### Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else. We Make Marines.



## SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER \*

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM \*

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn \*

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

\* PLEASE RISE

## Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the Depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today, the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train all recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall and Day Hall. Today, the depot has 388 acres and Twenty-five buildings listed on the national register of historic places.

### The Gommanding Officer of Recruit Training Regiment



On behalf of Brigadier General Jason L. Morris, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. We are

here to celebrate with you their twelve weeks. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

J. W. Jones Colonel, U. S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## Marine Corps Values

#### WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

#### Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

#### Courage

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

#### COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



## Larade Reviewing Officers



## Sergeant Major Oranjel A. Leavy

15TH MARINE EXPEDITIONARY UNIT

Sergeant Major Leavy enlisted in the Marine Corps on 21 May 1996 and underwent recruit training at Parris Island, South Carolina. He graduated recruit training on 13 August 1996. He then reported to the School of Infantry for Marine Corps Combat Training in Camp Lejeune, North Carolina. Upon completion of MCT, he remained at Camp Lejeune where he

attended the Financial Management School. Upon completion of MOS School, he was transferred to Marine Corps Security Force Battalion, Norfolk, VA where he served as a disbursing clerk. In December of 2000, he was transferred to Headquarters Battalion, MCB Okinawa where he served as the NCOIC for the Pay Section.

In April 2001, he was hand selected to serve as the Chief of Staff's Personal Assistant and Primary Driver. In January 2002, he transferred to III Marine Expeditionary Force, where he served as the NCOIC for the Operations Section. During his tour with III MEF he participated in numerous deployments and operations, to include a combat tour in the Philippines 2002. In January 2003, Sergeant Leavy was hand selected to instruct the Corporal's Course. In December of 2003, he attended Drill Instructor School followed by Close Combat Instructor Course. Sergeant Leavy was then assigned to 2d Recruit Training Battalion as a Drill Instructor. He served as a Drill Instructor and Senior Drill Instructor from May 2004 to February 2006. During this period, Staff Sergeant Leavy was selected for a summer cycle at Officer Candidate School, where he served as a Sergeant Instructor for a senior company during the summer of 2005. In February of 2006 he was assigned to Instructional Training Company, Support Battalion where he served as a Martial Arts Instructor. In September 2006, he graduated the Close Combat Instructor Trainer Course and returned to the Martial Arts Section until the completion of his tour in February of 2007.

In April 2007, he reported to Headquarters and Service Battalion, Quantico, VA and was assigned to the Base Disbursing Office as the SNCOIC of the travel section. In August of 2007, Staff Sergeant Leavy was assigned to Headquarters Company as the Company GySgt. In January 2008, he returned to the Base Disbursing Office as the SNCOIC of the separations sections. In April

## Parade Reviewing Officers (cont.)

2008, Staff Sergeant Leavy was assigned to Officer Candidate School, where again he served as a Sergeant Instructor for Echo Company during the summer of 2008. In September 2008, he reported to Service Company, Combat Logistics Regiment 17, 1st Marine Logistics Group. He was assigned to I MEF Finance Office as the SNCOIC of the production pay section. In June 2009, Gunnery Sergeant Leavy was assigned to Headquarters Company as the Company GySgt. In March 2010, Gunnery Sergeant Leavy deployed to Afghanistan with Headquarters and Service Company, 1st MLG (10-1) as the Operations Chief. In March 2011, Sergeant Major Leavy returned from deployment and was assigned back to Service Company, CLR-17, 1st MLG working at the Finance Office as the SNCOIC for the production travel section.

In August 2012, Gunnery Sergeant Leavy was assigned to Service Company as the Company 1stSgt. In February 2013 he was frocked to the rank of First Sergeant and was transferred to 3d Law Enforcement Battalion, III MEF Headquarters Group, and was assigned as the First Sergeant for Alpha Company. In March 2014, First Sergeant Leavy was reassigned to Headquarters and Support Company, to serve as H&S Company 1stSgt. In May 2016, First Sergeant Leavy was assigned to Fox Company, 2d Recruit Training Battalion as the Company 1stSgt. In April 2017 he was frocked to the rank of Sergeant Major and was transferred to 3d Recruit Training Battalion MCRD PI.

