Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for male enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else, We Make Marines.



SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER *

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM *

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn *

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

* PLEASE RISE

Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego", an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his men and staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval Appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, California, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts in both Iraq and Afghanistan. The depot has the responsibility to train all male recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as the Dan Daly Barracks, Pendleton Hall, McDougall Hall, and Day Hall. Today, the depot has 388 acres and twenty-five buildings listed on the national register of historic places.

The Commanding Officer of Recruit Training Regiment



On behalf of Brigadier General Ryan P. Heritage, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this mornings graduation ceremony. Your presence here today is greatly appreciated. As we recognize your young mans significant accomplishment, enjoy this special day in his life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of young men who have succeeded in that challenge. We are here

to celebrate with you their twelve weeks, your young man has been prepared physically, mentally and emotionally in a time-tested process whereby he has been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. He has labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

M. J. Palma Colonel, U.S. Marine Corps

FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

Marine Corps Values

WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

Courage

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



Larade Reviewing Officer



Sergeant Major Paul F. Agan

United States Marine Corps

Sergeant Major Agan was born in Buffalo, NY and reported to Marine Corps Recruit Depot, Parris Island, South Carolina, in July 1994, for recruit training. Upon graduation, he was meritoriously promoted to Private First Class. Upon completion of MCT he reported to Marine Corps Communication Electronics School (MCCES), 29 Palms, CA where he received the MOS of

2881, Circuit Card Repair Technician. In September 1995, he was assigned to 1st Maintenance Battalion, 1st Force Service Support Group (FSSG) at Camp Pendleton, California.

While assigned to Electronics Maintenance Company, he was meritoriously promoted to the ranks of Corporal and Sergeant and participated in Combined Arms Exercises. In June 1999, he reported to Marine Expeditionary Unit (MEU) Service Support Group 15 and deployed as the Platoon Sergeant with the Maintenance Detachment. In September 2000, he reported to MCCES, 29 Palms, CA and was assigned to Company A, where he served as an Instructor for the Circuit Card Repair Course.

In September 2003, he reported to Drill Instructor School, Marine Corps Recruit Depot, San Diego, California and served as a Drill Instructor, Experienced Drill Instructor, Senior Drill Instructor, and Chief Drill Instructor at Company K and as Squad Instructor, Academic Coordinator, and SOP Instructor at Drill Instructor School.

In July 2007, he reported to Communications Company, 1st Marine Division. He served as the Support Platoon Shop Chief for seven months before reporting to Military Police Company, where he deployed in support of Operation IRAQI FREEDOM from August 2008 to March 2009 as the Company Gunnery Sergeant, finishing his tour as the Company First Sergeant. In May 2009, he reported to 1st Radio Battalion. He served as the Company B First Sergeant and deployed in support of Operation ENDURING FREEDOM from August 2010 to February 2011. In May 2011, he reported to 2nd Fleet Antiterrorism Security Team (FAST) Company, Yorktown, VA, where he served as the Company First Sergeant until June 2013.

In November 2013, he was selected to Sergeant Major. From August 2014 to August 2017 he served as the Sergeant Major of 9th Engineer Support Battalion and Combat Logistics Battalion 4. In August 2017, he reported to 3d Marine Aircraft Wing. He served as the Sergeant Major of Marine Aviation Logistics Squadron 11 until June 2018 and then transferred to his current assignment at Marine Wing Support Group 37.

Parade Reviewing Officer (cont.)

Sergeant Major Agan is a graduate of the United States Army Sergeants Major Academy (Class 64), and his personal awards include the Meritorious Service Medal with two gold stars (in lieu of 3rd award), Navy and Marine Corps Commendation Medal, and Navy and Marine Corps Achievement Medal with three gold stars (in lieu of 4th award).



AWARDS

COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that he is the number one Marine in his company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing his superior performance during recruit training.

SERIES HONOR GRADUATE AWARD

The one Marine in his series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing his superior performance during recruit training.

PLATOON HONOR GRADUATE AWARD

The one Marine in his platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that he is the honor graduate of his platoon.

MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that he is the high shooter in the company. The company high shooter also receives a certificate from the company commander denoting that he is the company high shooter.

PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the company commander denoting that he is the most physically fit Marine in his company.

MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.** (EX.) PFC* C. M. COLBURN

MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

> -Major General John A. Lejeune, 13th Commandant of the Marine Corps

GRADUATION STAFF

MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General Ryan P. Heritage
Chief of Staff Colonel Daniel R. Kazmier
Sergeant Major Sergeant Major Abel T. Leal
Parade Reviewing Officer Sergeant Major Paul F. Agan

RECRUIT TRAINING REGIMENT

Commanding Officer

Executive Officer

Sergeant Major

Regimental Drill Master

Narrator

Colonel M. J. Palma

Lieutenant Colonel C. B. Kroll

Sergeant Major M. R. Chabot

Gunnery Sergeant J. Cruz

Staff Sergeant M. T. Brock

THIRD RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel A. P. Bariletti
Executive Officer Major L. M. Stow
Sergeant Major Sergeant Major G. L. Vega
Chaplain Lieutenant B. J. McCreanor
Battalion Drill Master Gunnery Sergeant A. Ansley

COMPANY K

Commanding Officer Captain K. P. Wiles
Company First Sergeant First Sergeant C. D. Ashley

LEAD SERIES

Series Commander Captain C. T. Gribble
Chief Drill Instructor Gunnery Sergeant D. Poldoski

FOLLOW SERIES

Series Commander Captain K. S. Bobby Chief Drill Instructor Staff Sergeant E. Arteaga

MARINE BAND SAN DIEGO

Enlisted Conductor Sergeant J. E. Tutor
Drum Major Sergeant L. T. Devalder

COLOR GUARD

National Color Bearer Sergeant D. C. Rife
Organizational Color Bearer Sergeant J. P. Stanley
Rifle Bearer Sergeant B. R. Ayerdis
Rifle Bearer Sergeant A. M. Evans

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT F. SALAS

DRILL INSTRUCTORS

STAFF SERGEANT J. F. MOTT

STAFF SERGEANT J. VALDEZ

STAFF SERGEANT A. RODRIQUEZ

PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS Z. J. SLATER (299)

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. J. EDE II

DRILL INSTRUCTORS

STAFF SERGEANT E. C. FLORES

SERGEANT T. J. BOHNENKAMP

SERGEANT Z. V. RAKER

SERGEANT J. M. PHILIPPI

PHYSICAL FITNESS TEST
PRIVATE FIRST CLASS C. M. RAMOSCURIEL (300)

