Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else. We Make Marines.



SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER *

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM *

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn *

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

* PLEASE RISE

Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the Depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today, the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train all recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall and Day Hall. Today, the depot has 388 acres and Twenty-five buildings listed on the national register of historic places.

The Gommanding Officer of Recruit Training Regiment



On behalf of Brigadier General Jason L. Morris, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. We are

here to celebrate with you their twelve weeks. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

J. W. Jones Colonel, U. S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

Marine Corps Values

WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

Courage

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Larade Reviewing Officer



Sergeant Major Earl D. Budd

UNITED STATES MARINE CORPS

Sergeant Major Budd enlisted in the Marine Corps on February 1996 and completed recruit training at Marine Corps Recruit Depot (MCRD) San Diego, California. After completing training at Infantry Training Battalion, School of Infantry West he was assigned the Military Occupational Specialty 0311 Rifleman

In July 1996, Private Budd reported to Kilo Company, 3d Battalion 4th Marines where he served as a Rifleman, Team Leader, Squad Leader and Platoon Sergeant. In April of 1998, Lance Corporal Budd was meritoriously promoted to the rank of Corporal and later promoted to Sergeant in April of 1999. During this tour he deployed twice to Okinawa, Japan on Unit Deployment Programs.

In October 2000, Sergeant Budd reported to Drill Instructor School at MCRD San Diego, California. He served in both Drill Instructor and Senior Drill Instructor billets in Delta Company, 1st Recruit Training Battalion and was meritoriously promoted to the rank of Staff Sergeant in July 2003. In September 2003, Staff Sergeant Budd then reported to Weapons Field Training Battalion, Camp Pendleton, California for duty as Range Staff Noncommissioned Officer in Charge.

In January 2004, Staff Sergeant Budd reported to Charlie Company, 1st Battalion 4th Marines located at Camp Pendleton, California. In May 2004 Staff Sergeant Budd deployed to An-Najaf, Iraq in support of Operation Iraqi Freedom as a Platoon Sergeant for Weapons Platoon. Staff Sergeant Budd deployed in May of 2006, with the 11th Marine Expeditionary Unit while embarked aboard the USS Peleliu. During this tour Staff Sergeant Budd held the billets of Platoon Sergeant and Platoon Commander.

In January 2007, Staff Sergeant Budd reported to Combat Instructor School, School of Infantry - East. Upon graduation Staff Sergeant Budd was assigned as Weapons Platoon Commander for Alpha Company, Infantry Training Battalion. He was promoted to the rank of Gunnery Sergeant in December 2007, and reassigned as the Company Gunnery Sergeant for Echo Company. Gunnery Sergeant Budd later reported to Combat Instructor School to serve as an Instructor.

In May 2010, Gunnery Sergeant Budd reported to Charlie Company, 1st Battalion 3d Marines where he served as the Company Gunnery Sergeant. In May 2011, Gunnery Sergeant Budd deployed to Garsmir, Afghanistan in support of Operation Enduring Freedom. He was frocked to the rank of First Sergeant in July 2011, and assumed the duties of Company First Sergeant for Charlie Company.

Parade Reviewing Officer (cont.)

In February 2012, First Sergeant Budd reported to Combat Assault Company, 3d Marine Regiment for duties as the Company First Sergeant. In February of 2013, First Sergeant Budd reported to Weapons Company, 2d Battalion 3d Marines and served as the Weapons Company First Sergeant. During this tour he participated in one Unit deployment Program to Okinawa, Japan.

In March of 2015, First Sergeant Budd reported to Delta Company 3d Assault Amphibian Battalion, Twenty-Nine Palms, California for duties as the Company First Sergeant. In May of 2016, Sergeant Major Budd executed orders to 3d Battalion 11th Marines where he assumed the duties and responsibilities as the Battalion Sergeant Major.

