Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER *

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM *

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

PUBLICATION OF THE ORDER AND OFFICERS CENTER

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn *

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

* PLEASE RISE

Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, An ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today, the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts around the world. The depot has the responsibility to train all recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and Twenty-five buildings listed on the national register of historic places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General Ryan P. Heritage, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. We are

here to celebrate with you their twelve weeks, your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

M. J. Palma Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

Marine Corps Values

WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

Courage

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Parade Reviewing Officer



First Sergeant Ricky L. Broadway

United States Marine Corps

First Sergeant Broadway was born on 13 August 1982 in Sacramento, California. First Sergeant Broadway enlisted in the Marine Corps as a Private on 17 October 2005. First Sergeant Broadway attended recruit training at Marine

Corps Recruit Depot, San Diego, California. After graduating recruit training, he attended Marine Combat Training (MCT) at Camp Pendleton, California. Following completion of MCT, he attended Military Occupational Specialty (MOS) school at Camp Johnson North Carolina, for Basic Logistic/Embarkation Course (BLESC). Upon his graduation, he attained the MOS of 0431, Embarkation Specialist. In April 2006, First Sergeant Broadway was promoted to the rank of Private First Class.

Upon completion of BLESC, First Sergeant Broadway received orders to Marine Heavy Helicopter Squadron (HMH) 462, Marine Aircraft Group 16 (MAG-16), 3D Marine Air Wing (MAW), Marine Corps Air Station (MCAS) Miramar, California, where he served as an Embarkation Clerk. In December 2006, First Sergeant Broadway was promoted to the rank of Lance Corporal and attached to Marine Medium Lift Helicopter Squadron (HMM) 265 Reinforced (REIN) in Okinawa and deployed on the 31st Marine Expeditionary Unit (MEU). In July 2007, First Sergeant Broadway was meritoriously promoted to the rank of Corporal.

In December 2007, First Sergeant Broadway attached to HMH-465, MAG-16, 3D MAW, MCAS Miramar, California, where he served as the Logistics and Embarkation Chief. In May 2008, he was meritoriously promoted to the rank of Sergeant.

In December 2008, First Sergeant Broadway attached to HMM-262 (REIN) in Okinawa and deployed on the 31st MEU. In January 2011, he deployed to Afghanistan in support Operation Enduring Freedom (OEF).

In July 2011, First Sergeant Broadway received orders to Drill Instructor (DI) School, class 1-12, Marine Corps Recruit Depot (MCRD), San Diego, California. Upon graduating, he was assigned to Company G, 2nd Recruit Training Battalion where he served as a Drill Instructor, Senior Drill Instructor and then transferred to Company F as a Chief Drill Instructor. In November 2014, First Sergeant Broadway promoted to the rank of Gunnery Sergeant.

Parade Reviewing Officer (cont.)

In November 2014, upon the completion of Drill Instructor Duty, First Sergeant Broadway was assigned to Marine Wing Headquarters Squadron (MWHS) 3, 3D MAW, MCAS Miramar where he served as the 3D MAW, G-4 Mobility Chief.

In November 2016, First Sergeant Broadway was assigned to Headquarters Regiment, 3d Marine Logistics Group as the Future Operations Chief. During this time, he deployed to South Korea for Key Resolve 17. In April 2018, First Sergeant Broadway was frocked to First Sergeant.

In May 2018, First Sergeant Broadway was assigned to 3D Maintenance Battalion as Engineer Maintenance Company First Sergeant and in January 2019 transferred to General Support Maintenance Company as the company First Sergeant.

In August 2019, First Sergeant Broadway reported to 3d Recruit Training Battalion, Recruit Training Regiment, MCRD, SD where he served as the Company First Sergeant for Company M. In January 2021, First Sergeant Broadway attended Senior Enlisted Professional Military Education, Quantico VA. Upon his return from SEPME, he transferred to Support Training Battalion where he currently serves as the Special Training Company First Sergeant.

First Sergeant Broadway's personal awards include the Navy & Marine Corps Commendation Medal with three gold stars in lieu of fourth award, and the Navy & Marine Corps Achievement Medal with three gold stars in lieu of fourth award.



