERA

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS J. M. OSBURN (297)

PLATOON HONORMAN

PRIVATE FIRST CLASS J. M. OSBURN

RECRUITED BY: STAFF SERGEANT M. ROBERTSON

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS A. FLORES (340)

114 (1112 111 (0.021 (2.11)				11,	110 (1112 1110 1 02100 111 120120 (010)		THE VIII BILLION CERTIFICATION OF	
INSTRUCTOR: SERGEANT D. APPLEMEYER		RECRUITED BY: STAFF SERGEANT H. SANCHEZ		INS	INSTRUCTOR: SERGEANT J. D. WOODS		RECRUITED BY: STAFF SERGEANT M. F	
PVT PVT	C. J. AREVALOS	PVT PVT	A. J. MONCADARODARTE M. R. MOORE	PVT	G. AMORELLI	PFC	J. M. OSBURN	
	O. R. ASIA					PFC	A. PADILLA	
PVT	M. J. BARIRING	PVT	G. MORALES	PFC	B. F. BALL	PVT	J. C. PATRICK	
PFC	A. BARRERAAGUIRRE	PVT	C. I. OCHOA	PVT	C. R. BRACKIN	PVT	T. R. PAYAN	
PVT	L. A. BELTRANGONZALEZ	PVT	A. D. PADUA	PFC	J. W. BROWN	PVT	P. A. PINA	
PFC	N. J. BENWAY	PVT	R. M. PUCKETT JR.	PFC*	D. J. BURKEY	PVT	K. B. PORTER	
PVT	J. I. BRAVOAYALA	PFC	R. A. RAMIREZ	PFC	E. CHAVEZSERRANO	PFC	B. E. PUENTES	
PVT	A. S. BRYANT	PVT	L. F. RAYAS	PVT	A. J. CORNELL	PFC*	T. M. RIDINGS	
PVT	J. D. CASTANEDA	PFC	A. V. RAYMUNDO	PVT	C. D. CORNELL	PFC	R. J. ROBINSON	
PFC	N. C. CASTRO	PFC	P. A. REYNAJUAREZ	PFC	M. D. DOBBERTIN	PVT	L. RUEDA	
PFC	T. R. CORONA	PVT	J. W. REYNOLDS	PFC	D. M. EARL II	PFC	I. X. SANCHEZ	
PFC	M. R. DELRIO	PVT	S. SAN	PFC*	C. R. EDWARDS	PFC	S. T. SHIPP	
$^{ m PVT}$	T. B. EDDINGS	PFC*	W. K. SANLIAN III	PFC	A. FLORES	PVT	A. M. SHRECKENGOST	
PVT	J. T. FALCON	PVT	M. C. SENDEJAS	PVT	D. E. HARRIS JR.	PVT	S. S. SLAIW	
$^{ m PVT}$	C. A. GALBRAITH	PVT	O. R. SHIELDS	PFC	J. M. HEMANN	PVT	S. J. SNEAD	
PFC	B. K. INGLE	PFC	S. M. STOLTLEY	PVT	M. M. JORDAN JR.	PVT	H. R. THOMSON	
PFC	M. H. KHAN	PFC	S. A. SWART	PVT	B. D. KEEFE	PVT	M. M. THRASH	
FC*	C. J. KOPRIVA	PFC	K. K. TRAN	PFC	T. N. LAFOLLETTE	PFC	J. G. TORRES	
PVT	J. A. LUJAN	PVT	M. D. WAGNER	PVT	B. W. LEDERER	PFC	K. M. TURAS	
$_{ m VT}$	F. R. MARTIN JR.	PFC*	O. K. WARDAG	PFC	R. P. LY	PVT	A. M. VILLIGAN	
PFC	M. D. MARTIN	PFC	B. K. WELLS	PVT	J. R. MASCOE	PVT	J. A. WOODS	
$_{ m VT}$	E. A. MARTINEZ	PFC	R. D. WHITEMAN	PVT	T. K. MILJURE	PFC	C. L. YAZZIE	
PVT	A. S. MENGWASSER	PVT	C. S. ZAMORA	PFC PFC	G. MOORE JR. C. A. OCHOA	PVT	D. N. YORK	

Meritorious Promotion \* Meritorious Promotion \*



#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT F. CHEVALIER

#### **DRILL INSTRUCTORS**

STAFF SERGEANT V. R. SANTIAGO

STAFF SERGEANT S. D. GARCIA

SERGEANT K. T. FRAZIER

SERGEANT T. K. HOLDER

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS C. CAMINO (291)

