

## WELCOME

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, **We Make Marines.**



## SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER \*

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM \*

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

PUBLICATION OF THE ORDER AND OFFICERS CENTER

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

ANCHORS AWEIGH/THE MARINES' HYMN \*

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

*\* PLEASE RISE*

## MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was “San Diego, an ideal location for a Permanent Marine Corps Base.” The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps’ base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and “the making of Marines.” On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the Depot. In the 1970’s the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today, the Recruit Depot provides its nation’s Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train all recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego’s Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall and Day Hall. Today, the depot has 388 acres and Twenty-five buildings listed on the national register of historic places.

## *The Commanding Officer of Recruit Training Regiment*



On behalf of Brigadier General Jason L. Morris, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning’s graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine’s significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. We are here to celebrate with you their twelve weeks. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine’s experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

J. W. Jones  
Colonel, U. S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the “Flag Etiquette” and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call “Carry On” is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## MARINE CORPS VALUES

### **WHY WE SUCCEED.**

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

### **HONOR**

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

### **COURAGE**

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

### **COMMITMENT**

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



## Parade Reviewing Officer



### SERGEANT MAJOR DELWIN K. ELLINGTON

1ST MARINE REGIMENT, 1ST MARINE DIVISION

Sergeant Major Delwin K. Ellington enlisted in the Marine Corps on 11 May 1998. He attended Recruit Training at Marine Corps Recruit Depot Parris Island, South Carolina. Following his graduation, he reported to Marine Corps Base Camp Lejeune, North Carolina for Marine Combat Training. Upon completion, he reported to Assault Amphibian School Battalion at Camp Pendleton, California and acquired the MOS 1833, Amphibious Assault Crewman.

In December 1998, Sergeant Major Ellington reported to Headquarters and Service Company, 4th Assault Amphibian Battalion in Tampa, Florida where he served as an Amphibious Assault Crewman and Training Non-Commissioned Officer.

In January 2002, Sergeant Major Ellington received orders to 3rd Assault Amphibian Battalion at Camp Pendleton, California where he was assigned to Headquarters and Service Company as a Section Leader. In February 2003, he deployed in support of “Operation Iraqi Freedom.” After his return from Iraq, he was reassigned to Company C where he deployed twice to Okinawa, Japan. During the first deployment, he served as Section Leader and participated in various training exercises which include operations at Camp Fuji. During his second deployment to Japan, he was attached to the 31st Marine Expeditionary Unit, Battalion Landing Team 1/3, where he participated in “Operation Phantom Fury” in Fallujah, Iraq.

In December 2005, Sergeant Major Ellington graduated Drill Instructor School at Marine Corps Recruit Depot San Diego and was subsequently assigned to Company K, 3rd Recruit Training Battalion where he served as a Drill Instructor, Senior Drill Instructor, Chief Drill Instructor, and Battalion Drill Master. During his tour in the Drill Field, Sergeant Major Ellington was meritoriously promoted to the rank Gunnery Sergeant.

In January 2009, Sergeant Major Ellington received orders to Combat Assault Company, 3rd Marine Regiment at Kaneohe Bay, Hawaii where he served

## Parade Reviewing Officer (cont.)

as an Amphibious Assault Vehicle Platoon Sergeant, Company Gunnery Sergeant, Company First Sergeant, and Amphibious Assault Vehicle Platoon Commander.

In December 2010, Sergeant Major Ellington was selected to the rank of First Sergeant and reported for duty to Battery A, 1st Battalion, 12th Marines at Kaneohe Bay, Hawaii. While assigned to Battery A, he deployed to Afghanistan in support of “Operation Enduring Freedom.”

In May 2012, Sergeant Major Ellington received orders to 7th Engineer Support Battalion, 1st Marine Logistics Group at Camp Pendleton, California, where he served as Company First Sergeant for both Company B and Explosive Ordnance Disposal Company.

