## Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else. We Make Marines.



## SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER \*

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM \*

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

PUBLICATION OF THE ORDER AND OFFICERS CENTER

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn \*

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

\* PLEASE RISE

## Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the Depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today, the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train all recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall and Day Hall. Today, the depot has 388 acres and Twenty-five buildings listed on the national register of historic places.

## The Gommanding Officer of Recruit Training Regiment



On behalf of Brigadier General Jason L. Morris, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. We are

here to celebrate with you their twelve weeks. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

J. W. Jones Colonel, U. S. Marine Corps

## FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

## Marine Corps Values

#### WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

#### Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

#### Courage

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

#### COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



# Parade Reviewing Officer



## SERGEANT MAJOR DAVID M. WHITE

I Marine Expeditionary Force Information Group

Sergeant Major White is a Nashville, Tennessee native and enlisted in the Marine Corps in July of 1994. He completed recruit training in October of 1994 at Marine Corps Recruit Depot (MCRD) Parris Island (PI) and reported to Camp Geiger for Marine Combat Training. Upon completion, Sergeant Major White was assigned to Camp Johnson for training as a Motor Transportation Operator. He graduated top of the class and was meritoriously promoted to the rank of Lance Corporal.

In February 1995, Sergeant Major White received orders to New River Air Station with Marine Wing Support Squadron 272. He was promoted to the rank of Corporal in November 1996. During his tour, he attended the Motor Transportation Re-fueler's Course and was transferred to the Fuels section of the squadron. In 1997, Sergeant Major White was named Non-Commissioned Officer (NCO) of the month for February and March, then was selected as NCO of the Quarter.

In June of 1997, he received orders to Iwakuni, Japan to serve with Marine Wing Support Squadron 171 as an Aircraft Re-fueler. While in Japan, Sergeant Major White participated in exercises throughout the Pacific area of operations, including Thailand and South Korea.

In August of 1998, Sergeant Major White reported to 3rd Battalion, 6th Marines at Camp Lejeune as the Assistant Motor Transportation Maintenance Chief and was promoted to the rank of Sergeant in September of 1998. Sergeant Major White deployed to the Mediterranean with the 22nd Marine Expeditionary Unit and participated in operations in Egypt, Israel, and Africa. Upon his return, Sergeant Major White participated in and won a series of boards to fill a billet in the II Marine Expeditionary Force Command Element as the Motor Transportation Logistics Coordinator for the Headquarters command element. He attended Campbell University's satellite campus at Camp Lejeune and obtained his Associates Degree in Arts and Science in May of 2002.

In April of 2002, Sergeant Major White reported to MCRD PI for Drill Instructor School. Upon graduation, he served as a Drill Instructor and Senior Drill Instructor with 3rd Battalion Kilo Company and completed a successful tour in July 2005.

Sergeant Major White received orders in August 2005 to 1st Light Armored Reconnaissance Battalion at Camp Pendleton, California as one of the Motor Transportation Operations Chiefs. He deployed with the battalion to Al Anbar Providence, Iraq in support of Operations Iraqi Freedom (OIF) 4-06 and 6-08. During OIF 6-08, he was awarded the Combat Action Ribbon when his vehicle engaged a pressure plate improvised explosive device. Sergeant Major White was promoted to Gunnery Sergeant in Iraq in September 2007.

# Parade Reviewing Officer (cont.)

In June 2008, Sergeant Major White was transferred to Marine Wing Support Squadron 171 in Iwakuni, Japan as the Headquarters and Service Company First Sergeant. During his tour, he deployed in support of Operation Enduring Freedom (OEF) to Yemen as the Senior Enlisted Advisor for a Military Transition Team.

Sergeant Major White was transferred to Combat Logistics Regiment at Camp Lejeune, North Carolina in August of 2011 to serve as the Headquarters Company First Sergeant. He was then able to complete his Bachelor's Degree in Human Resource Management with the University of Maryland. During his tour, he deployed in support of OEF to Afghanistan as the Redeployment, Retrograde, Reset and Reconstitution of the Forces unit Sergeant Major. Upon his return in 2014, Sergeant Major White received orders to the School of Infantry- East, Infantry Training Battalion, Camp Lejeune as the Delta Company First Sergeant.

