## Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



## SEQUENCE OF EVENTS

BAND SERENADE

Chaplain's Prayer \*

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM \*

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn \*

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

\* PLEASE RISE

## MARINE CORPS RECRUIT DEPOT

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego", an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

## The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General Ryan P. Heritage, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of young men who have succeeded in that

challenge. We are here to celebrate with you their twelve weeks. Your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation to include the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character, and values, necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards, and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps; for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD, the San Diego area, and take time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine. I wish a happy stay and safe return home.

Gratefully,

D. R. Kazmier

Colonel, U.S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## Marine Corps Values

### WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

### HONOR

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

### COURAGE

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

### COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



# Parade Reviewing Officer



SERGEANT MAJOR SCOTT D. GRADE

United States Marine Corps Resrves (Ret.)

Sergeant Major Scott D. Grade enlisted into the Marine Corps on 16 June 1990 and was subsequently shipped to Recruit Training at MCRD San Diego on 16 July 1990, where he was a member of Fox Company, Second Recruit Training Battalion. Private Grade was meritoriously promoted to Private First Class at the completion of recruit training.

Upon Completion of Marine Combat Training, Private First Class Grade volunteered to give up the MOS of 0311 and move into the new MOS of 1833, Assault Amphibian Vehicle Crewman. After completion of 21 days of schooling, he was assigned to Combat Replacement Company 17, where he was trained as a 0311 in support of the Gulf War. After the Gulf War, Private First Class Grade joined Bravo Company, Third Assault Amphibian Battalion. He participated in a West Pac Float from January 1992 until July 1992. Upon Returning, Lance Corporal Grade volunteered to join the brand new Mobility-Counter Mobility platoon where he participated in CAX 01 and CAX 02 from September to November 1992, before volunteering to join Echo Company 3rd AABN in Okinawa for a six month UDP. During this period, Lance Corporal Grade was promoted to Corporal on 1 January 1993. Upon arrival back in the United States Corporal Grade volunteered for the Fleet Assistance Program where he was the NCOIC of the brand new MOUT Facility from July 1993 to July 1994. During this time period, he was promoted to Sergeant on 1 January 1994. Upon returning back to 3rd AABN he was assigned to Echo Company as Headquarters Section Leader for West Pac Deployment from October 1994 to April 1995. Sergeant Grade participated in operation United Shield where he earned his first Combat Action Ribbon, and his first Navy and Marine Corps Achievement Medal.

After Returning from West Pac, Sergeant Grade was assigned to Assault Amphibian Schools Battalion. During this time, he served as Crew Chief, Podium Instructor, and Platoon Sergeant. Sergeant Grade was promoted to Staff Sergeant on 1 July 1997.

On 1 April 1998, Staff Sergeant Grade received orders to Drill Instructor School Class 3-98 where he graduated as one of the Honor graduates. He did his tour with Lima Company Third Recruit Training Battalion, and served one year as a MCIWS/MCITWS at the Depot swim tank.

In July 2001, Staff Sergeant Grade was reassigned to Bravo Co. 3rd AABN where he served as Platoon Sergeant for Third Platoon. Staff Sergeant Grade was promoted to Gunnery Sergeant on 1 October 2001. Gunnery Sergeant Grade deployed with Bravo Co. in June 2002 to Okinawa Japan. At this time, his Platoon was attached to BLT 2/4, in support of the 31st MEU. He spent the following 12 months doing various operations in the III MEF area of operations. Upon his return to CONUS, he was assigned as Company 1stsgt for Bravo Company for two months and then was assigned as the Headquarters and Service Company First Sergeant, Third Assault Amphibian Battalion.

# Parade Reviewing Officer (cont.)

Upon being selected to First Sergeant in December 2004, he was assigned to Echo Company, 2d Battalion, 4th Marines as the Company First Sergeant. From January 2005 to December 2005, he was attached to the 31st MEU, Okinawa, Japan doing various operations in III MEF area of operations. Upon return to CONUS, First Sergeant Grade was assigned to Headquarters and Service Company 2/4 as Company 1stSgt. He participated in OIF 02-07 from November 2006 to April 2007, where he earned his second Combat Action Ribbon. First Sergeant Grade also served as the BLT Sergeant Major for 7 weeks during the unit's deployment to Iraq.

