# Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else. We Make Marines.



# SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER \*

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM \*

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn \*

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

\* PLEASE RISE

# Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the Depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today, the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train all recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall and Day Hall. Today, the depot has 388 acres and Twenty-five buildings listed on the national register of historic places.

# The Gommanding Officer of Recruit Training Regiment



On behalf of Brigadier General Jason L. Morris, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. We are

here to celebrate with you their twelve weeks. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

J. W. Jones Colonel, U. S. Marine Corps

# FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

# Marine Corps Values

### WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

### Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

### Courage

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

### COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



# Parade Reviewing Officer



# Master Gunnery Sergeant Ismael Sagredo

UNITED STATES MARINE CORPS

Master Gunnery Sergeant Sagredo was born July 3, 1968 in Naples, Florida. He enlisted in the Marine Corps and attended recruit training at Marine Corps Recruit Depot San Diego in December 1992. After graduation, Private Sagredo reported to the School of Infantry in Camp Pendleton and obtained the Military Occupational Specialty (MOS), 0341 Mortarman.

Private First Class Sagredo received orders to First Battalion,

Fourth Marine Regiment and was assigned to Weapons Company, 81mm Mortar Platoon where he operated as a plotter in the fire direction control center. While assigned to First Battalion, Fourth Marine Regiment, he deployed in 1994 with the 15th Marine Expeditionary Unit (MEU) and again in 1996 with the 13th MEU participating in Operation Restore Hope, Polar OX Returns, and Desert Fox.

In January 1997, Corporal Sagredo was assigned to Marine Barracks, Guantanamo Bay, Cuba and assumed the billet of Platoon Sergeant for Second Platoon Windward Company.

He served with Marine Barracks until January 1998 and was then assigned to Second Battalion, Third Marine Regiment (2/3), Kaneohe Bay, Hawaii. Sergeant Sagredo was assigned to Echo Company, Weapons Platoon as the Platoon Sergeant. While serving with 2/3, Sergeant Sagredo deployed to Okinawa, Japan and participated in a series of bilateral exercises designed to increase U.S. Naval Sailors' understanding of Southeast Asian culture called CARAT 99 aboard the USS Fredrick (LST 1184).

In June 2000, Sergeant Sagredo received orders to Marine Corps Recruiting Depot, San Diego, California to attend Drill Instructor School 4-00. Upon graduation, he reported to 1st Recruit Training Battalion, Charlie Company, where he worked as a Drill Instructor for five platoons and a Senior Drill Instructor for three platoons.

After Drill Instructor duty, Staff Sergeant Sagredo reported to First Battalion, Fifth Marine Regiment (1/5) in Camp Pendleton, California. Staff Sergeant Sagredo deployed with 1/5 to Iraq for Operation Iraqi Freedom II, serving in Fallujah where he was awarded the Silver Star, and Operation Iraqi Freedom III where he served in the Battel of Ramadi. Staff Sergeant Sagredo received a Meritorious Combat Promotion to the rank of Gunnery Sergeant in April 2005.

In 2006, Gunnery Sergeant Sagredo was selected, and assigned to serve as the Assistant Marine Corps Officer Instructor (AMOI), Boston University, Harvard University, and Massachusetts Institute of Technology, NROTC Consortium. Gunnery Sergeant Sagredo has participated at Officer Candidates School as a Sergeant Instructor for Platoon Leaders Course Seniors, Echo Company in the summer of 2006 and as a Platoon Sergeant in Golf Company in the summer of

# Parade Reviewing Officer (cont.)

2008. While on AMOI duty, Gunnery Sergeant Sagredo was selected and promoted to the rank of Master Sergeant in November 2008.

After AMOI duty, Master Sergeant Sagredo reported to Third Battalion, Fifth Marine Regiment (3/5) in Camp Pendleton, California. Master Sergeant Sagredo fulfilled the duties as Weapons Company Operations Chief. Upon the battalion's deployment to Sangin, Afghanistan Operation Enduring Freedom 10.2, Master Sergeant Sagredo was assigned to the Embedded Training Team Senior Enlisted Advisor to the battalion. In June 2011, upon the battalion's return, Master Sergeant Sagredo was transferred to the Staff Noncommissioned Officer Academy, Camp Pendleton, California for special duty assignment as a Faculty Advisor, Chief Faculty Advisor to the Advanced Course, and the Staff Non-Commissioned Officer in Charge (SNCOIC) to the Career Course.

