WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



Sequence Of Events

BAND SERENADE

CHAPLAIN'S PRAYER *

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM *

Sound Off

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

Report

PUBLICATION OF THE ORDER AND OFFICERS CENTER

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn *

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

* PLEASE RISE

MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton on September 6, 1914, was the guest speaker at the U.S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner, Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the Depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today, the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train all recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall and Day Hall. Today, the depot has 388 acres and Twenty-five buildings listed on the national register of historic places.





On behalf of Brigadier General Jason L. Morris, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. We are

here to celebrate with you their twelve weeks. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test exceeded the standards and earned the title Marine. The lessons learned in recruit training. coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

J. W. Jones Colonel, U. S. Marine Corps

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

FLAG ETIQUETTE

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

MARINE CORPS VALUES

WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Parade Reviewing Officer



CHIEF WARRANT OFFICER 4 **JIMMY BARRIENTOS** Director. INSTALLATION PERSONNEL ADMINISTRATION CENTER, MARINE CORPS AIR STATION MIRAMAR

Chief Warrant Officer 4 (CWO4) Barrientos enlisted in the Marine Corps and graduated from Marine Corps Recruit Depot San Diego on 21 December 2001. Following Recruit Training and Marine Combat Training, he attended Personnel Administration School in Camp Johnson, North Carolina. Upon completion of Personnel

Administration School, he was assigned to Headquarters and Service Battalion, Marine Corps Base Quantico, Virginia, from March 2002 until May 2005. During this tour, he served as an Administrative Clerk. In January 2004, CWO4 Barrientos deployed to Iraq in support of Operation Iraqi Freedom. In February 2005, he was promoted to the rank of Sergeant.

At the end of this tour, CWO4 Barrientos re-enlisted and received orders to First Marine Aircraft Wing, Okinawa, Japan. In April 2006, he was selected to be the administrative support for Cobra Gold in Thailand. Upon completion of this tour, CWO4 Barrientos received orders to Marine Corps Recruiting Station Buffalo, New York where he served as a Canvassing Recruiter and Staff Noncommissioned Officer-In-Charge. In June 2008, he was promoted to the rank of Staff Sergeant.

CWO4 Barrientos was then selected to attend the Warrant Officer Basic Course and was appointed on 1 February 2010. Following The Basic School and Personnel Officer's Course, CWO4 Barrientos received orders to Marine Corps Air Ground Combat Center, Twentynine Palms, California where he served as the Officer In Charge of Orders/Separations Branch in the Installation Personnel Administration Center. Upon completing his tour, CWO4 Barrientos received orders to Combat Logistics Regiment 3, 3d Marine Logistics Group.

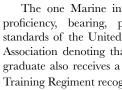
CWO4 Barrientos reported to Combat Logistics Regiment 3, 3d Marine Logistics Group as the Regimental Personnel Officer/Manpower Officer. CWO4 Barrientos supported and operated in multiple exercises to include Operation Damayan (Humanitarian Service) in November 2013. In December 2014, he was promoted to the rank of Chief Warrant Officer-3. In April 2015 he deployed to the Philippines in support of Operation Enduring Freedom. Upon serving a successful tour, CWO4 Barrientos was hand selected to serve at the G-1 Manpower Officer for 3d Marine Logistics Group. Completing a successful tour, CWO4 Barrientos was asked to extend overseas for an additional three years to serve as the Officer-In-Charge of Manpower Information System Support Office-27 (MISSO-27). CWO4 Barrientos served as the OIC for MISSO-27 for three years while being administratively controlled by Marine Corps Base Japan and operationally controlled by

Parade Reviewing Officer (cont.)

Headquarters Marine Corps (MI Division). CWO4 Barrientos oversaw all administrative systems for the countries of Japan and South Korea.

In July 2019, CWO4 Barrientos reported for duty as the IPAC, Deputy Director aboard Marine Corps Air Station, Miramar, California. CWO4 Barrientos was promoted to his current rank on December 2019 and assumed the responsibility IPAC Director on January 2020.

CWO4 Barrientos' personal decorations include the Meritorious Service Medal, Navy and Marine Corps Commendation Medal with one gold star in lieu of second award, Joint Service Achievement Medal with one bronze oak leaf in lieu of second award, Navy and Marine Corps Achievement Medal with two gold stars in lieu of third award, and the Military Outstanding Volunteer Service Medal.