PLATOON HIGH SHOO' PRIVATE D. L. ATWOOD (INSTRUCTOR: CORPORAL C.	834) PR	PLATOON HONORMAN PRIVATE FIRST CLASS C.G. AYENA RECRUITED BY: STAFF SERGEANT L. WADE		PLATOON HIGH SHOOTER IVATE FIRST CLASS M. J. RIVAS (332) FRUCTOR: CORPORAL A. BENAVIDEZ	PLATOON HONORMAN PRIVATE FIRST CLASS T. N. GIBBONS RECRUITED BY: SERGEANT DOMINGO	
PFC* J. L. ABIDA PVT C. B. ALLEN PVT A. M. ALVAREZ PFC J. AMBRIZ PVT Z. E. ARRINGTON PVT D. L. ATWOOD PFC E. AVILA PFC* C. G. AYENA PVT J. C. BAKER PVT J. J. BOUCHER PVT J. N. BOYSEN PFC B. A. BRADEN PVT C. J. BROWN PVT L. R. BROWNING PVT L. E. CALDERONFUENTES PVT R. C. CAMPOS PVT G. M. CARLEY PFC D. D. CASTANEDA PVT J. M. CLEVELAND PFC J. DELEONFAVILA PVT R. DIAZ PVT K. C. DOBSON II PVT A. H. DUONG PFC C. M. EDWARDS PVT C. R. ESPINOSA PVT D. A. FLORES PVT L. FLORES JR. PVT J. A. T. GAI PFC L. J. GARIBAY PVT J. C. GONZALES PVT K. J. HARDING PVT S. J. HARVEY PVT C. A. HERNANDEZ PVT K. HOFFORD PVT J. M. HORN PFC J. J. JIMENEZ	PFC PFC PVT PVT PVT PFC PVT PVT PFC PVT PVT PFC PVT PVT PFC PVT	E. C. LARSEN H. A. LEFEBRE R. W. MCCOY JR. L. A. MCNETT L. W. MELLOR H. M. MEYER F. MOLINA M. C. NGUYEN A. F. NIELSON L. R. PARRA J. J. PEREZ A. PRESCOTT A. R. PRIEGO D. J. REGALADO B. T. ROLENC O. ROMEROVILLARICA D. R. ROTHWELL J. SARTE S. A. SAWDON D. J. SCHINHOFEN N. C. SCHMIDTKE T. J. SCHOMMER H. A. SHABBOT Z. J. SLATER S. C. SNODGRASS C. W. SNOOK L. M. STUBBS R. G. SUTTLE JR. D. M. THACH W. H. TOLLESON B. A. TSCHIDA L. A. VARGAS D. A. VILLANUEVA N. E. WADE N. T. WAMBACH A. S. WEIDE K. O. WEYBURN I. C. WILLIS	PFC PVT PFC PVT PFC PVT PVT PVT PVT PVT PVT PVT PFC PFC PFC* PVT	E. K. ANASILEMAM S. K AUBUCHON E. AYALA F BADILLO G. BADILLOTENORIO J. A. BAER J. M. BALTER E. O. BARRY D. J. BILHARZ S. B. BOWERS T. D. BROWN T. R. BUMGARNER J. A. CARRASCO A. J. CAVAZOS R. L. CAYAGO J. C. CHAVEZ J. E. CHRISTIE D. A. CLAWSON J. W. COPE S. D. CRUICKSHANK A. J. DAVIDSON J. J. DAVIS T. D. EOVALDI C. J. EPLEY K. L. FERGUSON B. J. GABICA S. A. GARZA T. N. GIBBONS A. J. GUZMAN M. A. HAWKINSON K. G. HEFFRON JR. N. C. HILL B. L. HORWITZ J. M. HUDSON M. HUNT D. R. HURDLE C. A. IHNKEN L. E. JANISCH K. W. JENNINGS JR. J. K. JOHNSON Z. E. KENNEDY	PVT PFC PVT PFC PVT PFC PVT PFC PVT PFC PVT PFC PVT PVT PFC PVT PVT PFC PVT PVT PFC PVT PVT PVT PVT PFC PVT	C. G. KOLLER D. R. LAUER K. C. LEAL S. A. LEHMAN A. N. LOZANO J. T. LUCKIE J. D. LUKOWICZ J. R. MATUGA D. L. MCCORMICK M. M. MEZA E. J. NAVARRETE R. L. NAVARRO V. C. NGUYEN E. OBINYAN A. S. PANNU E. PILLER J. A. PULANCO C. T. RADKE M. A. RAMIREZMALDONADO C. M. RAMOSCURIEL J. C. RHODES M. J. RIVAS G. A. RUMSEY L. C. SALAZAR E. C. SAMPSEL A. R. SCHLENDER J. M. SCHMITZ E. R. SERRANO N. S. SHEREHLERTHAWAH I. A. SILVESTRE I. J. SPANGLER H. J. TAMBORNINO J. A. TAYLOR T. G. TYKO J. J. TYLER G. VALDEZ M. A. VALDOVINOS P. VANG R. VILJOEN J. M. VOSBERG K. T. WALLICK
PVT A. B. KOH PVT Z. P. KUBINSKI	PVT	P. A. WINDER Z. R. ZALUSKI	PFC PVT	W. D. KENYON M. G. KENYON	PVT	C. WONG

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT S. A. HERNANDEZ

DRILL INSTRUCTORS

SERGEANT J. D. MATOS

SERGEANT B. LUIS

SERGEANT C. A. PERKINS

PHYSICAL FITNESS TEST PRIVATE FIRST CLASS F. A. MIDENCE (286)

PLATOON HIGH SHOOTER	PLATOON HONORMAN

PRIVATE FIRST CLASS E.S PAK

PRIVATE FIRST CLASS P. B. BARRETT (332)