PLATOON HONORMAN

PLATOON HIGH SHOOTER

PRIVATE R. A. LOPEZ (331) INSTRUCTOR: SERGEANT A. JEARDOE		PRIVATE FIRST CLASS J. C. JACKSON RECRUITED BY: STAFF SERGEANT T. RODRIGUEZ		
PVT	D. B. ACOSTA	PFC	E. S. MEYER	
PFC	R. C. ALFAROMORALES	PVT	K. K. MONTEJO	
PVT	M. A. ANTONINOLIBRADO	PVT	E. OLIVARES	
PFC	A. D. BASKER	PVT	M. A. OLIVARESGOMEZ	
PVT	B. J. BECKER	PFC	W. D. OSTERMAN	
PVT	D. M. BELL	PVT	J. R. OTTEN	
PFC	I. CASTANEDAHERNANDEZ	PVT	R. A. PENA	
PFC	C. W. CHURCHILL	PVT	Z. T. PERRETT	
PFC*	D. J. DUMELLE	PVT	I. PIZAGALAN	
PVT	J. M. FISCHER	PVT	J. C. PRICE	
PFC	C. K. GUEL JR.	PFC	S. J. PROBST	
PFC	J. L. HATFIELD	PFC	L. H. RAMIREZNUNEZ	
PFC*	C. J. HENNINGTON	PFC	R. SANCHEZ JR.	
PFC*	J. C. JACKSON	PFC	J. F. SANDOVAL	
PVT	S. J. KENNEDY	PFC	M. A. SANTAMARIA	
PVT	S. D. KENRECK	PVT	C. L. SIPPLE	
PVT	C. M. KOFRON	PVT	J. D. STRICKER	
PVT	J. C. LOMAS	PVT	J. C. TRACY	
PVT	M. A. LOPEZ JR.	PVT	L. V. TRIBBLE	
PVT	R. A. LOPEZ	PVT	J. R. WALLACE	
PFC	J. L. MAGLIOCHETTI	PVT	S. L. WARE JR.	
PVT	L. M. MAKARA	PVT	I. L. WETZEL	
PFC	P. MARTINEZ	PFC	V. XIONG	
PVT	S. P. MATTMAN			

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT R. GUERRERO

#### DRILL INSTRUCTORS

STAFF SERGEANT W. R. MATLOCK STAFF SERGEANT T. L. SMILEY SERGEANT A. R. WILLIAMS

SERGEANT P. R. BONNY

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS C. K. SMITH (300)

PLATOON HIGH SHOOTER	PLATOON HONORMAN
PRIVATE C. G. QUIETT (338)	LANCE CORPORAL E. J. PEREZ
INSTRUCTOR: CORPORAL S. C. JUNG	RECRUITED BY: STAFF SERGEANT C. GARCIA

PVT	D. ALATORRE	PVT	A. S. OLMOS
PVT	C. R. ARANA	PVT	R. A. PANTER
PFC	J. S. BABB	LCPL*	E. J. PEREZ
PFC	D. P. BEGIN	PVT	A. J. PEREZAVALOS
PVT	B. J. BLUNKA JR.	PVT	J. A. PRAUGHT
PVT	L. A. BORQUEZGONZALEZ	PVT	T. L. PRAUGHT
PVT	D. A. CAMPOS	PVT	C. G. QUIETT
PVT	A. CORTEZ	PFC	L. A. RAMIREZ
PVT	C. R. COSPER	PFC	G. M. ROMERO
PFC	R. M. ELDIDY	PVT	L. A. ROSE
PVT	E. J. GARZA	PVT	C. Q. RUTH
PFC	D. W. GEBERT	PVT	B. L. SCARBROUGH
PFC	A. M. HEIKEN	PVT	W. C. SCHOOLEY
PFC*	Z. B. HEWITT	PVT	M. SELEY
PVT	C. L. HOCHSTETLER	PFC	C. K. SMITH
PVT	J. I. HUDSON	PVT	C. SOTO
PVT	S. M. JUANES	PVT	K. D. STARK
PVT	T. P. KNUTSON	PFC	J. M. STUESSEL
PVT	S. G. LOPEZ	PFC*	J. X. TAYLOR
PVT	M. W. MAITLEN	PVT	J. VILLEGAS
PFC	S. M. MONK	PVT	K. L.WATKINS
PFC*	B. MONTES JR.	PFC	C. J. WOHLEB
PVT	E. O. MORENO	PFC	N. A. WOOD
PVT	D. M. MORLEY		

Meritorious Promotion \* Meritorious Promotion \*

## Phase II

### PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



## Phase III & IV

#### PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

#### Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.