In July 2013, Master Sergeant Sagredo was then assigned to Marine Corps Combat Training Center in Twentynine Palms, California. During this assignment, he assumed the billet of Exercise and Control Center Section SNCOIC. Master Sergeant Sagredo was selected to the rank of Master Gunnery Sergeant and frocked in June 2014. Master Gunnery Sergeant Sagredo was then reassigned to Third Battalion, Seventh Marine Regiment in July 2014 as the Battalion Operations Chief.

In January 2016, Master Gunnery Sergeant Sagredo was assigned to Manpower Management Divison, Enlisted Assignments, Combat Arms Branch, serving as the Infantry Unit Leader and Operations Chief MOS Monitor. In March 2019, Master Gunnery Sergeant Sagredo was transferred to Marine Corps Recruit Depot San Diego and to serve as Operations Chief, Assistant Chief of Staff G-3.

His awards include the Silver Star, Navy and Marine Corps Commendation Medal with one gold star in lieu of second award with combat distinguishing device, Navy and Marine Corps Achievement Medal with two gold stars in lieu of third award, and the Combat Action Ribbon with one gold star in lieu of second award.

Master Gunnery Sergeant Sagredo is married to the former Christine Billera and they have five children; Brooklyn, Jake, Daniel, Isabella, and Eva.



## AWARDS

### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that they are number one Marine in their company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

### SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

### PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they're the company high shooter.

### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they're the most physically fit Marine in their company.

### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.**(EX.) PFC\* C. M. COLBURN

### MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

# GRADUATION STAFF

### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General J. L. Morris Chief of Staff Colonel E. R. Sullivan Sergeant Major Sergeant Major A. T. Leal

Parade Reviewing Officer Master Gunnery Sergeant I. Sagredo

### RECRUIT TRAINING REGIMENT

Commanding Officer

Executive Officer

Sergeant Major

Regimental Drill Master

Narrator

Colonel J. W. Jones

Lieutenant Colonel L. S. Woo

Sergeant Major P. F. Agan Jr.

Gunnery Sergeant R. D. Martinez

Staff Sergeant S. H. Harisson

### THIRD RECRUIT TRAINING BATTALION

Commanding Officer
Executive Officer
Sergeant Major
Chaplain
Battalion Drill Master

Lieutenant Colonel C. A. Ashinhurst
Major T. Toalston
Sergeant Major E. D. Ramirez
Lieutenant B. J. McCreanor
Staff Sergeant J. E. Jean

### COMPANY L

Commanding Officer Captain B. A. Deiters
Company First Sergeant First Sergeant N. O. Bautista

### LEAD SERIES

Series Commander Captain S. D. Rhodes
Chief Drill Instructor Gunnery Sergeant D. A. Brinkman

### **FOLLOW SERIES**

Series Commander Captain D. T. Garza
Chief Drill Instructor Gunnery Sergeant A. T. Elisara

### MARINE BAND SAN DIEGO

Band Conductor Chief Warrant Officer 2 A. J. Panos
Drum Major Staff Sergeant E. Reed

### COLOR GUARD

National Color Bearer
Organizational Color Bearer
Rifle Bearer
Rifle Bearer
Sergeant N. T. Tillman
Sergeant F. A. Miranda
Sergeant C. J. Lee
Rifle Bearer
Sergeant I. K. Geiss



SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. A. CARRILLO

DRILL INSTRUCTORS

STAFF SERGEANT J. M. HUFANA

STAFF SERGEANT W. C. BLACKWELL

SERGEANT C. DENIS

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS R. O. ESPINOZASUAREZ (292)

	PLATOON HIGH SHOOTER	PLATOON HONOR GRADUATE		
PRIVATE FIRST CLASS C. J. NAVARETTE (337)		PRIV	PRIVATE FIRST CLASS C. J. CHLOUPEK	
INSTRUCTOR: SERGEANT WASHINGTON		REG	CRUITED BY: SERGEANT C. KULIS	
PVT	L. ACOSTA	PVT	C. J. HOLM	
PVT	O. AMBRIZ	PFC*	N. P. HOVEY	
PVT	C. B. AMBROSE	PVT	K. N. HUGHES	
PFC	M. ARRIAGA	PVT	I. MACIAS	
PFC	C. BAKERVIDALES	PVT	D. C. MANGAN-GELTMAN	
PVT	C. M. BENNIN	PFC	B. K. MARSHALL	
PFC	S. M. BLOOD	PFC	P. S. MARSHALL	
PVT	B. BRAVOGONZLAEZ	PVT	G. MAYTORENA	
PVT	D. A. CALLEROS	PVT	A. MONCADA	
PVT	C. J. CAMPBELL	PFC*	C. J. NAVARETTE	
PFC	D. B. CARLSON	PFC	K. T. NGO	
PVT	J. M. CHAVESMEZA	PVT	M. D. NOVAK	
PVT	D. D. CHILES	PFC	J. PARNJAN	
PFC	C. J. CHLOUPEK	PVT	M. A. PENACASTELLON	
PFC	J. D. CROWDER	PVT	I. PEREZ	
PFC*	R. O. ESPINOZA SUAREZ	PFC	L. RAWLES	
PVT	N. A. FITZGERALD	PFC	N. V. RISTAGNO	
PFC	G. GALINDO	PVT	N. S. RODRIGUEZ	
PVT	J. A. GALINDO	PFC	J. J. ROJAS-BECERRA	
PFC	R. D. GARIBAY	PVT	A. TIRADO-GOMEZ	
PVT	F. GASORE	PVT	D. P. VALADEZ	
PFC	A. A. GOMEZ	PVT	J. A. VEGA	