In April 2014, Sergeant Major Ellington received orders to Headquarters and Service Company 2d Battalion, 23d Marines at Pasadena, California where he served as the Inspector-Instructor First Sergeant for Headquarters and Service Company. In January 2016, Sergeant Major Ellington was frocked to his current rank and was ordered to report to Marine All Weather Fighter Attack Squadron 225, Miramar, California. While assigned to Marine All Weather Fighter Attack Squadron 225, he deployed as a part of Unit Deployment Program 2016.

In January of 2018, Sergeant Major Ellington received orders to Marine Wing Headquarters Squadron-3, Miramar California.

In March of 2019, Sergeant Major Ellington was assigned as the Command Element Sergeant Major for Special Purpose Marine Air Ground Task Force-Crisis Response-Central Command 19.2.

In June of 2020, Sergeant Major Ellington received orders to his current post as the Sergeant Major for 1st Marine Regiment, 1st Marine Division, Camp Pendleton, California.

Sergeant Major Ellington’s personal decoration include the Meritorious Service Medal with one gold star in lieu of second award, Navy and Marine Corps Commendation Medal with four gold stars in lieu of fifth award with valor device, Navy and Marine Corps Achievement Medal with one gold star in lieu of second award, Combat Action Ribbon, and the Outstanding Volunteer Service Medal.

## AWARDS

### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that they are number one Marine in their company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

### SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

### PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they’re the company high shooter.

### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they’re the most physically fit Marine in their company.

### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade. (EX.) PFC\* C. M. COLBURN**

### MARINE

“Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine.”

-Major General John A. Lejeune,  
13th Commandant of the Marine Corps

## GRADUATION STAFF

### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General	Brigadier General J. L. Morris
Chief of Staff	Colonel E. R. Sullivan
Sergeant Major	Sergeant Major A. T. Leal
Parade Reviewing Officer	Sergeant Major D. K. Ellington

### RECRUIT TRAINING REGIMENT

Commanding Officer	Colonel J. W. Jones
Executive Officer	Lieutenant Colonel L. S. Woo
Sergeant Major	Sergeant Major P. F. Agan Jr.
Regimental Drill Master	Gunnery Sergeant R. D. Martinez
Narrator	Staff Sergeant M. C. Redfield

### FIRST RECRUIT TRAINING BATTALION

Commanding Officer	Lieutenant Colonel G. A. Grayson
Executive Officer	Major J. A. Taylor
Sergeant Major	Sergeant Major M. R. Reyes
Chaplain	Lieutenant A. C. Ruhf
Battalion Drill Master	Staff Sergeant W. O. Hayes

### COMPANY D

Commanding Officer	Captain C. Barry
Company First Sergeant	First Sergeant W. E. Wofford

### LEAD SERIES

Series Commander	Captain C. B. Lee
Chief Drill Instructor	Gunnery Sergeant N. T. Cimmarrusti

### FOLLOW SERIES

Series Commander	First Lieutenant D. M. Deakins
Chief Drill Instructor	Staff Sergeant S. H. Breslin

### MARINE BAND SAN DIEGO

Band Conductor	Gunnery Sergeant M. E. Harper
Drum Major	Staff Sergeant C. H. Palmer

### COLOR GUARD

National Color Bearer	Sergeant J. R. Aguilera
Organizational Color Bearer	Sergeant K. Yarborough
Rifle Bearer	Sergeant V. Diaz
Rifle Bearer	Sergeant A. Petrie

# PLATOON 1061

**SENIOR DRILL INSTRUCTOR**

GUNNERY SERGEANT A. S. TORRES

**DRILL INSTRUCTORS**

GUNNERY SERGEANT H. M. VOUNG

STAFF SERGEANT N. W. KEMPLE

STAFF SERGEANT J. M. VANCE

STAFF SERGEANT T. L. WIMBERELY

**PHYSICAL FITNESS TEST**

PRIVATE FIRST CLASS C. A. PELAGIOROBLES (299)

**PLATOON HIGH SHOOTER**

PRIVATE S. M. SPIDELL (339)

