## Welcome

Today's graduation ceremony recognizes the successful transition from civilian to basic Marine and consists of a traditional military parade followed by special recognition for those who have excelled while in Recruit Training and final dismissal.

After the graduation ceremony, we encourage you to visit the Command Museum across the parade deck. For your dining convenience, we offer the bowling alley, snack bar, and the individual food vendors at the Marine Corps Exchange.

Due to security concerns, our guests are not allowed into the recruit training areas to include the recruit barracks and physical training areas.

The mission of the Recruit Depot and the Western Recruiting Region is to exercise operational control of enlisted recruiting operations in the 8th, 9th, and 12th Marine Corps Districts; to provide reception, processing, and recruit training for enlisted personnel following initial entry into the United States Marine Corps; and to produce a basically trained United States Marine embodied with the fighting spirit, core values and esprit de corps which have ensured our Corps' success for over 240 years.

The unique relationship between the Marine Corps Recruit Depot and San Diego is the result of almost 150 years of mutual support, assistance and growth. This relationship is reflected in the history of the Marine Corps in San Diego, the Depot as a post of the Corps, and the heritage of San Diego itself.

Above all else. We Make Marines.



# SEQUENCE OF EVENTS

BAND SERENADE

CHAPLAIN'S PRAYER \*

"ATTENTION", "ADJUTANT'S CALL" AND MARCH-ON

THE NATIONAL ANTHEM \*

SOUND OFF

PRESENTATION OF THE COMMAND TO THE COMMANDER OF TROOPS

REPORT

Publication Of The Order And Officers Center

BATTALION COMMANDER'S REMARKS

PRESENTATION OF THE COMMAND TO THE REVIEWING OFFICER

PASS IN REVIEW (PLEASE RISE WHEN THE AMERICAN FLAG PASSES)

Anchors Aweigh/The Marines' Hymn \*

GRADUATES RETURN FRONT AND CENTER

RECOGNITION OF THE COMPANY STAFF

RETIREMENT OF THE PLATOON GUIDONS AND RECOGNITION OF HONOR GRADUATES

FINAL DISMISSAL

\* PLEASE RISE

# Marine Corps Recruit Depot

A few weeks after establishing Camp Howard on North Island in San Diego, Col. Joseph Pendleton, on September 6, 1914, was the guest speaker at the U. S. Grant Hotel in downtown San Diego. The subject of his speech was "San Diego, an ideal location for a Permanent Marine Corps Base." The drive behind his lecture was the unsatisfactory conditions and the less than convenient location of his staff at Camp Howard. About this same time, Col. Pendleton wrote to the Commandant of the Marine Corps at Washington D. C. about the deplorable conditions at Camp Howard and presented the idea of the possible establishment of a permanent Marine Corps Base in San Diego.

The Navy General Board approved the establishment of a base on January 8, 1916 and the Marine Corps' base on the bay tidelands called the Dutch Flats was authorized by a Naval appropriation bill of August 29, 1916, in large part due to the efforts of Congressman William Kettner. Groundbreaking on 232 acres took place on March 2, 1919. Construction and occupation of the base took place from 1919 through 1926. On December 1, 1921, Pendleton (now a General), placed it into commission as the Marine Advanced Expeditionary Base, San Diego. In 1923, the Marine Recruit Depot for the west coast relocated from Mare Island Navy Shipyards in Vallejo, CA, to its new home at the San Diego Marine Base. On March 1, 1924, the base that had been developed as a result of the vision and efforts of General Pendleton became, officially, Marine Corps Base, San Diego, and would be known by that name for the next twenty-four years.

The base now consisted of approximately 388 acres, of which some 367 acres had been reclaimed tidal area. Throughout World War II, the principal activity of the base, recruit training overshadowed all other functions. After the war, the recruit training detachment remained the principal tenant. Marine Corps Base San Diego has been home to the 4th, 6th and 10th Marine Regiments, the Fleet Marine Force and the 2nd Marine Division. However, the main focus of the base has always been training and "the making of Marines." On January 1, 1948, Marine Corps Base, San Diego was officially renamed Marine Corps Recruit Depot, San Diego. The Recruit Training Command grew from three to eight battalions to handle the troop requirements for the Korean War. More than 700 Quonset huts were erected to handle the influx of recruits, some of which are still standing today. The Vietnam War caused the next period of major expansion. A 100-tent cantonment had to be erected to handle the overflow of recruits. Five new recruit barracks, a new dining hall, new bowling alley, a new Regional Dental and Medical Clinic were constructed on the Depot. In the 1970's the focus increased to include the recruiting effort and the Depot became Headquarters, Western Recruiting Region.

Today, the Recruit Depot provides its nation's Corps with basically trained Marines to fight in the current conflicts around the world. The Depot has the responsibility to train all recruits who reside west of the Mississippi River to serve at the call of the nation.

Known for its unique Spanish colonial revival style appearance, the overall site and specific building plans were developed by renowned architect, Bertram Goodhue, who also designed the buildings built in San Diego's Balboa Park for the 1915 Panama-California Exposition.

Thirteen buildings have been named for famous Marines, such as Daly Barracks, Pendleton Hall, Lejuene Hall, McDougall Hall and Day Hall. Today, the depot has 388 acres and Twenty-five buildings listed on the national register of historic places.