In November 2018 Sergeant Major Leavy was transferred to Marine Medium Tilt Rotor Squadron 161. In September 2019, he deployed with the squadron to Kuwait as part of the Special Purpose Marine Air Ground Task Force-Crisis Response-Central Command 20.1 and returned June 2020. In June 2021 Sergeant Major Leavy was transferred to 15th Marine Expeditionary Unit, were he currently serves as the MEU Sergeant Major.



### AWARDS

#### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that they are number one Marine in their company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

#### SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

#### PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

#### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they're the company high shooter.

#### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they're the most physically fit Marine in their company.

#### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.**(EX.) PFC\* C. M. COLBURN

#### MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

### GRADUATION STAFF

#### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General
Chief of Staff
Colonel E. R. Sullivan
Sergeant Major
Sergeant Major A. T. Leal
Parade Reviewing Officer
Sergeant Major O. A. Leavy

#### RECRUIT TRAINING REGIMENT

Commanding Officer
Executive Officer
Sergeant Major
Regimental Drill Master
Narrator

Colonel J. W. Jones
Lieutenant Colonel L. S. Woo
Sergeant Major P. F. Agan
Gunnery Sergeant R. D. Martinez
Staff Sergeant S. H. Harrison

#### FIRST RECRUIT TRAINING BATTALION

Commanding Officer
Executive Officer
Sergeant Major
Chaplain
Battalion Drill Master

Lieutenant Colonel G. A. Grayson
Major J. A. Taylor
First Sergeant M. R. Reyes
Lieutenant Junior Grade A. C. Ruhf
Staff Sergeant W. O. Hayes

#### COMPANY A

Commanding Officer Captain S. R. Ezell
Company First Sergeant First Sergeant B. E. Behlman

#### LEAD SERIES

Series Commander First Lieutenant C. M. Guerra Chief Drill Instructor Staff Sergeant M. Garcia

#### **FOLLOW SERIES**

Series Commander First Lieutenant F. A. Fleck Chief Drill Instructor Staff Sergeant P. D. Harris

#### MARINE BAND SAN DIEGO

Enlisted Conductor Staff Sergeant M. E. Harper Drum Major Staff Sergeant J. A. Kearney

#### COLOR GUARD

National Color Bearer Se Organizational Color Bearer Se Rifle Bearer Se Rifle Bearer Se

Sergeant N. T. Tillman II Sergeant I. Peete Sergeant M. Cruz Sergeant K. Yarbrough

# PLATOON

#### SENIOR DRILL INSTRUCTOR

SERGEANT T. R. LAUGHLIN

#### DRILL INSTRUCTORS

SERGEANT R. BARBA

SERGEANT C. G. JACKSON

SERGEANT B. J. KOONS

SERGEANT C. J. PEASE

#### PHYSICAL FITNESS TEST

PRIVATE C. N. LIMONES (298)

PLATOON HIGH SHOOTER				
PRIVATE FIRST CLASS A. C. HALTOM (333)				
INSTRUCTOR: CORPORAL N. J. MENJIVAR	1			

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R. CRUZPINO

A. ESPARZA

J. ESQUEDA

B. N. FILIVAA

W. B. GOEBEL

R. A. GODINALIRA

A. A. DIAZMONTESDEOCA

### PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS E. P. ANDERSON

## RECRUITTED BY: STAFF SERGEANT A. TABALNO

E. ABAD PVT A. A. GOMEZGIL K. M. ACOSTAGARCIA PFC M. GRAIALES A. ACOSTARAMIREZ PFC C. W. GREEN E.C. ADONA PFC R. M. GUAYDACAN C. AGUILAR PFC\* A. C. HALTOM C. T. AKEY PVT C. J. HATFIELD J. S. ALALIEY PVT T. J. HENSLEY PFC J. M. HINSHAW E. P. ANDERSON R. M. ANGLEPEREZ PVT A. J. HITCH D. S. ANILAO PVT T. D. HOPKINS I. A. ARNSON PFC\* K. P. JONES C. I. ARROYO PVTB. G. JORDAN M. S. AVOSSE PFC D. T. KIRK B. T. BACH PFC E. T. LEE G. BALTAZARFLORES PVT C. N. LIMONES I. A. BARRAGAN PFC P. K. MAHELONA PFC E. MEDINAHIMAL M. R. BEAUCHEMIN PFC A. J BEHNY I. D. MENDOZA R. Y. BERNAL PVT M. R. MIESEN PFC\* J. A. NOLAN I. A. BRITTAIN R. M BRITTON PVT E. C. OBER K. L BROWN PFC S. M. OCHOA N. J. BRYAN PVT M. A. ORTEGAABRUE III M. D. BURGESSMURTHA PVTM. A. OSEGUERA J. A. CAMPOS PFC E. A. OUINONES A. D. CARR PVTA. A. RAMOSMUNOZ PFC\* A. T. CARRIZALES G. M. RASMUSSEN M. G. CASILLAS PFC K. G. RIGGS E. D. CHAVEZRODRIGUEZ PVT M. A. RUIZJIMENEZ T. A. CONTRERAS PVT H. M. SANCHEZLOPEZ