In July 2007, First Sergeant Grade was assigned to I&I Staff, Company D, 4th Tank Battalion 4th MarDiv as the I&I First Sergeant where he conducted over 450 funerals and 8 Casualty Assistance Calls along with many Toys for Tots events.

On 23 March 2009, First Sergeant Grade was promoted to the rank of Sergeant Major. He was then assigned to MACS-23, MACG-48, 4th MAW in Aurora, Colorado on 18 April 2009 to be the Site-Support Sergeant Major, where he conducted over 700 funerals and 30 Casualty Assistance Calls along with many Toys for Tots events. He was also hand selected by the 4th MAW Sergeant Major to be the Senior Enlisted Leader for 10 Commanding General Inspections throughout the 4th MAW.

On 18 November 2011, Sergeant Major Grade was assigned to Marine Unmanned Aerial Vehicle Squadron 2 (VMU-2), Marine Air Control Group 28 (MACG-28), 2D MAW as the Squadron Sergeant Major. Sergeant Major Grade participated in OEF 12.1 and 12.2 from April 2012 until October 2012, where he served as the Air Combat Element Sergeant Major at Camp Dwyer and also as the Senior Enlisted Marine aboard the camp.

On 14 February 2013, Sergeant Major Grade was assigned to Marine Wing Headquarters Squadron 2 where he served as the Squadron Sergeant Major.

On 9 May 2014, Sergeant Major Grade was assigned as Marine Air Control Group-28 SgtMaj where he served as the Group SgtMaj.

On 19 May 2016, Sergeant Major Grade was assigned as Marine Corps Installations- East, Marine Corps Base Camp Lejeune SgtMaj.

On 5 January 2018, Sergeant Major grade was transferred to Marine Forces Reserve/Marine Forces North to serve as the Force Sergeant Major.

Current Personal Decoration - 3 Meritorious Service Medal, 3 Navy Commendation Medals, 2 Navy Achievement Medals, 2 Combat Action Ribbons and other campaign awards.

### AWARDS

### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

### SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

### PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade. (EX.)** PFC\* C. M. COLBURN

### MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

## GRADUATION STAFF

### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General Ryan P. Heritage

Chief of Staff Colonel Jim G. Gruny

Sergeant Major Devon A. Lee

Parade Reviewing Officer Sergeant Major Scott. D. Grade (Ret.)

### RECRUIT TRAINING REGIMENT

Commanding Officer Colonel Daniel R. Kazmier
Executive Officer Lieutenant Colonel S. K. Howard
Sergeant Major Sergeant Major M. R. Chabot
Regimental Drill Master Staff Sergeant J. A. Gray
Narrator Staff Sergeant C. A. Malveaux

### THIRD TRAINING BATTALION

Commanding Officer Lieutenant Colonel D. H. Webster

Executive Officer Major D. A. Louie

Sergeant Major G. L. Vega Chaplain Lieutenant J.D. McCreaner Battalion Drill Master Gunnery Sergeant A. Ansley

### **COMPANY L**

Commanding Officer Captain P.M. Shuman Company First Sergeant First Sergeant S. Jones

### LEAD SERIES

Series Commander Captain K.P. Wiles
Chief Drill Instructor Staff Sergeant B.L. Wade

### **FOLLOW SERIES**

Series Commander Captain K.K. Larson Chief Drill Instructor Staff Sergeant C. Rosales

### MARINE BAND SAN DIEGO

Enlisted Conductor Corporal J. E. Tutor Drum Major Sergeant L.T. Devalder

### **COLOR GUARD**

National Color Bearer Sergeant B. M. Hall
Organizational Color Bearer Sergeant G.M. Starr
Rifle Bearer Sergeant C.L. Bates
Rifle Bearer Sergeant T.W. Baskerville



### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT Z. C. RICHARDSON

### **DRILL INSTRUCTORS**

STAFF SERGEANT B. R. AYERDIS STAFF SERGEANT R. C. CALVAR STAFF SERGEANT E. J. MANIBUSAN

### PHYSICAL FITNESS TEST

PRIVATE E CAMACHO (299)

# 325°

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. TORRES

### DRILL INSTRUCTORS

STAFF SERGEANT A. L. FISHER STAFF SERGEANT P. K. ARMSTRONG STAFF SERGEANT M. SAN NICOLAS STAFF SERGEANT J. L. COFFEY

### PHYSICAL FITNESS TEST

PRIVATE A. H. REHMANN (284)

PRIVATE E. CAMACHO (299)				FRIVALE A. H. REHMANN (204)				
PLATOON HIGH SHOOTER PRIVATE FIRST CLASS N. T. ERICKSON (334) INSTRUCTOR: SERGEANT A. M. EDWARDS		PLATOON HONORMAN PRIVATE FIRST CLASS K. A. BOATENG JR RECRUITED BY: GUNNERY SERGEANT J. P. LEAL		PLATOON HIGH SHOOTER PRIVATE FIRST CLASS I. GLENN (331) INSTRUCTOR: SERGEANT J. M. STORCH		<b>PLATOON HONORMAN</b> PRIVATE FIRST CLASS L. M. BRABEC RECRUITED BY: STAFF SERGEANT H. D. ERTZ		
PVT	T. J. ALLEN	PFC*	K. J JOHNSON	PVT	B. ALCIVARCASTANON	PFC*	N. A. JOHNSONYANEZ	
PFC*	T. P. ALLMON	PFC	A. S. KIM	PFC	J. N. AMADOR	PVT	A. H. KLEIN	
PVT	D. D. AMANI	PVT	E. G. KLASSEN	PVT	T. E. AMERY	PVT	D.L. LAWS	
PVT	T. S. BALL	PVT	S. R. LEAL	PFC	M. A. ANDARABRACAMONTE	PVT	J. A. LEDESMA	
PFC	I. D. BALLARD	PFC	J. LEE	PFC	E. J. ARANCIBIA	PVT	A. E. LINDQUIST	
PVT	E. C. BALTHROP	PVT	J. I. MACIAS	PFC	N. A. ARRIAZAHERNANDEZ	PVT	J. C. LYSAGHT JR	
PVT	M. A. BASTAIN JR	PVT	C. S. MANESS	PFC	S. M. BASSMAN	PFC	J. T. MARTINEZ	
PFC	J. W. BAUM	PVT	J. D. MARSHALL III	PVT	J. M. BENAVIDEZ JR	PVT	N. T. MCINTYRE	
PVT	C. D. BELL	PVT	M. M. MAYS	PFC	C. B. BOWEN	PVT	D. G. MEREDITH	
PFC	K. A. BOATENG JR	PVT	J. S. MCKAY	PFC*	L. M. BRABEC	PVT	R. MIRAMONTESCASTANEDA	
PFC	G. D. BULANADI	PFC	E. A. MEACHAM	PVT	A. BUELNA	PFC	K. A. PANAMENO	
PVT	E. CAMACHO	PVT	N. A. MONDRELLA	PVT	H. CALDERON JR	PFC	H. C. PAREDESRUIZ	
PVT	G. CAMACHO	PVT	N. R. MURDOCK	PFC	C. D. CASCO	PVT	J. N. PARK	
PVT	G. B. CAMACHO	PVT	C. R. MUSSELMAN	PVT	J. H. COCKRELL	PVT	C. Z. PETRIE	
PVT	J. A. CHAPUT	PVT	D. C. OBRIEN	PVT	I. D. COLEMAN	PVT	E. A. RADCLIFFE	
PFC*	R. C. CORY	PVT	Z. D. OBRZUT	PVT	J. R. COZART	PVT	A. H. REHMANN	
PVT	C. I. CRUZ	PVT	A. OLIVARES	PVT	C. E. DIVINE	PVT	G. R. RODRIGUEZ	
PVT	W. O. DEAN	PFC	C. OLVERA	PFC	B. S. EDWARDSCARPINTERI	PVT	M. A. SALAS	
PFC	G. DIAZ JR	PVT	S. G. RUIZ	PVT	A. GALVAN	PVT	K. W. SHOARS	
PFC	N. T. ERICKSON	PFC	P. A. SANDOVAL	PVT	M. GARCIA	PVT	J. D. STODDARD	
PVT	G. FERNANDEZ	PFC	N. J. SHARP	PVT	N. W. GARRISONPALMA	PFC	J. J. STUELKE	
PVT	A. B. FUDGE	PFC	B. E. SIGUENZA	PVT	B. L. GEUVENS	PFC*	M. S. TANNEHILL	
PVT	T. N. GRAPHENTEEN	PFC*	S. W. TANSLEY	PFC	I. GLENN	PVT	J. T. TAYLOR	
PVT	C. N. GUNTER	PFC	B. P. WALSH	PFC	J. J. GUZMANARIAS	PVT	A. VILLA	
PVT	R. S. GUTIERREZ	PVT	R. I. WANJOHI	PVT	H. GUZMANMARTINEZ	PFC	S. M. WAITES	
PFC	F. J. GUTIERREZTOLEDO	PFC	S. R. WILLIAMS	PFC*	B. A. HANEY	PVT	C. T. WEIDLING	
PVT	Z. C. HANSON	PVT	D. C. WRIGHT	PVT	D. M. INHOFE	PFC	J. J. WOLF	
PVT	S. P. JANNES	PVT	A. W. YEARICK	PFC	N. M. JENNINGS	PVT	A. ZAVALA	
PFC	G. M. JANSEN			PFC	M. R. JOHNSON			

