### Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else. We Make Marines.



# SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER \*

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM \*

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn \*

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

\* PLEASE RISE

## Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the Depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today, the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train all recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall and Day Hall. Today, the depot has 388 acres and Twenty-five buildings listed on the national register of historic places.

### The Gommanding Officer of Recruit Training Regiment



On behalf of Brigadier General Jason L. Morris, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. We are

here to celebrate with you their twelve weeks. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

J. W. Jones Colonel, U. S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## Marine Corps Values

#### WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

#### Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

#### Courage

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

#### COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



# Parade Reviewing Officer



# CHIEF WARRANT OFFICER 4 ANTHONY L. VIGGIANI

MARINE GUNNER

Training and Education Command

Chief Warrant Officer 4 Anthony L. Viggiani enlisted in the Marine Corps in Cleveland, Ohio and reported to recruit training at Parris Island, South Carolina on 9 June 1998. Upon completion of recruit training, he received orders to report to the School of Infantry (SOI) at Camp Geiger, North Carolina where he earned the MOS 0311.

PFC Viggiani attended Security Forces School in Chesapeake, Virginia and after completion, he received orders to Marine Barracks 8th & I. At Marine Barracks, Lance Corporal Viggiani held the Sergeant of the Guard billet. In October of 1999, he was hand selected to provide security for the President of the United States at Camp David until January 2001. While at Camp David, he was meritoriously promoted to Corporal. During his tour, he worked with the FBI, CIA, DSS, and Secret Service providing security for President Clinton, President G.W. Bush, other dignitaries, and VIPs.

After completing his tour at Camp David, Corporal Viggiani was assigned to 1st Battalion, 6th Marines as a team leader and squad leader. In 2002, he conducted a Unit Deployment Program in Okinawa. In 2004, he deployed as a squad leader to Afghanistan supporting Operation Line Backer. He would be awarded the Navy Cross during this deployment for his actions in Afghanistan. Upon returning from Afghanistan, he was combat meritoriously promoted to Staff Sergeant and served as a Platoon Sergeant until he received orders to be a Drill Instructor at MCRD Parris Island.

As a Drill Instructor with Third Recruit Training Battalion, Staff Sergeant Viggiani served as a Drill Instructor and Senior Drill Instructor. He would also serve as a Marine Corps Instructor of Water Survival with Support Battalion and as the Company Gunnery Sergeant for Instructional Training Company. Staff Sergeant Viggiani, after being selected to become an Instructor at Drill Instructor School, was promoted Gunnery Sergeant in November 2008.

Gunnery Sergeant Viggiani executed orders to 2nd Battalion, 2nd Marines as a Combined Anti-Armor Platoon Sergeant. He attended Tactical Air Control Party School in Norfolk, Virginia prior to deploying to Afghanistan. Upon returning from Afghanistan and while Company Gunnery Sergeant for Company E, Gunnery Sergeant Viggiani was selected for the Marine Gunner program. He attended Warrant Officer Basic Course 1-11 and completed the Infantry Weapons Officer Course. In October 2011, Gunner Viggiani received orders to 1st Battalion, 1st Marines (1/1) to be the Battalion Gunner.

While with 1/1, he would deploy to Afghanistan in June of 2012. Gunner Viggiani also deployed to Jordan to train the Jordanians of Task Force 300D. In March of 2014, Gunner Viggiani was ordered to Weapons Field Training Battalion to serve as a range OIC for entry level

# Parade Reviewing Officer (cont.)

marksmanship. A year later, while serving with Advanced Infantry Training Battalion, SOI West he was recognized by receiving the Hulbert Trophy for Outstanding Leadership. In May of 2016, he received orders to Infantry Officers Course, Quantico, VA to serve as battalion gunner. After two years, Gunner Viggiani received orders to Weapons Training Battalion, Quantico, VA to serve as the Director of Marksmanship. Gunner Viggiani is currently serving as the Training and Education Command Gunner.

His personal decorations include the Navy Cross, Purple Heart, Meritorious Service Medal, Navy and Marine Corps Commendation Medal with one silver star in lieu of sixth award and combat valor device, Joint Service Achievement Medal, Navy and Marine Corps Achievement Medal, and the Combat Action Ribbon.



### AWARDS

#### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that they are number one Marine in their company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

#### SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

#### PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

#### Marksmanship Award

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they're the company high shooter.

#### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they're the most physically fit Marine in their company.

#### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.**(EX.) PFC\* C. M. COLBURN

#### MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

## GRADUATION STAFF

#### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General J. L. Morris Chief of Staff Colonel E. R. Sullivan

Sergeant Major Sergeant Major A. T. Leal
Parade Reviewing Officer Chief Warrant Officer 4 A. L. Viggiani

#### RECRUIT TRAINING REGIMENT

Commanding Officer Colonel J. W. Jones
Executive Officer Lieutenant Colonel L. S. Woo
Sergeant Major Sergeant Major P. F. Agan Jr.

Regimental Drill Master

Staff Samurat M. G. Balfald

Narrator Staff Sergeant M. C. Redfield

#### FIRST RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel G. A. Grayson

Executive Officer Major J. A. Taylor

Sergeant Major M. R. Reyes Chaplain Lieutenant A. C. Ruhf

Battalion Drill Master Staff Sergeant W. O. Hayes

#### COMPANY C

Commanding Officer Captain R. G. Cruz

Company First Sergeant Gunnery Sergeant J. Lopez

#### **LEAD SERIES**

Series Commander First Lieutenant N. A. Pierret
Chief Drill Instructor Staff Sergeant G. Castillo

#### FOLLOW SERIES

Series Commander Captain B. D. Wikoff
Chief Drill Instructor Staff Sergeant C. M. Fornili

#### MARINE BAND SAN DIEGO

Band Conductor Sergeant M. Hong
Drum Major Staff Sergeant C. H. Palmer

#### **COLOR GUARD**

National Color Bearer
Organizational Color Bearer
Rifle Bearer
Rifle Bearer
Sergeant J. R. Aguilera
Sergeant K. L. Yarbrough
Sergeant A. N. Petrie
Sergeant W. U. Kotoku

# PLATOON

SENIOR DRILL INSTRUCTOR STAFF SERGEANT E. GARCIA

DRILL INSTRUCTORS

STAFF SERGEANT A. N. CEVALLES

STAFF SERGEANT J. T. SMARTNICK

SERGEANT J. R. RAYMUNDO

#### PHYSICAL FITNESS TEST

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS T. E. SANCHEZ

RECRUITED BY: SERGEANT B. JOHNSON

PRIVATE FIRST CLASS M. DAVILA (285)

PLATOON HIGH SHOOTER	
PRIVATE M. A. GONZALEZMAROUEZ (	(3

# INSTRUCTOR: SERGEANT Z. B. MCKINLEY

PVT PVT	A. AVALOSCHAVEZ G. CEREZOTEJEDA	PVT PVT	K. R. LAMPLEY B. M. LECLAIR
PFC	A. N. CHUM	PVT	D. M. LEWIS
PVT	I. G. CRUZ	PVT	V. E. LOPEZ
PFC*	M. DAVILA	PVT	A. C. MALDONADO
PFC*	D. M. DECKER	PVT	M. S. MARAK
PVT	T. L DORSEY	PFC*	R. T. MCQUEEN
PVT	N. Q. ERICKSEN	PFC	A. F. MEKONEN
PVT	K. GALENAMENDOZA	PFC*	A. J. NAUER
PVT	K. T. GARRISON	PVT	J. S. NORTON
PVT	M. A. GONZALEZMARQUEZ	PVT	S. C. OSBORN
PVT	S. J. GRAM	PVT	G. J. RUIZ
PVT	J. R. GRIFFITH	PVT	B. RUIZCAMARA
PFC	E. GUERRERO	PFC	A. J. SALMON
PVT	Z. M. HARRIS	PFC*	T. E. SANCHEZ
PVT	D. A. HOOK	PVT	J. A. STAFFORD
PVT	D. R. HORT	PVT	A. E. ST. LAWRENCE
PVT	T. R. JACOBSEN	PFC	Z. G. VERNIER
PFC	C. W. KIEFER	PVT	B. R. VIRAY
PVT	J. E. KINKEL	PFC	M. G. WALKER
PVT	E. J. LAFOAI		

#### SENIOR DRILL INSTRUCTOR

SERGEANT N. M. FLORES

DRILL INSTRUCTORS

SERGEANT J. G. LEON

SERGEANT J. T. STANCIL

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS C. A. HERNANDEZ (291)