PVT

PFC

PVT

PVT

PVT

PFC\*

PFC

C. S. SCHOUTEN

C. P. VASQUEZ

R. P. ZAZUETA

I. I. WIDAK

H. H. VANDERMEY

D. J. SKABIALKADAVIS

J. A. ZAMARRIPAROMO

# PLATOON

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT G. CASTILLO

#### DRILL INSTRUCTORS

SERGEANT D. A. BAZAPONCE

SERGEANT N. Z. LAUGHLIN

SERGEANT D. T. MOYE

SERGEANT N. SIGRAH

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PFC\*

RECRUITED BY: SERGEANT E. FIGUEROA

J. C. MONTGOMERYSMITH

A. L. MASON

T. P. MERKA

C. D. MILLER

A. G. MOORE

Z. D. PORTREY

H. M. PULLIAM

H. J. REINBOLD

I. RODRIGUEZ

D. SANDOVALGARCIA

T. SCHARNHORST

D. F. RASCONDIAZ

C. T. PAYNE

T. O. RAY

J. P. REYNA

B. R. MATHENY

M. G. MONJARAZ

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS D. F. RASCONDIAZ (299) DI ATOON HIGH CHOOTED

PLATOON HIGH SHOOTER	PLATOON HONOR GRADUATE
PRIVATE FIRST CLASS T. SCHARNHORST (335)	PRIVATE FIRST CLASS J. L. BUTLER

INSTRUCTOR: SERGEANT S. T. SCOTT

T. M. BEAUREGARD IR.

I. A. BARREDA

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## F. A. ALACHAMMONZON

K. G. BECKER M. T. BENNETT K. R. BOSLEY J. L. BUTLER N. G. CARRILLORODRIGUEZ K. A. CARTER A. CENTENOOJEDA

PVT K. L. COOK PVT T. Z. CRAIG PVT S. O. DEADMON PFC N. R. DERUYTER PFC C. M. DIVENTI PFC\* I. I. DIXON PFC I. DOMINGUEZ PFC J. A. DONOVAN

. A. DOW I. D. FELIXDOMINGUEZ I. W. FOCKEN J. R. FRANCIA L. D. GRIFFIN A. D. HAMMERS P. B. HUCKABEE A. I. HYDEMAN

PFC\* M. I. IACKSON N. M. JORDAN I. C. KELLY C. T. KENNEDY J. J. KEPER

T. A. KESSNER L. D. KING J. R. KLINGENSMITH L. R. KRONLUND J. T. KUNERT

E. J. LAFLEUR M. P. LAMBERTH

D. P. LARA A. F. LAZAR G. A. LEYDEN A. L. LONSFORD E. MAGANAPENA

PVT C. A. SCHMITZ PFC D. M. SMITH PFC D. G. SWARTFIGUER PVTD. S. THOMPSON H. K. TORRESS PVT PVT J. H. TSUI PFC A. VALDEZVELAZCO PVT R. VALENTINBENITEZ PFC A. VALENZUELA JR PVT E. O. VALLEIOCASTILLEIOS PVT M. R. VALLEJOMARTINEZ PFC I. VAOUERA PVT I. B. VASOUEZDELEON N. R. VERDA PVT PVT C. A. VERGARA PVT C. O. VILLAFNE J. J. VILANUEVA PFC PFC A. W. WASHINGTON PFC V. A. WARNER PVTD. J. WATKINS PVT O. P. WHITMORE M. WINKLER PVT PVTL. D. RIPPEE

