Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER *

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM *

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

PUBLICATION OF THE ORDER AND OFFICERS CENTER

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn *

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

* PLEASE RISE

Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego", an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General William M. Jurney, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest

company of young men who have succeeded in that challenge. We are here to celebrate with you their twelve weeks. Your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation to include the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character, and values, necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards, and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps; for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD, the San Diego area, and take time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine. I wish a happy stay and safe return home.

Gratefully,

D. R. Kazmier Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

Marine Corps Values

WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Larade Reviewing Officer



Sergeant Major

MIKE LANPOLSAEN

UNITED STATES MARINE CORPS

Sergeant Major Lanpolsaen was born in March 1969 in Thailand. He graduated from Murphy High School, North Carolina, and enlisted in the Marine Corps on October 16, 1989. Upon completion of recruit training as honor graduate and being meritoriously promoted, Sergeant Major Lanpolsaen attended Basic Combat Engineers School

at Camp Lejeune, N.C. There he graduated with honors and was meritoriously promoted and assigned to Company B, 3d Combat Engineer Battalion, 3d Marine Division, for duty as a combat engineer. From October 1990 to March 1991, he was attached to MAGTF 4-90 and participated in security operations in the Republic of the Philippines. While at 3d CEB, he was meritoriously promoted to corporal and participated in Operation Fiery Vigil in the Philippines for humanitarian assistance, disaster relief and clean-up operations during the Mount Pinatubo, volcano eruption.

Sergeant Major Lanpolsaen was transferred to Company C, 2nd Landing Support Battalion, for duty as a shore party engineer from July 1992 to October 1995. While at 2nd LSB, he was selected as NCO of the quarter and participated in Operation Ocean Venture 93 in Puerto Rico. He was later meritoriously promoted to sergeant and deployed to Norway for cold weather training for Operation Strong Resolve 95.

Upon reenlistment, Sergeant Major Lanpolsaen reported to Marine Corps Recruiters School. He graduated in the top 10 percent with academic honors, and was assigned to Recruiting Station Jacksonville, Florida. In March of 1998 he was promoted to staff sergeant and was serving as a canvassing recruiter. After a successful tour from recruiting duty, Sergeant Major Lanpolsaen was assigned to Combat Service Support Group 3, 3d Force Service Support Group. While there he participated in operations on Okinawa, in Korea, Australia, and Thailand. He was promoted to gunnery sergeant on 1 November 2001.

In January 2002 he was assigned to Marine Corps Engineer School, where he served as a demolitions instructor at Basic Combat Engineer, Combat Engineer Officers Course, and Combat Engineer NCO's course. There he was selected as Instructor of the Quarter and Instructor of the Year in 2003.

Parade Reviewing Officer (cont.)

In April 2005 Sergeant Major Lanpolsaen reported to 3d Battalion 7th Marines, 1st Marine Division in Twentynine Palms, California. In September 2005, he deployed to Ramadi, Iraq, for OIF 04-06. Upon returning from Iraq in April, 2006, he was reassigned to Weapons Company. He deployed again with 3/7 to Ramadi from April to November 2007 and later participated in Operation Foal Eagle in March 2008 in the Republic of Korea. In April 2008 Sergeant Major Lanpolsaen reported to Support Company, Combat Service Support Group 3 and deployed with the battalion in November 2008 to May 2009 to Helmand Province, Afghanistan in support of OEF with SPMAGTF-A. He was promoted to his current rank in March 2010 and reported to 3d Intelligence Battalion, III MHG, III MEF. In April 2013, he transferred to Combat Logistics Regiment 35, 3D Marine Logistics Group and was assigned as the regiment sergeant major. In January 2015, Sergeant Major Lanpolsaen was slated and transferred to the office of the Inspector General of the Marine Corps.

Sergeant Major Lanpolsaen personal decorations includes the Legion of Merit, Bronze Star Medal with combat "V", Meritorious Service Medal with a gold star, Navy and Marine Corps Commendation Medal with two gold stars, Navy and Marine Corps Achievement Medal with a gold star, Military Outstanding Volunteer Service Medal, and Combat Action Ribbon with a gold star.



AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade. (EX.) PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

> -Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General Ryan P. Heritage

Chief of Staff Colonel Iim G. Gruny

Sergeant Major Sergeant Major Devon A. Lee Sergeant Major Mike Lanpolsaen Parade Reviewing Officer

RECRUIT TRAINING REGIMENT

Commanding Officer Colonel Daniel R. Kazmier Executive Officer Lieutenant Colonel C. Kroll Sergeant Major Sergeant Major M. R. Chabot Regimental Drill Master Staff Sergeant C. A. Gray Narrator Staff Sergeant C. A. Malveaux

THIRD TRAINING BATTALION

Lieutenant Colonel D. A. Becker Commanding Officer Executive Officer

Major D. A. Louie

Sergeant Major Sergeant Major G. L. Vega Lieutenant B. J. McCreanor Chaplain

Battalion Drill Master Gunnery Sergeant A. D. Ansley

COMPANY M

Commanding Officer Captain R. M. Kovach Company First Sergeant First Sergeant J. A. Alvarez

LEAD SERIES

Series Commander Captain T. S. Engel

Chief Drill Instructor Staff Sergeant T. E. Hornsby

FOLLOW SERIES

Captain J. V. Parales Series Commander Chief Drill Instructor Staff Sergeant J. D. Mckinnon

MARINE BAND SAN DIEGO

Enlisted Conductor Gunnery Sergeant I. Dempsey Drum Major Sergeant L. Devalder

COLOR GUARD

National Color Bearer Organizational Color Bearer Rifle Bearer

Rifle Bearer

Sergeant B. M. Hall Sergeant W. Baskerville

Sergeant C. T. Star Sergeant C. L. Hayes

SENIOR DRILL INSTRUCTOR

PLATOON HIGH SHOOTER

STAFF SERGEANT B. L. BABB

DRILL INSTRUCTORS

STAFF SERGEANT R. S. BOEHRINGER

SERGEANT P. GARCIA

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS C. E. MAYNOR (296)

PLATOON HONORMAN

PLATOON

STAFF SERGEANT B. D. BOWERS **DRILL INSTRUCTORS**

SENIOR DRILL INSTRUCTOR

PLATOON

STAFF SERGEANT R. BAJO STAFF SERGEANT E. SEPULVEDA STAFF SERGEANT I. HUTCHINS

PHYSICAL FITNESS TEST

PRIVATE V. A. AVILAPARTIDA (284)

PRIVATE FIRST CLASS I. M. FLORES (334) PRIVATE FIRST CLASS K. S. BAUER RECRUITED BY: INSTRUCTOR: COPORAL I. DOUGLAS STAFF SERGEANT I. HOOD A. AGUILERA C. A. LAPIDUS I. F. ALARCON PFC C. LOPEZ I. LOPEZ K. T. ALLISON PFC B. E. ANDERSON PFC L.MACEDO IR V. A. AVILAPARTIDA PFCM. J. MANCUI I. C. BANOS PVT M. A. MANOBANDA PVT K. S. BAUER S. MARTINEZ B. S. BOLIN IR PVT N. A. MESSLER R. A. BORJAS JR PVT C. C. MONSIVIAS R. D. BRYANT PVT K. L. MUNOZ D. W. CAIN PVT I. M. NAVARRO M. A. CARLOS PVT S. M. NEPOMUCENO O. G. CASTANEDADOVAL PVT D. A. OROZCO I. A. CUEVASFARIAS PVT I. PEREGRINATELLEZ I. DELEONARRIAZA PVT D. I. PRUITT E. DIAZ PVT H. K. RADLEY

PLATOON HIGH SHOOTER PLATOON HONORMAN

PFC PFC PFC* PVT PVT PFC PVT PFC PVT PFC PFC PFC PFC PFC* PFC PFC R. T. DICKENS PVT S. S. RAMIREZPIMENTEL PVT J. R. ENGLAND PFC C. A. REEVES I. M. FLORES J. J. RIVASFLORES PFC PVT PFC D. T. FORD PFC H. H. RODRIGUEZ IR. PFC A. M. FRENES PVT C. A. ROHE PVT U. GALICIABONILLA PFC K. A. ROMBACH PVT N. D. GARRISON PVT M. I. ROMEROFLORES J. M. GILBERTSON PVT PVT T. S. RYNNANEN PVT I. A. GOMEZ PFCC. M. SANDERS PVT G. GONZALEZ PVT I. L. SMITH PVT A. GUERRERO PVT E. A. SOLIS PFC* C. D. GUTIERREZ PVT M. J. STOLBA PVTG. H. HAYES PVT C. I. STUART PFC* M. A. HERMAN PVT I. C. TRUGUEIRO PVT D. E. HILL PFC S. C. TUTT PVT L. M. HOLBERT PFC L. D. UY PVT C. W. HUFF PFC I. X. VANG PVT G. IPATZI PVT T. T. VO PVT D. S. IRVIN PFCH. T. VORWALLER PVT C. I. IRWIN C. A. WHITEMAN PVT PVT Z. L. JARZOMBEK N. G. WRIGHT PFC PFC* C. A. JAYNE PFCJ. A. ZAVALETA