PVT

PFC

PVT

A. VUONG

T. E. WALES

N. P. WOLFE

E. S. HENDERSON

I. A. HERNANDEZ

K. J. HOLDRIDGE

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT D. O. GUM

DRILL INSTRUCTORS

STAFF SERGEANT J. L. HALL

STAFF SERGEANT E. M. MORENO

SERGEANT G. J. DELONG

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS K. D. BURRELL (292)

TRIVATE FIRST CLASS R. D. BURRELL (292)					
	PLATOON HIGH SHOOTER	1	PLATOON HONOR GRADUATE		
PRIVATE FIRST CLASS E. J. CORTES (343)		I	LANCE CORPORAL M. S. COLLINS		
		RECRUITED BY: STAFF SERGEANT I. WERNER			
PFC	T. M. ALLEN	PFC	M. J. MAXWELL		
PVT	A. M. ANDERSON	PVT	M. S. MCDONALD		
PVT	J. A. BOJORQUEZ	PVT	E. A. MCEVOY		
PVT	L. A. BOTELLOGALVAN	PVT	E. MONTESANTOS		
PFC*	K. D. BURRELL	PFC	J. F. PEREZ		
PVT	E. A. CALDERON	PVT	A. I. POLAHA		
PFC	O. A. CARDENAS	PFC	K. A. POTTERF		
PVT	M. J. CHUNG	PVT	B. K. PRUITT		
PFC	A. E. CISSELL	PVT	L. R. RAY		
LCPL*	M. S. COLLINS	PFC	C. W. REEVES		
PFC*	E. J. CORTES	PFC	C. M. RESENDIZ		
PVT	M. A. COUNTEE	PVT	N. REYES		
PVT	I. M. CURTIS	PVT	C. H. SHADE		
PVT	D. DOMINGUEZ	PVT	L. T. SIMONSON		
PFC	D. C. EARLEY	PFC	M. SINGH		
PVT	M. R. EASON	PVT	N. A. TOMS		
PVT	R. A. FLORES	PFC	C. A. TRACY		
PVT	M. R. FULLER	PFC	J. A. TREVILLIAN		
PFC	A. E. GARCIA	PFC	A. VACAMORALES		
PVT	K. E. GARO	PFC	J. W. VANLEUVEN		
PVT	D. HERNANDEZ	PVT	K. J. VANMANEN		
PVT	C. R. HONSTEIN	PVT	C. E. VILLASSENOR		
PVT	J. A. LOTT	PVT	W. E. WARA		

PFC\*

T. A. WILLIAMS

### SENIOR DRILL INSTRUCTOR

SERGEANT E. GOODWIN

### DRILL INSTRUCTORS

STAFF SERGEANT G. G. ONG

STAFF SERGEANT M. RYAN

SERGEANT D. J. PIERCE

### PHYSICAL FITNESS TEST

PRIVATE T. A. CARY (299)

PLATOON HIGH SHOOTER	PLATOON HONOR GRADU
PRIVATE FIRST CLASS T. A. STOREY (338)	PRIVATE FIRST CLASS M. J. RUS

Meritorious Promotion \*

INSTRUCTOR: SERGEANT WILLIAMS

K. Z. BELL	PVT
J. K. BENYARKO	PFC
C. S. BLEVINS	PFC
J. S. BORTON	PVT
J. J. CAMPOS	PFC

PFC*	J. J. CAMPOS
PVT	J. L. CARDWELL
PFC	T. L. CARTAGENAGARCIA
PVT	T. A. CARY
PFC*	A. P. CHONG
PVT	Z. L. COOPER
PVT	D. A. DERAIMOVALENTINE