## The Gommanding Officer of Recruit Training Regiment



On behalf of Brigadier General Jason L. Morris, Commanding General, Marine Corps Recruit Depot and Western Recruiting Region, and the Marines, Sailors and civilian Marines of Recruit Training Regiment, welcome to this morning's graduation ceremony. Your presence here today is greatly appreciated. As we recognize your Marine's significant accomplishment, enjoy this special day in their life.

Marine Corps recruit training is the most difficult recruit training in the Nation and a tough undertaking for all who accept the challenge to become a United States Marine. Before you this morning is the latest company of Marines who have succeeded in that challenge. We are

here to celebrate with you their twelve weeks. Your Marine has been prepared physically, mentally and emotionally in a time-tested process whereby they have been transformed from civilian to Marine. Many are responsible for this significant transformation to include the families, loved ones and teachers who provided the basic values and character as a foundation and the Marine Recruiter who saw the potential and desire to excel. But the person most responsible for the changes is the Marine Corps Drill Instructor. They have labored intensively for the past three months, personally sacrificing much in the process, to ensure each new Marine is instilled with the essential fitness, character and values necessary on and off the battlefield. Each of the new Marines recognized today has passed the test, exceeded the standards and earned the title Marine. The lessons learned in recruit training, coupled with our core values, will serve them well for their time in the Marine Corps... and for the rest of their lives. I am confident in their ability to meet any challenge that confronts them.

Thank you for being here. I trust you will enjoy the rest of your visit to MCRD and the San Diego area and that you will take some time to tour the Recruit Depot to relive some of your Marine's experiences. Please accept my thanks for your love and support for your Marine and our best wishes for a happy stay and safe return home.

Gratefully,

J. W. Jones Colonel, U. S. Marine Corps

# FLAG ETIQUETTE

The United States Marine Corps has long established a tradition of rendering proper honors and courtesies to the American Flag with ceremony and decorum. If this is your first visit to a military installation, we would like to acquaint you with the "Flag Etiquette" and welcome you to join us in showing courtesy to our Flag as defined by U.S. Code Title 4 and 36, and as observed aboard Marine Corps Recruit Depot, San Diego.

In observance of U.S. Code Title 4 and 36, individuals in uniform, members of the armed forces not in uniform, and military veterans may render a military salute to the American Flag while it is being hoisted, being lowered, passing by. The same courtesies should be rendered while the National Anthem is played.

Gentlemen wearing hats who do not render a salute to the flag should remove their head gear and on the first note of the National Anthem, place their right hand over their heart until the last note of the National Anthem.

Ladies are not required to remove their headdress. On the first note of the National Anthem, ladies should stand, face the flag, and place their right hand over their heart until the last note of the National Anthem. All present should remain standing until the last note of the National Anthem is played.

If the Flag is not visible during the National Anthem, please stand and face the sound of the music. If driving during Morning or Evening Colors, persons in vehicles within sight or hearing of the ceremony should halt the vehicle at the side of the road, and remain inside the vehicle until the final bugle call "Carry On" is sounded.

When Honors are being rendered to the Flag, or while it is passing in a parade of review, it is considered disrespectful to smoke, talk, to take pictures, or to be involved in boisterous or noisy activity. If you are in doubt ask the military personnel about appropriate courtesies at any time, or look around. The immediate vicinity will guide your actions.

# Marine Corps Values

### WHY WE SUCCEED.

Generation after generation of American men and women have given special meaning to the title United States Marine. These men and women live by a set of Core Values, which forms the bedrock of their character. Core Values give Marines strength and regulate their behavior; they bind the Marine Corps into a total force that can meet any challenge... and succeed.

### Honor

Honor guides Marines to exemplify the ultimate in ethical and moral behavior; to never lie, cheat or steal; to abide by an uncompromising code of integrity; and to respect human dignity. It is the quality of maturity, dedication, trust and dependability that compels Marines to act responsibly; to hold themselves and each other accountable for their actions; and to fulfill their obligations.

### Courage

Courage is the mental, moral and physical strength ingrained in Marines. It carries them through the challenges of combat and helps them overcome fear. Likewise, it is the inner strength that enables a Marine to do what is right; to adhere to a higher standard of personal conduct; and to make tough decisions under stress and pressure.

### COMMITMENT

Commitment is the spirit of selfless determination and dedication found in Marines. It leads to the highest order of discipline for individuals and units. It is the ingredient that enables 24-hour a day dedication to Corps and country. It inspires the unrelenting determination to achieve a high standard of excellence in every endeavor.



# Parade Reviewing Officer



Commanding Officer
COLONEL GREGORY B. PACE

MARINE CORPS LOGISTICS BASE

BARSTOW, CALIFORNIA

Colonel Gregory Pace is a native of Tuskegee, Alabama and is a graduate of Troy University with a Bachelor's of Science in Marketing. He enlisted in the United States Army Reserves in November 1989, where he served as a Combat Signaler with the 6th Battalion 159th Aviation Brigade and the 282nd Quartermaster Company.

Colonel Pace was commissioned as a Second Lieutenant in the Marine Corps in April 1998.