The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they're the company high shooter.

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they're the most physically fit Marine in their company.

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade. (EX.) PFC* C. M. COLBURN

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."



AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that they are number one Marine in their company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

MARKSMANSHIP AWARD

PHYSICAL EXCELLENCE AWARD

MERITORIOUS PROMOTION

MARINE

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Chief of Staff Sergeant Major Parade Reviewing Officer Brigadier General J. L. Morris Colonel E. R. Sullivan Sergeant Major A. T. Leal Chief Warrant Officer 4 J. Barrientos

RECRUIT TRAINING REGIMENT

Commanding Officer **Executive Officer** Sergeant Major Regimental Drill Master Narrator

Colonel I. W. Iones Lieutenant Colonel L. S. Woo Sergeant Major P. F. Agan Jr. Gunnery Sergeant J. Flores Staff Sergeant M. C. Redfield

THIRD RECRUIT TRAINING BATTALION

Commanding Officer **Executive Officer** Sergeant Major Chaplain **Battalion Drill Master**

Commanding Officer **Company First Sergeant**

Series Commander Chief Drill Instructor

Series Commander Chief Drill Instructor

Band Conductor Drum Major

National Color Bearer Organizational Color Bearer Rifle Bearer **Rifle Bearer**

Lieutenant Colonel C. A. Ashinhurst Major T. W. Toalston Sergeant Major E. D. Ramirez

Lieutenant Junior Grade E. Morales Staff Sergeant N. Pentony

COMPANY M

Captain S. W. Wise First Sergeant S. C. Jackman

LEAD SERIES

Captain W. B. Brannen Staff Sergeant D. J. Jones

FOLLOW SERIES First Lieutenant C. A. Pavne Staff Sergeant J. F. Piedra

MARINE BAND SAN DIEGO

Gunnery Sergeant M. Harper Staff Sergeant C. H. Palmer

COLOR GUARD

Sergeant J. R. Aguilera Sergeant K. L. Yarbrough Sergeant A. Petrie Sergeant V. D. Diaz



SENIOR DRILL INSTRUCTOR

STAFF SERGEANT W. P. ESPINOZACHAPA

DRILL INSTRUCTORS

STAFF SERGEANT J. S. PARKER

SERGEANT I. GIANG

SERGEANT I. A. QUIROZ

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS C. J. EWERS (297)

PVT

PLATOON HONOR GRADUATE

PLATOON HIGH SHOOTER PRIVATE FIRST CLASS H. FANG (340) INSTRUCTOR: CORPORAL N. J. MENJIVAR RECRUITED BY: STAFF SERGEANT C. COOLEY

PRIVATE FIRST CLASS J. R. HENNEBERG

PRIVATE I. L. WYCKOFF (331) INSTRUCTOR: LANCE CORPORAL C. A. HENRY

L. M. BAUMANN

PVT

PLATOON HIGH SHOOTER

P

32

LATOON

SENIOR DRILL INSTRUCTOR

GUNNERY SERGEANT E. J. BALDERRAMA

DRILL INSTRUCTORS

GUNNERY SERGEANT E. Y. ALTAMIRANO

STAFF SERGEANT G. PINEDA

STAFF SERGEANT J. F. SOTELO

PHYSICAL FITNESS TEST

PRIVATE T. M. CRAFFORD (289)

PLATOON HONOR GRADUATE PRIVATE FIRST CLASS N. V. KELLEY RECRUITED BY: SERGEANT M. LEDFORD

PFC E. J. BAHNER PVT K. K. BESEKE PVT N. A. BOGAN PFC* P. A. BULLETT PVT A. D. CAMACHO PVT K. K. CASTRO PFC C. J. EWERS PVT P. FALEALO JR. PFC H. FANG PFC J. P. GANDY PVT L. D. GARCIAJIMENEZ PVT A. D. GARCIAMUNOZ A. J. GUERRERO PFC* PFC B. M. GUSTAFSON PFC J. R. HENNEBERG PVT A. W. HIGHTOWER PFC M. L. KUPU F. J. LEONCRUZ PFC PVT J. R. LUTJELUSCHE W. S. MACHNIAK PFC