INSTRUCTOR: CORPORAL N. J. MENJIVAR

**PLATOON HONOR GRADUATE**

PRIVATE FIRST CLASS T. T. YOUNG

RECRUITED BY: SERGEANT S. A. NOBLE

PFC A. AGUIARCUENCA  
PVT A. ANDRADE  
PVT L. R. ARMENTA JR.  
PFC C. R. BARNES  
PFC K. J. BENALLY  
PVT N. E. BLACKBIRD  
PFC\* B. J. BLAIR  
PVT J. P. BRITTON  
PFC C. J. BROWN  
PFC\* I. D. BRYAN  
PFC S. K. BURROUGHS  
PVT D. L. CHOY  
PVT E. CRUZALLEGOS  
PVT K. J. DEPUTEE  
PVT J. E. DISOSO  
PVT B. L. DOUGLAS  
PVT C. R. ELROD  
PVT L. A. ESCOBEDO  
PFC A. FERNANDEZ  
PVT M. P. FLAHARTY JR.  
PFC R. GARCIAFLORES  
PVT B. S. GARDNER  
PVT F. GERVACIO  
PFC M. J. GLAZE  
PFC H. GONZALEZ  
PFC\* J. GONZALEZ  
PVT T. A. GUERRERO  
PVT J. S. GUNTNER  
PVT J. A. HARRIS  
PVT H. B. HERNANDEZ  
PVT J. HERNANDEZ  
PVT E. L. HERNANDEZ  
PVT H. J. HERRING  
PFC\* A. HILL  
PVT B. J. JEPSEN  
PVT G. W. KARSTEN  
PVT T. J. KEY

PFC J. M. KOLL  
PVT C. S. KWON  
PFC\* C. J. LONGWELL  
PFC D. J. LOTT  
PFC\* N. E. MARQUEZ  
PVT G. S. MARQUEZ  
PVT F. A. MARTINEZ  
PVT C. N. MATIAS  
PVT J. X. MCGATH TANNER  
PVT W. M. MEADOWS  
PFC A. A. MEDINA  
PFC M. A. MEDINA  
PFC R. C. MEJIA  
PVT R. J. MILLER  
PVT M. Y. NAKAI  
PVT A. A. NAVARRO  
PVT R. D. NIDIFFER  
PVT X. A. NOLEN  
PFC C. A. PELAGIOROBLES  
PVT J. B. PEREZ  
PFC I. V. RAMIREZ  
PVT J. E. RANGEL DIAZ  
PFC I. L. REARDON  
PVT M. L. RIPPER  
PFC C. J. RUACHO  
PFC J. A. SALAS III  
PFC M. D. SANDOVALELIAS  
PFC J. SIMONSONSTONE  
PVT F. SOUVANNASANE  
PVT S. M. SPIDELL  
PFC\* E. B. TREFGER  
PVT N. R. TREVINO  
PVT H. VALENTE  
PVT J. M. VARGAS  
PFC\* M. A. VARGAS  
PFC T. T. YOUNG

Meritorious Promotion \*

# PLATOON 1062

**SENIOR DRILL INSTRUCTOR**

GUNNERY SERGEANT J. WANG

**DRILL INSTRUCTORS**

GUNNERY SERGEANT C. MORENO

SERGEANT L. D. RODRIGUEZ

SERGEANT C. C. SOTO

**PHYSICAL FITNESS TEST**

PRIVATE B. R. RODRIGUEZ (290)

**PLATOON HIGH SHOOTER**

PRIVATE A. J. AVERY (337)