After completing The Basic School, Second Lieutenant Pace was assigned to Combat Service Support Group - 3, where he served as the Assistant Group Supply Officer. In December 2000, First Lieutenant Pace was reassigned to 2d Battalion, 3d Marines, as the Battalion Supply Officer and deployed to Okinawa, Japan, supporting the Unit Deployment Program (UDP). Upon redeployment, he was assigned to 3d Marine Regiment, from 2001-2003, where he served as the Regimental Supply Officer and Commanding Officer, Headquarters Company, 3d Marine Regiment. In 2003, Captain Pace was reassigned as Logistics Officer, 3d Battalion, 3d Marines, where he served as the Battalion Landing Team S-4 in support of the 31st Marine Expeditionary Unit. Upon returning from deployment with the 31st MEU, he was reassigned to Headquarters Company, 3d Marine Regiment, where he went on to serve as the Regimental Motor Transportation and Maintenance Management Officer.

In June of 2004, Captain Pace reported to 2d Supply Battalion, Combat Logistics Regiment 25, 2d Marine Logistics Group in Camp Lejeune, North Carolina, where he served as the Commanding Officer for Headquarters Company and the Distribution Center Company, Marine Air-Ground Task Force (MDC) and the Assistant Battalion Operations Officer from 2004-2007. During this assignment, Captain Pace deployed in support of Operation Iraqi Freedom, with Combat Logistics Regiment-25 (Fwd), from 2006-2007 serving as the MDC, Officer-in-Charge and with II Marine Expeditionary Force (Fwd) from 2007-2008 where he served as the Sustainment Officer for Iraqi Security Force Logistics. While in Iraq, Captain Pace was selected to attend the Combined Logistics Captains Career Course (CLCCC) in Fort Lee, Virginia.

# Parade Rviewing Officer

Following completion of CLCCC, Captain Pace was assigned to Headquarters and Service Battalion, Headquarters Marine Corps from June 2008 to June 2011, where he served as the Battalion Operations Officer and Installations and Logistics, Policies, and Capabilities as an Action Officer from 2009-2011.

From 2011-2013, Major Pace served with 3d Marine Division, III Marine Expeditionary Force, as the Assistant Division Supply Officer, Officer-in-Charge Supply Management Analyst Team, and the Division Supply Officer. During this assignment, Major Pace was selected for the Commandant's National Fellowship Program and served as a Marine Corps Fellow to the United States Chamber of Commerce. Upon completing his year-long fellowship, he was assigned as the Battalion Executive Officer of Headquarters and Service Battalion, Headquarters Marine Corps.

In June 2015, Lieutenant Colonel Pace assumed command of 1st Maintenance Battalion, Combat Logistics Regiment 15 in Camp Pendleton, California. Upon completion of this assignment, Lieutenant Colonel Pace attended The Dwight D. Eisenhower School for National Defense and Resource Strategy, after which he was assigned to the Joint Chiefs of Staff, J-4 Logistics Directorate, as the Strategic Policy Branch Chief and as the Joint Logistics Operations Center Battle Captain in the National Military Command Center. His most recent was the G-4 with 2d Marine Expeditionary Brigade. His personal awards include the Defense Meritorious Service Medal, Meritorious Service Medal with four gold stars in lieu of his fifth award, Joint Service Commendation Medal, Navy and Marine Corps Commendation Medal with two gold stars in lieu of his third award, and the Navy-Marine Corps Achievement Medal.

On July 1, 2021, Colonel Gregory Pace assumed command of Marine Corps Logistics Base Barstow, California.

## AWARDS

### COMPANY HONOR GRADUATE AWARD

The one Marine in the company who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a plaque from the Marine Corps Association denoting that they are number one Marine in their company. The company honor graduate also receives a Certificate of Commendation from the Commanding Officer of Recruit Training Regiment recognizing their superior performance during recruit training.

### SERIES HONOR GRADUATE AWARD

The one Marine in their series who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps is presented with a Certificate of Commendation from the Commanding Officer of Recruit Training Battalion recognizing their superior performance during recruit training.

### PLATOON HONOR GRADUATE AWARD

The one Marine in their platoon who has demonstrated the highest degree of discipline, proficiency, bearing, physical fitness, and basic leadership traits that exemplify the highest standards of the United States Marine Corps will receive a plaque from the Marine Corps Association denoting that they are the honor graduate of their platoon.

### MARKSMANSHIP AWARD

The one Marine in the company who fired the highest score on the Rifle Range is awarded a plaque from the Marine Corps Association stating that they are the high shooter in the company. The company high shooter also receives a certificate from the Company Commander denoting that they're the company high shooter.

### PHYSICAL EXCELLENCE AWARD

The one Marine in the company that receives the highest score on the Physical Fitness Test is awarded a certificate from the Company Commander denoting that they're the most physically fit Marine in their company.

### MERITORIOUS PROMOTION

Those Marines who have demonstrated a high degree of proficiency and have shown exceptional leadership ability may be promoted meritoriously to the grade of Private First Class or Lance Corporal. **The Marines noted in this program with asterisks by their names have been promoted meritoriously to their present grade.**(EX.) PFC\* C. M. COLBURN

### MARINE

"Among all the honors, among all the postings, promotions, medals, that have been awarded me, the one in which I take most pride is to be able to say, I am a Marine."

