

WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley snack bar and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, **We Make Marines.**



SEQUENCE OF EVENTS

Band Serenade

Chaplain's Prayer *

“Attention”, “Adjutant’s Call” And March-On

The National Anthem *

Sound Off

Presentation Of The Command To The Commander Of Troops

Report

Publication Of The Order And Officers Center

Battalion Commander's Remarks

Presentation Of The Command To The Reviewing Officer

Pass In Review (Please Rise When The American Flag Passes)

Anchors Aweigh/The Marines' Hymn *

Graduates Return Front And Center

Recognition Of The Company Staff

Retirement Of The Platoon Guidons And Recognition Of Honor Graduates

Final Dismissal

** PLEASE RISE*

MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was “San Diego, an ideal location for a permanent Marine Corps Base.” The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps’ base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the West Coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some, 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training, overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and “the making of Marines.” On January 1, 1948, Marine Corps Base San Diego was officially renamed Marine Corps Recruit Depot San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970’s the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its Nation’s Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train male and female recruits who reside west of the Mississippi River to serve at the call of the Nation.

Known for its unique Spanish Colonial Revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings at San Diego’s Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall, and Day Hall. Today, the Depot has 388 acres and 25 buildings listed on the National Register of Historic Places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General David C. Hyman, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning’s graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine’s significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation, to include, the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our Core Values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine’s experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

T. A. Maese

Semper Fidelis,

T. A. Maese
Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with “Flag Etiquette” and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, and passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call “Carry On” is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

MARINE CORPS VALUES

WHY WE SUCCEED

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and Country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



PARADE REVIEWING OFFICER



**Sergeant Major (Ret.)
Matthew R. Hackett**
President at Barragan Corp International

Marine Corps on February 8, 1993, and attended recruit training at Marine Corps Recruit Depot (MCRD) San Diego, California. Upon graduation, he reported to the School of Infantry (SOI) at Camp Pendleton, California, where he earned the military occupational specialty (MOS) 0311, Rifleman.

Following completion of SOI, Sergeant Major Hackett was assigned to Company B, 1st Battalion, 4th Marines, where he served as a Rifleman, Team Leader, and Squad Leader from August 1993 to February 1997. During this period, he was meritoriously promoted to the ranks of Lance Corporal and Corporal and participated in several operations, including Southern Watch, Restore Hope, Vigilant Warrior, Vigilant Sentinel, Desert Strike, and Joint Task Force 6 Mission 319-95.

In February 1997, he reported to the Marine Corps Security Forces Guard School. Upon graduation, he was placed on the Personal Reliability Program and assigned to the Marine Corps Security Force Company, North Island, California, where he served as Sergeant of the Guard and Designated Marksman Instructor.

In September 1998, Sergeant Major Hackett returned to MCRD San Diego to attend Drill Instructor School Class 1-99. Upon completion, he was assigned to Company H, 2nd Recruit Training Battalion, where he completed seven training cycles as a Drill Instructor and Senior Drill Instructor. He was meritoriously promoted to Staff Sergeant during this tour.

In January 2002, he was assigned to 3rd Battalion, 1st Marines at Camp Pendleton, California. He initially served as the Assistant Operations Chief during a WestPac Deployment and, in January 2003, became the Platoon Sergeant for 1st Platoon, Company L. He deployed in support of Operation Enduring Freedom, Operation Iraqi Freedom, and Operation Iraqi Freedom 2-2. In November 2004, he participated in the Battle of Fallujah during Operation AL FAJR/PHANTOM FURY.

PARADE REVIEWING OFFICER

In May 2005, Sergeant Major Hackett was assigned as the Assistant Marine Officer Instructor for the Naval Reserve Officers Training Corps (NROTC) unit at Rensselaer Polytechnic Institute in Troy, New York.

In July 2008, he was promoted to First Sergeant and reported to Military Police Support Company, I Marine Expeditionary Force Headquarters Group. He deployed to Afghanistan in support of Operation Enduring Freedom 10-1 and 10-2. Upon returning, he served as Company First Sergeant, Company A, 1st Recruit Training Battalion, MCRD San Diego.

Following selection to the rank of Sergeant Major, he served as the Battalion Sergeant Major for 5th Battalion, 11th Marines from May 2013 to November 2014, and subsequently as the Squadron Sergeant Major for Marine Heavy Helicopter Squadron 463 until March 2017.