Meritorious Promotion \* Meritorious Promotion \*



### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT H. FLORES

### **DRILL INSTRUCTORS**

STAFF SERGEANT M. E. BOLTON STAFF SERGEAN T C. M. KUBIK SERGEANT A. J. ROSS III

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS M. S. GARCIA (294)

PLATOON HIGH SHOOTER PLATOON HONORMAN				
PRIVATE FIRST CLASS M. A. WRIGHT (330)				
INSTRUCTOR:		RECRUITED BY:		
	SERGEANT M. E. JEARDOE		STAFF SERGEANT D. C. GARBER	
PVT		PVT	R. M. MEJIA	
PVT	A. G. ARAIZA	PFC	F. MENDOZA	
PVT	A. L. BACON	PFC	A. P. MOORE	
PVT	J. C. BAILEY	PFC*	T. J. MULVANEY	
PVT	N. A. BENTZ	PVT	R. M. NAZARENO	
PVT	D. CHAVEZ	PVT	S. W. NELSON	
PVT	W. C. COLEMAN	PVT		
PFC	N. J. COOK	PVT	A. O. ORTIZROLDAN	
PVT	B. C. CRADDOCK	PFC*	K. C. PEARCE	
PVT	I. L. DELACRUZZORRILLA	PFC	T. D. POWELL	
PVT	A. M. DUENAS	PVT	J. N. PROVANCE	
PVT	F. C. ENRIQUEZ IV	PVT		
PFC	K. J. FAIRBANKS	PVT	R. REYNOSO	
PFC	J. P. FENTRESS	PFC	V. R. SALACUP	
PFC	B. A. FISCHER	PVT	F. A. SALAZAR	
PVT	E. P. GALLEGOS	PFC	T. L. SAPP	
PFC	M. S. GARCIA	PFC	Y. C. SILVEIRA	
PFC*	J. I. GOMEZ	PVT	M. SOTO JR	
PVT	A. J. GONZALES	PFC	M. A. TABACO	
PVT	A. GUERREROALONSO	PFC*	F. T. THOMAS	
PVT	A. F. GUTIERREZ	PFC	R. C. VILLAVICENCIO	
PFC	C. HAN	PFC	S. M. VILLEGAS	
PVT	A. C. HOFFMAN	PVT	J. O. WILCOX	
PFC	M. A. JACKSON	PVT	J. G. WILLIAMS	
PVT	C. J. KENYON	PFC	B. M. WING	
PVT	K. F. KLEIN	PFC	J. M. WOODRUFF	
PFC	O. D. LAING	PFC	M. A. WRIGHT	
PFC	J. A. LOPEZVEGA	PVT	J. ZAVALA	
PVT	R. D. MANTHE			