-Major General John A. Lejeune, 13th Commandant of the Marine Corps

# GRADUATION STAFF

### MARINE CORPS RECRUIT DEPOT/ WESTERN RECRUITING REGION

Commanding General Brigadier General J. L. Morris
Chief of Staff Colonel E. R. Sullivan
Sergeant Major Sergeant Major A. T. Leal
Parade Reviewing Officer Colonel G. B. Pace

### RECRUIT TRAINING REGIMENT

Commanding Officer

Executive Officer

Sergeant Major

Regimental Drill Master

Narrator

Colonel J. W. Jones

Lieutenant Colonel L. S. Woo

Sergeant Major P. F. Agan Jr.

Gunnery Sergeant R. D. Martinez

Staff Sergeant M. C. Redfield

### THIRD RECRUIT TRAINING BATTALION

Commanding Officer Lieutenant Colonel C. A. Ashinhurst
Executive Officer Major T. W. Toalston
Sergeant Major Sergeant Major E. D. Ramirez
Chaplain Lieutenant Junior Grade E. Morales
Battalion Drill Master Staff Sergeant J. E. Jean

### **COMPANY I**

Commanding Officer Captain J. F. Hunt
Company First Sergeant First Sergeant C. A. Fuentes

### LEAD SERIES

Series Commander Captain S. C. Goodard
Chief Drill Instructor Staff Sergeant M. J. Mclaughlin

### **FOLLOW SERIES**

Series Commander Captain K. L. Ventrella
Chief Drill Instructor Gunnery Sergeant T. W. Hayes

### MARINE BAND SAN DIEGO

Band Conductor Gunnery Sergeant M. E. Harper Drum Major Gunnery Sergeant B. J. Hallquist

### COLOR GUARD

National Color Bearer
Organizational Color Bearer
Rifle Bearer
Rifle Bearer
Sergeant J. R. Aguilara
Sergeant I. Peete
Sergeant M. Cruz
Sergeant K. Yarbrough

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT D. A. MCKELVEY

### DRILL INSTRUCTORS

STAFF SERGEANT J. C. RIOS STAFF SERGEANT J. C. CASTENADA

STAFF SERGEANT R. KOHLI

STAFF SERGEANT D. L. LANG

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS T. S. PENDLETON (287)

PLATOON HIGH SHOOTER PRIVATE D. M. FOX (338)		PLATOON HONOR GRADUATE PRIVATE FIRST CLASS K. P. VIVERITO		
. ,		RECRUITED BY: STAFF SERGEANT M. E. BRINSON		
PVT	J. D. ADAN	PVT	J. K. KONOWALSKI	
PFC	S. AGNGARAYNGAY	PVT	T. LALA	
PVT	O. G. BARRADA	PVT	G. T. LAMPERIS	
PVT	E. D. BETTS	PVT	R. W. LARSEN	
PVT	M. D. BOHANNON	PVT	L. L. LEAJ	
PFC*	D. D. BURHANS	PFC	N. C. LINDELL	
PVT	O. CALDERON JR.	PVT	O. A. MARQUEZ	
PFC*	G. A. CARSON	PVT	P. C. MATA IV	
PFC	F. CASTILLO II	PFC	C. MEDRANOSANCHEZ	
PVT	C. M. CHIDESTER	PVT	R. MEJIA III	
PVT	K. C. COLES	PVT		
PVT	F. CONTRERASGOMES JR.	PVT	K. M. MESTON	
PVT	J. A. COVARRUBIA	PVT	C. I. MILLER	
PVT	N. A. CUEVAS	PFC	M. A. NUNEZ	
PFC	F. J. DIAZAVILA	PFC	A. M. NUSBAUM	
PFC	C. DOMINGUEZ	PVT	C. W. ONEILL	
PFC	K. P. FLORES	PVT	D. D. OTTEN IV	
PVT	J. J. FLOREZ JR.	PFC	T. S. PENDLETON	
PVT	L. J. FLOWERS	PVT	H. M. PONCE	
PVT	D. M. FOX	PVT	E. M. RICHERT	
PVT	R. GAPUSAN	PVT	J. J. ROGERS	
PVT	M. A. GARCIA	PVT	N. A. SANDOVAL	
PVT	V. G. GARCIA	PVT		
PFC	L. W. GIPSON	PVT	3	
PVT	D. J. GOODRICH	PVT	B. SHI	
PVT	E. GUADARRAMA	PVT	J. A. SMITH	
PVT	C. J. GUERRERO JR.	PVT	A. R. TREDINNICK	
PFC	D. T. HANOHANOPASTUSHIN	PVT	T. A. VALDEZ	
PVT	E. C. HESS	PVT	N. A. VEGA	
PVT	C. O. HIDALGO	PFC*	K. P. VIVERITO	
PVT	M. B. HUGHES	PFC	E. VIZOSO	
PVT	J. W. HUTNYAK	PFC*	D. T. WELCH	
PVT	B. L. JACKSON	PVT	A. J. WILCOX	
PVT	W. J. JOHNSTON	PFC	R. J. ZAVALARODRIGUEZ	

### SENIOR DRILL INSTRUCTOR

GUNNERY SERGEANT R. LEYVA

### DRILL INSTRUCTORS

SERGEANT D. NEDEDOG SERGEANT A. DITTSWORTH

SERGEANT J. T. SALES

SERGEANT R. L. CAMPOS

### PHYSICAL FITNESS TEST

PRIVATE G. M. HENDRICKSON (296)