T. G. STONE

J. I. VALENZUELA

# PLATOON

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT T. SMILEY

#### DRILL INSTRUCTORS

STAFF SERGEANT F. CARRILLO

STAFF SERGEANT J. J. FURPHY III

STAFF SERGEANT A. C. TRISTAN

#### PHYSICAL FITNESS TEST

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PRIVATE FIRST CLASS D. LE

RECRUITED BY: SERGEANT A. CORS

E. S. MARTINEZ

I. A. MARTINEZ

I. MARTINEZ

R. J. MATHEW

T. I. MCGRATH

N. V. MIKHAILOV

C. A. PORTILLOGUEVARA

O. MEDINA

P. A. NOYES

I. E. ORTEGA

L. E. PARKER

H. H. OUAN

R. R. RIOS III

M. A. ROMERO

N B ROMERO

D. I. SANCHEZ

V. M. SUAREZ

L. H. TORRES

A. L. TRANG

Y. T. VUE

I M TREVINO

A. M. WAGNER

J. E. WALKER

N. S. WOLEBEN

C R WELLS

M. V. WOOD

E. F. WYNN

D. ZUNIGA

N. D. WRIGHT

C. L. WALKER JR

D. VALENZUELA

A. TIMM

D. M. THOMAS

C. M. SAUNDERS

O. A. SORIANOGUERRA

R. A. TINOCOJUAREZ

N. I. TORRESPEREZ

N. M. TREBOTICH

B. R. REED

M. W. RAMBO III

G. S. PIKE

PRIVATE FIRST CLASS J. D. GRADY (300)

#### PLATOON HIGH SHOOTER PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS A. L. TRANG (344) INSTRUCTOR: SERGEANT D. CICOTTE

PVT I. L. ANDERSEN PVT D. AVILARAMIREZ PVT C. D. BAILEY PFC H. V. BARTUSEK PFC A. F. BOTELLO I. R. CARDOZA PFC PFC\* A. J. CARRILLO PVT I. L. EDWARDS PFC\* E. C. GAGNON PFC C. A. GARCIA

C. ALVARADO

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PVT G. A. GOEBEL PVT B. J. GOETZ PFC Z. GONG PFC T. S. GOODMAN PFC J. D. GRADY PVT B. I. GRAFF PFC E. F. GRANDA PVT J. R. GRANT PVT

I. R. GRIEGO PFC\* A. E. GUDERJAHN G. Y. GUTIERREZ B. HAROLDSON K. N. HAWK J. HERMOSILLODURAN E. B. HOESE J. L. JIMENEZ

PVT PVT E. B. KIRTLEY PVT I. D. KRUSIEWICZ PFC E. D. KUSHNIR PVT L. A. LANDA PVT C. B. LARSEN PVT A. L. LAUTERBACH D. LE

PFC PFC K. P. LEDFORD PVTD. W. LEWIS PFC E. D LINDHORST PFC C. E. LLANOS

PVT I. V. LOPACHUK PFC N. S. LUNDOUIST PVT A. MAI

H. J. MARCOTTE

## PLATOON

#### SENIOR DRILL INSTRUCTOR

SERGEANT J. BERMUDEZ

#### DRILL INSTRUCTORS

SERGEANT A. L. EXNER

SERGEANT M. A. MEJIA

SERGEANT J. G. MOLLIE

#### PHYSICAL FITNESS TEST

#### PRIVATE G. G. SANTOS (300)

PLATOON HIGH SHOOTER	PLATOON HONOR GRADUATE	
PRIVATE FIRST CLASS B. N. RENDON (349)	PRIVATE FIRST CLASS A. G. COFFEY	

H. D. AREHART Z. D. BARGMEN PFC D. A. BUENROSTRO S. CARREON PFC PVT D. CARRILLO PVT E. CARRILLO PFC I. W. CARROLL PVT C. D. CARTER PFC\* M. C. CASTELLINI PFC J. O. CERVANTES JR PFC\* K. L. CHONGCHAREURN PFC N. CHUAYTUA PVT R. CHUNG PFC C. M. CLEAVER PVT K. C. CLERKLEY PFC\* A. G. COFFEY PFC M. A. COLLAZO C. COON PFC B. M. CORONELPEREZ PVT PFC C. J. CORREA PFC J. S. JESUS PVT M. R. CRUZ PVT O. C. CURTIS PFC M. CYR PFCI. N. DAYZIE PVT A. T. DELLACCA PVT A. A. DEPRATTI A. D. DIAZ PFC PVT J. C. DIAZNUEZ H. A. DIEGOPEREZ PVTC. I. FINCHER T. A. FLOREK A. L. GRETZLOCK PFC A. GRIJALVA PVT L. M. HANSON