INSTRUCTOR: SERGEANT R. W. WRIGHT

**PLATOON HONOR GRADUATE**

PRIVATE FIRST CLASS J. R. TOCHI

RECRUITED BY: STAFF SERGEANT V. J. INOA

PVT S. ALVAREZ  
PVT P. M. ANDERSON CRONIN  
PVT S. M. ARCHIE  
PVT A. J. AVERY  
PVT L. E. BARTELS  
PVT B. K. BILLAMOR  
PVT D. A. BROWN  
PVT B. A. BURLISON  
PVT W. T. BURTON  
PVT S. T. CARTER  
PVT M. J. CLASSON  
PFC A. J. CLYNE  
PVT A. T. CRAIN  
PVT C. A. DOMINGUEZ  
PVT T. P. DOUMITT  
PVT S. K. EDMAN  
PFC J. J. FARRAH  
PFC H. FLORES JR.  
PFC E. J. FREDERIKSEN  
PVT M. A. GARGES  
PVT I. D. GIANNACCHINI  
PVT D. J. GOVRO  
PVT M. G. GUEST  
PFC S. M. GUTIERREZ RAMIREZ  
PVT H. H. HEDINGER  
PVT J. M. HENDRICKS  
PVT C. W. HINKLE  
PFC D. S. JENSEN  
PVT T. J. KALTENBERG  
PVT M. A. KENNEL  
PFC\* I. A. LABROSSE  
PFC M. S. LARSEN  
PFC M. I. LAXO II  
PFC\* J. LO  
PVT S. W. LYNCH JR.  
PVT G. A. MANLEY  
PVT N. E. MATTHEWS

Meritorious Promotion \*

# PLATOON 1063

**SENIOR DRILL INSTRUCTOR**

STAFF SERGEANT S. M. MIRE

**DRILL INSTRUCTORS**

SERGEANT O. D. VILLAVICENCIO

STAFF SERGEANT J. O. ZEIGER

SERGEANT A. A. RODRIGUEZ

**PHYSICAL FITNESS TEST**

PRIVATE FIRST CLASS T. M. YOUNG (295)

**PLATOON HIGH SHOOTER**

PRIVATE B. A. DRAPER (339)

INSTRUCTOR: SERGEANT D. J. CLOTTED

**PLATOON HONOR GRADUATE**

PRIVATE FIRST CLASS J. L. GIANG

RECRUITED BY: SERGEANT A. S. CERULLE

PVT B. D. ALBRIGHT  
PVT K. E. ALERDING  
PVT S. S. ALVAREZ  
PVT J. M. ANDERSON JR.  
PFC E. D. BACHMAN  
PFC U. BARRIOS  
PFC\* O. M. BENAVIDES GARCIA  
PFC\* Z. M. BLETSCH  
PFC J. E. BOBERG  
PVT T. M. BROWNING  
PVT R. D. CALISTI  
PVT V. M. CANDIAPEREZ  
PVT J. R. CLARK  
PVT H. J. CLEMENT  
PVT H. C. COLLINS  
PVT K. L. COX  
PVT F. J. CRUZ  
PVT T. W. DAUGHERTY  
PFC\* J. W. DAVIS  
PVT M. R. DECKER  
PVT S. B. DETAR  
PFC J. E. DIEGO  
PVT D. N. DIXON  
PVT B. A. DRAPER  
PVT B. EISENBACHER  
PFC R. M. FREUNDSCHUH  
PVT E. FRIAS  
PFC J. A. GARDNER  
PFC J. L. GIANG  
PVT E. D. GINGERICH  
PVT L. A. GLEGHORN  
PVT A. GONZALEZ  
PVT J. R. GREEN  
PVT I. P. GUERENA  
PVT N. M. HEATH  
PVT R. D. HEIDMAN

PFC A. J. HERNANDEZ  
PVT J. HERRERA  
PVT D. A. HOLBROOKS  
PVT A. R. HUBELE  
PVT K. KHANG  
PFC C. E. LANE  
PVT B. C. LANG  
PVT J. A. LOMAX  
PVT M. A. LOPEZ  
PFC C. D. LOUWAGIE  
PFC\* B. M. MARTIN  
PFC S. F. MARTINEZ MARTINEZ  
PVT S. R. MIDDLETON  
PVT J. M. MUNOZ  
PVT W. R. ORTEGARIVERA  
PVT A. ORTIZ  
PVT M. N. OSORNO  
PFC C. W. PHARES  
PFC\* T. B. PIKE  
PVT I. RATLIFF  
PFC D. W. RISHER  
PVT E. K. ROBINSON  
PVT A. A. RUVALCABA  
PVT R. A. SHEPHERD  
PFC G. SINGH  
PVT Z. L. SLIFER  
PFC\* I. C. THEIS  
PFC J. L. ULRICH  
PVT L. E. UMBENHOWER  
PVT R. P. WALKER  
PVT G. W. WEBER  
PVT S. J. WENZEL  
PVT D. WILKINSON  
PFC T. M. YOUNG  
PFC T. M. ZEDALIS