In February of 2018, Sergeant Major Budd reported to 1st Marine Logistics Group for duty as the Sergeant Major of 7th Engineer Support Battalion. In November of 2019, Sergeant Major Budd received orders to Assault Amphibian School to serve as the School Sergeant Major.

Sergeant Major Budd's personal awards include the Purple Heart, Meritorious Service Medal with one gold star in lieu of second award, Navy Commendation Medal with three gold stars in lieu of fourth award, Navy Achievement Medal and the Combat Action Ribbon. Sergeant Major Budd is married to the former Lynne Hermansen. They have two children Devan and Riley.



AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that they are number one Marine in their company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they're the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they're the most physically fit Marine in their company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.**(EX.) PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General J. L. Morris
Chief of Staff Colonel E. R. Sullivan
Sergeant Major Sergeant Major A. T. Leal
Parade Reviewing Officer Sergeant Major E. D. Budd

RECRUIT TRAINING REGIMENT

Commanding Officer

Executive Officer

Sergeant Major

Regimental Drill Master

Narrator

Colonel J. W. Jones

Lieutenant Colonel L. S. Woo

Sergeant Major P. F. Agan Jr.

Gunnery Sergeant R. D. Martinez

Staff Sergeant J. Harrison

THIRD RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel C. A. Ashinhurst
Executive Officer Major T. Toalston
Sergeant Major Sergeant Major E. D. Ramirez
Chaplain Lieutenant Junior Grade E. Morales
Battalion Drill Master Staff Sergeant J. E. Jean

COMPANY I

Commanding Officer Captain E. S. Davis
Company First Sergeant First Sergeant C. A. Fuentes

LEAD SERIES

Series Commander Captain S. C. Goddard
Chief Drill Instructor Staff Sergeant K. J. Earl

FOLLOW SERIES

Series Commander Captain K. L. Ventrella Chief Drill Instructor Staff Sergeant E. A. Veliz

MARINE BAND SAN DIEGO

Band Conductor Chief Warrant Officer 2 A. J. Panos
Drum Major Staff Sergeant J. Kearny

COLOR GUARD

National Color Bearer
Organizational Color Bearer
Rifle Bearer
Rifle Bearer
Sergeant N. T. Tillman
Sergeant T. I. Peete
Sergeant K. L. Yarbrough
Sergeant M. A. Cruz

3209

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT DOHERTY

DRILL INSTRUCTORS

STAFF SERGEANT MCKELVEY

SERGEANT CASTENADA SERGEANT LAUPUA

SERGEANT SMITH

PHYSICAL FITNESS TEST

PVT

PFC

PVT

PVT

PVT

PVT

PVT

PVT

PVT

PFC*

PVT

PVT

PFC*

PFC

PVT

PVT

PRIVATE D. E. ROSS (290)

PLATOON HIGH SHOOTER
PRIVATE D. J. KRAEMER (340)
INSTRUCTOR: SERGEANT SCOTT

INSTRUCTOR: SERGEANT S PVT A. ABASTA PVT W. A. ABDELLAHAZAK PVT J. M. BARRON PVT J. P. BOCANEGRA PVT T. S. BOYDSTON PFC* J. A. BROWN PFC F. CAMPOSALBINO

A. R. CARLETON

J. A. CASTRO

M. G. CHASE

T. J. CIESLAK PVTPVTC. I. COOK F. J. CORZADUARTE PVTA. H. DEBIAS PVTJ. D. DIXSON JR. J. A. DUENES PVTG. R. EVERHART PVTB. P. GAGLIANO PVTI. A. GALLERANI

PVT

PVT

PFC

PVT T. D. GODWIN III A. K. GOMEZ PVTR. A. HAGINS PVTA. J. HART PVTJ. A. HERNANDEZ J. IBARRA PVTPVTS. L. JOHNSON PVTB. J. KANASKE D. J. KRAEMER PVT PVT T. T. LAMAS PFC B. Y. LANDA PVT T. M. LEIPER T. D. LONG A. LOPEZ G. J. MILLER PVT C. R. MIRON

