### Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



## SEQUENCE OF EVENTS

Band Serenade

Chaplain's Prayer \*

"Attention", "Adjutant's Call" And March-On

The National Anthem \*

Sound Off

Presentation Of The Command To The Commander Of Troops

Report

Publication Of The Order And Officers Center

Battalion Commander's Remarks

Presentation Of The Command To The Reviewing Officer

Pass In Review (Please Rise When The American Flag Passes)

Anchors Aweigh/The Marines' Hymn \*

Graduates Return Front And Center

Recognition Of The Company Staff

Retirement Of The Platoon Guidons And Recognition Of Honor Graduates

Final Dismissal

\* PLEASE RISE

## Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the West Coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some, 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training, overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base San Diego was officially renamed Marine Corps Recruit Depot San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its Nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train male and female recruits who reside west of the Mississippi River to serve at the call of the Nation.

Known for its unique Spanish Colonial Revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings at San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such a Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall, and Day Hall. Today, the Depot has 388 acres and 25 buildings listed on the National Register of Historic Places.

#### THE COMMANDING OFFICER OF RECRUIT TRAINING REGIMENT



On behalf of Brigadier General James A. Ryans II, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge

to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation, to include, the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our Core Values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Semper Fidelis,

P. M. Rummler Colonel, U.S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, and passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## Marine Corps Values

#### WHY WE SUCCEED

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

#### Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

#### COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

#### COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and Country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



## Parade Reviewing Officer



Captain frev Vack

Jeffrey Yackeren Commanding Officer Naval Base Point Loma

Captain Jeff Yackeren is a native of Darien, New York. He is the son of Frank and Daryl Yackeren and was commissioned in 1999 through the Enlisted Commissioning Program at the University of Utah with a Bachelors of Science in Mechanical

Engineering. He also earned a master's degree in National and Strategic Studies from the US Naval War College.

As a submarine warfare officer, he commanded USS ALABAMA (SSBN-731)(BLUE) in Bangor, WA, completing two patrols and a year-long ship modernization.

His assignments at sea include service on the staff of Carrier Strike Group Three, embarked aboard USS ABRAHAM LINCOLN (CVN-72), USS WEST VIRGINIA (SSBN-736)(BLUE) as Executive Officer during an Engineered Refueling Overhaul and subsequent certification and return to strategic service. USS ALEXANDRIA (SSN-757) as Combat Systems Officer, completing two CENTCOM deployments and an ICEX. USS PROVIDENCE (SSN-719) as a junior officer, completing two CENTCOM deployments supporting Tomahawk strikes for Operations ENDURING FREEDOM and IRAQI FREEDOM.

Ashore he served as COMSUBPAC Submarine Operations Officer, COMSUBSOUTH NATO Submarine Operations Officer during Operation ODYSSEY DAWN and COMSUBDEVRON TWELVE Unmanned Undersea Vehicles/Distributed Sensors Officer.

Capt Yackeren is married to Kelly of 28 years and has two sons.

## Parade Reviewing Officer



### Awards

#### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

#### SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

#### PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

#### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they are the company high shooter.

#### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they are the most physically fit Marine in their company.

#### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.

(EX.) PFC\* C. M. COLBURN

#### MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

## GRADUATION STAFF

#### MARINE CORPS RECRUIT DEPOT/WESTERN RECRUITING REGION

Commanding General Brigadier General J. A. Ryans II
Chief of Staff Colonel C. R. Von Bergen
Sergeant Major Sergeant Major O. Leavy
Parade Reviewing Officer Captain J. Yackeren

#### RECRUIT TRAINING REGIMENT

Commanding Officer

Executive Officer

Sergeant Major

Regimental Drill Master

Narrator

Colonel P. M. Rummler

Lieutenant Colonel C. E. Kesler

Sergeant Major J. J. Miller

Gunnery Sergeant C. M. Fornili

Staff Sergeant D. F. Gomez

#### FIRST RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel R. A. Hollenbeck
Executive Officer Major R. J. Russel
Sergeant Major Sergeant Major R. M. Browning
Chaplain Lieutenant A. C. Ruhf-Brien
Battalion Drill Master Staff Sergeant J. E. Flanagan