PFC

1 1 1 1 1 1	TETHOT CERES I. B. Brittell I (552)		THE VILLE TIMES I CHARGE ELS THE	
INSTRUCTOR: SERGEANT J. C. SAMUEL		RECRUITED BY: STAFF SERGEANT DARRYL		
PFC	A.H. ABLES	PVT	B. D. LUSTIG	
PFC	J.J. ADAMS	PVT	D. MACIAS	
PVT	J.C. ARMSTRONG	PVT	C. R. MADSON	
PFC	S.T. AVELAR.	PVT	M. A. MANCILLA	
PVT	S. A. BAFUKILA	PFC	I. M. MARQUEZ	
PFC	P. B. BARRETT	PVT	J. A. MARTINEZ JR.	
PFC	B. L. BENNETT	PVT	A. M. MENDEZ	
PFC	J. C. BERGER	PFC	F. A. MIDENCE	
PFC	J. T. BERWICK	PVT	J. D. MIKYSKA III	
PVT	B. S. BONDS	PFC	C. A. MILLER	
PFC	J. J. BUEGE	PFC	D. MORA	
PVT	S. Y. BURNEY	PFC	J. R. MORAN	
PFC	V. H. CABALLERO	PFC	J. R.MURPHY	
PFC	S. B. CARAG	PVT	J. C. NEWMANWILSON	
PVT	A. C. CASTRO	PVT	M. L. NORTON	
PVT	S. W. CATABONA JR	PVT	J. E. OLIVARES	
PVT	T. J. CHICON	PVT	E. S. PAK	
PFC	A. J. CHRISTENSEN	PFC	C. PELAYOZAMORA	
PFC	D. W. COLEMAN	PVT	K. M. PENDERGAST	
PVT	D. CRUZ JR.	PFC	L. J. PEREZ	
PFC	N. N. CURIEL	PVT	O. A. PULIDO	
PVT	T. M. DAWKINS	PFC	J. A. RAMIREZ	
PVT	G. DELRIO JR.	PFC	E. RAMIREZGARCIA	
PVT	L. E. DIAZ	PVT	S. S. RAMOSPERE	
PVT	J. N. DOVERSPIKE	PVT	J. A. RAMOSVILLALOBOS	
PVT	P. H. FELIPE	PFC	A. C. RIGGS	
PVT	A. M. FLORES	PVT	C. M. ROBERTS	
PFC	J. A. FUNEZ	PFC	D. C. ROMEO	
PFC	D. D. GARCIA	PVT	A. RUEDA	
PVT	G. A. GODOY	PVT	S. M. RUSSELL	
PVT	A. Z.GOODSON	PVT	A. J. SCHMIDT	
PVT	K. V. GROSS	PVT	T. T. SHAFER	
PFC	S. GUERRA	PVT	G. W. STANTON.	
PVT	A. GUZMANESQUIVEL	PFC	K. C. TAYLOR	
PFC	D. O. HASSAN	PFC	B. J. TOBIN	
PVT	D. M HOMER	PFC	F. J. VASQUEZMENA	
PFC	M. K. INIGUEZ	PFC	T. C. VEAZEY	
PFC	A. E. KHOURY	PFC	J. D.VEGAJARAMILLO	
PVT	C. J. KLETTHEIMER	PVT	B. A. VELAZQUEZ	
PFC	K. J. LEAL	PFC	C. M. VIVEROMANDADO	
PVT	C. M. LOPARDO	PFC	D. K. WOHLSTADTER	
PVT	E. LOPEZ	PVT	X. K. YBARRA	

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT M. D. HERNANDEZ

DRILL INSTRUCTORS

STAFF SERGEANT J. BARRERA

STAFF SERGEANT A. FELDON

STAFF SERGEANT J. A. SEGOVIA

SERGEANT S. P. HAMMAN

PRIVATE FIRST CLASS M. D. PEREZ (333)

PHYSICAL FITNESS TEST PRIVATE FIRST CLASS J. M. MENDEZ (291)