PVT PFC

PVT

PFC

PVT

r v ı	Z. L. COOFEK
PVT	D. A. DERAIMOVALENTI
PVT	J. T. FISHER
PVT	J. J. GAMEON
PFC	R. GARCIA JR.
PVT	F. M. GARZA
PFC	A. GONZALEZ
PVT	J. GONZALEZ
PVT	C. C. HANSON
PVT	R. N. HARRIS
PVT	B. R. HIMELICK
PVT	T. L. JACKSON JR.
PVT	R. C. JONES

L. G. LITTLETON III

R. LOYOCHAVEZ

### UATE

PRIVATE FIRST CLASS M. J. RUSSELL RECRUITED BY: STAFF SERGEANT L. JAVON

PVT	L. L. LUA
PFC	K. M. NIXON
PFC	E. M. OMO
PVT	J. C. PALOMO
PFC	S. N. RAMANY
PVT	G. J. REULMAN
PVT	A. R. RODRIGUEZ
PFC	M. J. RUSSEL
PVT	D. SALDANA
PVT	R. E. SCHOFIELD
PVT	H. R. SCRIBNER
PFC*	T. A. STOREY
PVT	D. J. STRALSER
PFC*	C. W. SWEETMAN
PFC	D. N. TAPIA
PVT	S. J. TRAINOR
PVT	M. A. VELASCOMENDOZA
PFC	R. A. VILLAREAL
PVT	A. D. WATTS
PVT	B. R. WILMINGTON
PFC	C. A. WILSON
PVT	D. L. WILSON JR.
PVT	A. C. WOMBLE
	U

PVT

PVT

PFC

PVT

PVT

PVT

PFC

PVT

PVT

PVT

PVT

E. H. GONZALEZ

S. M. HIGGINS

P. L. HINES

D. A. HUNT

C. D. HUSKEY

M. A. JACOBS

A. D. KAUP

M. J. KUHNS

N. L. LIMON

J. LAFONT

B. LOPEZ

T. A. LOPEZ

S. KIM

N. N. IBARRAROGEL

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. J. DEAN

### DRILL INSTRUCTORS

SERGEANT D. J. JACOBY

SERGEANT B. M. NIMPHEY

SERGEANT E. A. RECODER

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. N. CURTIS (299)

PLATOON HIGH SHOOTER PRIVATE FIRST CLASS M. THOMPSON (338) INSTRUCTOR: SERGEANT CHILES		PLATOON HONOR GRADUATE PRIVATE FIRST CLASS S. D. COLBERT RECRUITED BY: GUNNERY SERGEANT M. COTTERMAN		
PVT	R. L. ALLEN JR	PVT	F. R. LUSSIER	
PFC	B. G. ARRESEIGOR	PVT	J. R. LYNDE II	
PFC	J. T. BLANKENSHIP	PVT	S. M. MARX	
PFC*	D. M. BLUMHARDT	PVT	B. A. MOLINAPAEZ	
PVT	C. A. BUSTAMANTE	PVT	A. MORENOMACIAS	
PVT	R. R. CHAMBERLAIN	PVT	M. M. NIEVESMARMOL	
PFC	S. D. COLBERT	PFC	C. OCHOA	
PVT	L. D. COMMANDAY	PVT	E. PEREZ	
PFC	A. N. CURTIS	PVT	B. J. PIMENTEL	
PVT	S. R. DORSETT	PVT	S. M. RINEHART	
PVT	A. L. FITZER	PFC*	P. M. ROBLES	

PVTJ. R. RODRIGUEZ JR. PVT M. ROURA R. J. SANCHEZRAYMUNDO PFC G. J. SNYDER PFC\* M. THOMPSON PVTA. D. TORRES PVTD. A. TOVAR PFC J. J. TOVAR PFC C. R. VALDIVIA JR. PFC R. WALKER PVT T. R. WASSON

R. S. WILKES

PFC\* J. A. WYNNE

Meritorious Promotion \* Meritorious Promotion \*

PVT

PFC\*

A. LUGOPEDRAZA

C. T. MALDONADO

PFC

# Phase II

### PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might



# Phase III & IV

### PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

### Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are veterans. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. TORRESPAGAN DRILL INSTRUCTORS

STAFF SERGEANT E. J. MANIBUSAN JR

STAFF SERGEANT M. PROPECK

SERGEANT C. B. CASTRO

### PHYSICAL FITNESS TEST

PRIVATE I. N. SANDOZ (292)