A. HERNANDEZ

PVT

INSTRUCTOR: SERGEANT F. A. LOMELI

PFC PVT PFC PVT PFC PVT PVT PVT PVT PFC PFC PVT PVT PVT PVT PVT PVT PVT PVT PVT PFC\* PVT PVT PVT PVT PFC PVT PVT PVTPVT PFC PFC PVT PFC PVT

Z. R. JOHNSON D. KASZCZEWSKI N. T. KEUNE D. J. KEY N. E. KOFRON D. R. KRAUSE N. R. LAMERS R. M. LAWSON H. Y. LIN J. LOPEZ I. LOPEZ A. R. MIELL D. A. MIELL J. M. MOTTO JR. M. I. NOE K. M. NTITANGURANWA D. A. PERIMAN III B. RAMIREZ B. N. RENDON D. J. ROMBALSKI J. ŠANDOVAL G. G. SANTOS I. A. SCURLOCK G. I. SOTO A. V. STENBERG A. L. STEPHENS T. X. TACKETT G. L. TAYLOR N. C. TINSLEY L. T. TONSTAD A. J. TRAUSCH A. F. WEIS G. A. WILLIAMS PVT E. WOODS

RECRUITED BY: STAFF SERGEANT M. RIENSBERG

E. HERNANDEZ

D. HUYNH

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PFC

PVT

Meritorious Promotion \*

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## Phase II

#### PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



## Phase III & IV

#### PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

#### Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



#### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are veterans. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT F. F. DAR

#### DRILL INSTRUCTORS

SERGEANT N. W. DAVIS

SERGEANT T. J. MCKNIGHT

SERGEANT C. J. SERRANO

SERGEANT E. VELAZQUEZ

PFC

PVT

PFC

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PVT

PVT

#### PHYSICAL FITNESS TEST

## PRIVATE FIRST CLASS J. T. BRYCE (291) PLATOON HIGH SHOOTER PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS D. A. WILLIFORD (335) INSTRUCTOR: SERGEANT Z. L. YABAO

R. ACEVES

PVT

PVT

PFC

PFC

PFC

PVT

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PVT

PVT

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C. R. ALVARADO

I. M. ANDREWS

K. J. BOCTOT

J. T. BRYCE

R. R. BUELL

J. J. COLIMA

T. S. CASARES

M. A. CAVAZOS

K. J. CHAPMAN

D. R. CHRISTIAN

J. D. FLANAGAN

P. D. GOODMAN II

L. G. FLORES

D. W. GORE III

C. T. HADSALL

O. G. HARREN

E. HARTOONI

C. J. HEDGES

J. R. HERRERA

M. I. HIBBS

G. J. HIRST

J. M. HOANG

G. P. HONEY

H. E. JAHN

H. LE

E. T. LEAL

S. I. LIST

D. J. KAISER

W. R. KRUZAN

W. M. LEBRESH

J. A. MADRID

A. MARTINEZ JR

M. E. HUBBARD

G. D. HO

H. S. HAWKINSON

C. F. HERNANDEZ

K. G. HART

P. J. HAMMOND

E. R. GUERRA

W. J. DENISONCOUCH JR.

J. G. GUTIERREZCORONA

PRIVATE FIRST CLASS A. J. ZUMSKI

I. A. MORALESMEDINA

A. A. MARTINEZ

R. C. MENDEZ

B. I. MENDOZA

R. L. MONTEZ

J. L. MORALES

T. Z. MUNG

F. D. MUNOZ

J. M. MYERS

T. P. NEBEKER

I. A. NEGRON

D. D. NGUYEN

I. A. NORIEGA

G. A. OLIVAREZ

R. D. ORLANDI

D. J. ORTLER

M. PACHECO

F. RIVERAARJONA

L. A. PALMA

A. W. RYAN

N. W. SAGEL

A. I. SALDANA

T. J. SAMPSON

L. I. SANCHEZ

T. R. SANDERS

B. J. SCHRIER

F. A. SIERRA

S. SOTHY

U.O. SOTO

R. D. STEELE

J. A. VASQUEZ

T. J. WALLACE

J. L. WILLIAMS

J. M. YOUNG

A. J. ZUMSKI

D. A. WILLIFORD

F. A. WOOLDRIDGE

B. A. STEWART

M. E. SCHLOSSMACHER

C. C. SPERRYPECINA

H. S. SRIDHARAN

S. OROPEZAMEDINA IR

RECRUITED BY: STAFF SERGEANT I. T. SMITH

# i

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT N. SANTOS

#### DRILL INSTRUCTORS

SERGEANT J. D. BOETGER

SERGEANT P. R. BONNY

SERGEANT A. J. FERNANDEZ

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS J. K. LESLIE (300

#### PLATOON HIGH SHOOTER

PLATOON HONOR GRADUATE LANCE CORPORAL J. R. JIANG

PRIVATE FIRST CLASS J. M. FIGUEROA (331)