In November 2015, Sergeant Major White was selected to his current rank and was transferred to 2d Maintenance Battalion to serve as the Battalion Sergeant Major. On 13 September 2017, Sergeant Major White reported to Marine Air Support Squadron 3, Camp Pendleton, California for duty as the Squadron Sergeant Major. Almost a year later, on 7 September 2018, Sergeant Major White met Marine Medium Tiltrotor Squadron 164 during their deployment to Kuwait in support of Operation Inherent Resolve and assumed responsibilities as the Squadron Sergeant Major. On 25 April 2019, Sergeant Major White returned to Marine Air Support Squadron 3 to finish his tour of duty.

Sergeant Major White's personal decorations include the Meritorious Service Medal with one gold star in lieu of second award, the Navy and Marine Corps Commendation Medal with two gold stars in lieu of third award, the Navy and Marine Corps Achievement Medal with two gold stars in lieu of third award, and the Combat Action Ribbon.



## AWARDS

#### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that they are number one Marine in their company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

#### SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

#### PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

#### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they're the company high shooter.

#### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they're the most physically fit Marine in their company.

#### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.**(EX.) PFC\* C. M. COLBURN

#### MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

## GRADUATION STAFF

#### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General
Chief of Staff
Colonel E. R. Sullivan
Sergeant Major
Parade Reviewing Officer
Sergeant Major D. M. White

#### RECRUIT TRAINING REGIMENT

Commanding Officer

Executive Officer

Sergeant Major

Regimental Drill Master

Narrator

Colonel J. W. Jones

Lieutenant Colonel L. S. Woo

Sergeant Major P. F. Agan Jr.

Gunnery Sergeant J. Flores

Staff Sergeant M. C. Redfield

#### THIRD RECRUIT TRAINING BATTALION

Commanding Officer
Executive Officer
Major T. W. Toalston
Sergeant Major
Chaplain
Battalion Drill Master
Lieutenant Colonel C. A. Ashinhurst
Major T. W. Toalston
Sergeant Major E. D. Ramirez
Lieutenant E. Morales
Staff Sergeant N. Pentony

#### **COMPANY K**

Commanding Officer Captain S. J. Follett
Company First Sergeant First Sergeant C. A. Canez

#### LEAD SERIES

Series Commander First Lieutenant N. P. Sharps Chief Drill Instructor Gunnery Sergeant V. M. Shaw

#### FOLLOW SERIES

Series Commander First Lieutenant S. T. Rodriguez
Chief Drill Instructor Staff Sergeant J. M. Philippi

#### MARINE BAND SAN DIEGO

Band Conductor Chief Warrant Officer II A. J. Panos
Drum Major Gunnery Sergeant B. J. Hallquist

#### COLOR GUARD

National Color Bearer
Organizational Color Bearer
Rifle Bearer
Rifle Bearer
Sergeant J. R. Aguilera
Sergeant K. L. Yarbrough
Sergeant A. N. Petrie
Sergeant W. Kotoku

# PLATOON

SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. M. VANCE

DRILL INSTRUCTORS

SERGEANT B. A. BAUTISTA

SERGEANT S. O FALAYI

SERGEANT A. GUERRERO

SERGEANT R. A. LACAYO

PHYSICAL FITNESS TEST

PRIVATE O. AGUILAR (292)

PVT

PFC

### PLATOON HIGH SHOOTER

PRIVATE J. TORTU (339) INSTRUCTOR: CORPORAL Y. A. MENJIVAR RECRUITED BY: SERGEANT B. I. DRENNAN

O. AGUILAR PVT C. J. ARRIETA A. BANDA D. T. BEZAYIFF PVT E. H. BLASER PVT I. R. BURD PVT D. D. BURRELL C. B. BUSTAMANTE PVT J. A. CARSON PVT D. E. CEJAOLIVERA PVTN. M. COGAR PVTE. N. DAVIS C. W. DERICKSON