PVT

Meritorious Promotion 3

E. ZAZUETA III

SENIOR DRILL INSTRUCTOR STAFF SERGEANT I. GARCIA

DRILL INSTRUCTORS

STAFF SERGEANT S. G BRIDGES

SERGEANT N. MILONE

SERGEANT D. RUIZ

PHYSICAL FITNESS TEST

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS Z. M. ROGERS (335)

INSTRUCTOR:

K. S. ACKERNECHT

PVT

PFC

PVT

PFC

PVT

PFC

PVT

PFC

PFC

PFC

PVT

PFC

PVT

J. D. LUCAS

PFC*

PRIVATE FIRST CLASS J. W. PETERS (300)

PLATOON HONORMAN PRIVATE FIRST CLASS N. L. PETTY

PVT

PVT

PVT

PVT

PVT

PFC

PVT

PVT

PFC*

PFC*

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PVT

PFC

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PFC

PFC

PVT

PVT

PVT

PVT

PFC*

RECRUITED BY: GUNNERY SERGEANT I. I. MORENO STAFF SERGEANT I. C. OTERO M. C. MARR

C. T. ANGUIANO PVT C. L. MCCRAY J. S. ARIAS PFC Z. T. MCKENZIE M. BALDERASALVARADO K. B. MIRACLECHRIST PVT J. C. BANNISTER PVT J. O. MITCHELL JR. A. E. BARBER PVT G. A. MOEN

B. D. BARRET PFC R. J. MONTIELALCARAZ I. T. BORUNDA PFC M. T. MORGAN E. L. BRIGGS PVTD. A. MOWRER PVT C. P. BROWN C. D. NELSON C. M. BUSCAGLIA PVT D. P. NEYLON

K. K. BUSEKROS PVT J. D. OBRERO PVT I. I. CASE J. R. PARRA M. L. COSGROVE PFC* J. W. PETERS PFC* N. L. PETTY S. A. COX O. CUELLAR PVT D. J. PIKE

I. C. DEAN PVTR. G. PULLMAN E. S. DIEMLER PFC D. C. REED R. L. ENGLAND IR PFC* D. G. ROARK I. I. ESCARSEGA JR. PVTB. F. ROENNE S. GARDUNO PFC* Z. M. ROGERS

R. A. GONZALEZ PFC B. A. RUIZ F. G. GUTIERREZ PVT J. SAAVEDRA JR S. M. HAMM PFC E. R. SCHMITT J. W. HAZELGREN PVTD. . SILVA M. M. HEAPS PFC W. G. SOLOWSKI PVT J. D. HORN J. B. SPARER

Z. D. HULTGREN PVTA. L. STIDHAM I. JAHENGARCIA PVTD. K. STROME PFC J. K. JENSEN J. C. THACKER F. T. JONIEC PFC D. THAO PFC* P. A. KAMINSKI M. S TRIPLETTTHOMAS

A. KATRYCHUK PFC J. H. TURRELI B. N. KLIRONOMOS PVT P. M. WALLACE PFC A. C. LEOTA M. S. WATHEN M. C. LEWIS PFC T. J. WATSON J. M. LIN PVT A. R. WHISENANT C. D. LOTT PVTA. T. WHITE D. J. LOZEAU PFC A. ZSARNOVSZKY

SENIOR DRILL INSTRUCTOR STAFF SERGEANT T. M. VAN DAM DRILL INSTRUCTORS

STAFF SERGEANT C. J. TORRES

STAFF SERGEANT E. WILLIAMS STAFF SERGEANT C. P. RABAUT

PHYSICAL FITNESS TEST

PRIVATE G. R. PRINSEN (289)