INSTRUCTOR: CORPORAL V. A. FRANCOUNZVETA RECRUITED BY: GUNNERY SERGEANT J. COLANTONIO

PLATOON HIGH SHOOTER	PLATOON HONORMAN

PRIVATE FIRST CLASS N. J. MOJICA

							· ·
G	A.H. ABLES	PVT	B. D. LUSTIG	PFC	R. ALVARADO JR.	PFC	N. J. MOJICA
3	J.J. ADAMS	PVT	D. MACIAS	PFC	E. J. ARCOS	PVT	E. S. MORRIS
Γ	J.C. ARMSTRONG	PVT	C. R. MADSON	PVT	M. O. BADAJOS	PFC	P. P. MOSES II
3	S.T. AVELAR.	PVT	M. A. MANCILLA	PVT	E. A. BEGANO	PVT	C. C. NEAVES
Γ	S. A. BAFUKILA	PFC	I. M. MARQUEZ	PVT	L. T. BENNETT	PFC	S. D. NEMOMSA
3	P. B. BARRETT	PVT	J. A. MARTINEZ JR.	PVT		PVT	
3	B. L. BENNETT	PVT	A. M. MENDEZ		J. R. BERRY JR.		D. NEVAREZCASILLAS
3	J. C. BERGER	PFC	F. A. MIDENCE	PVT	T. L. BLANCHARD	PVT	P. S. NISKA
3	J. T. BERWICK	PVT	J. D. MIKYSKA III	PFC*	J. M. BOWEN	PVT	A. G. OCHOA
Γ	B. S. BONDS	PFC	C. A. MILLER	PVT	T. N. BURRELL	PVT	G. C. ORMSBY
2	J. J. BUEGE	PFC	D. MORA	PFC	A. CANTU III	PFC	M. D. PEREZ
Γ	S. Y. BURNEY	PFC	J. R. MORAN	PVT	A. D. CASEY	PFC	J. T. PETERSON
3	V. H. CABALLERO	PFC	J. R.MURPHY	PVT	M. L. CHANG	PFC	B. A. PIRTLE
3	S. B. CARAG	PVT	J. C. NEWMANWILSON	PVT	C.M CLIFFORD	PFC	M. J. PORTILLOFUENTES
Γ	A. C. CASTRO	PVT	M. L. NORTON	PFC	J. L. CORDEROFIGUEROA	PVT	L. D. PORTILLORODRIGUEZ
Γ	S. W. CATABONA JR	PVT	J. E. OLIVARES	PVT	L. COSTILLA	PVT	A. G. PRICE
Γ	T. J. CHICON	PVT	E. S. PAK	PFC	J. L. CRAIN	PVT	G. M. PRICE
3	A. J. CHRISTENSEN	PFC	C. PELAYOZAMORA	PVT	B. K. CROSS	PFC	D. A. QUINN
3	D. W. COLEMAN	PVT	K. M. PENDERGAST	PVT	H. K. DO	PFC	G. RADWAN
Γ	D. CRUZ JR.	PFC	L. J. PEREZ	PFC	P. W. DUNCAN	PVT	D. M. REYES
3	N. N. CURIEL	PVT	O. A. PULIDO	PFC	M. FRANCO	PVT	M. A. RODRIGUEZ