PFC	C. C. MCILMOIL
PVT	L. F. MORENO
PFC	J. J. NIELSEN
PVT	B. A. PANTOJAVALERIO
PVT	A. R. PARKES
PVT	N. E. POTTER
PVT	E. A. RAMIREZ
PVT	J. A. RIPLEY
PVT	A. SALGADO JR.
PVT	J. A. SARAVIA
PVT	C. R. SILK
PFC	V. M. TORRES JR.
PVT	G. N. TORRESPERALTA
PFC	R. H. TRAN
PFC*	K. L. TYNER
PVT	J. M. VERAVEGA
PVT	L. M. WINN
PFC	W. B. YOUNG
PVT	M. C. ZUFELT

M. A. MACIAS

PVT	C. R. BENAVIDESCANTU
PVT	J. A. CAMPBELL
PVT	D. A. CARBAJAL
PVT	M. I. CASTILLO
PVT	C. C. CHANEY
PVT	D. T. COLWELL
PFC	W. B. CORONADOBUELNA
PVT	T. M. CRAFFORD
PVT	E. R. CUMMINGS
PVT	S. C. DINSMORE
PVT	C. M. FARLEY
PFC*	M. J. FISHER
PVT	I. G. FRANKY
PVT	L. R. GIANNUZZI
PVT	B. T. GIROUARD
PVT	S. B. HARPER
PVT	A. D. HENSON
PVT	M. J. IBARRA
PFC*	N. V. KELLEY
PVT	P. KUMAR JR.
PVT	J. C. LONGWELLALCOCER
PVT	E. S. MEJIA

PVT D. A. MORALESCABRERA PFC* P. M. MULLEN PVT D. A. MYRICK PFC C. A. NARVAEZZEPEDA PVT K. T. NGUYEN PVT D. I. OAKES PVT S. PEREZ JR. PVT A. A. PEREZ PFC O. C. PROKOSCH PVT M. A. RANGELLOERA PVT H. REH PVT S. O. RIOS PFC K. L. SCHROEDER PFC L. M. SHIPP PVT A. I. TRAXLER PFC V. M. VENTURA JR. M. N. VILLAFRANCA PFC* PFC C. E. WALKER B. WALTERJEREMYAH PFC PFC I. R. WUTKE I. L. WYCKOFF PVT PFC J. I. ZAVALAMONTANEZ

PVT	S. ASCOSTAMA
PVT	M. A. ANGUIAN
PVT	E. A. BALDERAS
PVT	A. R. BARRERA
PVT	C. S. BROWN
PVT	A. D. BURDICK
PVT	S. BUSTAMANT
PVT	K. A. CARDONA
PVT	L. S. CARREON
PFC*	J. D. CARROLL
PVT	S. T. CAYWOOD
PFC	I. D. DELAVEGA
PVT	N. M. DO
PVT	D. J. DORDAN
PFC	I. N. ESTRADAG
PVT	J. E. FARIASGAL
PVT	A. J. FUENTESC.
PVT	D. GALLARDO
PVT	K. L. GILLCHRI
PFC	J. A. GLORIA
PVT	L. R. GOMEZ
PFC	H. A. GOMEZOI
PFC	M. I. GONZALES
PFC	G. S. GUZMAN
PFC	E. J. HERNANDI
PFC	J. A. HUESCA
PFC	G. P. KING
PVT	H. T. LE

PLATOON 3

SENIOR DRILL INSTRUCTOR

GUNNERY SERGEANT F. T. RAUDALES

DRILL INSTRUCTORS

GUNNERY SERGEANT C. J. FIERO

STAFF SERGEANT J. A. HALLAS

STAFF SERGEANT G. ORTIZ

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. VELASQUEZ (296)

PLATOON HIGH SHOOTER PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS J. A. HUESCA (331) PRIVATE FIRST CLASS A. VELASQUEZ INSTRUCTOR: CORPORAL C. R. LYONS RECRUITED BY: GUNNERY SERGEANT G. DEANDA