In April 2017, Sergeant Major Hackett was appointed as the Barracks Sergeant Major at Marine Barracks Washington, D.C. (8th & I). In June 2019, he assumed his final post as the Sergeant Major of Marine Corps Installations West—Marine Corps Base Camp Pendleton. He retired from active duty in February 2023 after more than 30 years of honorable and distinguished service.

Following retirement, Sergeant Major Hackett transitioned to the private sector and currently serves as President at Barragan Corp International, where he leads a team of professionals dedicated to workplace safety and regulatory compliance across diverse industries.

Personal Awards and Decorations includes Legion of Merit with Gold Star in lieu of second award, Purple Heart, Meritorious Service Medal with two Gold Stars in lieu of third award, Navy and Marine Corps Commendation Medal, Navy and Marine Corps Achievement Medal with Combat Distinguishing Device and three Gold Stars and a Combat Action Ribbon.



AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they are the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they are the most physically fit Marine in their company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.**
(EX.) PFC* C. M. COLBURN

MARINE

“Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine.”

-Major General John A. Lejeune,
13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General
Chief of Staff
Sergeant Major
Parade Reviewing Officer

Brigadier General D. C. Hyman
Colonel C. R. Von Bergen
Sergeant Major O. A. Leavy
Sergeant Major Matthew R. Hackett

RECRUIT TRAINING REGIMENT

Commanding Officer
Executive Officer
Sergeant Major
Regimental Drill Master
Narrator

Colonel T. A. Maese
Lieutenant Colonel W. Williams
Sergeant Major R. K. Palmer
Gunnery Sergeant K. M. Wilton
Staff Sergeant J. Anderson

THIRD RECRUIT TRAINING BATTALION

Commanding Officer
Executive Officer
Sergeant Major
Chaplain
Battalion Drill Master

Lieutenant Colonel S. J. Greenberg
Major S. P. Kierman
Sergeant Major V. I. Kholodov
Lieutenant K. Chur
Staff Sergeant C. D. Ochoa Lopez

COMPANY I

Commanding Officer
Company First Sergeant

Captain M. P. Spencer
First Sergeant M. Garcia

SERIES 3209

Series Commander
Chief Drill Instructor

1st Lieutenant U. N. Bennet-Kates
Staff Sergeant F. E. Aguilar

SERIES 3213

Series Commander
Chief Drill Instructor

Captain L. J. Bellon
Staff Sergeant A. C. Ruiz

MARINE BAND SAN DIEGO

Enlisted Conductor
Drum Major

Sergeant N. Jorge
Gunnery Sergeant W. Hayes

COLOR GUARD

National Color Bearer
Organizational Color Bearer
Rifle Bearer
Rifle Bearer

Sergeant J. Hamlett
Sergeant S. Perez Jr.
Sergeant B. Lopez-Hernandez
Sergeant C. Williams Jr

PLATOON 3209

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. A. AGUILAR

DRILL INSTRUCTORS

STAFF SERGEANT M. E. SCALES

STAFF SERGEANT A. A. KESSLER

SERGEANT B. M. TEJERO

SERGEANT A. P. REYES

PHYSICAL FITNESS TEST

LANCE CORPORAL J. J. RODRIGUEZ (294)

PLATOON HIGH SHOOTER

PRIVATE D. R. SANFORD (334)

INSTRUCTOR: SERGEANT M. S. ALBERS

PLATOON HONOR GRADUATE

LANCE CORPORAL J. J. RODRIGUEZ

RECRUITED BY: SERGEANT J. GARCIA

PVT D. F. AGUILERA
PVT J. M. ALLEN
PFC* C. E. AMES
PFC* S. W. ANTAR
PFC E. X. ARMENTA JR
PFC D. J. BACIU
PVT J. A. BARAJAS
PVT C. BAUTISTAPEREA
PVT S. G. BLOECHLEDAHL
PVT A. J. CARRILLOSANDOVAL
PFC* N. CASPILLO
PFC J. M. CHAVEZCLAVEL
PVT N. R. CLARK
PVT N. J. CRAWFORD
PFC* M. CUELLAR III
PFC J. B. DEUTSCH
PVT A. C. ESPINOZA
PVT A. GOMEZ
PFC D. A. GOMEZ
PVT R. GONZALES
PFC C. E. GUERRAAGUIRRE
PFC D. T. HILL
LCPL J. I. JAUREGUIDIAZ JR
PVT K. A. JIMENEZ