# **1253**

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. STRONG

### **DRILL INSTRUCTORS**

STAFF SERGEANT J. CALDERON STAFF SERGEANT E. ZAMBRANO SERGEANT S HARRISON SERGEANT F. RAMOS

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS J. FRAZIER (296)

PRIVAT	PLATOON HIGH SHOOTER TE FIRST CLASS E. A. VALLEHERNAND	<b>PLATOON HONORMAN</b> PRIVATE FIRST CLASS J. FRAZIER		
	INSTRUCTOR: SERGEANT J. D. LOPEZ		RECRUITED BY: STAFF SERGEANT N. M. ESPINOZA	
PVT	J. I. ADKINS	PVT	G. G. GOLZ	
PVT	N. M. ALDAPE	PFC	J. E. GUTIERREZLINARES	
PVT	J. F. ALVARADO	PVT	B. G. HERNANDEZALDERETE	
PFC	J. C. ANTHONY	PVT	F. J. HERRERA JR	
PFC	C. L. BANDA	PFC	K. L. HILL	
PVT	B. C. BEERBOHM	PVT	W. HUITRONCAMPISTA	
PFC*	J. E. BENAVIDEZ JR	PVT	J. D. LAFRENZ	
PVT	T. A. BENNETT	PVT	A. J. LANE	
PVT	C. J. BRILL	PFC	J. G. LEAL	
PVT	W. M. CARROLL	PVT	T. W. LINKHART	
PFC	J. CHOI	PVT	W. C. MCLELLAN	
PVT	D. J. CLEVELAND	PVT	B. M. MONTGOMERY	
PFC	L. A. CLIMACOVELEZ	PVT	E. S. MOON	
PVT	J. J. COLEMAN JR	PVT	B. K. NORTON	
PVT	D. I. COLLINS	PVT	G. D. ORDONEZLEWIS	
PVT	C. L. COUTURIER	PVT	A. A. PASCH	
PVT	J. R. CZAPLEWSKI	PVT	J. T. RICKETTS	
PVT	J. T. DAHLBERG	PFC*	P. M. RITCHEY	
PFC*	V. P. DERRY JR	PVT	C. J. ROGERS	
PVT	K. C. DOWNEY	PVT	C. D. SWEETWOOD	
PVT	D. T. DOXTATER	PFC	A. W. THURSBY	
PVT	G. R. DUPUIS	PVT	A. C. TRUMP	
PVT	S. ENANO	PVT	B. R. TURNER	
PVT	U. J. ESPANA	PVT	M. C. UPCHURCH	
PVT	A. R. FRANCO	PFC	E. A. VALLEHERNANDEZ	
PFC*	J. FRAZIER	PVT	C. G. WILLEY	
PVT	E. D. GABEL	PFC	M. D. ZIEBA	
PVT	D. GAY	PFC	O. I. ZUNIGA	
PVT	C. W. GIBSON			

## Phase II

### PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



## Phase III & IV

### PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

### Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.



### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. B. GUERRERO

### **DRILL INSTRUCTORS**

STAFF SERGEANT SSGT K. G. HURD

STAFF SERGEANT T. L. BROOME

STAFF SERGEANT M. A. PROPECK

### PHYSICAL FITNESS TEST

PRIVATE J. CASTRORTIZ (286)