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		7	

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT C. M. PEREZ

DRILL INSTRUCTORS

STAFF SERGEANT C. L. HERBERT

SERGEANT O. H. JONES

SERGEANT T. M. WAHLSTROM

PHYSICAL FITNESS TEST

LANCE CORPORAL B. J. KLEIN (300)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS C. J. CHALKEY (333) INSTRUCTOR: SERGEANT T. J. KELLY

PLATOON HONOR GRADUATE LANCE CORPORAL B. J. KLEIN RECRUITED BY: STAFF SERGEANT E. J. SALIVIE

ARTINEZ	PVT	C. LOPEZ
NO	PVT	G. V. LOPEZ
S		T. W. MANDERNACK
1	PFC	T. I. MCDOW
	PFC	J. C. MEJIAHERNANDEZ
		L. W. MILLER
ГЕ	PFC	A. V. PADUA
A	PFC	J. L. PEREZ
1	PVT	J. L. PEREZ
	PVT	P. D. PEREZ
)		R. PRUNEDA
A		K. QUINNEYBOYD
		A. E. REMIENDO
	PVT	A. G. RODRIGUEZ
GARIVAY	PFC	E. C. SAULSBERRY
LINDO		A. W. SMITH
CARINO	PFC	A. SOTO
	PFC	S. S. TELLERIA
IEST		D. C. THOMAS
	PVT	L. E. TORRES
	PFC	I. A. TOVAR
ROZCO	PVT	C. E. VANHAMMOND
ES	PFC	A. VELASQUEZ
		A. A. VICKERS
EZ	PFC	E. D. WHISLER
		B. J. ZAMORA
	PVT	S. J. ZUBIATE

1 V 1	K. AGUILAK
PFC	D. H. ANDERSON
PFC	M. R. ANIANI
PVT	H. G. ARROWSMITH
PFC	S. I. BARTLETT
PFC*	D. L. BELISLE
PFC	J. L. BHARUCHA
PVT	L. E. BLACK
PVT	C. E. CALDWELL
PVT	C. M. CAREY
PVT	A. CARRILLOVIDALA
PFC*	C. J. CHALKEY
PFC	J. C. COMSTOCK
PVT	A. H. COOTS
PVT	E. N. CUBACARO
PVT	S. P. DELGADO
PVT	R. R. FABRE
PVT	A. G. GARCIA
PVT	M. J. GARIBALDO
PVT	R. A. HERNANDEZ
PFC	D. M. HILL
PFC	A. HURTADO
PVT	C. R. JACKSON
LCPL*	B. J. KLEIN
PFC*	C. M. KUHN
PVT	E. R. MAHAN

R. AGUILAR

PVT

PVT A. I. MARTINEZ PVT C. K. MCGHEE PVT F. S. MORALES PVT M. MORALES PVT J. W. MUTERT PVT B. OCAMPORUIZ PVT J. PAYAN I. I. PENALOZA PVT H. D. PRITCHARD PVT PVT A. RODRIGUEZ PVT I. W. SAENZ PFC M. SANTOS N. T. SELBY PVT G. P. SOMMERS PVT PVT C. J. STOCKHOLM PVT I. N. THOMPSON PVT L. E. THOMPSON PVT J. L. TRILLO PVT A. W. TRUMP PVT R. C. VALDEZ PFC C. A. VARGAS PVT J. D. VIERS PFC D. A. WATSON PVT C. J. WILSON PVT T. A. YAZZIE D. G. YUKIHIRO PFC

Phase II

PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are veterans. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps

PLATOON HIGH SHOOTER

PFC	J. V. ACLOC
PVT	A. M. ALBAANAR
PFC	U. ARCEO
PVT	A. ARELLANODA
PVT	I. E. BANDY
PFC	C. N. BARRON
PFC	E. W. BEMIS
PVT	A. W. BENNETT
PVT	G. M. BROOKS
PVT	A. A. BULLER
PFC	H. BELL
PVT	J. J. CALBILLO III
PFC	O. D. CALDWELL
PVT	T. E. CAREY
PVT	R. R. CHASE
PVT	A. O. CISNEROS
PVT	L. R. CISNEROZ
PFC	A. J. DARCANGEI
PFC*	D. L. DEVRIES
PVT	C. DIAZ
PVT	A. C. DUNN
PFC	J. J. EBKEN JR
PFC*	M. GOMEZ II
PVT	A. GOMEZPATIN
PVT	B. J. GUSTAFSON
PVT	R. R. HERNANDI