PVT X. A. JIMENEZ
PFC R. A. LANDEROS
PFC J. D. LARIOS
PVT O. J. LECHUGASOTO
PVT C. LOAIZAMERINO
PFC J. A. LOPEZBARBOZA
PVT J. D. LYONS
PFC R. A. MARTINEZ
PVT R. H. PARKHURST
PVT J. D. PEAVEY
PFC J. G. POLANCORENDON
PFC J. D. REYNARIOS
LCPL J. J. RODRIGUEZ JR
PFC N. RODRIGUEZ
PVT D. R. SANFORD
PFC J. F. SEUFALEMUA
PVT K. D. SMITH
PVT W. R. SUMNER
PVT M. A. THOMPSONNIKO
PVT B. G. TIPTON
PVT B. E. VILICANA
PVT D. N. WELTER
PVT G. P. WHITE

PLATOON 3210

SENIOR DRILL INSTRUCTOR

SERGEANT N. J. GORENA

DRILL INSTRUCTORS

SERGEANT N. CRUZ

SERGEANT N. A. MARSH

SERGEANT E. J. DELATORRE

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS H. J. URICK (292)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS A. E. ALLEN (325)

INSTRUCTOR: SERGEANT S. HATTON

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS H. J. URICK

RECRUITED BY: SERGEANT A. HASKELL

PFC A. E. ALLEN
PVT K. A. BARNES
PFC L. A. BIRKHIMER
PFC I. A. BLACK
PFC C. T. BOND
PFC H. K. CARDENAS
PVT A. D. CEJACONTRERAS
PVT B. M. COGBURN
PVT N. E. DUPLER
PVT S. L. DYER
PFC C. N. GOZA
PVT D. J. GRAY
PFC C. T. GRESSLER
PVT L. L. HUSBAND JR.
PVT B. D. HUTSON
PVT A. J. JAMESSON
PFC J. T. JOHNSON
PVT D. C. JONES
PVT T. M. JUDD
PVT A. C. KIRSCHMAN
PFC A. J. MANN
PVT A. E. MARTINEZ
PFC J. A. MARTINEZ
PVT C. B. MONTOYA
PVT S. J. NAPIER

PVT V. E. NOLASCOGUERRERO
PFC K. G. OGOLLA
PVT E. C. PALAMARUK
PVT J. I. PETERSEN
PVT C. D. PONCE
PVT A. L. POWERS
PVT S. T. QUEVEDO
PFC E. O. RETA
PFC C. E. RICE
PVT J. C. RIMEL
PVT C. M. ROEMEN
PVT E. A. SANCHEZBARRIOS
PFC B. A. SANTANA
PVT T. H. SHEPARDSON
PVT E. M. SHERMAN
PFC W. L. SINHA
PFC H. J. URICK
PVT I. L. VALDEZ
PVT A. V. VANEGASCALIX
PFC E. M. VONHOFFSTOT
PVT C. T. WILKENS
PVT R. C. WILLIAMSON
PVT S. YOUNG
PFC L. ZAMACONAVILLALOBOS
PFC J. I. ZEPEDATEJEDA

PLATOON 3211

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT R. GARCIA

DRILL INSTRUCTORS

STAFF SERGEANT H. J. PARTIDA
STAFF SERGEANT K. A. WINSTEAD
CORPORAL K. T. HOLLAND

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS W. G. GUNTER (284)

PLATOON HIGH SHOOTER

PRIVATE B. S. IRVIN (333)

INSTRUCTOR: SERGEANT A. CHARLES

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS W. G. GUNTER

RECRUITED BY: STAFF SERGEANT T. A. POWELL

PVT D. G. ADAMS
PFC H. ADRIAN
PVT J. J. AILAK
PVT E. V. ALVARADO
PVT G. E. ANGEL
PVT A. D. APACHITO
PVT D. S. BLOODYKNIFE JR
PVT G. R. BROWN
PVT M. C. CASILLAS
PVT E. S. DELEON
PVT E. A. DESANTIAGOJUAREZ
PVT N. F. ECHEVERRIA
PVT N. D. ESCOBEDO
PFC A. GARCIA
PVT D. R. GARCIA
PFC E. GARCIA
PFC T. W. GARNER
PFC E. M. GREEN
PVT H. R. GRIFFIN
PFC* W. G. GUNTER
PFC F. A. GUTIERREZCRUZ
PFC B. G. HALE
PFC J. HARDISON
PFC C. L. HARROLD