Awards

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.** (EX.) PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General
Chief of Staff
Colonel D. J. Erickson
Sergeant Major
Parade Reviewing Officer
Srigadier General Ryan P. Heritage
Colonel D. J. Erickson
Sergeant Major Abel T. Leal
Major K. H. Kaheakuenhada

RECRUIT TRAINING REGIMENT Colonel M. J. Palma

Executive Officer Major L. S. Woo
Sergeant Major P. F. Agan Jr.
Regimental Drill Master Gunnery Sergeant E. L. Gantt
Narrator Staff Sergeant Z. Aguon

Commanding Officer

THIRD RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel A. P. Bariletti
Executive Officer Major J. W. Schnarr
Sergeant Major Sergeant Major E. D. Ramirez
Chaplain Lieutenant B. J. McCreanor
Battalion Drill Master Gunnery Sergeant D. P. Mcguigan

COMPANY K

Commanding Officer Major T. W. Toalston
Commanding Executive Officer Captain J. F. Hunt
Company First Sergeant F. Velasquez

LEAD SERIES

Series Commander Captain S. W. Wise
Chief Drill Instructor Staff Sergeant H. J. Cruz

FOLLOW SERIES

Series Commander First Lieutenant J. T.England Chief Drill Instructor Staff Sergeant D. J. Martinez

MARINE BAND SAN DIEGO

Enlisted Conductor Chief Warrant Officer II A. J. Panos Drum Major Staff Sergeant B. Z. Reed

COLOR GUARD

National Color Bearer
Organizational Color Bearer
Rifle Bearer
Rifle Bearer
Sergeant C. J. Lee
Sergeant C.W. Blais
Sergeant J. K. Geiss

3229

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. L. VELEZ

DRILL INSTRUCTORS

SERGEANT E. G. AMANA SERGEANT Z. E. BROWN SERGEANT M. L. POPE SERGEANT J. M. VANCE

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. N. SPURLING (287)

		PLATOON HIGH SHOOTER FIRST CLASS J. R. LEMUSATONDO (342) DD	PLATOON HONORMAN	
		NSTRUCTOR: SERGEANT ROIS	*	IVATE FIRST CLASS A. J. DOUBLYS UITED BY: STAFF SERGEANT T. LARKIN	
		INSTRUCTOR, SERGEMENT ROIS	KEGK	UTTED BY: STAFF SERGEANT T. LARKIN	
	PFC	A. S. AGUILAR	PVT	S. G. KELLY	
	PFC	E. E. ALTAMIRANO	PFC*	J. R. LEMUSATONDO	
	PFC	Y. W. AUNG	PVT	L. M. LEZCANO	
	PVT	B. Z. BARNARD	PVT	J. C. LOPEZOSORIO	
	PVT	O. N. BEDOYDIAZ	PVT	J. J. MERTES	
	PFC	A. L. BEGAY	PVT	D. V. METZGER	
	PFC	C. P. BERNARD	PVT	J. E. MEZASANCHEZ	
	PFC	T. M. BORDEN	PFC	A. E. MURREL	
	PFC	B. R. BOSSHARD	PVT	E. J. OJEDATORRES	
	PVT	R. N. CARDENASGUTIERREZ	PVT	C. N. PANGILINAN	
	PVT	T. A. CARPENTER	PVT	J. G. PAREDES	
	PVT	C. E. DAVENPORT	PFC	A. Q. PATTON	
	PVT	I. N. DIAZ	PVT	A. R. RAABEAUGIRRE	
	PFC*	A. J. DUOBLYS	PFC*	J. A. RODRIGUEZ	
	PFC	D. D. ESTES	PVT	M. A. RUIZ	
	PVT	J. M. FITZHUGH	PFC	D. S. SAUFLEY	
	PVT	C. E. GALVAN	PFC	K. R. SAUFLEY	
	PVT	D. GONSALEZTORRES	PVT	K. E. SPENCER	
	PFC	J. W. GUERRERO	PFC*	A. N. SPURLING	
	PVT	P. P. JOSEPH	PFC	A. J. TELLEZORTEGA	
	PVT	J. A. JUAREZ	PVT	R. C. WHITLOCK	