#### **COMPANY A**

Commanding Officer Captain T. L. Haigh
Company First Sergeant First Sergeant M. R. Gonzalez

#### SERIES 1001

Series Commander Captain J. T. Birnbaum
Chief Drill Instructor Staff Sergeant N. A. Bauman

#### SERIES 1005

Series Commander Captain M. C. Seibert
Chief Drill Instructor Staff Sergeant J. J. Furphy III

#### MARINE BAND SAN DIEGO

Enlisted Conductor Staff Sergeant N. Casey
Drum Major Staff Sergeant A. Chandler

#### **COLOR GUARD**

National Color Bearer Sergeant R. Navarrette
Organizational Color Bearer Sergeant A. Barriga
Rifle Bearer Sergeant A. Petrie
Rifle Bearer Sergeant C. V. Noveras

## PLATOON

SENIOR DRILL INSTRUCTOR SERGEANT F. MARTINEZ

DRILL INSTRUCTORS

SERGEANT R. M. BROWN

SERGEANT Z. A. GREFF

SERGEANT J. S. MCAFEE

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS C. J. THORSTAD (284)

# **PLATOON**

SENIOR DRILL INSTRUCTOR STAFF SERGEANT P. A. VALADEZ DRILL INSTRUCTORS

STAFF SERGEANT M. A. ROJAS

STAFF SERGEANT N. SIGRAH

SERGEANT E. O. CARVAJAL

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS K. D. DUEL (292)

PRIVATE FIRST CLASS G. R HERNANDEZ (327) PRIVATE FIRST CLASS S. ORTEGAROSELI

INSTRUCTOR: LANCE CORPORAL D. M. FLANNERY RECRUITED BY: STAFF SERGEANT J. M. ACOSTA

PVT

# PLATOON

**PVT** 

PFC\*

SENIOR DRILL INSTRUCTOR STAFF SERGEANT T. A. STEWART

#### DRILL INSTRUCTORS

GUNNERY SERGEANT J. C. NUNEZ

STAFF SERGEANT C. SERRANO

SERGEANT E. BALTAZAR

SERGEANT S. A. SIGUENASFLORES

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. M. BARRERA (295)

#### PLATOON HIGH SHOOTER

PRIVATE H. L. VENHAM (328) INSTRUCTOR: CORPORAL S. MENDOZA RECRUITED BY: SERGEANT E. K. CLINGAN

PFC

PVT

PFC

### PLATOON HONOR GRADUATE

G. J. MORENOPACHECO

N. MENDEZ

J. A. MOLINE

J. MUNGUIA

PRIVATE FIRST CLASS A. D. PAPPAGEORGE

# **PLATOON**

SENIOR DRILL INSTRUCTOR STAFF SERGEANT D. L. LEE

#### DRILL INSTRUCTORS

STAFF SERGEANT T. J. MCKNIGHT SERGEANT P. R. SANTIAGO

SERGEANT R. A. SEDANO JR

SERGEANT G. R. STOWERS

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS J. G. REUSCHEL (295)

PFC

#### PLATOON HIGH SHOOTER

PRIVATE W. Z. MENZIE (326) INSTRUCTOR: SERGEANT G. ALEJANDRO

#### PLATOON HONOR GRADUATE LANCE CORPORAL K. E. LEWIS RECRUITED BY: SERGEANT A. WYATT

J. H. JORGENSEN

PVT	E. A. BAIRD
PVT	B. A. BALDERRAMA
PFC*	N. A. BANKEY
PFC	E. J. BARLOW
PFC*	O. BAUTISTA
PVT	L. A. BEAVERS
PVT	I. J. BICHELMEYER
PVT	K. M. BORDERS
PVT	A. D. BRAIS
PVT	B. L. BROWN
PVT	E. A. CABRAL
PVT	M. G. CAMPOS
PVT	D. R. CARR
PVT	A. F. CEDILLO
PFC	S. R. CEPEDA
PFC	I. G. CISNEROS
PFC	D. D. CLARK
PVT	C. C. COLEMAN
PFC	F. R. CONDE
PFC*	J. M. CORNISH
PVT	C. E. CORONEL
PFC	C. E. DUNBAR
PVT	D. X. EATON
PVT	I. R. FIELDS
PFC	A. J. FISCHER
PFC	C. L. FOX
PFC	G. A. FUENTES
PVT	J. A. GAITAN
PVT	D. X. GARZA JR.
PVT	C. K. GIAMBRONE
PVT	A. R. GONZALEZ
PVT	C. T. HALL
PVT	R. D. HARO
PFC*	A. N. HERNANDEZ
PFC	M. I. HERNANDEZ
PVT	A. C. HILL
PFC	D. HINOJOSA