Γ	T. M. DAWKINS	PFC	J. A. RAMIREZ	PFC	A. A. GILBERT	PVT	J. A. ROJAS
Γ	G. DELRIO JR.	PFC	E. RAMIREZGARCIA	PFC	L. J. GONZALEZ	PVT	W. SANCHEZGARZA
Γ	L. E. DIAZ	PVT	S. S. RAMOSPERE	PVT	,		
Γ	J. N. DOVERSPIKE	PVT	J. A. RAMOSVILLALOBOS		E. A. GONZALEZ	PVT	L. E. SANDLIN
Γ	P. H. FELIPE	PFC	A. C. RIGGS	PVT	E. J. HERNANDEZ	PVT	H. R. SCHLEVE
Γ	A. M. FLORES	PVT	C. M. ROBERTS	PVT	K. J. HERRERA	PVT	T. J. SHEHORN
3	J. A. FUNEZ	PFC	D. C. ROMEO	PVT	J. J. HIDALGO	PVT	T. J. SHEPARD
3	D. D. GARCIA	PVT	A. RUEDA	PFC	A. J. JACKSON III	PFC	S. M. SMITH
Γ	G. A. GODOY	PVT	S. M. RUSSELL	PVT	L. S. JONES	PVT	D. M SMITH II
Γ	A. Z.GOODSON	PVT	A. J. SCHMIDT	PVT	J. A. KILLIAN II	PVT	A. A TANNER
Γ	K. V. GROSS	PVT	T. T. SHAFER	PFC*	K. W. KING	PFC	K. D. TAYLOR
3	S. GUERRA	PVT	G. W. STANTON.	PVT	T. L. LIZASUAIN	PFC	J. P. TRICE II
Γ	A. GUZMANESQUIVEL	PFC	K. C. TAYLOR	PVT	T. J. LYNCH	PFC	J. E VALENTIN
3	D. O. HASSAN	PFC	B. J. TOBIN	PVT	D. Z. MA	PFC	A. VAZQUEZ
Γ	D. M HOMER	PFC	F. J. VASQUEZMENA	PFC*	D. MAYA	PVT	J. A. VIDAL
3	M. K. INIGUEZ	PFC	T. C. VEAZEY	PVT	B. A. MCDONALD	PVT	J. L. VROOM
3	A. E. KHOURY	PFC	J. D.VEGAJARAMILLO	PFC	N. M. MEDELLIN	PFC	C. D. WATSON
Γ	C. J. KLETTHEIMER	PVT	B. A. VELAZQUEZ	PFC	B. D. MEIER	PFC*	I. X. WEAVER
3	K. J. LEAL	PFC	C. M. VIVEROMANDADO	PFC*	J. M. MENDEZ	PFC	C. J. WILLIAMS
Γ	C. M. LOPARDO	PFC	D. K. WOHLSTADTER	PVT	N. W. MERSIOVSKY	PFC	R. L. WILSON III
Γ	E. LOPEZ	PVT	X. K. YBARRA	PVT		PFC	
3	P. T. LOPEZ	PVT	A. ZUNIGA		J. M. MIKUTIS		D. M. YORK
		Meritorious Promotio	on *	PVT	M. MILLER	Meritorious Promotion	*