Meritorious Promotion \*

# PLATOON 1065

**SENIOR DRILL INSTRUCTOR**

STAFF SERGEANT C. M. FORNILI

**DRILL INSTRUCTORS**

STAFF SERGEANT J. E. FLANAGAN

STAFF SERGEANT E. T. MEYERVOLINEK

STAFF SERGEANT T. P. PAEZ

**PHYSICAL FITNESS TEST**

PRIVATE P. MUSAMBYA (293)

**PLATOON HIGH SHOOTER**

PRIVATE FIRST CLASS J. E. KRUGER (345)

INSTRUCTOR: CORPORAL A. A. DOMINGUEZ

**PLATOON HONOR GRADUATE**

PRIVATE FIRST CLASS F. A. PEREZ

RECRUITED BY: GUNNERY SERGEANT S. D. MENGISTU

PVT J. ACOSTA  
PFC J. L. ACUNA IV  
PFC T. R. ADAMS  
PFC E. A. AGUILAR  
PFC L. J. AGUIRRE  
PVT J. ANTUNEZ JR.  
PVT D. S. APARICIO JIMENEZ  
PVT D. J. BALDERAS PEREZ  
PVT R. M. BECK  
PVT D. S. BOWEN  
PFC\* T. C. BUCHANAN  
PVT J. A. BULLARD  
PVT A. J. CAMPOS  
PFC A. B. CANEPARI  
PVT J. R. CHERRIER  
PVT J. R. CORTEZ  
PVT B. M. DELGADO  
PVT C. O. DIAZ  
PVT M. S. EMERINE  
PVT I. J. ENRIQUEZ  
PVT J. R. FERNANDEZ  
PVT A. GAMEZ  
PVT S. B. GARCIA  
PVT J. D. GIPSON  
PFC A. J. GLASS  
PVT K. M. HARRIS  
PVT T. J. HARVEY  
PVT E. HERNANDEZ SOLIS  
PFC\* A. C. HILL  
PVT D. C. HILL  
PVT T. W. HILLS  
PVT K. N. HOOP II JR.  
PVT C. J. JOHNSON  
PVT M. KAMBALE  
PFC\* J. E. KRUGER  
PFC N. J. MACIAS  
PVT A. MARINERO  
PFC J. MARTINEZ

PVT L. A. MARTINEZ  
PFC G. A. MAYNOR  
PVT C. M. MCCLARD  
PVT S. M. MCDERMOTT  
PVT J. J. MCLEAN  
PVT S. MEDRANO  
PVT J. M. MONTANO  
PVT A. C. MOREY  
PFC C. O. MUIR  
PVT M. R. MUNOZ  
PVT P. MUSAMBYA  
PVT M. T. NEAL  
PVT M. A. NUCKOLS  
PVT S. E. OSORIO  
PFC F. A. PEREZ  
PVT D. P. PHILLIPS  
PVT R. N. QIU  
PVT C. D. QUITTNER  
PVT J. RAMIREZ  
PVT A. K. RANDELL JR.  
PVT B. S. REIFEL  
PVT J. G. ROBERTS  
PFC E. ROMERO  
PFC\* C. C. ROSALES  
PFC S. SANCHEZ  
PVT A. R. SARMIENTO  
PVT A. J. SCHAFERNAK  
PVT C. SERRATOS GOMEZ  
PVT H. T. SIMONS  
PFC C. W. SINGLETARY  
PVT Z. D. STEWART  
PFC D. A. TANNER  
PFC\* R. TELLEZ  
PVT A. I. TREJOVIERA  
PVT N. A. VALDEZ  
PFC T. D. VU  
PVT N. A. WALTON