R. A. JASSO

A. E. JOHNSON

S. P .JORGENSON

PFC\*

PVT

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS F. R. CONDE (332)

INSTRUCTOR: SERGEANT B. A. PIERCE

RECRUITED BY: STAFF SERGEANT D. R. KINSEY J. JUAREZ E. C. KARSTROM PVT D. C. LACAZE PFC\* N. C. LONGORIA PVT K. I. LOPEZ PVT J. S. MACHUCA PVT G. L. MAIKA PVT F. MARMOLEJO III PVT A. M. MARTINEZ III PVT T. A. MOCAN PFC A. MORGANNUNEZ PVT M. MOSER PVT C. K. MUELLER PVT M. A. MUJAHID PVT P. J. MUMM PFC S. J. OETZEL PVT D. OZUNA PVT J. M. PEREA JR PVT E. PIMENTAL PVT W. D. PINARD PVT I. A. POOL PVT P. RAMOS JR PVT J. L. RIDER PVT A. V. RODRIGUEZ PVT C. A. RODRIGUEZ PVT D. RODRIGUEZ PVT H. A. SANCHEZ PVT A. SANDOVAL PVT L. D. SCHEFFEL PVT I. S. SENA PVT K. M. SIOSON PVT S. M. SONG PVT A. V. STODDARD PVT T. B. STRICKLAND PFC C. J. THORSTAD PVT S. M. TODD PVT S. URRITIA PFC M. VELAZOUEZ PVT S. VILLA PVT E. VILLAGRAN

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS N. A. BANKY

M. R. ALBERTO N. R. ALBINOTAMAYO K. M. ANDERSON PFC L. H. ASHER PVT A. N. AVERS PFC M. W. BARNES G. BARUCHMARTINEZ M. J. BLOOM PVT B. R. BOSWELL PVT B. M. BRADY PVT M. R. BROWN PVT M. A. BRYAN **PVT** F. U. BUENROSTRO M. CABRERAALFARO B. R. CHASE O. CHERNOIVANOV PVT A. J. CHRISTENSEN PVT C. S. CLARK PVT S. R. CLARKI **PVT** S. D. COPE **PVT** . DELALUZ PFC K. D. DUEL PVT B. A. EDGAR PVT J. J. MEDINA PVT D. ESPINOZA **PVT** M. E. ESTES **PVT** M. J. FREEMAN I. A. FUENTES PVT A. J. FULLER PVT L. GARAY PFC\* E. A. GARCIA PVT J. D. GELLENBECK **PVT** J. B. GOBER **PVT** J. L. GONZALES **PVT** I. H. HASSKAMP PFC\* H. L. HELMS PVT S. J. HENLEY PFC G. R. HERNANDEZ PVT J. L. HERNANDEZ PFC J. A. HILL T. J. HRUSKA J. A. HUTTO PVT F. T. IBRAHEEM C. W. ISABELL PVT H. R. JACKSON