R. O. DIXON

J. D. EVILLE

C. T. FISCHER

C. M. FRISCH

D. A. GARCIA JR.

F. C. HAYNIE II

M. W. HERRING

B. N. GUTIERREZ

J. L. FRANKLIN

C. W. FRIEDRICH

M. J. ELLINGSON

PVT

PVT

PVT

PVT

PVT

PVT

PVT

### PLATOON HONOR GRADUATE LANCE CORPORAL R. I. ROMERO

N. G. HOPKINSPEREZ PVT E. H. JERNIGAN PFC R. I. KUROPATWINSKI PVT K. J. LAMPKIN PVT R. C. LEON PFC A. J. MEDINA JR PVT S. MELGOZA PVT V. M. MENA JR PVT W. P. MENA PFC D. M. MILLER PFC S. D. REID LCPL\* R. I. ROMERO PVTA. A. ROMEROORTIZ PVT M. F. SANTIAGO PFC E. M. SHELDON PFC A. W. SHEPPARD PVT E. L. SIGELNSKI PVT Z. A. STRIEBY PVT J. TORTU PFC\* A. D. TUTTLE PVT X. F. VAZOUEZ PVT D. L. VEHIGE

A. C. WILD

C. S. YOUNG

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT R. J. RODRIQUEZ

#### DRILL INSTRUCTORS

STAFF SERGEANT E. K. BANKS STAFF SERGEANT A. A. GARCIA STAFF SERGEANT D. L. WASHINGTON SERGEANT F. J. BRAY

#### PHYSICAL FITNESS TEST

PRIVATE D. S. GUZMAN (298)

PLATOON HIGH SHOOTER			
PRIVATE FIRST CLASS L. T. BECKWITH (334)			
INSTRUCTOR: SERGEANT A. S. COLON			

DI ATTO CALLIFORI CITO OTTED

PVT	B. ALGUERA
PVT	E. R. ALSOBROOK
PVT	J. T. BAKER
PVT	A. BARRIENTOS
PFC*	L. T. BECKWITH
PVT	C. BERGANZA
PVT	R. L. BOBO
PVT	K. I. BUGGS
PVT	C. CARDENAS
PVT	H. A. CARRILLO
PVT	E. M. CRAVENS
PFC*	J. CRUZ
PFC*	N. K. DASSOW
PVT	S. S. DAVIES
PVT	B. K. DOWDY JR
PVT	L. A. FIGUERŌA
PVT	E. E. FLOOD
PVT	D. J. FRITZ

E. R. GASPER

C. J. HADRO

D. A. HALE

PFC

PFC

D. S. GUZMAN

#### PLATOON HONOR GRADUATE PRIVATE FIRST CLASS L. T. BECKWITH RECRUITED BY: SERGEANT J. A. VACA

C A HALL

C. A. HALL
A. D. HERNANDEZ
B. A. LORD
K. C. LUECK
T. R. MALCOLM
X. R. MENDEZ
E. MORALES
C. A. OLVERASANCHEZ
N. T. PACE
J. L. PEREZ
W. QUINONES
C. J. RESSEMAN
T. RODRIGUEZ
A. E. RUIZ
K. A. SALAZARCHAVARRIA
G. T. SHOEMAKE
J. SIBAJAGARCIA
B. VAZQUEZ
D. I. WELCHERT
J. L. WELLS
B. C. WILCOXEN

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT J. A. BELMONT

#### DRILL INSTRUCTORS

STAFF SERGEANT R. ALVAREZ STAFF SERGEANT E. J. IRIZARRY SERGREANT E. G. AMANA SERGEANT O. D. RIVERA

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS A. M. AMOS (298)

PLATOON HIGH SHOOTER	PLATOON HONOR GRADUATE
PRIVATE K. J. TIERRABLANCA (334)	PRIVATE FIRST CLASS A. M. AMOS
INSTRUCTOR: SERGEANT L. R. DEWITT III	RECRUITED BY: SERGEANT K. J. KOHRS