5270

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT MCLAUGHIN

DRILL INSTRUCTORS

STAFF SERGEANT SALAS

STAFF SERGEANT SOSA

STAFF SERGEANT VALDEZ

SERGEANT MOSER

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS G. D. DICKERMAN (293)

PLATOON HONOR GRADUATE
PRIVATE FIRST CLASS T. M. MURILLO
RECRUITED BY: STAFF SERGEANT PRICE

RECRUITED BY: STAFF SERGEAN			
PVT	R. J. MOLINAMUNGUIA		
PFC	T. M. MURILLO		
PFC	R. J. MYREN		
PFC	V. A. NACIN		
PFC	C. M. NGUYEN		
PVT	J. A. NIETOFON		
PVT	J. K. PACE		
PVT	A. PALACIOS JR.		
PVT	I. E. PALMA		
PFC	H. J. PHAM		
PFC	V. M. PIMENTELVALADEZ		
PFC	J. E. POHLMANN		
PFC	C. J. PONCE		
PVT	A. G. PORTER		
PFC	S. PYAKUREL		
PVT	J. M. RAHTZ		
PVT	A. P. RAMSEY		
PVT	J. RAZO		

M. W. REH JR.

D. E. ROSS

J. A. RODRIGUEZ

A. SANCHEZ JR

D. J. WESCHE

K. R. WILSON

N. K. WRIGHT

D. M YOCUM

E. R. ZELEDON

J. T. ZUMBAHLEN

C. M. WEST

Z. R. STEINBACH

K. G. SANTAGORAMOS

Z. J. VANDENHEUVEL

W. J. VASQUEZMARTINEZ

D. A. WEAVERGONZALEZ

PLATOON HIGH SHOOTER PRIVATE FIRST CLASS D. R. GARCIA (339) INSTRUCTOR: SERGEANT COLON

	niorno oroni omiomini do
PVT	N. AGUILAR
PVT	A. F. ALVAREZARREAGA
PVT	D. ARANDA
PVT	D. R. ARMSTRONG
PFC	C. D. ARRIAGA
PVT	A. C. AUNE
PFC	A. W. BASSO
PVT	C. W. BATEMAN
PVT	J. C. BATTS
PVT	M. E. BERTLSHOFER
PVT	C. X. BEVAN
PFC	Z. L. BLAKE
PVT	J. W. BLUBAUGH
PVT	A. M. BOLADALE
PFC	K. BOLLETTBLEWITT
PFC	L. A. BROWN
PVT	C. D. BUTLER
PVT	E. A. CABRERA
PVT	P. P. CARRANZA
PFC	D. C. CARTER
PFC	T. A. CASTEEL
PFC	L. CASTILLORIVERA
PFC	J. CLEMENS
PFC	I. COVARRUBIAS
PVT	E. DELATORRE
	C. S. DHOUL
PFC*	G. D. DICKERMAN
PVT	R. E. DISIBIO