LANCE CORPORAL J. R. JIANG
INSTRUCTOR; CORPORAL A. A. DOMINGUEZ
RECRUITED BY: STAFF SERGEANT J. R. FONTANOSA

PVT	I. M. ARROYO	PVT	T. A. KETCHUM
PFC	N. O. ARVIZU	PVT	B. J. KIMBLE
PVT	S. K. BOPP	PVT	D. T. KLAAS
PVT	D. P. BUCCELLI	PFC*	L. W. KRUPPA
PVT	T. A. BUEHLER	PFC	J. K. LESLIE
PFC	B. L. CARTER	PFC	J. A. LEWIS
PVT	T. R. CASTRO	PFC	K. O. MAPP
PFC	F. M. CAYLOR	PFC	E. C. MARIANO JR.
PFC	J. D. CHRISTIANSON	PVT	E. E. MARTINEZ
PVT	R. J. COBLETOBON	PVT	L. T. MENO
PFC	R. E. COFFMAN	PFC*	D. E. MORALES
PFC	X. N. COMMINGS	PVT	N. A. NETHERCUTTCLAM
PFC	A. CONTRERAS	PFC	B. D. NORTON
PVT	E. T. COWDREY	PFC	Q. S. OWENSBARNE
PFC	H. R. DANIELS	PVT	J. PALMAMENDOZA
PVT	C. S. DOCKERY	PFC	E. J. PARKER
PVT	N. J. DORGAN	PFC	M. L. PELLITTERI
PVT	D. I. DRAKE	PFC	F. PENACRUZ
PFC	Z. K. DUNBAR	PFC	S. N. PERCIVAL
PVT	A. R. ECUTEZETINO	PVT	M. A. PEREZ
PVT	J. E. EDILLOR	PFC	J. PEREZRODRIGUEZ
PVT	J. L. ENRIQUEZ	PFC	L. J. PERKINS
PFC*	J. M. FIGUEROA	PFC	K. B. PERRY
PVT	T. J. FORD	PFC	T. J. PETERSON
PVT	D. A. GRANADOSOJEDA	PVT	R. C. PHUNG
PVT	K. A. GRANADOSOJEDA	PFC*	A. G. RAMSEY
PVT	J. C. HALILI	PFC	G. G. RANGEL
PVT	M. HERNANDEZSANDOVAL	PVT	D. M. REEVES
PVT	M. L. HOLLOWHORN	PVT	J. R. REISER
PFC	J. T. HOSACK	PFC	T. K. RIEMERSMA
PFC	B. M. HOSMAN	PVT	J. A. RIVERA
PVT	J. A. HOUCHIN	PFC	B. J. ROBERTS
PFC	A. H. HUANG	PFC	J. RODRIGUEZ
PVT	J. HUANG	PFC*	J. I. RODRIGUEZ
PFC	T. D. HUNTER	PVT	A. H. SARIEMENTO
PVT	K. Q. HUYNH	PFC	C. A. TACKETT
PVT	M. A. IRIZARRYRODRIGUEZ	PVT	T. L. UFFELMAN
PVT	J. M. JACKSON	PVT	R. N. WARREN
PVT	S. D. JAMES	PVT	C. D. WENZEL
LCPL*	J. R. JIANG	PVT	V. M. ZAVALA JR.
PVT	B. L. JOHNSON	PVT	J. F. ZHOU
PVT	M. B. JOHNSON	PFC	W. S. ZHOU
PVT	M. T. JONES		
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## WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation is to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that

are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation is committing Marines to a wide range of scenarios, from

peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems



will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: their determination to overcome any obstacle that stands in their way, fueled by unshakeable honor, courage, and commitment.

## Phase I

#### How We Are Doing IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



#### PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter

gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.