TRIVATE G. M. HENDRIGKSON (290)					
PLATOON HIGH SHOOTER		PLATOON HONOR GRADUATE			
PRIVATE G. H. KRUEGER (336)		PRIVAT	E FIRST CLASS M. A. MOLINARGUTIERREZ		
IN	STRUCTOR: SERGEANT B. J. JONES	RECRUITED BY: SERGEANT L. P. TOLENTINO			
PVT	E. R. ADAME	PVT	G. H. KRUEGER		
PVT	S. S. BABCOCK	PFC*			
PVT	K. A. BARTLETT	PVT	J. T. LOUCKS		
PVT	R. L. BELLAH JR.	PVT	S. J. MARTIN		
PVT	B. S. BIGGERSTAFF	PVT	W. D. MEYERS		
PFC*	G. T. BROCKWAY	PFC*	M. A. MOLINARGUTIERREZ		
PVT	B. A. BUCHANAN	PFC	E. MONTANOLOPEZ		
PVT	I. L. CARRILLORAMOS	PVT	A. D. OAKLAND		
PVT	N. D. CASTILLEJA	PVT	E. W. OTT		
PVT	R. CASTRO JR.	PVT	J. PEREZLOPEZ		
PFC	K. A. CASTRO	PVT	S. S. PETERSON		
PFC	T. J. CISNEROSHOWE	PVT	L. D. PIOVESAN		
PVT	I. R. CORDOVA	PVT	O. C. PROTHE		
PVT	R. A. CROWSON III	PFC	D. R. REHM		
PVT	R. S. DANLEY	PFC	J. C. ROSE		
PVT	T. A. DAVIS JR.	PVT			
PVT	L. S. EVANS	PFC	N. T. SEACHRIEST		
PVT	M. P. FINKEN	PVT	O. C. SIMPSON		
PFC	N. W. FINKEN	PVT	S. D. STOFFREGEN		
PVT	G. R. GALVANGARCIA	PVT	S. L. STUBBS		
PVT	J. N. GUZMAN	PVT	J. A. TORRESRODRIGUEZ		
PVT	C. J. HANSEN	PFC	A. TOVARDURAN		
PVT	J. Č. HARRIS	PVT	Y. Y. UZCATEQUIHALE		
PVT	G. M. HENDRICKSON	PVT	C. T. VANG		
PFC	B. E. HENRY	PVT	V I VANG		
PVT	G. F. HERRERA	PFC	M. M. VENOSDEL		
PFC*	T. J. HIPWELL	PVT PFC	I. D. WEAVER		
PVT	D. A. JELKS	PFC	J. M. WODRICH		
PVT	A. M. KERN	PVT	S. T. XIONG		
PVT	B. P. KESLING	PVT	S. XIONG		

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT A. P. KAIGLER

### DRILL INSTRUCTORS

SERGEANT S. TORRESROSADO

STAFF SERGEANT J. M. MOORE

SERGEANT X. F. NAVA

SERGEANT E. A. SMITH PHYSICAL FITNESS TEST

### PRIVATE FIRST CLASS A. P. FRANCIS (300)

### PLATOON HONOR GRADUATE PLATOON HIGH SHOOTER PRIVATE FIRST CLASS A. J. WEBB PRIVATE FIRST CLASS O. ACEVEDO (336) INSTRUCTOR: SERGEANT L. R. DEWITT III RECRUITED BY: GUNNERY SERGEANT C. D. PARKISON

PVT	J. L. ABBOTT	PVT	N. HERNANDEZOLEA
PFC	O. ACEVEDO	PVT	I. R. HILLIUS
PFC	A. J. ANDREWS	PVT	J. HINOJOSA
PVT	S. S. AUGUST	PFC*	C. V. HODGES
PVT	S. R. BACON	PVT	T. M. HUGHES
PFC	J. BAEZ	PVT	J. T. KENNEDY
PVT	T. J. BERCHTOLD	PVT	C. W. KLECAN
PVT	R. W. BILLINGSLEY	PVT	D. J. LANCASTER
PVT	J. W. BONILLA	PVT	J. J. LEFEBVERE
PVT	K. E. BRUHN II	PVT	L. D. LOFTSGARD
PVT	L. CASTILLOMAGNO	PVT	E. LOPEZ
PFC	J. A. CASTROVELASQUEZ	PVT	K. R. MAASS
PFC	G. B. CHANG	PVT	A. M. MARRACCINO
PVT	S. CHAUHAN	PVT	A. G. MARTINEZ
PVT	J. A. CORONA	PVT	C. D. MATA
PFC	K. DELACRUZHERNANDEZ	PVT	C. M. MIHM
PVT	J. R. DREW	PFC	E. N. MONTES
PVT	A. DUENAS	PFC	J. J. MUKITE
PVT	D. A. ELIAS	PVT	S. W. OBRIEN
PVT	D. S. EVERETT	PFC	M. Q. PHAM
PVT	E. D. FAIR	PVT	N. S. QUINN
PVT	D. H. FORDHAM	PFC*	C. A. ROTTINGHAUS
PFC	A. P. FRANCIS	PVT	R. W. RUST
PVT	A. M. GALARZA	PVT	J. A. V SALAZAR
PVT	S. A. GARCILAZO	PVT	J. A. SAUNDERS IV
PVT	B. GAYLOR	PVT	J. M. SPICER
PVT	E. T. GILLIS	PFC*	X. E. STUART
PVT	G. R. GUZMANANAYA	PFC	J. F. VALENCIA
PVT	B. T. HALFEN	PFC*	A. J. WEBB
PVT	S. J. HARRIS	PFC	B. WELK
PFC	D. L. HARTWICK	PFC	M. S. WESSEH
PVT	J. E. HERNANDEZ	PVT	G. J. WHITE
PVT	J. A. HERNANDEZ	PFC	J. F. WINTERS