#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT H. P. ZEPEDA

#### **DRILL INSTRUCTORS**

STAFF SERGEANT H. SANCHEZ

STAFF SERGEANT J. I. DAVILA

SERGEANT C. CID

SERGEANT F. F. DAR

#### PHYSICAL FITNESS TEST

PLATOON HIGH SHOOTER

PRIVATE B. W. FERRI (296)

PLATOON HONORMAN

PRIVATE FIRST CLASS B. QUILESDOMINGUEZ (337)		PRIVATE FIRST CLASS L. T. TRIGGS			
INS	TRUCTOR: SERGEANT J. D. SEARCY	RECRUITED BY: SERGEANT T. MORALES			
PFC	N A ALAIH	PFC*	L. D. MENDEZESPINOZA		
PFC	N. A. ALAJJI	PFC*			
	J. D. ALVIZO III E. D. BELLO	PVT			
			3		
PVT		PVT			
PFC		PFC			
PFC		PFC	8		
PFC		PVT	3		
PVT		PVT			
PVT		PFC			
PFC		PVT			
PVT	B. W. FERRI	PFC	B. QUILESDOMINGUEZ		
	C. A. GODINEZINZUNZA	PFC	3		
PVT	P. L. GRANADOS	PVT	S. W. REED		
PVT	M. J. GUERRERO	PVT	S. P. RIVERA		
PFC	W. G. HANANIA	PVT	K. A. RODRIGUEZORTIZ		
PFC	J. T. HERRERA	PFC	V. M. SUAREZVALDIVIA		
PFC	A. P. JACOBS	PVT	J. M. THOMPKINS		
PVT	U. JARAMILLO	PVT	M. D. TORRES II		
PFC	R. JUAREZ JR.	PFC	L. T. TRIGGS		
PFC	J. A. LOPEZBAZUA	PVT	S. J. ZAMOUM		
PFC	G. MALDONADOHERNANDEZ		Ü		
PVT	J. MARRUFO				
	I. C. MARTINEZ				
PVT	J. MEDRANOCHIRINO				

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT B. J. GOODSON

#### **DRILL INSTRUCTORS**

STAFF SERGEANT D. A. CARPIO STAFF SERGEANT R. S. STUKSA SERGEANT J. A. WOMELSDORF SERGEANT J. I. FOLEY

#### PHYSICAL FITNESS TEST

PRIVATE J. H. SURREY (300)

	PLATOON HIGH SHOOTER	PLATOON HONORMAN			
PRIV	VATE FIRST CLASS K. S. MILLER (340)	PRIVATE FIRST CLASS S. C. LAZENBY			
INST	TRUCTOR: SERGEANT J. S. JACKSON	RECRUITED BY: GUNNERY SERGEANT A. B. RENNER			
PFC	K. M. ARCIBAL	PVT	M. G. LISTER		
PVT	B. M. BACA	PFC	V. H. LIZARDE		
PVT	B. A. BARTON	PVT	R. MAGANA		
PVT	J. M. BECKER	PVT	A. J. MANSELL		
PVT	C. M. BEST	PVT	M. L. MANTHE		
PFC	C. M. BUNGAY	PVT	M. J. MELHUS		
PVT	C. D. BUNTON	PVT	E. L. MILLER		
PVT	B. S. CASSIDY	PFC	K. S. MILLER		
PFC	J. H. DELGADILLO	PFC*	J. A. NORIEGA		
PVT	J. D. DOMEK	PFC	A. A. PEREZ		
PVT	S. DURAN	PVT	C. M. PETTY		
PVT	L. G. ELLIOTT	PFC*	M. W. RANKIN		
PFC	C. A. FONSECA	PVT	D. P. RILEY		
PFC	A. GONZALEZ	PFC	E. D. RIVERA		

PFC\*

PVT

PVT

PVT

PVT

PVT

PFC

PFC

N. R. SANDERS

T. D. SMITH

J. H. SURREY

O. VICENTE JR.

J. C. WALLACE

A. L. RHONE

M. A. THORNTON JR.

M. TUTTLEVANNORTWICK

Meritorious Promotion \* Meritorious Promotion \*

PFC

PVT

PVT

PVT

PVT

PVT

PFC

PVT

PVT

PFC

D. G. HAILSTONE

K. A. HANSEN

P. S. HOFFMAN

J. G. ISAACSON

K. C. KELLER

I. Z. LANDRY

G. B. LAURIAT

S. C. LAZENBY

C. JUAREZLOPEZ

W. K. KUPKUFSKE

# Why The Transformation?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force

that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational



and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

## Phase I

#### How We Are Doing It.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



#### PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.