C. K. DOUGLAS

K. O. EVANS

R. A. FOUST

J. A. GAITAN

D. R. GARCIA

J. M. GARCIASORIANO

PFC

PVT

PVT

PFC

PFC

PVT

PLATOON HONOR GRADUATE PRIVATE FIRST CLASS G. D. DICKERMAN RECRUITED BY: STAFF SERGEANT BANE

PFC	T. J. GLASER
PFC	R. S. GRAY
PFC	K. A. HARRIS
PVT	M. X. HUFF
PFC	K. D. IRONS
PVT	G. A. KECKLER
PFC	S. V. KRIVOV
PVT	J. M. LATHROP
PFC	I. J. LENN
PVT	O. A. LOZATADEO
PVT	R. MARQUEZ
PFC	L. A. MARRIOT
PFC*	
PFC	M. J. MCCOY B. A. MCGEE
PFC	J. N. MELENDEZ
PVT	E. PORRAS
PFC*	S. W. POWERS
PVT	C. Z. PRICKETT
PFC	A. RAMIREZGONZALEZ
PFC	B. A. RIVERAOCAMPO
PFC	K. D. SHAMBLIN
PFC	J. T. STAUBUS
PVT	R. C. THOMAS
PFC*	Z. M. THOMAS
PVT	M. L. TRAORE
PFC	G. J. VARGAS
PVT	J. C. VASQUEZ
PVT	D. VIERA
PVT	J. E. VILLALVA
PVT	D.T. WARD
PVT	T. W. WEST
PVT	C. D. WORLEY
PVT	J. B. WRUBLEWSKI
PFC	D. N. ZAVALA
110	17. 18. Z./ 18/ 11// 1

3277

SENIOR DRILL INSTRUCTOR

SERGEANT VARGAS

DRILL INSTRUCTORS

SERGEANT CUPIT

SERGEANT MONTALBAN SERGEANT NAVA

SERGEANT NEDEDOG

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS J. R. GOMEZ (294)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS G. ESCOBAR (333) INSTRUCTOR: SERGEANT CICOTTE

PFC*

PVT

PFC

PVT

PVT

PVT

PVT

PVT

PVT

PVT

PFC

PVT

PVT

PVT

PFC*

PVT

PVT

B. V. GRAVES

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS E. R. FRIESEN RECRUITED BY: STAFF SERGEANT MOLDANADO

PFC*

PVT

PVT

PFC

PVT

PFC

PVT

PVT

PVT

PFC

PVT

PVT

PFC

PFC*

J. CABRERA

W. CHEN

C. S. CARBALLO

A. C. COOMBES

G. G. DAHOU

P. D. DELOZIER

E. E. DOTSON

Z. E. DUVAL

J. N. DURAN

A. J. DURON III

N. ESPINOSAPARRA

D. E. FRIASWELTER

N. GALVISVALENCIA

A. V. GARCIABUENO

T. H. GRANADOS

B. L. GRANDIA

N. A. GRAVES

C. I. GARCIABARCENAS

S. D. DVORAK

K. A. FONTES

S. A. FRITZ

C. L. CONSTANZAGARCIA

N. CORRALESALVAREZ

B. X. DORADOFAVELA

PVT K. B. GREN I. T. AHLSTROM J. C. AMICK PVTB. K. GRIFFITH A. C. AVELLA PVTE. D. GUTIERREZ A. P. BELL PVT L. A. HERNANDEZALBERTO B. L. BERGMANN PVTR. J. JAURIGUE J. BLACK JR. PVTR. JUAREZORTEGA D. BRANDON JR. PVT E. J. LOGAN B. J. CANNING PVT D. G. MARINOS E. M. CARMONARODRIGUEZ PVTJ. L. MELTON F. J. CHAVEZAMADOR PVTF. G. MOJICA A. A. CONTRERASOMEGA PVTH. MONTANOESTRADA E. I. DELAOCONTRERAS PVTR. J. MORALES JR. B. A. DERNICK PVTB. A. MOTZ J. DUARTE PVTN. C. NOCK S. T. EDWARDS PVT M. N. RAMIREZ N. RAMIREZOSORIO G. ESCOBAR PVTR. ESCOBAR PVT J. A. REYES E. M FAZIO PVT R. D. RODRIGUEZ F. FERNANEZAVILA PVT C. H. SIMMONS A. A. FIGUEROA PFC* G. S. SMITH Z. R. FLORES PVT D. N. SORBY C. M FORDYCE PVT S. W. THOMPSON C. B. FOVARGUE PVTF. J. TOBEL PVTI. A. TREVINO E. R. FRIESEN N. E. GARCIA PVT K. D. VIGUS J. W. GEIGER PVT Z. C. WILSON D. E. WOFFORD A. W. GENTZ PFC* I. R. GOMEZ PVT J. M. ZARN D. L. GRAHAM PVTS. ZUNIGA