### PLATOON HIGH SHOOTER PLATOON HONOR GRADUATE PRIVATE B. R. MORALES (348) PRIVATE FIRST CLASS E. A. SANCHEZ

INSTRUCTOR: CORPORAL TOMBLESON

PVT

PFC\*

PVT

PVT

PVT

PVT

L. B. HUTCHENS

S. A. JEFFRIES

# RECRUITED BY: GUNNERY SERGEANT J. RADER

D. E. WIGGLESWORTH

E. C. WILKEN

PVT C. T. JOHNSON L. D. AVALOSGUZMAN M. S. BAYLESS JR. A. J. JONES C. D. BECKER PVT C. P. LARKIN J. A. BIADO PVTW. LIU A. L. BOBB PVTT. M. MANESS J. S. BRAY JR. I. A. MAURICIOESCOBAR T. T. BUI C. D. MCAULIFFI D. M. CARTER B. R. MORALES A. D. CASTILLO PVT G. C. MORRIS A. M. COOLEY PVTK. E. MYERS A. CORDOVA A. R. NAMI J. C. DIAZ B. R. NELSON A. J. EIKENBARY I. I. PARDO PFC J. PAREDES J. G. ESCAMILLA PFC A. N. FICARA PVTA. T. PATRICK S. J. FIELDSPLIEGO M. C. PEARSTON N. A. FLAHERTY C. I. PRIETO D. GALDAMEZ PVTU. RANGEL J. T. GALLION PFC A. F. RIGGS D. GONZALEZ PVTH. P. ROWLEY T. D. GUNTER E. A. SANCHEZ J. A. HALL I. N. SANDOZ PVTM. R. HERBERT K. S. VANTIENEN B. I. HOPSON J. S. WAGNER

PVT

## SENIOR DRILL INSTRUCTOR

GUNNERY SERGEANT D. I. FLEMING

**DRILL INSTRUCTORS** 

GUNNERY SERGEANT S. R. CASE

GUNNERY SERGEANT A. RODRIQUEZ

STAFF SERGEANT T. L. JONES

### PHYSICAL FITNESS TEST

PRIVATE J. S. GONZALEZ (291

### PLATOON HONOR GRADUATE PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS C. C. WHITMEYER PRIVATE A. A. CASTILLO (341) INSTRUCTOR: SERGEANT CICOTTE RECRUITED BY: STAFF SERGEANT J. LUNA

PVT	J. J. AGUILAR	PVT	F. A. HERNANDEZ
PVT	D. E. ALEXANDER	PVT	J. G. JURADO
PVT	E. R. ANDERSON	PFC	J. S. LIECHTY
PVT	C. ARREDONDO	PVT	M. M. LUCAS
PFC	J. ARREGUIN	PVT	J. A. MAHAMOOD
PFC	M. J. BARAJAS	PVT	G. T. MARTIN
PFC	E. A. BARTON	PVT	J. I. MARTINEZ
PVT	D. P. BELMORE	PVT	L. F. MARTINEZGALVAN
PVT	J. BLANCARTE	PVT	J. A. MUNIZ JR.
PVT	R. M. BRUNICK	PFC	J. J. OLIVARES
PVT	A. W. BUTTS	PVT	B. A. ORTEGA
PVT	J. D. CALKINS	PVT	J. R. ORTIZ
PVT	A. A. CASTILLO	PFC*	M. V. PIROTTE
PVT	C. S. CASTRO	PVT	M. E. RECKLEBEN
PFC	J. L. CONWAY	PFC*	J. R. RUDD
PVT	M. B. DEFFENDOL	PVT	E. D. SALINAS
PVT	J. G. ESPINOSA	PVT	O. P. SOBEL
PVT	N. M FORD	PVT	R. G. THACKER
PVT	C. R. GARZA	PVT	R. J. VEENSTRA
PVT	A. J. GELIGA	PVT	A. R. VILLANUEVA
PVT	S. D. GLEASON	PVT	V. A. VILLAVELA
PVT	J. S. GONZALEZ	PFC	S. M. WALTERS
PVT	R. C. GORDON	PFC*	G. A.WERLEY
PFC	T. D. HALL	PVT	D. L. WHITE
PFC	L. F. HERNANDEZ JR.	PFC	C. C. WHITMEYER

Meritorious Promotion Meritorious Promotion 3

# WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation is to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that

are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation is committing Marines to a wide range of scenarios, from

peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems



will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: their determination to overcome any obstacle that stands in their way, fueled by unshakeable honor, courage, and commitment.

# Phase I

### How We Are Doing IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



### PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter

gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.