PFC*	A. M. AMOS	PVT	C. A. RUELAS
PVT	A. C. ARAUJO	PFC	R. O. RUIZ
PVT	F. J. BARRIOSORDONEZ	PVT	S. L. SALAZAR
PVT	A. BARRERA	PFC	J. M. SANCHEZ
PFC	C. W. DARROLL	PVT	J. B. SCHLOUGHGBEDEY
PVT	M. FRANCO	PVT	D. L. SHIELDS
PVT	J. Q. GUINA	PVT	L. P. SMITH
PVT	D. C. HANSEN	PFC	J. A. SPARKS
PVT	J. HERNANDEZCASTRO	PFC	D. R. STARKER
PVT	S. IN	PVT	D. E. SUNDERMAN
PVT	D. R. JACKSON JR.	PVT	A. R. SUVOROV
PVT	B. L. KELLEY JR.	PVT	K. J. TIERRABLANCA
PVT	J. D. LILLARD	PFC	D. E. VELASCO JR.
PVT	A. L. LUERA	PVT	M. W. VORLANDER
PVT	I. N. MARQUEZLOPEZ	PFC	N. G. WETMORE
PFC*	P. J. MUNOZ	PFC	J. R. WILKINSON
PVT	I. U. ONYEISE	PFC*	J. N. YANG
PVT	S. PI	PVT	C. A. ZELAYA
PFC	M. J. PRICE		

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT D. A. RODRIGUEZ

#### DRILL INSTRUCTORS

STAF SERGEANT J. KETTER

STAFF SERGEANT D. D. LEVY

STAFF SERGEANT R. C. VILLALBA

#### PHYSICAL FITNESS TEST

PRIVATE V. RICH (289)

#### PLATOON HIGH SHOOTER PLATOON HONOR GRADUATE PRIVATE J. MARSHALL (320) PRIVATE FIRST CLASS C. R. FORAKER INSTRUCTOR: CORPORAL D. J. DOMINGUEZ RECRUITED BY: STAFF SERGEANT J. A. ALBINO

PFC	C. AGUIRRE II	PVT	A. J. NAVA
PVT	N. E. ALVARADOMELENDEZ	PVT	A. ORTIZ
PVT	E. ANAYA JR	PVT	D. PACHECO
PVT	E. ANGELESTORRES	PFC	A. B. PORTILLO
PFC	M. B. BARRY	PVT	J. Z. QUIAMBAO
PFC	C. BIZARRO JR	PVT	C. R. REEVES
PFC	A. CAMEROŚRAMOS	PVT	I. R. REVELES
PVT	M. B. CLARK	PVT	F. F. REYNA JR
PVT	C. I. CORTEZ	PVT	V. RICH
PFC*	C. R. FORAKER	PFC	Z. RITCHIE
PVT	V. GLADILIN	PFC	B. D. RUSSELL
PFC	K. J. GODFREY	PFC	J. S. SANCHEZ
PVT	A. GUTIERREZRUIZ	PVT	P. D. SERRANOMORA
PVT	J. L. HERMOSILLO	PFC	A. T. SHAFER
PVT	D. L. LAGOW	PFC	Z. R. SHRUBB
PVT	D. E. LAUBACH JR	PFC	C. SOLIS
PVT	M. M. LOMELI	PVT	M. M. TRAN
PFC	S. N. LOPEZ	PFC*	A. TREJOCRUZ
PVT	E. LOZA	PFC	M. VAILAHI
PVT	J. MARSHALL	PVT	S. VARGAS
PFC*	C. D. MARTIN	PFC	J. VAZQUEZ
PFC	R. D. MONSANTO		

Meritorious Promotion \* Meritorious Promotion \* Meritorious Promotion \* Meritorious Promotion \*

## Phase II

### PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



## Phase III & IV

#### PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

#### Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



#### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are veterans. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.

# 3226

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT E. VELAZQUEZ

#### DRILL INSTRUCTORS

STAFF SERGEANT C. A. MUNOZ SERGEANT I. ALTAMIRANO SERGEANT O. JONES SERGEANT O. TORRES

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS E. L. BURTON (295)