3213

SENIOR DRILL INSTRUCTOR

GUNNERY SERGEANT HAYES

DRILL INSTRUCTORS

STAFF SERGEANT KAIGLER

STAFF SERGEANT LEE

STAFF SERGEANT MOORE

SERGEANT DITTSWORTH PHYSICAL FITNESS TEST

PRIVATE T. T. HARRIS (300)

PLATOON HIGH SHOOTER PRIVATE Z. E. DUVAL (338) INSTRUCTOR: SERGEANT DAVIS R. ADAME A. J. ALVAREZ S. AVELAR A. D. BARRIOS PLATOON HONOR GRADUATE PRIVATE FIRST CLASS A. D. BARRIOS RECRUITED BY: GUNNERY SERGEANT ROCHA PVT S. R. GUZMAN T. J. HADDOCK PVT C. L. HAGAN PVT W. I. HALL

PVT	C. L. HAGAN
PVT	W. J. HALL
PVT	G. R. HANCOCK
PVT	T. T. HARRIS
PVT	Q. P. HILL
PVT	I. B. HINOJOSA JR.
PFC	A. JAIMEZ
PFC*	M. A. JOHNSON
PVT	X. E. JOHNSON
PVT	Z. B. JOHNSON
PVT	N. R. KUHA
PFC	K. M. KURT
PVT	A. P. LORENZEN
PVT	G. L. MCELMEEL
PVT	A. MICHEL
PVT	B. M. MONTGOMERY
PVT	T. G. MOSCHEL
PVT	F. REITZ III
PVT	A. REYES
PVT	B. J. ROBINSON
PVT	R. D. SLATE
PVT	C. M. SOE
PFC*	B. J. TANG
PFC	K. THAO
PVT	C. E. TRUJILLO
	PVT PVT PVT PVT PFC* PVT

L. M. VONDERHAAR

Meritorious Promotion * Meritorious Promotion * Meritorious Promotion * Meritorious Promotion *

Phase II

PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are veterans. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT WAXTER

DRILL INSTRUCTORS

STAFF SERGEANT KOHLI SERGEANT ROOKSTOOL SERGEANT STOWE

SERGEANT TORRES

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS P. A. MURPHYHOFF (300)

PLATOON HONOR GRADUATE

I. J. ALBRIGHT C. D. BACHMAN A. G. BACUS C. R. BAUMGARDNER E. M. BOLEN B. R. BONNEVILLE J. A. CAMPER B. CASTRORODAS S. I. CHAVEZGARCIA PVT C. R. DANDO E. E. DUARTE K. W. FINKE JR PVT J. M. FOX W. J. FRASER D. A. HOWARD J. T. HUFFINESPRETE C. IAIMESGONZALEZ PVT B. D. KATSION PVT C. A. LAUGHLIN PVT M. H. LAUGHLIN PVT W. J. LEE PVT C. W. LONGWELI M. LOPEZ D. MARTINEZ N. J. MARTINEZ U. D. MARTINEZ M. L. MARUCA P. D. MINNERLEE T. J. MOYE

M. K. MUGAAS

P. A. MURPHYHOFF

J. T. MUNSEY

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS T. J. MOYE (334)