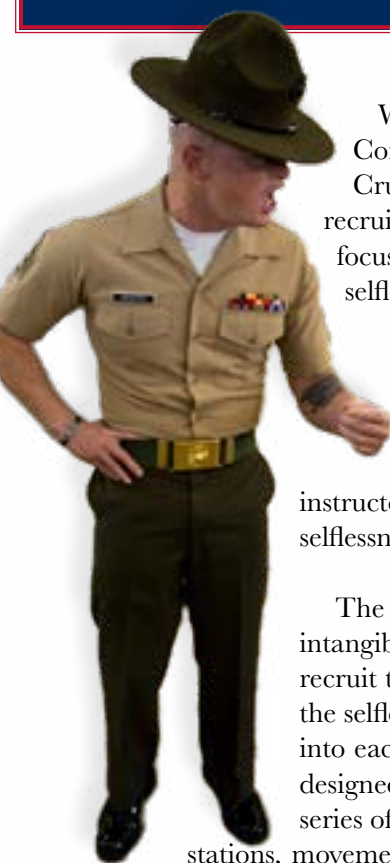
Meritorious Promotion \*

## PHASE II

### PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.



The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



## PHASE III & IV

### PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

### PHASE IV - SUSTAINING THE TRANSFORMATION

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are veterans. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

## PLATOON 1066

### SENIOR DRILL INSTRUCTOR

SERGEANT G. O. CHARRIEZ

### DRILL INSTRUCTORS

SERGEANT R. J. GONZALES III

SERGEANT K. M. LEWIS

SERGEANT N. MARTINEZ

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS M. J. LAGUNAS (281)

### PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS A. G. CHAN (333)

INSTRUCTOR: SERGEANT J. J. WASHINGTON JR.

### PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS A. G. WESSBERG

RECRUITED BY: STAFF SERGEANT T. A. THOMAS

PVT A. AKRAM  
PFC N. J. ALTAMIRANO  
PFC G. AMAYA  
PFC R. D. ARAND II  
PVT U. BC  
PVT D. N. BUILTRON  
PFC D. X. CALVILLOSOTO  
PVT I. R. CASANOVA  
PVT N. E. CASTANEDA  
PFC A. G. CHAN  
PVT D. M. CHESNEY  
PVT N. J. CONNOLLY  
PFC\* E. J. CORNIDEZ  
PVT T. M. COZZI  
PVT L. R. DESMET  
PVT J. J. EARHART  
PVT K. ESTRADAMARTINEZ  
PVT M. B. FLORES  
PFC D. K. GIBSON  
PFC A. GONZALEZ  
PFC J. G. GONZALEZGONZALEZ  
PVT L. D. GOODWIN  
PVT P. A. GOVEA  
PVT I. E. HERNANDEZ  
PVT T. D. HODGE  
PVT C. D. HUGHES  
PVT R. JARAGONZALEZ  
PFC M. J. LAGUNAS  
PVT C. B. LAWRENCE  
PFC O. LOPEZMONTTOYA  
PVT K. M. LUNT  
PVT J. A. MARTIN  
PVT N. R. MASANDO  
PVT D. G. MELOVIDOV  
PVT B. A. MENDEZPLASCENCIA  
PVT B. G. MEZA  
PVT M. MONTTOYA  
PFC E. MUJICA  
PFC\* C. NAVA

PVT J. A. PASTRANA  
PFC N. K. PATEL  
PFC K. PAYANMARTINEZ  
PVT Z. O. PHUKSAHOME  
PVT C. J. PLATTS  
PFC A. E. RANGELCHAVARRIA  
PVT Z. A. RASNER  
PVT J. R. RAYNOR  
PVT K. D. REED  
PVT J. L. REYES  
PVT K. L. REYNA  
PFC\* I. D. REYNERO  
PVT R. RITCHIE  
PVT A. D. RIVERA  
PFC K. E. ROBBINGS  
PVT I. B. RODRIGUEZ  
PVT V. A. RODRIGUEZ  
PVT A. L. ROSS  
PFC J. T. RYAN  
PVT J. F. SANCHEZLOPEZ  
PVT A. SANCHEZMARTINEZ  
PVT W. M. SMITH  
PVT P. D. SMITH  
PFC\* K. D. SPENCER  
PVT K. T. STEPHENSON  
PFC\* A. R. TAAN  
PVT N. G. TAPIA  
PVT J. T. THOMAS  
PVT B. A. THOMPSON  
PVT C. A. TORRES  
PVT J. M. VALDEZ JR.  
PVT N. C. VARGAS  
PFC U. A. VENTURA  
PVT O. VERA  
PVT C. J. VILLALOBOSGARNICA  
PVT E. E. WADE  
PFC A. G. WESSBERG  
PVT J. I. WOMACKWRIGHT  
PFC J. ZANEFLORES