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SENIOR DRILL INSTRUCTOR SERGEANT T. J. BOHNENKAMP

DRILL INSTRUCTORS

STAFF SERGEANT D. A. RODRIGUEZ JR.
SERGEANT N. PENTONY
SERGEANT S. R. MCAUELY
SERGEANT C. A. MUNOZ

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS M. A. CORNEJO (288)				
PLATOON HIGH SHOOTER PRIVATE FIRST CLASS M. A. CORNEJO (340) INSTRUCTOR: SERGEANT A. BENAVIDEZ			PLATOON HONORMAN IVATE FIRST CLASS M. A. CORNEJO ITED BY: STAFF SERGEANT M. F. CORNEJO	
PFC	D. A. AHN	PVT	E. S. LODGE	
PVT	B. Z. ALEJO	PVT	P. U. LOPEZ	
PVT	J. H. AVILES	PVT	D. MARTINEZ	
PVT	P. D. CAMANO	PVT	S. T. MEEHAN	
PFC	L. CANCHOLA	PFC	E. M. MERINO	
PVT	C. E. CASTANEDA	PFC	J. R. MILLIORN	
PFC	H. CHUNG	PVT	K. P. NYBO	
PFC	A. CLOSS	PVT	B. H. OPP	
PFC*	M. A. CORNEJO	PFC	S. PEREZ	
PFC	M. COVARRUBIAS	PVT	J. N. PHAM	
PFC*	S. A. DANIELIAN	PFC	T. I. REDD	
PVT	B. P. DAVIS	PFC	I. I. REMINGTON	
PFC	B. Q. DAVIS	PVT	A. J. RODRIGUEZ	
PVT	J. N. DETERMAN	PVT	J. J. RODRIGUEZRAMIREZ	
PFC	A. DJIMIGA	PVT	J. G. RODRIGUEZSALAZAR	
PFC	J. B. EGAN	PFC	A. R. ROMERO	
PVT	A. C. ELLIOTT	PFC*	V. M. SAAVEDRA	
PVT	K. A. FJELD	PVT	A. J. SCHWAB	
PFC	J. J. FLORES	PFC	C. S. SHIMONENKO	
PFC	G. M. FOSKETT	PVT	J. P. ULM	
PVT	G. G. GAOUETTE	PFC	D. I. VALENCIA	
PVT	J. F. GAYTAN	PFC	J. O. VARGAS	
PVT	M. D. GLAD	PFC*	F. VILLANUEVA JR.	
PVT	R. GOMEZROSALES	PVT	A. A. VINIEGRA	
PVT	J. A. GUERRA	PVT	D. J. WELDON	
PVT	J. GUEL	PFC	J. C. WHITING	
PVT	R. Y. GUERREROGARCIA	PVT	J. K. WINDHAM	
PVT	N. A. LAMBETH	PVT	J. A. WILDER	
PVT	G. M. LEWIS			

3231

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. A. CORTEZ

DRILL INSTRUCTORS

STAFF SERGEANT J. M. REYNOSO

STAFF SERGEANT S. P. HAMMAN

STAFF SERGEANT D. L. WASHINGTON

SERGEANT O. H. JONES

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. G. DEVORA (300)

PLATOON HIGH SHOOTER			PLATOON HONORMAN			
	PRIVATE A. A. HINOJOSA (341)		PRIVATE FIRST CLASS J. D. TURPIN			
INST	INSTRUCTOR: SERGEANT D. J. CICOTTE		UITED BY: SERGEANT D. A. NONOPOULAS			
	Ü					
PFC	T. W. ARNOLD	PFC	A. R. PETERSON			
PVT	E. A. ARRIAGA	PVT	T. A. POWELL			
PVT	A. J. BAILEY	PFC	T. E. REED			
PVT	S. N. BILZING	PFC	W. R. REED			
PFC	G. P. BRINEY	PFC	J. D. REVOREDO			
PFC	G. R. BUSH	PVT	E. J. REYES			
PFC	F. J. CANOJIMENEZ	PVT	N. C. RISLEY			
PVT	J. J. CHAMPLION	PFC	S. RIVERA			
PVT	A. G. CLINGENPEEL	PVT	J. R. ROBINSON			
PFC	M. J. CORBETT	PFC	C. A. ROBLEDO			
PVT	A. A. CRESPO	PVT	T. A. SAGHIN			
PFC*	A. G. DEVORA	PVT	S. X. SALCIDO			
PVT	C. N. FELMLEE	PVT	N. J. SCHAUF			
PVT	J. M. FUENTES	PFC	D. J. SMUTNY			
PVT	C. GONZALEZMARES	PVT	A. D. SNAVELY			
PVT	E. GUTIERREZ	PFC	B. T. SNOWDEN			
PVT	A. A. HINOJOSA	PFC	N. A. SONICO			
PFC	N. M. IRVINE	PVT	C. W. SPEARMAN			
PVT	J. K. KOI	PVT	K. W. SYHAVONG			
PVT	E. V. LEACH	PFC	I. S. TAPIA			
PFC	Z. D. LEONARD	PVT	S. TOLOZAPOSSO			
PFC	R. J. LOEW	PVT	T. I. TORRES			
PVT	C. L. LOPEZ	PVT	A. J. TRACY			
PVT	J. F. LOPEZ	PVT	B. M. TUCKER			
PVT	I. D. LOPEZ	PFC	J. D. TURPIN			
PFC*	M. A. MATIAS	PVT	J. A. VANDENAKKER			
PVT	K. P. MCCUE	PVT	C. C. WELSH			
PVT	J. W. MEDINAMARQUEZ	PFC*	N. A. WELSH			
PVT	J. A. MENDOZA	PVT	S. R. WHALEY			
PVT	A. N. MORALES TRUJILLO	PVT	J. D. WHITAKER			
PVT	R. M. MORENO	PVT	Z. R. WOODARD			
PFC	J. R. MORGAN	PFC	D. X. WOODS			