PVT B. S. IRVIN
PFC C. L. KAMPWERTH
PFC* N. KIM
PVT I. A. LEE
PFC J. A. LYNCH
PVT B. D. MORENORENTERIA
PFC J. D. MORONES
PFC* G. A. OLSON
PFC D. PERALTA
PFC M. A. PEREZ
PVT G. Z. PEREZGOMEZ JR
PVT A. D. PHILLIPS
PFC M. A. PRASETIA
PVT N. C. PRATCHER
PVT J. D. PROPER
PVT E. J. RASBAUGH
PFC* E. A. RODRIGUEZ
PVT J. C. ROMERO
PVT T. J. ROSS III
PVT A. A. SECUNDINO
PFC R. A. VERNON
PFC A. P. WASHINGTON
PVT M. A. WRIGHT II

PLATOON 3213

SENIOR DRILL INSTRUCTOR

SERGEANT O. GRIMALDO

DRILL INSTRUCTORS

STAFF SERGEANT J. A. CHAIREZ
SERGEANT J. A. PERALEZ
SERGEANT M. A. LORENZ
SERGEANT A. N. TORRES

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS J. C. PALLER (300)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS J. D BARLOW (346)

INSTRUCTOR: SERGEANT D. J. HEMMINGSEN

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS E. T. JONES

RECRUITED BY: SERGEANT A. SALAZAR

PFC J. D. BARLOW
PVT M. A. BENNETT
PVT B. C. BERRY
PFC G. B. BOLAND
PVT E. BOGARINGARCIA
PVT L. BRIBIESCAS
PVT J. P. CARDENAS JR
PVT J. C. CASTILLO
PVT R. A. CENTENO
PFC B. A. COX
PVT A. G. DELGADILLOHERRERA
PVT L. P. DESHERLIA
PVT N. J. DOLEZAL
PFC T. L. FEARS
PFC D. C. FORNEY
PVT D. R. FOY JR
PVT L. J. FRIEND
PVT R. E. GARCIAMARTINEZ
PVT M. L. GAYNOR
PVT A. GUTIERREZ
PVT J. X. HAMILTON
PFC S. A. HAMMACK
PVT J. E. HERRERAMARTINEZ
PVT C. C. JONES

PFC E. T. JONES
PVT A. J. KELLY
PVT J. X. KING
PVT N. I. MASON
PVT C. M. MCBRIDE
PFC H. W. MCPHAIL
PVT J. F. MERAZ
PFC C. D. MIDDLETON JR
PVT S. L. MORALES
PVT T. NAMMEECHAI
PFC I. NAVARRO
PVT A. C. ORLOWSKI
PFC J. C. PALLER
PVT G. D. PARCELLS
PVT C. J. PENTICO
PFC H. J. PEREZ
PVT R. C. PHILLIPS
PFC M. A. QUARLES III
PVT D. M. SANCHEZ
PVT C. J. SCHRIEBER
PVT K. L. SHUBERG
PVT A. W. SIMONLACOMBE
PFC M. F. TONGA
PFC T. M. WINNER

PHASE II

PHASE II - RECRUIT TRAINING

We have enhanced Recruit Training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core Values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in Recruit Training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior

stations, movement courses, and reaction problems tackled over a grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



PHASE III & IV

PHASE III - MOS SCHOOLS

After graduating from Recruit Training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the Nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our Nation. We have received countless letters from influential public leaders who are former Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

PLATOON 3214

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. G. ROBLES

DRILL INSTRUCTORS

STAFF SERGEANT E. A. MORALES

STAFF SERGEANT J. T. HODGES

SERGEANT A. L. COLUNGA

SERGEANT K. R. MAKOYO

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS E. M. PORTS (292)

PLATOON HIGH SHOOTER

PRIVATE D. E. DUNSON (336)