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. G. FUENTES

DRILL INSTRUCTORS

STAFF SERGEANT Z. A. ESTEVEZ

STAFF SERGEANT F. SANTOS

STAFF SERGEANT T. L. VALENTINE

PHYSICAL FITNESS TEST

PRIVATE B. D. TERRAZAS (300)

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS J. C. MORTON PRIVATE FIRST CLASS C. N. BARRON (334) INSTRUCTOR: CORPORAL M. DOMINGO RECRUITED BY: SERGEANT J. L. MCGEE

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SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. R. BROWN

DRILL INSTRUCTORS

SERGEANT G. A. ESCALERA SERGEANT M. MAGAÑA SERGEANT J. G. OROZCO SERGEANT C. B. ZAVALZAGARZA

PHYSICAL FITNESS TEST

PRIVATE J. L. SIELER (300)

PLATOON HIGH SHOOTER

PRIVATE S. M. BLACK (336) INSTRUCTOR: SERGEANT B. JONES

O. P. ADAMS

PVT

PLATOON HONOR GRADUATE PRIVATE FIRST CLASS E. CARDENAS JR. RECRUITED BY: SERGEANT N. MILLER-BROWNE

	PVT	V. A. JIMENEZYANEZ
ANARCIA	PFC	C. B. JORGE
	PVT	C. A. LOPEZ
NODAVILA	PFC*	J. L. LOVOI
	PFC	R. M. MARQUEZ
ON	PVT	M. V. MAZZĔRI
	PVT	K. W. MCCARTHY
ETT	PVT	
OKS	PVT	J. I. MILLIGAN
CR		D. D. MORGAN
		J. C. MORTON
LO III	PFC	J. P. MUNSEN
WELL		G. A. OLMOS
7		J. P. ORELAS
F.		N. T. PELLEGRINO
ROS	PVT	
ROZ	PVT	Z. T. RĂMSEY
NGELIS		Z. ROMAN
ES		E. SALGADOGARCIA
	PFC	B. SILVA
	PVT	
R	PVT	B. A. TORRES
II	PVT	A. S. VARELA
ATINO		M. A. VASQUEZ
FSON	PVT	
ANDEZ		L. C. XOXOTLABUITIMEA

PVT A. S. AGUILERA PVT M. E. ALMANZA I. E. ALVA PVT L. J. BAILEY PVT PVT W. C. BEAZLEY S. M. BLACK. PVT PVT N. A. BROWN K. M. BURNELL PVT PFC E. A. CAMACHOGARCIA E. CARDENAS JR PFC PVT S. E. CARMICHALE PVT P. V. CORTI JR C. P. DESARO PVT PVT A. J. DUENASATEN M. M. DUNN PVT PVT D. K. DUTCHER PVT C. S. EDENS T. L. FUNDELL PVT PVT A. B. GUINOO R. A. HERRERA PFC* PVT G. A. HILL PVT C. R. HOGAN S. B. HORTON PVT PVT T. A. JONES PVT T. L. KETCHERSID

X. J. KRAUSS PVT S. B. LITTLE PVT PFC* G. R. LOGE M. MACDOO PVT J. G. MAGALLANES PVT PVT A. R. MARTINEZ PVT H. R. MARTINEZBONILLA PVT B. A. OJEDA R. PALACIOS PVT PVT S. J. PALM PVT I. E. PRUETT PVT E. E. RAMIERZGARCIA PVT M. J. RIDDLE PFC* E. A. RIVAS PVT M. A. SALLAS PVT K. R. SEILLER PVT J. L. SIELER O. S. SOTO PVT T. L. STEPHENS PVT PVT E.S. VALDEZNORIEGA H. M. VIKE PVT PVT I. A. WEINSTEIN PVT T. A. WHEELER N. A. WOODSOUTLAW PVT PVT Z. YANG

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation is to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that

are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation is committing Marines to a wide range of scenarios, from

peacekeeping operations in Somalia to noncombatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems



will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: their determination to overcome any obstacle that stands in their way, fueled by unshakeable honor, courage, and commitment.

Phase I

How WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter

gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.