114 112 116 1 62 86 61 112 12 12 22 (161)				
PLATOON HIGH SHOOTER		I	PLATOON HONOR GRADUATE	
PRIVATE FIRST CLASS C. A. HERNANDEZ (335)		PRIVATE FIRST CLASS E. L. MAGDALENO		
INSTRUCTOR: SERGEANT S. T. LIPSCOMB		RECRUIT	TED BY: STAFF SERGEANT J. A. MALDONADO	
		KLCKCI	TED D1. STAT SERGERAVI J. A. MINEDONADO	
PVT	A. A. ABREGO	PFC	E. L. MAGDALENO	
PVT	V. M. AGUILERA IR.	PVT	I. Y. MARTINEZ	
PVT	A. ARIAS	PFC	J. T. MARTINEZ	
PVT		PVT		
PFC	I. M. BOWMAN	PFC	V. A. MORALES	
PFC		PVT	D. V. MURPHY	
PVT	A. R. CROWNER	PVT	A. J. NAPIER	
PFC*	S. J. DAVIS	PFC	G. K. RIVASGAMBOA	
	I. E. ESCALANTE	PFC	A. M. RIZVI	
PVT	W. G. FALES	PVT	N. J. ROLLINS	
PFC	B. S. FERNANDEZ	PVT		
PFC*	V. B. FERNANDEZ	PVT	N. B. SPANGLER	
PVT	T. D. FORD	PVT	I. W. TIMM	
	E. G. GARNER		C. M. TOLLETTE	
PVT	C. J. GARRISON	PVT		
PFC	K. M. GOEGLEIN	PFC		
PFC		PVT	V. S. VASQUEZ	
PVT		PFC	C. J. WALKLETT	
PFC	C. A. HERNANDEZ	PVT		
PVT	J. A. HILARIOLEON	PVT		
PVT	J. A. HILARIOLEON M. J. JOHNSTON	PVT		
PVI	D. E. LABONTE	PVT		
PVT	C. W. LACROSS	PFC	D. G. WOOTTON	

# PLATOON

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. M. REYES

#### DRILL INSTRUCTORS

STAFF SERGEANT D. J. KELLY STAFF SERGEANT B. M. LE STAFF SERGREANT J. A. PESOLA

#### SERGEANT R. A. CHANCE PHYSICAL FITNESS TEST

PRIVATE N. V. GOFF (270)

PLATOON HIGH SHOOTER	PLATOON HONOR GRADUATE		
VATE FIRST CLASS I. M. OCHOA (336)	PRIVATE FIRST CLASS C. J. LAWVER		

INSTRUCTOR: SERGEANT A. BENAVIDEZ RECRUITED BY: STAFF SERGEANT M. E. BRINSON D. BANEGAS PVT J. C. LOPEZ E. MADEROMONTANA H. S. BREARE PFC C. CHAPMAN PFC B. M. MCCORMICK J. G. DAVIS PVT A. R. MAYHEW E. H. DUVALL PFC\* A. M. MCGRATH PFC\* L. D. MONIEN B. S. ESCOBAR

> PFC I. M. OCHOA PVT E. M. PEREZ JR PVTC. A. PERRY C. J. PETERSEN PVTPVTA. E. PETSCH PVTA. R. PETTERSSON PFC J. A. PINA PVTC. A. RAMIREZ PFC J. E. ROJAS

C. B. SCHERFFIUS PVTPVTJ. I. SOSA PVT G. R STEWARD PFC C. J. SULA V. S. VAZQUEZ PVTR. C. WARD PFC PVT N. J. WATERS

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT D. T. RISENER III

#### DRILL INSTRUCTORS

SERGEANT S. DEL ROSARIO

SERGEANT A. A. RAMOS

SERGEANT M. A. SEAWOOD

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS L. M. JUSTICE (293)

Meritorious Promotion \* Meritorious Promotion \* Meritorious Promotion \* Meritorious Promotion \*

PVT

PVT

PFC

PVT

PVT

PFC

PVT

PFC\*

PVT

PVT

PVT

PVT

PFC

PFC

PFC

PVT

PVT

PFC

PVT

PFC\*

PVT

PFC

A. R. FLORES

N. V. GOFF

L. C. HANG

J. L. HILAND

K. T. KHAI

G. D. IMHOFF

C. L. FOURNET

O. B. GRINDBERG

A. HERNANDEZ

J. J. HERNANDEZ

A. N. IZAGUIRRE

I. J. KORNEGAY

C. J. LAWVER

G. A. LIENDO

C. J. LOMAN

H. A. GUEVARA JR.

## Phase II

#### PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



# Phase III & IV

#### PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

#### Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



#### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are veterans. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

# 1046

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. GODINA

#### DRILL INSTRUCTORS

STAFF SERGEANT J. M. HILL

STAFF SERGEANT D. J. PLUMMER

SERGEANT J. D. HAGAN

#### PHYSICAL FITNESS TEST

PRIVATE A. J. RAPCAN (273)