K. D. JAMES

T. E. JONES

PVT

PVT

E. A. DESANTIAGOGRADILLA

PLATOON HIGH SHOOTER

PVT L. A. KORLATH PVT K. P. LABRA PFC J. J. LAGUNAS PVT Z. W. LARSON J. L. LONG PVT PVT G. R. LOPEZ PVT L. B. LOVINS PVT A. K. MARKETOS E. I. MARTINEZGUZMAN C. A. MARTINEZLIBRADO PVT E. R. MELTON PVT D. I. MENDEZ PFC\* I. B. MICHAELSON PVT K. Z. MIDDENDORF PVT J. L. NAPIER PVT C. A. NAJJAR PVT J. D. NELSON PVT M. F. NULPH PVT R. T. NUTTAI PVT W. S. OGASAWARA PVT O. ORDUNA PFC S. ORTEGAROSELI PVT H. J. PEMBERTON PVT M. PUENTE J. D. PUTNAM PVT C. N. RICHARDS T. T. RODELAMORENO PVT P. L. RODMAN PVT Z. A. SCOTT PVT J. P. SOSA PVT J. J. SAUREZ PVT J. E. SWINTEK K. B. SWOPE PVT PVT Z. L. TEMPLETON PFC\* E. J. TORRESLUNA PVT N. D. VANHAVERMAATMURRPHY PVT L. M. VINS PFC\* N. M. WELBIG PVT G. P. WELLS PVT C. M. WILCOX PVT C. R. WOOD PVT J. S. YORK PVT L. H. YOUNG PVT A. C. ZAVALA PVT W. T. ZENNAH

PLATOON HONOR GRADUATE

S. R. KEHL

D. R. KISSELBURG

PFC\* A. M. BARRERA PVT C. D. BECERRALUIS **PVT** L. C. BECKETT **PVT** L. J. BUSH **PVT** R. A. CABAN PVT A. R. CONTRERAS **PFC** B. CRONIN PFC' R. CROSBIE PVT N. R. DAVIS PVT E. A. DELUNA PVT M. DONAIRE PVT E. J. ESQUIVEI PVT A. ESTRADA PVT J. FRANK PVT J. GACHUZ PVT A. C. GARCIA **PVT** A. A. GONZALEZ PFC M. GORDILLO **PFC** E. J. GREEN PVT S. W. HOAD **PFC** N. C. HOLLOWAY **PVT** R. T. HOTT **PVT** A. D. HUGHES PVT T. C. JENKINS PVT N. T. JOHNSON PVT J. M. JUNGBLUT JR. PVT B. K. KELLER PFC E. KLU PVT D. LANG PFC H. O. LE **PVT** R. A. LEMUSTORRES **PVT** E. E. LEWIS PVT S. K. LOOMIS PFC J. A. LUPIAN **PVT** E. MARTINEZ **PVT** J. MARTINEZ PVT D. A. MASSON **PVT** D. E. MAYS PFC M. M. MCCOLLAM **PVT** S. L. MCREYNOLDS S. D. MCWILLIAMS PFC

C. S. ANDREWSMOLLMAN

J. I. ARIASORTIZ

PFC PVT J. MUNOZ C. H. NAVARROEDWARDS PFC V. H. NGUYEN PVT N. D. OBRIEN F. ORJALIZA PFC J. J. OXLAJ PVT PFC A. D. PAPPAGEORGE J. A. PETERSON PVT PVT C. R. PINEDA PVT T. PINK IV PVT D. RAMEY PVT J. RAMIREZ PVT M. A. REECE PVT M. C. REGLIN PFC M. K. REIDEL PVT D. U. ROCHACRUZ PVT B. RODRIGUEZ PVT A. SANCHEZ PVT E. SERRANOGAMINO PVT J. A. SIMS PVT A. J. SMITH PVT J. D. SMITH PVT K. S. STAKUS PFC F. I. TAPIA PFC\* S. C. TAYLOR PVT L. M. TOFANELLI PVT T. M. TOWNSEND PVT D. VALADEZ PCF A. J. VALENZUEL PVT A. J. VAZQUEZ PVT H. L. VENHAM PVT J. D. VEY PVT N. J. VINCENT W. J. WARMUTH PFC PFC\* R. M. WARREN PVT J. D. WASHINTON A. M. WINKLER **PFC** PVT M. K. YANCY PVT M. ZHOU Meritorious Promotion \*