1233 3233

SENIOR DRILL INSTRUCTOR

SERGEANT J. V. VIVO

DRILL INSTRUCTORS

SERGEANT F. J. GRACE

SERGEANT T. GILDROY

SERGEANT C. MARTINEZ

SERGEANT A. GUERRERO

PLATOON HONORMAN

PHYSICAL FITNESS TEST

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS E. GALLARDO (297)

PRIVATE FIRST CLASS K. L. HARBERSON (340)			PRIVATE FIRST CLASS A. GARCIA		
INSTRUCTOR: SERGEANT Q. RODRIGUEZ		RECRUITED BY: SERGEANT G. CAMPOS			
DI #E	I ACIM ED A	DX 7/12	D W KING		
PVT	I. AGUILERA	PVT	D. W. KING		
PFC	D. A. ALEMAYEHU	PFC	N. A. LEDBETTER		
PVT	J. I. ARIAS	PVT	D. L. LICKLY		
PVT	L. N. BALES	PFC	A. O. LOPEZ		
PFC	N. A. BROWN	PFC	J. M. LOPEZ		
PFC	S. J. CALDERON	PFC	K. A. MANZANARESCERVANTEZ		
PVT	A. A. CAPOCCIAMA	PVT	Q. X. MENYWEATHER		
PFC	T. A. CHRISTOPH	PFC	A. J. MORA		
PFC	R. F. CRUZMONTOYA	PVT	E. MORALES		
PFC	J. M. CUEVAS JR.	PVT	J. G. NUNEZ		
PVT	C. DENG	PVT	J. A. QUINTANA		
PVT	C. DUBIOS	PVT	K. K. REINERT		
PVT	K. K. FARIA	PVT	D. RICHARD		
PFC	C. S. FINE	PFC*	C. D. ROMEJ JR.		
PVT	B. A. FLORESGODINEZ	PVT	S. M. RUDZIEWICZ		
PFC*	E. GALLARDO	PVT	K. P. SANDERS		
PFC	A. GARCIA	PFC	J. D. SCHROEDER		
PFC	M. A. GARCIASALMERON	PVT	J. C. SHIFFLET		
PVT	J. GARCIASANCHEZ	PVT`	T. D. SMITH		
PVT	T. R. GIBSON	PFC	I. R. STAY		
PFC	D. GONZALEZ	PVT	J. D. STEPHENS		
PFC*	K. J. GREEN	PFC*	T. W. TYGERSON		
PVT	A. A. GUTIERREZ	PVT	A. A. ZAMORA		
PVT	B. C. HALSEY	PVT	W. CHEUNG		
PFC	K. L. HARBERSON	PVT	C. L. SACHMAN		
PFC	M. O. HENDRICKSON	PVT	B. D. KOZUL		
PFC	B. A. ISAACSON	PVT	P. H. BUOWARI		
PVT	N. T. JONES	PVT	A. A. NIKSEJEL		
PFC	T. H. KIM	PVT	C. F. WILBURN		

Meritorious Promotion * Meritorious Promotion *

Meritorious Promotion *

PFC

D. W. WYNANS

PVT T. A. ZAHN

J. L. PAYNE

H. U. PEREZ

PVT

Phase II

PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

5234

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. M. PHILIPPI

DRILL INSTRUCTORS

STAFF SERGEANT J. L. DUNN

STAFF SERGEANT D. GRIFFIN

SERGEANT R. A. LACAYO

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS E. R. BLUM (300)

PLATOON HIGH SHOOTER PLATOON HONORMAN

PRIVATE FIRST CLASS K. N. LONGDON (336)
INSTRUCTOR: SERGEANT J. T. CHILES
PRIVATE FIRST CLASS E. R. BLUM
RECRUITED BY: STAFF SERGEANT A. SANTOS