PRIVATE G. R. PRINSEN (289)						
PLATOON HIGH SHOOTER		PLATOON HONORMAN				
PRIVATE J. H. VOWELL (333)	PR	PRIVATE FIRST CLASS S. C. HOENISCH				
INSTRUCTOR:		RECRUITED BY:				
SERGEANT B. ROBINSON		SERGEANT B. ORONA				
L. J. ADAMS	PFC	C. C. PEEL				
M. R. AGUILAR	PFC	I. M. PENA				
A. J. ALBRIGHT	PVT					
S. C. BACA	PVT	A PRIETO				
A. J. BALDERAS	PVT	G. R. PRINSEN				
B. L. BRYANT						
A. L. BUHL	PVT PVT	T. E. RAMOS				
J. D. BURESH	PVT	T. L. REIL				
S. W. BURGERS	PVT	D. L. REYNOLDS				
C. J. COLGAN	PFC	G. J. RIVERA				
K. R. COLLADO	PVT	J. B. RODRIGUEZ				
K. J. FREED	PVT	E. J. RODRIGUEZ				
K. L. FUENTES	PVT	A. RODRIGUEZSANCHEZ				
S. R. GONZALES	PFC	A. J. ROJAS				
G. D. HANKS	PFC	T. A. SAMPSON				
J. M. HEESACKER	PFC	R. SANCHEZ				
E. O. HERNANDEZ	PVT	K. W. SANDBERG				
E. HERNANDEZ	PFC	B. M. SCOTT				
S. N. HERTZ	PFC	E. J. SIBELLE				
S. C. HOENISCH	PVT	S. J. SILBER				
T. C. HUMPHREY	PFC	J. M. SIMMONS				
K. M. HURLEY	PFC	J. T. SNAVELY				
J. A. IRISH	PVT					
J. L. LAWRENCE	PVT	M. R. SPANG				
V. R. LAWSSPENCER	PVT	J. J. TASI				
J. J. LECHNER	DITT	I E TEDDADO				
A. J. LOPEZ	PVT	S. J. THORMAN				
B. E. LOUDER	PFC	A. B. TOLBERT				
C. M. MARSH	PVT	M G TOLER				
D. R. MARTINEZ	PVT	A. B. TOMPKINS				
D. C. MARTINEZ	PVT	J. E. TRIMBLE				
J. MAURO	PVT	C. A. TRINIDAD				
A. L. MEEKS	PFC*	T. J. TROTTER				
V. MEZA	PVT	J. A. TROUTMAN				
N. W. MITCHELL	PVT	G. A. TRUJILLO				
E. A. NEILIPINSKI	PFC	I. TYLERRUBIO				
D. S. OLEYTE	PFC*	D. A. VASSAR				
J. ORENGOCOTTS	PVT	J. H. VOWELL				
J. A. PACHECO	PVT	H. S. WEISS				
J. 1.1. 11.10111100	PFC	J. L. WELLS				
	DI VII	D.D. TATTA T.D.Y.				

PRIVATE A. VALENCIA (334) PRIVATE FIRST CLASS A. S. HUFF INSTRUCTOR: RECRUITED BY: SERGEANT J. A. JOAQUIN SERGEANT TWOBULLS K. A. ALVARADOFERNANDEZ PVTC. R. MAULDEN PFC A. ALVAREZ PFC C. E. MAYNOR PVT PVT C. A. ANDEXLER B. L. MCCALE PVT T. A. BLAIR PFC M. W. MCCULLOUGH PVT W. E. BROWN PVT M. J. MCNAMARA PVT P. I. BRINKHAUS PVT I. W. MCRORYJOHNSON PFC PVT D. A. MELARA T. A. CALHOUN PFC N. L. CALIXORTIZ PVT B. C. MICHAELSON PVT C. A. CASIDAY PVT A. J. MOORE E. CHAVEZ JR PVT PFC M. C. NAGURSKI PFC T. S. CHRISTENSEN PFC X. A. NUNEZ PVT S. S. COST PVT D. OWENS IR PFC: J. C. DANIELS PFC C. A. PALMER PVT E. O. DAVIS PVT L. L. PARMAN PVT J. K. DAVIS JR PFC T. J. PEREA PVT T. L. EICKMAN PFC M. N. PEREZ PVT I. FAVRE PVT L. C. POAG PVT C. I. FLORES PVT T. C. POND A. O. RANGEL PVT N. B. FRANCO PVT C. I. RICHARDS IR PFC A. GALAVIZ JR PVT C G RIVERACARRILLO PFC M. C. GALVAN PVT PVT T. L. GENTRY JR. PVT M. R. ROMERO PFC* A. GOMEZ PVT G. ROSALES PVT M. A. GRAHAM PVT D. I. RUIZ PVT PFC D. I. RUSSELL C. N. GUTIERREZ PVT PVT C. SANCHEZ M. HALL PVT PVT D. K. SATTER J. I. HAUFFEN PFC* R. S. HAY PFC N. A. SINGLETON PVT PFC A. E. SMITH B. R. HILL PVT PVT E. D. SMUDZINSKI K. G. HOLM PVT PVT S. M. HOWARD A. E. STEPHENS PVT W. B. STEWART PFC* A. S. HUFF PVT D. G. STROUD PFC J. L. IMHOLTE PVT R. W. JACOB PFC* B. C. TIDWELL PVT T. S. JOHNSON PVT R. L. TURNER PVT P. I. IOLLIFF PVT A. VALENCIA PVT R. IUNCORUBIC PVT S. E. VERDUGO IR PVT D. M. KELLEMS PVT W. N. WEINBRECHT