PLATOON HIGH SHOOTER	PLATOON HONOR GRADUATE
PRIVATE J. D. HELLESON (337)	PRIVATE FIRST CLASS D. J. HESS
INSTRUCTOR: CORPORAL A. LOMELI	RECRUITED BY: SERGEANT J. EBERLE

PVT	D. ALDANA	PVT	B. S. LINDHOLM
PFC	J. R. ARANAALONSO	PVT	A. MARTINEZ
PVT	A. I. ARIAS	PVT	C. P. MCCORMICK-BUCZKO
PVT	A. J. ARROYO	PVT	E. MEJIA JR
PFC	M. B. BARRERA	PVT	M. F. MILLER
PVT	C. J. CALKINS	PVT	H. D. MORALES
PVT	T. S. CULIPHER	PFC	J. A. ONG
PFC	N. A. CUSIMANO	PVT	N. PARAMO
PVT	A. DAVALOSPNCE	PVT	J. V. QUINONEZ
PVT	B. DELAPAZ	PVT	J. J. RAMIREZCASTRO
PVT	M. A. DUDDY	PVT	A. J. RAPCAN
PVT	J. C. GARCIA	PVT	J. M. RISEN
PFC	G. GONZALEZ	PVT	M. N SAMPSON
PVT	N. S. HAMMONDS	PVT	Y. T. SOE
PVT	C. R. HAWK	PFC	D. E. SULLIVAN
PVT	J. D. HELLESON	PVT	F. A. VARGAS
PFC	D. J. HESS	PVT	T. M. WILKINSON
PVT	A. C. HICKS	PVT	V. A. WILSON
PVT	J. H. LANIER	PVT	M. C. YORK

## PLATOON 1047

#### SENIOR DRILL INSTRUCTOR

SERGEANT J. A. SAGADRACA

#### DRILL INSTRUCTORS

SERGEANT J. E. BELL

SERGEANT J. B. IGNACIO

SERGEANT Z. E. ROMERO

#### PHYSICAL FITNESS TEST

PRIVATE D. C. ANDERSON (286)

# PLATOON HIGH SHOOTER PRIVATE A. A. NEGRETE (337) INSTRUCTOR: SERGEANT J. GARCIA PLATOON HONOR GRADUATE LANCE CORPORAL C. D. COOK JR. RECRUITED BY: STAFF SERGEANT P. S. SPANGLER

PVT	M. A. ALAGUNA	PFC	K. A. LONG
PVT	D. C. ANDERSON	PVT	
PFC	S. R. ASKINS	PFC	I. M. LOPEZ
PFC	A. V. BALADAD	PVT	S. R. MAGNUSEN
PFC	E. BENITEZGUERRERO	PVT	T. A. MARETICH
PVT	E. J. CAMARILLOLOPEZ	PFC	M. J. MARTIN
PVT	S. D. COLLINSWORTH	PFC	C. S. MCINTYRE
LCPL*	C. D. COOK JR.	PVT	S. N. MOORE
PVT	C. A. CROW	PVT	A. A. NEGRETE
PVT	C. R. DALE	PVT	C. R. OLMEDO
PFC	K. M. DAVIS	PVT	L. A. QUINTANILLA
PVT	A. FERRER	PFC	J. J. RAMIREZ
PFC	D. N. GARCIA III	PVT	J. E. RIVERA
PFC	I. GARCIA	PFC	F. L. ROJAS
PFC	R. G. GOMEZ	PFC	M. D. SALMERON
PVT	A. E. GONZALEZ	PFC*	B. J. TANNEHILL
PFC*	D. S. HERNANDEZ	PFC	J. A. TELLO
PVT	U. HERNANDEZRAMIREZ	PFC	D. F. VALLE
PVT	C. HOUK JR.	PFC	N. K. WATSON
PVT	D. X. JOHNSON	PVT	K. A. WELCHERT III
PVT	A. D. KOOPMANS	PVT	A. M. YRIGOYEN
PFC	H. H. LE	PFC*	J. D. YU
PVT	J. C. LITTLE III	PFC	S. YU

Meritorious Promotion \*

# WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation is to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that

are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation is committing Marines to a wide range of scenarios, from

peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems



will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: their determination to overcome any obstacle that stands in their way, fueled by unshakeable honor, courage, and commitment.

## Phase I

#### How We Are Doing IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



### PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter

gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.