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PHASE II

PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might



Phase III & IV

PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SoI). SoI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF)

Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are former active duty Marines. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT K. G. MURILLO

DRILL INSTRUCTORS

STAFF SERGEANT E. GALLARDO STAFF SERGEANT A. R. GODEKE SERGEANT M. J. FARRELL

SERGEANT J. V. VIVO

PHYSICAL FITNESS TEST PRIVATE FIRST CLASS D. ZERMENO (300)

PFC

PVT

PFC

PFC

PFC*

PFC

PFC

PFC

PVT

PFC

PVT

PVT

PVT

PFC

LCPL*

M. A. MEDINA

A. A. MEJIA

B. MORALES

C. J. PALACIO

A. J. PEREZ

L. M. PEREZ

N. A. PIZANO

P. A. PRIETO

A. M. PRUITT

B. M. REISELT

P. F. RICHTER

I. C. RUSS

L. D. RUUD

J. A. SALAS

V. A. SALMERI

S. T. SHERROD

J. M. SONODA

D. L. STEVENS

A. J. STEVENS

C. A. TOPPER

I. TORRES

O. A. VALLE

S. VARGAS

H. L. SUDERMAN

A. M. UTTERBACK

E. VARGASMEJIA

N. A. VILLASENOR

M. A. VORONENKO

B. G. VIZCARRA

R. D. WILSON

I. H. WOELFEL

H. L. WOHLER

D. K. YOUNG

D. ZERMENO

J. E. THOMPSONVALDEZ

C. A. VICENTEMORALES

N. I. SMITHHILARIO

K. J. SMITH

A. RODRIGUEZ

O. A. RODRIGUEZ

T. D. RAPPE

C. C. PALACIOS

PRIVATE FIRST CLASS A. U. BUZARD (329) INSTRUCTOR: SERGEANT APPLEMEYER

PLATOON HIGH SHOOTER

S. ACEVESMANCILLA

C. R. ALSTRIN

D. ARELLANO

J. M. AVERY

R. R. AYON

D. P. BARIAC

P. T. BAX

A. N. BARRAZA

O. G. BENCOMO

A. S. BISHOP

M. P. BORBELY

A. U. BUZARD

D. P. CALLAHAN

I. CASTANEDA

L. C. CHAVEZ

S. R. COOPER

J. E. CORREA

C. D. DAGGETT

D. J. DUNKLE

E. Z. FEIDER

J. L. FOUKE

I. D. GARCIA

N. L. GENZLER

I. GONZALEZ

B. G. GRANT

I. C. HALBER

S. J. HARVEY

E. G. JACOBS

W. E. JOHNSON

C. I. KRAMLICH

I. E. MCELREATH

D. JEBRAIL

I. I. LOPEZ

C. J. MCKEE

R. FERNANDEZ

I. DELARAVARGAS

R. ESTRADAMEZA

J. A. GALVANVALLEJO

A. D. HERNANDEZCRUZ

T. LAWPATTANAPONG

J.. M. CRUZ

R. A. BROOKSHIRE

J. CORADOGONZALEZ

PVT

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PLATOON HONORMAN

LANCE CORPORAL D. K. YOUNG RECRUITED BY: STAFF SERGEANT J. GRAY

SENIOR DRILL INSTRUCTOR

SERGEANT D. CUEVAS JR.

DRILL INSTRUCTORS

SERGEANT M. A. HERRERA

SERGEANT C. A. MORENO

SERGEANT J. L. DUNN

SERGEANT E. VELAZQUEZ

PHYSICAL FITNESS TEST PRIVATE D. E. PERGAKIS (297)

PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS B. GUZMAN JR. (333) INSTRUCTOR: CORPORAL M. ENTRIKIN RECRUITED BY: GUNNERY SERGEANT C. G. TINSMAN

PLATOON HONORMAN PRIVATE FIRST CLASS D. BARNETT

R. ALBARRAN E. KENNEY P. ALVAREZ Z. KETTMAN J. ARELLANOJUAREZ M. KOWALEWSKY PVT S. AVERY Z. LAMBERGER A. AYALA G. LAWRENCE PVT N. BACSI PVT A. LUNA JR. C. BARNES N. S. MANSOUR D. BARNETT A. MARTINEZ A. BARRAZA Z. MCCLURG I. BATITANG D. MEJIA PVT A. BORELLI V. NGUYEN I. BORGES E. OCHOA R. BRANSON A. M. OO I. BROWN I. OSBORN PVT R. CAMPOS S. OSORNIC G. CARMONAANDRADE M. PAREJA PVT O. CARO PVT PFC B. PEREZ G. CORRAL PVT D. E. PERGAKIS PVT P. CUMMINGS M. RAMIREZ D. DEFREITAS M. RAMIREZ JR. PVT S. DELOSSANTOS C. RAMIREZOCAMPO D. DONCILA C. REYESFIERRO PVT C. DUNKER W. ROBINS D. DUONG J. RODRIGUEZ PVT I. ELLIS R. ROMERO R. ESTY Y. SALVA R. FLORA PVT D. SAMI R. GALE G. SCHULT PVT R. GALLARDO PVT A. SICH PVT PVT V. GARCIA PVT A. STANALAND B. GERBER PFC E. STUMETZ G. GONZALES I. TAYLOR PFC B. GUZMAN JR PFC A. TRUJILLOMAROUEZ PVT L. HAMMANG C. VARGAS Z. VARNER D. HEREDIA PFC L. HERNANDEZMENDOZA PVT C. VASOUEZ M. HOFFMAN L. A. VERGARA I. HUDDLESTON C. WATSONBREECE A. JOHNSON PVT R. WEBER J. JOHNSON PFC S. WILD A. XIONG PFC N. KEAR PVT

Meritorious Promotion * Meritorious Promotion 3

WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation are to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force

that are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The nation is committing Marines to a wide range of scenarios, from peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation Enduring Freedom in Afghanistan and Operation Iraqi Freedom in Iraq. Operations such as these involve independent units confronted by situations that have operational



and strategic implications. The battlefield is becoming so technologically advanced that weapon systems will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: his determination to overcome any obstacle that stands in his way, fueled by unshakeable honor, courage, and commitment.

Phase I

How We Are Doing It.

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



PHASE I- RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine recruiters have earned the rank of sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know

what it means to serve as a Marine. Meeting a Marine recruiter gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.