PFC

PVT

A. L. WILLIAMS

PFC

A. M. LAMBERT

D. L. LAMINACK JR

R. ZEIDI

Meritorious Promotion 3 Meritorious Promotion 8 Meritorious Promotion

P. E. WHALEY

PFC

PFC

PFC

C. R. LAZARO

C. R. LYONS

A. Y. LEE

Phase II

PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT L. B. WILLIS

DRILL INSTRUCTORS

STAFF SERGEANT B. J. BIRCHFIELD STAFF SERGEANT C. B. BROWN SERGEANT T. O. SMITH

PHYSICAL FITNESS TEST

PRIVATE D. J. ARD (290)

PLATOON HONORMAN

D. D. TUIĂLUULUUSPADINI

I. I. VIDALFLORES

D. L. ZAVALA

PLATOON HIGH SHOOTER PRIVATE FIRST CLASS J. CONTRERAS JR (340) LANCE CORPORAL D. E. HALBROOK INSTRUCTOR: RECRUITED BY: SERGEANT L. ABDELAZIZ SERGEANT J. L. PLATERO J. A. ACOSTA J. R. JOHNSON

PFC I. J. AGUIRRE S. A. JOHNSON PFC* R. C. AHUMADA Z. A. JONES PVT M. A. ARANDASANTOS PFC PVT N. C. KILLIAN D. J. ARD A. C. LEE PFC I. Ă. AYALA PVT B. I. LEMIRE PVT A. BAHENA PVT J. B. LOPEZ B. L. BARGEF PVT D. J. MADRIGAL **PVT** M. M. BERCIER PVTA. H. MALAGAMBA R. B. BRUCE PVT C. E. MANGA J. A. CAMPOSSILVA J. . MARTINEZ PVT C. CASTILLO PVT R. O. MARTINEZ B S. MITCHELL A. CASTROURRUTIA **PVT** I. I. CHAIDEZSANTOYO PVTM. S. MONROY PVT W. CHEVEZ IR. PFC E. E. MONTAGUI **PVT** J. H. CHIA J. MONTELONGO I. CONTRERAS IR PVT . P. MORALES PFC* M. E. CORDERŎ PVT J. B. MORALES PVT PFC T. E. CROFFORD PVT A. Z. MUNOZ L. F. CRUZ PVT A. R. ORTEGA PVT S. M. DANIELS PVT N. E. ORTEGA D. L. DARLING N. P. PARISOT PVT A. V. DEAN J. PEREZMARTINEZ PVT PVT C. R. DELOSSANTOS PVT I. D. PITZER PVT A. A. DIAZ I. J. RAMOS PFC* J. S. DOUGLAS A. D. RICHARDS PVT PFC R. T. ETHRIDGE PVT A. J. RISTOW PVT A. T. FRIOU PVT A. RODRIGUEZ G. FRYE PVT M. H. ROGERS PVT N. GARCIA PVTI. D. ROMO I. C. GONZALES PVT S. M. RYAN R. M. GONZALES J. W. STEPHENSON PVT O. GONZALEZ III M. D. STEWART PFC S. GONZALEZ PVTA. D. STUBBLEFIELD D. J. GUTIERREZ JR PVTI. C. SUMPTER E. A. GUTIERREZ PVT L. SUTTON LCPL* D. E. HALBROOK PFC A. TASKAEV C. K. HARVEY PFC J. A. TETEAK M. T. TRUJILLO G. T. HELOU PVT