J. HERNANDEZ

E. D. HUFF

J. T. JOLLY

J. LA

PVT

PFC

B. C. HETHMAN

W. P. JOHNSON

J. J. KINNEMAN

E. K. ARTHUR PFC K. N. LONGDON PVTA. V. BASILE PVTS. J. LUTYNSKI A. L BILL C. M. MCENTIRE PVTPVT Z. J. BLACK T. W. MCGRATH PFC PFC* E. R. BLUM R. MENDOZA D. D. BRADY K. C. NORRIS PVT PFC G. A. CARNEY PFC T. X. NORTHINGTON PVTV. J. CASTILOW PFC PVT G. C. OLSON PVT C. V. CHANGEUX E. PATINOCORDOBA PVTPFC I. CLAIRILUS PVT R. S. PEASE PVT C. O. CLARK PVTZ. P. PIKE PVT N. B. CRISTAL A. M. RAMESEY J. J. DAVILA PVT I. D. RHOADES PFC A. J. DREMEL PFC* A. R. RILEY PVT T. S. ROEHL D. G. ENCINIA N. A. FERENCY PFC J. A. ROSENHAMMER PFC PVTA. I. FREIDA PVT D. P. RUZSA PVT X. J. SANAGUSTIN R. GEE PVT L. B. GEHRET PVT T. I. SANCHEZ E. A. GEISER Z. L. SCHEURER J. SERVIN J. J. GUTIERREZREYNA PFC PVT D. HARRIS III PVT C. G. SHAMLIN J. R. HAVENOR C. B. SIMMONS

PVT

PVT

PVT

PVT

W. A. STONE

A. J. TAGUE

I. R. TRUJILLO

P. M. WILLARD

R. D. WILLIAMS

J. D. ZIMMERMAN

3235

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT F. M. CORTEZ

DRILL INSTRUCTORS

STAFF SERGEANT R. J. RODRIQUEZ II

STAFF SERGEANT R. TORRES

STAFF SERGEANT K. O. GRAY

SERGEANT N. M. CONENNA

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS C. D. SMART (291)

PLATOON HONORMAN

PLATOON HIGH SHOOTER

PRIVATE A. J. KARCH (341) INSTRUCTOR: CORPORAL M. D. MAZZORATO PRIVATE FIRST CLASS B. T. DAVIS RECRUITED BY: SERGEANT J. ZAPATA

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PVT	C. N. ALEMAN	PVT	M. J. MCPARLON
PFC*	C. R. ANDERSON	PVT	J. MIRELESDOMINGUEZ
PVT	C. T. AUAA JR	PVT	S. D. MOYASUASTE
LCPL	D. A. BARRERA	PVT	G. MURO
PVT	M. A. BURNETT	PVT	E. L. NAVARRO
PVT	W. V. CHESTNUT	PVT	J. T. PLACIER
PFC*	S. J. DAVALOS	PVT	P. R. POTH
PFC*	B. T. DAVIS	PFC	M. S. REDD
PVT	D. A. DIAZ	PVT	L. M. ROBERTS
PVT	O. FIGUEROA	PVT	P. C. ROMERO
PVT	J. D. FLORES	PVT	M. D. SANCHEZHOHENSTEI
PVT	H. D. FRANCHER	PVT	M. T. SCHULTZ
PVT	J. R. GALVAN	PVT	E. M. SCOTT
PVT	L. B. GARCIA	PVT	J. M. SELLERS
PVT	S. L. GOOD	PVT	R. C. SIZEMORE
PVT	T. A. GOODGAME	PVT	D. Q. SLAUGHTER
PVT	J. G. GUERRERO	PFC	C. D. SMART
PVT	B. K. HALES	PVT	Z. T. STUCKER
PVT	M. D. HARNEY	PVT	B. R. SUNDQUIST
PVT	T. A. HURT	PVT	J. TINAJERO
PVT	N. D. JUSON	PVT	T. J. TOVSLAND
PVT	A. JUSTICE	PFC	N. R. TURNER
PVT	A. J. KARCH	PVT	M. A. VASAROMERO
PVT	C. J. KESSLER	PVT	I. VERA JR.
PVT	D. L. MANZER	PVT	T. J. VRETNAR
PVT	A. MARTINEZ	PVT	R. C. WHITE
PVT	A. J. MARTINEZDUMEZ	PVT	M. T. WILKERSON
PVT	A. MARTINEZNICOLAS	PVT	J. E. WILLIAMS

Meritorious Promotion * Meritorious Promotion *

Why The Transformation?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that

are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation is committing Marines to a wide range of scenarios, from peacekeeping

operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill



by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

Phase I

How We Are Doing IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter

gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.