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT R. J. WAXTER

### DRILL INSTRUCTORS

STAFF SERGEANT C. J. RUANE

SERGEANT J. D. LAUPUA STAFF SERGEANT J. R. LEE

STAFF SERGEANT J. IBANEZDIAZ

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS B. SANCHEZMENDEZ (298)

### PLATOON HIGH SHOOTER PLATOON HONOR GRADUATE PRIVATE L. J. CRONJE (337) PRIVATE FIRST CLASS A. J. AGUILAR INSTRUCTOR: SERGEANT A. S. COLON RECRUITED BY: STAFF SERGEANT B. J. HOOKER

PFC	A. J. AGUILAR	PVT	A. MURILLO
PVT	S. J. BARELA	PVT	J. E. MYERS
PVT	C. C. BOGLE	PVT	V. D. NEEDHAM
PVT	Q. M. BOWMAN	PVT	N. K. NELSON
PVT	D. A. BRITTAIN	PFC	D. ORTEGASEVERO
PVT	M. A. BROWN	PVT	A. D. PECK
PFC*	J. M. CANO	PFC	S. R. RIEHLE
PVT	N. A. CHARLES	PFC	M. RIVAS
PFC*	K. O. CISSELL	PVT	C. F. ROARO
PVT	L. J. CRONJE	PVT	B. M. ROMO
PVT	C. N. ESQUIVEL	PFC	B. SANCHEZMENDEZ
PFC	A. FLORES	PVT	A. SANTIAGO
PVT	C. J. GRAY	PVT	P. J. SCHRAMM
PFC	Z. N. HUFFMAN	PVT	D. C. SEYMOUR
PFC	K. R. IGNACIOFERRER	PVT	M. R. SHOCKLEY
PVT	W. F. INMANSMITH	PVT	L. J. STRATTON
PFC	G. M. JOHNSTON	PVT	A. TONCHEESPINO
PVT	C. D. KOWALSKI	PFC*	S. K. VANZUYEN
PVT	A. K. LANE	PFC	A. VASQUEZ
PFC*	B. L. LAUER	PVT	T. A. VAUGHN
PVT	M. J. LOPEZ	PVT	A. L. WALDEN
PVT	J. M. LUNA	PFC	A. D. WECKERLY
PVT	A. M. MANUELVASQUEZ	PFC	
PFC	A. MATAGALVAN	PVT	J. J. ZELAYA

Meritorious Promotion \* Meritorious Promotion \* Meritorious Promotion \* Meritorious Promotion \*

# Phase II

### PHASE II - RECRUIT TRAINING

We have enhanced recruit training by amplifying Core Values instruction and introducing The Crucible. A key element to the recent changes in recruit training is more time for the drill instructors to focus on character development with an emphasis on selflessness and teamwork.

There are 28 hours of programmed instruction on Core values; however, the most powerful values exchange may very well come from the increased one-on-one time with the drill instructors who teach and demonstrate values such as selflessness, determination, loyalty and integrity.

The Crucible, in part, is the manifestation of the intangible values training that have taken place earlier in recruit training. It permeates the entire evolution, forging the selflessness, teamwork and Core Values concepts deep into each recruit. The Crucible is a 54-hour event that is designed to test a recruit's mind, body, and spirit. It is a series of eight events revolving around obstacles, warrior stations, movement courses, and reaction problems tackled over a

grueling 40-mile course. Sleep and food deprivation add to the rigor of the course, which is primarily designed to develop teamwork and camaraderie through shared hardship. Each warrior station is named after a Marine Corps hero whose actions epitomize the values we want all Marines to internalize. As a touchstone, this experience in values and hardship can be drawn upon in any challenge they might face.



# Phase III & IV

### PHASE III - MOS SCHOOLS

After graduating from recruit training, and taking a well deserved ten days of leave, the new Marines report into the School of Infantry (SOI). SOI and consequent follow-on schools give the new Marines the technical expertise they need to excel in their Military Occupational Specialties (MOS) and the Fleet Marine Force (FMF).

### Phase IV - Sustaining The Transformation

All muscles atrophy without exercise; so too with character. Once started on a path of character development, there is no stopping. We are always developing our character until the day we die. The sustainment process continues Core Values training within units and is incorporated in all that we do as Marines, complementing a renewed emphasis on warfighting, combat leadership, and the concepts of responsibility and accountability.



### THE TRANSFORMED AMERICAN

The Corps has a long established pattern of Marines who have left the active duty ranks to become strong leaders in their communities and for the nation and we will continue to send men and women of strong character and values back to society. These Marines will carry the legacy of high character, like those Marines who are presently doing great things for our nation. We have received countless letters from influential public leaders who are veterans. They give testimony to the direct connection between the character traits they forged in the Corps and their success and fulfillment in life. End result: We will continue to provide society with people of great character, whether they do four or forty years in the Marine Corps.