INSTRUCTOR: SERGEANT LOMELI

PRIVATE FIRST CLASS T. J. MOYE RECRUITED BY: STAFF SERGEANT MONTGOMERY

PVT	M. J. MUSULIN
PFC	H. S. NGUYEN
PVT	M. P. NGUYEN
PVT	A. J. NIETO
PFC*	C. L. NUDO
PVT	B. W. OLDFATHER
PVT	L. A. PACIENTE
PVT	Z. A. PALACIOS
PVT	H. L. PARADEZ
PVT	J. I. PATRACA
PVT	C. R. PRINGLE
PVT	E. A. PROSSER
PVT	S. M. PROVIN
PVT	R. B. PYKE
PVT	J. D. RAYMUNDOBARRIOS
PFC*	J. R. REINDL
PVT	F. RIVERALEDESMA
PVT	A. RODRIGUEZ
PVT	J. J. SALDANA III
PVT	N. A. SIERRA
PVT	B. A. SKELTON
PVT	P. J. SNIDER
PVT	T. L. STADLER
PVT	S. A. STALLINGS
PFC	D. J. ST JOHN
PVT	D. R. TAYLOR
PVT	W. D. TENNYSON
PVT	A. A. TIMMERMAN
PFC*	C. T. TRISTAN
PVT	A. VAZQUEZCHAN
PVT	J. E. VELASQUEZ
PVT	S. T. WAMSLEYCLIFFORD

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT MERIDA

DRILL INSTRUCTORS

STAFF SERGEANT RIOS STAFF SERGEANT RUANE SERGEANT SALES SERGEANT SHARPS

PHYSICAL FITNESS TEST

PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS T. O. CALDWELL (300)

PLATOON HIGH SHOOTER

	PRIVATE J. J. HERRERA (337)	F	PRIVATE FIRST CLASS M. C. WOSTER
	INSTRUCTOR: SERGEANT GARCIA		RECRUITED BY: SERGEANT PARKER
PFC	3	PFC	A. MONTANO
PFC	3	PFC	M. L. NELSON
PV	3	PFC	N. T. NGUYEN
PFC		PFC*	
PV		PVT	A. L. ORTAL
PV		PVT	C. L. ORTEGA
PV		PVT	T. B. PARFAIT
PFC	3	PFC	H. L. PEREZ JR.
PV'		PVT	J. P. PUEBLA
PFC		PVT	J. C. RADCLIFFARNOLD
PV'		PVT	J. I. RAMILO
PV	3	PVT	F. J. RICHTER
PFC	3	PVT	J. C. ROBERTS
PV		PVT	A. F. SALDANA
PV.	9	PFC	G. SALESCORTES
PV.	Γ C. GUZMANBURGUENO	PVT	A. SAMANIEGO
PV	Γ J. P. HALVERSON	PFC	M. G. SATRUSTEGUI
PV	Γ J. M. HASTEN	PVT	
PV	Γ R. R. HENDERSON	PVT	W. L. SPENCER
PV	Γ C. M. HINRICHS	PVT	A. W. STAHL
PFC	M. E. HERNANDEZ	PVT	L. TAPIA
PV	Γ J. J. HERRERA	PVT	D. THAO
PFC	B. J. HICHOS	PVT	J. V. TRAMERI
PFC	K. T. HOLDAWAY	PVT	A. D. TRAN
PFC	T. R. HUNT	PVT	S. D. URRUTIA
PFC	S. E. JOHNSON	PVT	K. VASQUEZ
PV	Γ H. D. KEIPPER	PVT	V. D. VAUGHN
PFC	C* L. M. KUNKLE	PVT	E. N. VEGAGUERRERO
PFC	R. H. LEE	PFC	M. VILLANUEVA JR.
PV.	Γ R. H. LESSNER	PFC	B. M. WANG
PV.	Γ E. C. LEWIS	PVT	M. S. WARDELL
PFC	A. LOPEZMARTINEZ	PVT	J. M. WERLE
PV	Γ N. M. LUCERO	PFC*	G. B. WORD
PV		PFC	M. C. WOSTER
PFC	N. A. MALDONADO	PFC	C. YEE
PFC	D. B. MARTINEZ	PVT	D. B. ZAYAS
PV	Γ D. A. MIRE		

Meritorious Promotion Meritorious Promotion *

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation is to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that

are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation is committing Marines to a wide range of scenarios, from

peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems



will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: their determination to overcome any obstacle that stands in their way, fueled by unshakeable honor, courage, and commitment.

Phase I

How We Are Doing IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter

gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.