PVT G. ARROYO PFC\* J. C. AUKERMAN PFC A. BANUELOS R. A. BARELA PFC J. T. BARRON PVT PVT A. A. BOWLES PVT M. D. BOYD PVT R. R. BRATTIN III PFC M. BRIONESVAZOUEZ PFC N. Z. BRYAN PVT L. R. CANTU PVT A. L. CAUDILL PFC W. A. COBB PFC B. M. COFFEY PFC B. R. CUELLARPINELA PFC A. B. DAHL E. B. DUENASATEN PFC\* PVT K. A. DUNCAN PVT A. J. ESCANDON PVT C. I. ESCOBAR PVT N. B. FARR J. FELIX III PFC PFC A. FLORESPINA PFC A. J. FORD PVT A. N. GONZALEZ PFC A. B. GONZALEZ PFC\* E. S. GONZALEZ PFC D. M. GRAY PVT T. S. GUIAB PFC T. HARPER PVT Y. HE PVT A. J. HENNEBERYY D. N. HERNANDEZ PVT L. S. HERRERARIVERA PFC J. D. HIRN PVT L. A. HODGES

R. ISIDORO

D. A. JOHNSON

J. ARGUELLO

M. A. ARMSTRSONG

PVT

PFC

PVT

PFC N. R. KATTANKIDESS J. O. LABRADABELTRAN PVT J. H. LANKFORD JR. PVT N. J. LEE LCPL\* K. E. LEWIS PVT T. J. LUPE PVT A. W. MACLAY PVT J. J. MARTINEZPADILLA PVT R. A. MATA PVT J. R. MCDERMOTT PVT M. T. MCDONALD PFC D. A. MENDOZA PVT W. Z. MENZIE PFC M. E. MOLINA PVT J. R. MONROYARCHINIEGA PVT G. MORA PVT F. R. NEALE PVT A. G. NICHOLS PVT S. T. ORNELAS PVT A. ORTEGAPENA PFC J. ORTIZ PFC A. PAZ PVT D. A. PEREGI PFC A. E. PEREZORTEGA PVT W. L. REA PVT J. S. REITH PFC J. G. REUSCHEL PFC A. N. REYES PVT G. J. RODRIGUEZ PVT J. RODRIGUEZ PFC E. S. ROWE PFC\* G. J. SCHMIDT PVT B. H. SHI PFC\* A. C. SMITH PVT H. M. SOLORIO PFC Q. N. STEPHENS PVT A. E. TERRELL PVT I. N. VERGARA PVT K. V. WHITE Meritorious Promotion \*

Meritorious Promotion \*

Meritorious Promotion \*

## Phase II

#### PHASE II - RECRUIT TRAINING

We have enhanced Recruit Training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core Values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in Recruit Training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might



## Phase III & IV

#### PHASE III - MOS SCHOOLS

After graduating from Recruit Training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

#### PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



#### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the Nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our Nation. We have received countless letters from influential public leaders who are former Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

## **PLATOON**

SENIOR DRILL INSTRUCTOR STAFF SERGEANT S. A. MCLELAND

**DRILL INSTRUCTORS** 

STAFF SERGEANT T. J. CARRILLO

SERGEANT M. A. FUENTES

SERGEANT S. J. MARTINEZ

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS E. E. LUNAMIRANDA (294)

#### PLATOON HIGH SHOOTER

PRIVATE W. M. GARRATT (333)

INSTRUCTOR: SERGEANT L. M. MUELLER

#### PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS B. T. STEPHAN RECRUITED BY: STAFF SERGEANT F. D. REESE

## PLATOON

STAFF SERGEANT N. A. TOM DRILL INSTRUCTORS

STAFF SERGEANT E. J. JUSTE

STAFF SERGEANT H. P. LACANILAO

SERGEANT S. A. SIGUENASFLORES

#### PHYSICAL FITNESS TEST

PRIVATE A. J. LOPEZ (297)

#### PLATOON HIGH SHOOTER

PRIVATE C. T. SMITH (324)

PFC C. S. ACOSTA JR.