#### PLATOON HIGH SHOOTER PLATOON HONOR GRADUATE

PRIVATE FIRST CLASS E. L. BURTON (339)
INSTRUCTOR: SERGEANT F. A. LOMELI
RECRUITED BY: SERGEANT R. DIAZ

PVT	M. B BERNALES	PVT	J. P. PLAYFORD
PFC	E. L BURTON	PVT	
PVT	E. CAMACHO	PVT	M. A. RAMIREZ
PFC	O. CARDONA	PVT	N. L. RAYMOND
PVT	D. M. CLARK	PVT	J. A. REYES
PFC	J. E. CORREARIVERA	PVT	M. F. RIVERA
PVT	G. C. DENNINGHAM	PVT	M. A. RUGGERI
PFC*	A. R. GADBERRY	PVT	I. J. RUIZ
PVT	R. GARCIA	PVT	J. D. SALDIVAR
PVT	J. R. HENDRIX	PVT	C. A. SHEPP
PFC	I. S. HODAPP	PVT	J. A. SMITH
PFC*	A. HUITRON	PVT	S. A. SMITH
PVT	Q. L. JACKSON	PVT	C. I. SOLIS
PVT	W. R. KLEINER	PVT	G. M. STEPHENS
PVT	T. M. LABUS	PFC*	C. D. THURMON III
PVT	M. J. MALLON	PVT	C. J. TODD
PVT	S. E. MARESMATUS	PFC	D. J. TORRESTORRES
PVT	N. J. MCNEELY	PVT	A. VARELAGALLARDO
PVT	V. MENDOZA	PVT	J. H. VIRRUTAMANRRIQUEZ
PVT	M. A. OSUNA	PVT	A. J. WADSWORTH III

## PLATOON **3227**

#### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT Y. M. BELTRAN

#### DRILL INSTRUCTORS

STAFF SERGEANT A. R. FELDON STAFF SERGEANT J. D. HENNIG STAFF SERGEANT C. PAYNE STAFF SERGEANT R. TORRES

#### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS L. B. AGOO (291)

## PLATOON HIGH SHOOTER PRIVATE B. D. HATCH (335) PRIVATE FIRST CLASS L. B. AGOO

INSTRUCTOR: SERGEANT J. J. WASHINGTON RECRUITED BY: STAFF SERGEANT F. CARDENAS

L. B. AGOO	PVT	S. E. LOZANO
J. AGUILARREYES	PVT	A. B. LUNAZEPEDA
J. A. ALLEN	PVT	D. R. MATA
L. L. ARMSTRONG	PVT	E. MENDOZANARANJO
R. E. ARREOLAANGEL	PVT	A. I. MORENO
E. N. CASTREJONLOYA	PVT	A. M. MULDER
A. J. ENGELHARDT	PFC	E. J. NOUNES
A. H. GARTH	PVT	S. W. OWENSIR
L. J. GILBERTGARRETT	PFC	T. S. PAYNE
E. M. GOMEZ	PVT	A. M PRESTIDGE
B. D. HATCH	PFC	D. R. RAMIREZ
J. J. HERNANDEZ III.	PFC	C. RAMOS
M. A. HERNANDEZRIVERA	PVT	A. M. RIOS
P. A. IBARRASAUCEDO	PVT	E. R. RODRIGUEZ III
G. M. ISHAM	PVT	J. C. SCHELLER
E. J. KOLLETT	PVT	A. K. TAHDOOAHNIPPAH
W.A. LAIR	PVT	P. O. VYSHNYAK
H. LIANG	PVT	I. D. CARTER
A. LOMELI	PVT	R. N. TRAN
G. T. LOPEZ		
	J. AGUILARREYES J. A. ALLEN L. L. ARMSTRONG R. E. ARREOLAANGEL E. N. CASTREJONLOYA A. J. ENGELHARDT A. H. GARTH L. J. GILBERTGARRETT E. M. GOMEZ B. D. HATCH J. J. HERNANDEZ III. M. A. HERNANDEZRIVERA P. A. IBARRASAUCEDO G. M. ISHAM E. J. KOLLETT WA. LIANG A. LOMELI	J. AGUILARREYES J. A. ALLEN PVT L. L. ARMSTRONG PVT R. E. ARREOLAANGEL PVT E. N. CASTREJONLOYA PVT A. J. ENGELHARDT PFC A. H. GARTH PVT L. J. GILBERTGARRETT PFC E. M. GOMEZ PVT B. D. HATCH J. J. HERNANDEZ III. PFC M. A. HERNANDEZ III. PFC M. A. HERNANDEZRIVERA PVT P. A. IBARRASAUCEDO PVT G. M. ISHAM PVT W.A. LAIR PVT H. LIANG PVT A. LOMELI

Meritorious Promotion \* Meritorious Promotion \*

## WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation is to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that

are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation is committing Marines to a wide range of scenarios, from

peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems



will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: their determination to overcome any obstacle that stands in their way, fueled by unshakeable honor, courage, and commitment.

## Phase I

#### How We Are Doing IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



## PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter

gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.