	PLATOON HIGH SHOOTER		PLATOON HONORMAN		
	PRIVATEE. M. GURTIN (335)	PRI	VATE FIRST CLASS J. D. CANNADY		
	INSTRUCTOR:		RECRUITED BY:		
	SERGEANT L. O. ABDELAZIZ		STAFF SERGEANT B. E. MALL		
PVT	V. A. AGRAZ	PFC	J. G. IBANEZ		
PVT	A. R. ALONZO	PFC	M. JIMENEZ		
PVT	A. C. ALVAREZ	PFC	A. JUAREZ		
PVT	A. I. BANDACHAVEZ	PVT	R. A. LANGTON		
PVT	C. A. BARRIENTOSCANOTAL	PVT	D. LARIOS		
PVT	C. E. BEECH	PFC	R. J. LEE		
PVT	L. A. BERDION	PFC*	J. A. LERMAMIRANDA		
PVT	A. C. BROWN	PFC	J. A. MAXWELL		
PVT	A. J. BROWN	PVT	C. G. MAZUMDAR		
PFC*	J. D. CANNADY	PFC	A. MENDOZAMEDINA		
PVT	M. CARCOBA	PVT	A. M. MINOR		
PVT	J. CASTROORTIZ	PVT	I. M. MORALESVASQUEZ		
PFC	T. V. CHEA	PVT	L. P. NGUYEN		
PVT	J. M. COLEMAN	PVT	J. M. PEREZ JR.		
PVT	J. R. COURTNEY	PFC	J. SANCHEZ		
PVT	J. R. DAUGHTERY	PFC*	A. E. SANCHEZGARRA		
PFC	J. R. DIAZ	PVT	Q. R. SMITH		
PFC*	E. V. DUENAS	PVT	D. K. SNYDER		
PVT	B. S. FERNANDEZ	PVT	E. SOTO		
PVT	B. GARCIA	PFC	A. SZWAJNOS		
PFC	D. M. GARCIA	PFC	D. J. TORRESCALOCA		
PVT	E. M. GURTIN	PVT	F. R. URIBEALARCON		
PFC	M. M. HARMER	PVT	M. T. WILLIAMS		
PVT	G. A. HILDALGO	PVT	D. B. WRIGHT		
PVT	J. K. HITCHCOCK	PFC	S. K. YI		
PVT	D. HUERTA JR				

# 3255

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT R. GUERRA

### DRILL INSTRUCTORS

STAFF SERGEANT S. D. STRINE

STAFF SERGEANT J. T. VUKI

### PHYSICAL FITNESS TEST

PRIVATE G. S. WARREN (300)

PRI	PLATOON HIGH SHOOTER VATE FIRST CLASS C. M. DEAN (339)			
	INSTRUCTOR: SERGEANT R. G. ROBINSON IV	ST	RECRUITED BY: TAFF SERGEANT R. L. LUNGSFORD	
DEC				
PFC	J. S. AISA	PVT	K. D. JACKSON JR.	
PVT		PFC	A. C. JUAREZ	
PVT		PFC		
PFC		PFC		
PVT	3 3	PVT		
PVT	G. J. BERMUDEZ	PFC		
PVT		PVT		
PFC		PVT		
PVT	9	PFC*	S. M. LONGSOLDIER	
PVT		PVT		
PFC		PVT		
PFC	R. M. CUMPIO	PVT		
PFC	C. M. DEAN	PFC	A. PAGARAGAN	
PFC	M. A. DELEON	PFC	R. F. PEREZREGALADO	
PVT	C. I. DOUGLAS	PFC	J. J. RETANA	
PFC*	L. M. DRUTEN	PFC	E. I. REYNA	
PVT	J. C. EVANS	PFC*	N. G. ROBERTS	
PFC	D. A. FERRASANCHEZ	PFC*	S. R. ROBINSON	
PVT	J. L. GALLEGLY	PVT	T. G. RYALS	
PVT	M. A. GANDIA	PVT	A. R. SANDOVAL	
PVT	J. M. GARCIA JR.	PVT	E. T. SHELTON	
PVT	R. M. GARZA	PVT	J. J. TILLER	
PVT	N. R. GOMEZ	PFC	M. U. TORRES JR.	
PFC	M. GONZALEZARELLANO	PVT	B. A. UVALLE	
PVT	N. E. GUAJARDO	PVT		
PFC		PVT	G. S. WARREN	
PVT	R. A. HERNANDEZ			
PVT	L. P. HOWARD			

Meritorious Promotion \* Meritorious Promotion \*

## WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force

that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational



and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

## Phase I

### How We Are Doing It.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



### PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.