### SENIOR DRILL INSTRUCTOR

SERGEANT M. R. MOSERGARCIA

### DRILL INSTRUCTORS

SERGEANT G. S. ROOKSTOOL

SERGEANT D. SHARP

SERGEANT R. Q. NATER

### PHYSICAL FITNESS TEST

PRIVATE FIRST CLASS L. E. CABRAL (300)

### PLATOON HIGH SHOOTER

PRIVATE A. Y. BROWN (338) INSTRUCTOR: SERGEANT C. L. YABAO

PVT

PVT

PFC\*

**PVT** 

**PVT** 

PVT

PFC

PVT

PVT

PFC

PFC

PFC

PVT

PVT

PVT

PFC

PVT

PVT

S. A. GRISHOW

T. A. GUTIERREZ

### PLATOON HONOR GRADUATE PRIVATE FIRST CLASS A. R. BALOG

RECRUITED BY: SERGEANT K. J. DUPUIS

### S. M. ABASOLOACOSTA I. D. H O. ARGUELLO PVTD. S. H J. C. BAKER PVT S. D. JC A. R. BALOG T. T. IC A. D. BENDER PVTL. Z. K P. Z. KI N. J. BENITEZOUIJADA PVT K. G. BIMENYIMANAIRAKOZE PFC S. A. Kl C. J. KU J. A. BRADELY PVTC. J. BRIGHT PVTP. A. LA A. Y. BROWN PVTN. A. L L. E. CABRAI PFC O. MAI N. CALDERAFLORES L. M. V PFC\* N. Z. M S. J. CANTU PFC W. H. CARLINMARRUFO E. MER PFC R. CARRILLO PVTI. A. O U. CASASREYES PFC J. OLGI H. R. P. J. D. CHALMERS PVT D. N. CHAPA PVTR. H. R N. CHAROONROTSAKUN PVTI. M. R. C. A. CHASZAR PVT J. E. RC I. ROSA I. CUNG PVTT. S. DEARDORFF PFC A. J. RU E. J. DELACRUZ D. J. RU PFC M. DELGADOMONAY PVTA. RUI A. M. DENMAN PFC A. G. SA T. J. DIXON PVTC. E. SI M. ESPINOZA PFC B. L. SN T. R. SN A. FERGUSON PVT J. A. FUENTES PVTJ. A. SC A. K. FUYUMORO PVTT. A. S. E. GAMEZ PVTD. A. S A. J. GONZALES PVTA. VAL I. I. GORMAN D. P. W. PVTA. J. GRAVES PVTL. G. W

PVT

PFC

M. P. ZUVIA

# 9LATOON 3207

### SENIOR DRILL INSTRUCTOR

STAFF SERGEANT F. T. MERIDA

### DRILL INSTRUCTORS

STAFF SERGEANT A. E. SALAS

STAFF SERGEANT A. C. TREJO

STAFF SERGEANT W. MONTALBAN

# STAFF SERGEANT J. M. SOSA PHYSICAL FITNESS TEST

LANCE CORPORAL G. B. THRASH (300)

### PLATOON HIGH SHOOTER

PRIVATE FIRST CLASS J. C. SAECHAO (344) INSTRUCTOR: SERGEANT J. GARCIA

### PLATOON HONOR GRADUATE

LANCE CORPORAL G. B. THRASH RECRUITED BY: S ERGEANT J. RAMIREZ

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I. D. HOWARD	PVT	M. A. AGUIRREGONZALEZ	PVT	C. C. KANE
D. S. HWANG	PFC*	J. ANAYA	PVT	H. K. LEE
S. D. JONES	PFC	G. A. ANDRES	PVT	J. W. LINCOLN
T. T. JONSSON	PVT	J. L. ARELLANO	PFC	R. D. LONGHOFER
L. Z. KINNEY	PVT	C. BALDERAKAITEN	PVT	R. R. LOPEZ
P. Z. KINSER	PFC	E. BECERRA	PVT	A. A. MAQBOOL
S. A. KRIVOKUCHA	PVT	M. V. BOURQUE	PVT	J. W. MCKNIGHT
C. J. KUTSCHEROUSKY	PVT	H. A. BUNDANG	PFC	G. L. MCNULTY
P. A. LA	PFC*	S. A. CASCIARO	PFC	J. C. MEDEIROS
N. A. LOPEZGARCIA	PFC	B. R. CASOLA	PVT	J. S. MINNICK
O. MARISCAL	PVT	B. J. CLEMENS	PVT	H. E. MOEN
L. M. MAXON	PVT	D. J. CLOUSE	PVT	W. J. MONAGHAN
N. Z. MAXWELLORNELAS	PVT	A. J. COLON	PFC	B. MORALESCHAVEZ
E. MERCADO	PVT	C. D. COWAN	PFC	J. A. MUNIZ
I. A. OCHOASILLAS	PVT	E. E. CRUZ	PVT	C. E. MURRAY
J. OLGUIN	PVT	B. R. CYPERT	PVT	C. A. NOVAK
H. R. PETTORINI	PVT	K. R. DENNY	PFC	C. F. OKEEFE
R. H. RAMOS	PVT	K. A. DIVINE	PVT	K. M. OMEN
I. M. RICHARDSON	PFC	J. A. ESCOBARCEPEDA	PFC	J. T. PAULEY
J. E. ROJO	PFC	A. ESCOBOSARODRIGUEZ	PFC	B. I. PEREZ
J. ROSARIO	PVT	J. A. ESPINOSA	PVT	W. A. POTTS
A. J. RUFFING	PFC	D. A. FLORES	PVT	D. RANGEL
D. J. RUIZ JR.	PVT	E. G. FLORES	PVT	D. REYES
A. RUIZ	PVT	E. FUENTES	PVT	K. K. SABLAN
A. G. SANTIAGONATAL	PVT	B. GARCIA	PFC	J. C. SAECHAO
C. E. SIMMONS II	PFC	O. J. GARCIAARMENTA	PVT	J. D. SCOTT
B. L. SMITH	PFC	F. J. GIRONMORA	PVT	C. A. SETZERSCOTT
T. R. SMITH	PVT	A. G. GRIGGS	PFC*	C. T. SHANNON
J. A. SORIANO	PVT	W. K. GUAJARDO	PVT	D. E. SPEARS III
T. A. STEWART	PVT	E. A. GUERRA	PVT	T. J. STATZELL
D. A. SWINFORD	PVT	J. A. HAMILTON	LCPL*	G. B. THRASH
A. VALLEJO	PFC	E. W. HEISLER	PFC	C. D. TREJOALVAREZ
D. P. WESSLING	PVT	G. J. HERNANDEZ	PVT	J. K. VANHOOK
L. G. WILLIAMS	PVT	D. E. JAMISON	PVT	L. R. VASQUEZ
M. F. WILLIAMS	PFC*	T. J. KAMPLAIN	PFC	P. G. ZARGAR
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# WHY THE TRANSFORMATION?