INSTRUCTOR: CORPORAL N. WEIR

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS M. N. MILLER

RECRUITED BY: STAFF SERGEANT J. ALTEVOGT

PFC B. C. ADAMS
PVT J. K. ALLEN
PFC N. I. BAER
PVT C. BARRAGAN
PVT R. BAUTISTA
PFC E. I. BENITEZ
PVT E. A. BUITRON
PVT A. S. CHEA
PVT J. N. CRUZ
PFC D. L. DANTZLER
PVT E. DOMINGUEZREYES
PVT D. E. DUNSON
PVT J. N. FIGUEROA
PVT C. J. GARCIA
PVT B. A. GARNICA
PFC* E. J. GUZMAN
PVT T. J. HER
PVT A. HURTADO III
PVT J. B. JIMENEZ
PVT V. A. JIMENEZESPARZA
PVT J. C. JONES
PVT S. R. KADEL
PVT E. M. LAWLER IV
PVT R. E. LEEPER IV
PVT A. J. LOPEZ
PVT I. MAGANA

PFC* M. N. MILLER
PFC J. C. MILLS
PVT J. S. MOON
PVT N. J. NACPIL
PVT J. C. PARKER
PVT M. L. PECH
PFC Z. PEREZGAVITO
PFC C. C. PETERSON
PFC J. A. POND
PFC J. N. POND
PFC E. M. PORTS
PVT C. D. POWELL
PVT L. M. RACKLEY
PFC* M. A. RAMOS
PVT J. C. RODRIGUEZ
PVT M. R. RODRIGUEZ JR.
PFC P. SANTAYCOX
PVT E. N. SCHLIVKA
PVT L.D. SCOTT
PFC* J. D. SELESTEW
PVT J. A. SOSAIGUANERO
PVT C. L. TOWELL
PVT C. H. VANG
PFC R. L. WININGHAM
PFC A. M. YAHIAMUSA
PFC A. ZUNIGASALCEDO

PLATOON 3215

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT S. A. WILLIAMS

DRILL INSTRUCTORS

STAFF SERGEANT F. R. ZEBALLOS

STAFF SERGEANT C. CAPDEVILA

STAFF SERGEANT D. RAMIREZ

STAFF SERGEANT R. P. LAMADRID

PHYSICAL FITNESS TEST

LANCE CORPORAL C. L. MCGEE (292)

PLATOON HIGH SHOOTER

PRIVATE S. A. MULLINS (331)

INSTRUCTOR: SERGEANT V. EMILIO

PLATOON HONOR GRADUATE

LANCE CORPORAL C. L. MCGEE

RECRUITED BY: STAFF SERGEANT G. M. LEO

PFC C. J. ABARCA JR.
PVT D. B. ABRAHAM
PFC A. ALVAREZ
PFC L. J. CAVERLY
PFC* J. CERVANTES
PFC C. G. DIAZHERNANDEZ
PVT I. I. DUARTEQUINTEROS
PFC A. ESTRADA JR.
PVT I. A. EXMEYER
PVT H. FELIXPARRA
PFC* L. R. FINICLE
PVT J. A. FLORES
PVT K. GARCIAREYES
PFC K. A. GIFFORD
PVT M. A. GILLEY
PVT E. GONZALEZ
PFC R. GONZALEZ
PFC E. J. GRAY
PVT D. I. GREEN
PFC* N. C. HALLMON
PVT E. HERNANDEZ
PVT B. H. HOGBERG
PFC N. L. HOUCK
PVT R. HUERTA
PFC J. I. HUFFMAN

PFC S. KHAN
PFC* R. L. KINIKIN
PVT L. L. LOGUEAYERS
PFC I. A. LOPEZ
PFC S. LOPEZ
PVT B. LOPEZSANTANA
PVT T. W. MARSHALL
PVT V. MARTINEZ III
LCPL* C. L. MCGEE
PVT F. MENDOZA
PVT C. MENDOZA ALEJANDRE
PVT W. J. MILLER
PVT S. A. MULLINS
PFC S. D. NALICK
PFC B. D. NANN
PVT N. C. NICHOLS
PVT N. A. ONTIVEROS
PFC D. B. ROBBINS
PFC A. F. ROMANREYES
PVT G. J. SCHVANEVELDT
PFC R. G. TAYLOR
PFC M. F. TORNERO
PFC J. M. VENTURA
PVT C. A. VERDUZCONEGRETE

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our Nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite civil police duties.

The Nation has committed Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: the determination to overcome any obstacle that stands in the way, fueled by unshakeable honor, courage, and commitment.

PHASE I

HOW WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.

PHASE I - RECRUITING

Teaching these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.



Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.