PRIVATE FIRST CLASS M. I. LOONEY

PLATOON HONOR GRADUATE

PVT A. O. MACIASGAMEZ

INSTRUCTOR: SERGEANT E. VAZQUEZ-HERNANDEZ RECRUITED BY: STAFF SERGEANT R. L. JACKSON

PFC*	A. AGUILARDELGADO	PVT	J. T. LUANGRATH
PFC	L. D. AGUILARNUNEZ	PFC	E. E. LUNAMIRANDA
PFC*	I. R. AMAYA	PVT	N. P. LUNDBERG
PVT	I A ADTHIDC	PFC	A. O. MACLOCHLAINN
PVT	A. BARRONPORTILLO A. M. BERRY	PVT	T. L. MARTIN JR.
PVT	A. M. DEDDV	PVT	A. A. MARTINEZ
PVT	D C BLACKWELL III	PVT	J. A. MARTINEZ J. A. MARTINEZ
PVT	M A DOVD	PFC	M. MARTINEZ
PFC	I M DDICENO	PVT	G. K. MCCLURE
PVT	J. M. BRISENO I V CEDEDA	PFC*	M. MORALES
PFC	A M CLOSNED	PVT	B. C. MORGAN
PFC*	A. M. CLUSNEK N. D. COLLINGON V	PVT	J. L. OJEDA
PVT	N. B. COLLINSON V	PVT	J. I. OROZCO
PVT	J. J. COOPER H	PVT	J. OROZCO J. ORTEGAMUNIZ
PV I PVT	H. L. COUPER III	PVI	J. ORTEGAMUNIZ M. ORTIZ
PVT	M. U. DELCARPIO	PVT	N. OKTIZ S. O. ORTIZBERMUDEZ
PV I PVT	J. A. DUMINGUEZ	PVT	
	J. V. ESTRADA	PVI	H. C. PARKER
PVT	J. K. FAJAKDO	PVT	C. A. PAYNE
PFC	E. FAZILI	PVT	M. A. PENA JR.
PFC	J. FELIPE	PVT	H. J. PEREZXELHUA
PVT	C. A. FLORES	PFC	D. C. PLEW
PVT	A. M. BERRY D. C. BLACKWELL III M. A. BOYD J. M. BRISENO L. Y. CEPEDA A. M. CLOSNER N. B. COLLINSON V J. J. CONEJOVALLES H. L. COOPER III M. U. DELCARPIO J. A. DOMINGUEZ J. V. ESTRADA J. R. FAJARDO E. FAZILI J. FELIPE C. A. FLORES J. GAMEZ D. R. GARCIA L. M. GARCIA W. M. GARRATT D. M. GERVACIOTAL AVERA	PVT	M. H. PORTILLO JR.
PVT	D. R. GARCIA	PVT	C. J. PUGH
PVT	L. M. GARCIA	PVT	M. RAMADHANI
PVT	W. M. GARRATT	PFC	E. R. RAMIREZ
PFC	D. M. GERVITCIO II IEIV EIGI	110	G. RAMIREZ
PVT	M. Q. GILMORE	PFC	K. Z. RAMIREZPACHECO
PFC	A. GONZALEZ	PVT	H. RAMOSVASQUES
PVT	E. E. GONZALEZ	PVT	W. J. RASMUSSEN
PVT	P. J. GONZALEZ JR. K. I. GONZALEZGARCIA	PVT	C. H. RAULZ
PVT	K. I. GONZALEZGARCIA	PFC	S. D. RODEZNO
PVT	G. B. HERNANDEZ	PVT	M. A. RODRIGUEZ
PFC	G. V. HERNANDEZ	PVT	J. M. ROMEROAYALA
PVT	I. HERNANDEZ	PFC	T. M. SIMMS
PVT	X. J. HERNANDEZ	PVT	B. SOLORIO
PVT	R. D. JALOMO JR.	PFC	B. T. STEPHAN
PFC	G. D. JAUREGUI	PVT	M. S. TEETER
PVT	N. E. JUAREZ	PVT	A. T. TOLEDO
PVT	E. Y. KHAMNYVONG	PVT	M. R. VALDEZ
PVT	A. LAUREL	PVT	M. G. VERGARASANTAROSA
PVT	J. V. LE	PFC	P. A. WATZ JR.
PFC*	D. A. LEDGISTER	PVT	C. M. WHITE
PFC	A. R. LINARES	PVT	B. J. ZBIERSKI