The most important things the Marine Corps does for our nation is to make Marines and win battles. The Corps is a versatile, force-in-readiness prepared to handle a variety of missions. We continue to be a force rich in history and traditions, ingrained with the highest values of honor, courage and commitment.



At the very time when a host of factors is tending to undermine individual character development in society, Marines are facing an operational environment which requires stronger character and moral virtue. We live and operate in a world that is proving to be increasingly complex and interconnected. As a result, the Corps is in the midst of an evolution of the uses of force that

are not quite war, not quite peace, not quite conventional peace, not quite conventional military operations, and not quite operations, and not quite civil police duties.

The Nation is committing Marines to a wide range of scenarios, from

peacekeeping operations in Somalia to non-combatant evacuation operations in Liberia, to more conventional conflicts like Operation ENDURING FREEDOM in Afghanistan and Operation IRAQI FREEDOM in Iraq. Operations such as these involve independent units confronted by situations that have operational and strategic implications. The battlefield is becoming so technologically advanced that weapon systems



will be able to kill by smell, sight or sound. In order to ensure success in these situations, we have looked to the Marines of the past to see what made them successful in battles like Belleau Wood, Iwo Jima and the Chosin Reservoir.



The answer was strong character and a fighting spirit that overcame all obstacles. This is what will allow us to dominate the high tech and diverse battlefields of the future. This will allow us to win America's military battles and to send transformed Americans home to strengthen the very fabric of our society.

Quite simply, we are continuing to focus on and to enhance the root source of a Marine's indomitable fighting spirit: their determination to overcome any obstacle that stands in their way, fueled by unshakeable honor, courage, and commitment.

# Phase I

### How We Are Doing IT

We believe that new Marines need to be forged in a furnace of shared hardship, mutual commitment, and teamwork. This common, intense experience creates bonds of comradeship and cohesion so strong that Marines will refuse to let each other down. This forging of character, discipline, and fitness will continue to be the basis upon which we make Marines. Holding onto the high character of the Marines of the past, we look for ways to inculcate the strong values that have become synonymous with the Marine Corps. We are attacking the character development challenge in four phases: Recruiting, Recruit Training, MOS Schools, and Sustainment.



### PHASE I - RECRUITING

Inculcating these character traits starts in the recruiting process. Recruiting duty is a vital assignment in the Marine Corps. Marine Recruiters take it seriously and feel a great responsibility to fulfill the job to the best of their ability. Many Marines say that recruiting duty is among the most rewarding assignments they have had as a Marine, because they are helping to ensure the high standards and future of our Corps.

Most Marine Recruiters have earned the rank of Sergeant or above, which means they have had four or more years of experience in the Marine Corps serving in one of several hundred Military Occupational Specialties (MOS). They know what it means to serve as a Marine. Meeting a Marine Recruiter

gives you personal access to someone who has lived and served in the Marine Corps. No matter where you are in the decision-making process, talking to a recruiter can give you more information. You are under no obligation when speaking to a Marine Corps Recruiter, as he or she knows the importance of the decision, and will help determine if you are right for the Marine Corps—and if the Marine Corps is right for you.

First, we recruit young men and women who have demonstrated potential and commitment. Then we prepare them through physical fitness and ready them for the intense forging they will experience in recruit training. Most enlistees spend up to 12 months in the Delayed Entry Program preparing to undergo recruit training and become Marines.



Their preparation includes physical conditioning, study guides, introduction to Marine Corps history and tradition and, most importantly, introduction to Core Values. The bottom line is we are paying more attention to a prospective Marine's character and fitness during screening.