PVT

PVT

R. HELTON

O. HERNANDEZ JR.

N. A. HERRERA

G. M. HUNLEY JR

SENIOR DRILL INSTRUCTOR STAFF SERGEANT I. N. ROSS

DRILL INSTRUCTORS

STAFF SERGEANT M. A. MONTANO STAFF SERGEANT M. OROSCO STAFF SERGEANT I. J. HART

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS G. I. CARRILLO (292)

PLATOON HIGH SHOOTER PLATOON HONORMAN PRIVATE FIRST CLASS G. I. CARRILLO PRIVATE FIRST CLASS R M MESA (336)

PKI	VATE FIRST CLASS R. M. MESA (336) INSTRUCTOR:	PK	RECRUITED BY:
	SERGEANT J. M. LAMBERT		SERGEANT D. T. CINTRON
PFC*	E. O. AJALA	PVT	S. A. GREENE JR.
PVT	R. ALONSO JR.	PVT	J. A. GUTIERREZ
PVT	D. A. AMORE	PFC	M. M. HAAS
PVT	D. L. ANDERSON	PVT	B. C. HARRISON
PFC	J. M. ARNEY	PVT PFC	A. KUCERA
PFC	L. J. AVALOS	PVT	N. A. KUYKENDALL
PVT	A. AYALAVALENTIN	PVT	A. LAGUNESMENDOZA
\mathbf{p}_{UT}	I P PADNES	PFC	B F LEON
PVT	Z. T. BENDER	PVT	N. K. LESCANEC
PVT	R, BERMUDEZ	PFC*	J. B. LEWIS
PVT PFC	C. W. BILGRIEN	PVT PVT	R. A. LOVE
PFC	M. A. BISHOP	PVT	R. J. MENDEZ
PVT	Z. J. BLANKENSHIP	PFC	A. MENDOZA
PVT	M. G. BOLLMAN	PFC	R. M. MESA
PVT PVT PFC	K. A. BOYD	$\mathbf{D}VT$	A T MONTANA
PFC	M. A. BISHOP Z. J. BLANKENSHIP M. G. BOLLMAN K. A. BOYD S. M. BRYANT	PVT	B. E. NOWAK
PFC	G. J. BUCK	PVT	D. L. NUNN
PFC	B. B. BUITRON	PFC PVT	B. J. PAUL
PVT	A. CANDIEAS	PVT	H. A. RAMIREZ
PFC*	S. M. CARDINALI	PVT	R. RAMOS
PFC*	G. I. CARRILLO	PVT	G. REIMER
\mathbf{p}_{VT}	R. A. COLINDRES	DXTT	C T DICE
PFC	B. CONDE	PVT	M. A. RIVERAZAMBRANA
PVT	M. G. COSME	PVT	J. A. RODRIGUEZ
PVT PFC	B. D. CRAIN	PVT	C. M. RODRIGUEZ
PFC	O. CRUZRAMIREZ	PFC	A. J. ROMERO
PVT	K. P. DANGLER	PFC*	K. N. RUSSELL
PVT	S. D. DANLER	PVT	A. SALAS
PVT PVT	M. S. DARNELL	PVT	D K SAUNDERS
PVT	D. R. DELARYE	PVT	W. J. SELLEK
PVT	D. R. DELLERT	PVT	K. C. SEVERNS
PVT	C. J. DIMES	PVT PVT	C. R. SHROUT
PFC	J. A. DUENAS	PVT	M. T. SMITH
PVT	T. R. DUNNING	PFC	
PFC	J. M. ESPARZA	PVT	H. T. WHITE
PFC	K. ESPARZA	PVT PVT	I. J WILLIAMS
PFC	N. ESPERICUETA	PVT	M. D. WILLIAMS
PVT	F. FERREL	PVT	J. E. WILSON
PFC	J. G. FORGIANI	PVT	
PVT	B. K. FRAKES	PVT	M. R. ZAVALA

Meritorious Promotion * Meritorious Promotion *

S. W. GOULDEN

Why The Transformation?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force

that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational



and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

Phase I

How We Are Doing It.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.