110	C. B. ACOBIA II.	1 V 1	A. O. MACIASGAMEZ
PVT		PFC	I. T. MARK
PFC	B. A. ALFORD	PFC	E. O. MARMOLEJOREYNA
PVT	D. G. BARBOZA	PVT	E. J. MARTIN
PVT	L. O. BAUTISTAPENA	PVT	A. O. MATAPACHECO
PVT	J. O. BAUTISTAROCHIN	PVT	I. M. MATIAS
PVT	C. M. BELL	PVT	R. L. MAZON JR.
PVT	D. V. BERNAL	PFC	J. T. MCINTYRE
PVT	A. P. BOUTWELL	PFC	N. O. MEDEROS II
PVT	L. I. BROWN	PVT	M. O. MELENDEZMAESE
PFC*	P. D. BROWN	PVT	J. R. MILLER III
PVT	H. T. COOLEY	PVT	R. J. MITCHELL
PVT	H. U. COVARRUBIAS	PVT	J. L. MORALESCABALLER
PVT	S. C. COVERETT	PVT	J. G. MURPHY
PVT	S O DELGADO	PVT	E. S. NAVA
PVT	I O DIAZ	PVT	E. J. PACHECO
PVT	L. C. DORSA	PVT	W. K. PARADAFONSECA
PFC	A C EHRHARDT	PVT	E. J. PERLICK
PVT	F N FNRIOUEZ	PVT	J. D. PETTY
PVT	D L FLORES	PVT	A. A. REED
PVT	E X FUENTES	PVT	R. O. ROBLES JR.
PVT	I I FULLER	PVT	A. O. ROCHA
PFC*	F I GARCIA	PFC	G. O. RODRIGUEZ
PVT	I I GARCIA	PVT	C. M. ROWE
PFC	D E GUTIERREZ	PVT	J. S. RUIZ
PVT	A I HEINDEL	PVT	I. J. SALDANA
PVT	A. I. HERNANDEZ	PVT	A. J. SANDOVAL
PFC*	E. O. HERNANDEZ	PVT	S. J. SMILEY
PVT	N. R. HINNA	PVT	C. T. SMITH
PVT	B. Z. JACKMAN	PVT	C. E. STEWART
PFC*	J. E. JIMENEZ JR	PVT	V. A. STJOHN
PVT	J. A. JURGENS	PFC	L. O. TAING
PVT	N. M. KING	PFC	E. J. THOMPSON
PVT	S. A. KIRK	PFC	D. F. TORRES
PVT	N. J. LARA	PVT	B. O. VELAZQUEZROLDAN
PVT	M. H. LAWRENCE	PVT	E. T. VILIAMU
PFC*	A K LEE	PVT	M. R. WIDOLFF
PVT	B E LEON	PVT	C. A. WILLIAMS
PFC	M I LOONEY	PVT	A. R. XIE
PVT	A I LOPEZ	PVT	N. S. YANG
PFC	D I LOPEZ	PVT	H. O. YAZZIE
PVT	R. O. LOZABARRERA	PFC*	M. A. ZAGHENMENDOZA
PVT	A. O. LOZANO	110	III. II. ZIIGIILIUMLIUDOZA
PVT	L. O. BAUTISTAPENA J. O. BAUTISTAROCHIN C. M. BELL D. V. BERNAL A. P. BOUTWELL J. J. BROWN P. D. BROWN H. T. COOLEY H. U. COVARRUBIAS S. C. COVERETT S. O. DELGADO J. O. DIAZ L. C. DORSA A. C. EHRHARDT F. N. ENRIQUEZ D. L. FLORES E. X. FUENTES J. J. FULLER F. J. GARCIA I. J. GARCIA D. E. GUTIERREZ A. J. HEINDEL A. I. HERNANDEZ E. O. HERNANDEZ N. R. HINNA B. Z. JACKMAN J. E. JIMENEZ JR. J. A. JURGENS N. M. KING S. A. KIRK N. J. LARA M. H. LAWRENCE A. K. LEE B. E. LEON M. I. LOONEY A. J. LOPEZ D. J. LOPEZ R. O. LOZANO N. J. LUCIANO	Meritorious Promotion	*
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Meritorious Promotion 3

## WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our Nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses

of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation has committed Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The



battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: the determination to overcome any obstacle that stands in the way, fueled by unshakeable honor, courage, and commitment.

## PHASE I

#### How WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



#### PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine Recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.