## PLATOON 1067

### SENIOR DRILL INSTRUCTOR

SERGEANT D. J. OVELAR

### DRILL INSTRUCTORS

SERGEANT D. D. FRIZZI

SERGEANT M. GARCIA

SERGEANT A. M. JAIMES

### PHYSICAL FITNESS TEST

PRIVATE A. Z. FORD (296)

### PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS S. C. ADAMS (336)

INSTRUCTOR: CORPORAL M. D. MAZZORATO

### PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS J. D. MCGEE

RECRUITED BY: STAFF SERGEANT J. WEEKS

PFC\* S. C. ADAMS  
PVT B. S. ALBERT  
PVT J. A. ARMENTALEMUS  
PFC G. C. ARNOTT  
PVT M. N. BALLEJOS JR.  
PVT R. J. BERNAL  
PFC W. L. BLEDSOE  
PFC C. A. BOWMAN  
PFC J. T. BOYNTON  
PFC R. J. BUENOANDERSON  
PVT J. BUSTAMANTEBASTIDAS  
PVT J. A. CASTANON  
PVT A. J. COATS  
PFC T. D. CROOK  
PFC\* E. CUEVAS  
PVT J. L. DEANDA  
PVT C. T. DIGIACINTO  
PVT F. A. ESTRELLA  
PVT A. Z. FORD  
PFC R. E. GELATT  
PVT M. GONZALEZ  
PVT L. M. GREVER  
PFC L. R. GUEVARA JR.  
PFC J. D. GUIDOMORENO  
PVT K. GUZMANJIMENEZ  
PFC\* B. A. HILL  
PVT B. J. HOUGHTON  
PVT Z. A. JACKSON  
PVT A. C. JONES  
PVT D. J. LANCASTER  
PFC A. J. LOCATI  
PVT E. A. LUZDAVALOS  
PFC K. L. MALOTT  
PVT S. G. MANCUSO  
PFC\* E. A. MANNING

PVT T. G. MANZANO  
PFC G. MARTINEZ JR.  
PVT G. MARTINEZDELARIVA  
PFC\* J. D. MCGEE  
PFC B. MILLANELIAS  
PVT M. R. MONCRIEF  
PVT M. MONROY  
PFC A. MORALESSANDOVAL  
PFC J. D. MUNOZARAGON  
PVT A. T. NARUMA  
PVT T. T. NGO  
PVT L. X. NGUYEN  
PVT B. A. NICHOLSON  
PFC M. J. OMID  
PVT B. J. OPATRIL  
PVT J. E. ORTIZ  
PFC G. M. PARRA  
PVT J. J. PARRA  
PVT J. K. PATANAPANICH  
PVT J. PEREZ  
PVT A. J. RIVERA  
PFC A. L. ROLLEFSON  
PVT S. L. RUBEL III  
PVT A. U. RUIZ  
PVT B. D. SAVAGE  
PVT C. C. SCOTT  
PVT B. L. SHELL  
PVT J. A. SIDABUTAR  
PFC C. L. SMITH  
PVT A. M. SNEPER  
PVT W. B. TERRY  
PVT U. UWAIFO  
PFC N. A. WARD  
PVT M. R. WILSON

# WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation is to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: their determination to overcome any obstacle that stands in their way, fueled by unshakeable honor, courage, and commitment.

# PHASE I

## HOW WE ARE DOING IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.

## PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.



Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter

gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.